

Town of Erin

Corporate Report

Department: Corporate Services

Report Number:

F2022-16

Business Unit: Finance

Meeting Date:

Presented/

11/24/2022

Prepared By: Wendy Parr, Director of Finance & Treasurer

Subject

Second Quarter Financial Report for the period ending June 30th 2022

Recommendation

Be it resolved that Council hereby receive report number F2022-16 "Second Quarter Financial Report for the period ending June 30th 2022" for information.

Background

To promote good governance, accountability and transparency for the Town of Erin's financial activities, this Second Quarter Financial Report for both Operating (Appendix A) and Capital (Appendix B) budgets have been provided. In addition, Appendix C provides a schedule of the Reserve and Reserve Funds as of June 30th 2022.

Discussion Operating Budget Results

The financial results for the Town of Erin is a surplus of approximately \$1m for the second quarter ending June 30th 2022. Program net results were at 45% spent of budget. Non-program net results were at 59% of budget tracking slightly higher than 50% mainly due to outstanding transfers for capital projects that are funded from taxation. Combined Building and Planning departments revenues have exceeded costs by \$66k. Water revenues and costs are slightly behind and will be up to date by the 3rd Quarter. Any net financial residual will be adjusted through contribution or draw from Water reserves. Based on the 2nd Quarter results, the Town is on track to be within its operating budget. A more detailed Year End Forecast will be completed for the 3rd Quarter Financial Report.

Capital Budget Results

The total planned capital spending for 2022 included projects from 2021 and prior years carried forward. For the first half of the year, approximately \$1.1m was spent and \$61.6m of planned Capital expenditure to be incurred of which \$43.8m is for Waste Water Treatment Plant. The Waste Water Treatment plant RFP was recently awarded and Capital spending is expected to increase in the 2nd half of the year.

Reserves and Reserve Funds

At the end of Quarter 2, the Reserve and Reserve Funds balance was \$39.2m of which \$22.5m was for Wastewater.

Strategic Pillar

Service Excellence & Good Governance

Financial Impact

There is no financial impact associated with the proposed recommendation.

Conclusion

That Council receive the report F2022-16 "Second Quarter Financial Report for the period ending June 30th 2022" for information.

Attachments

Appendix A – 2022 Q2 Operating Results

Appendix B – 2022 Q2 Capital Expenditures

Appendix C – 2022 Q2 Reserve and Reserve Funds

| Wendy Parr | Nathan Hyde |
|---------------------------------|------------------------------|
| Director of Finance & Treasurer | Chief Administrative Officer |



Quarterly Variance Report For period ending June 30, 2022

| | Annual | Annual | Net | | | | |
|--------------------------------------|------------|------------|-------------|-----------|-----------|-------------|--------|
| | Budget | Budget | Budget | Actuals | Actuals | Actuals | % of |
| | Expense | Revenues | | Expense | Revenues | Net | Budget |
| Programs | | | | | | | |
| Council | 194,082 | | 194,082 | 84,577 | | 84,577 | 44% |
| Corporate Services | 2,234,618 | 524,200 | 1,710,418 | 1,065,873 | 269,340 | 796,533 | 47% |
| Economic Development | 297,426 | 35,000 | 262,426 | 131,869 | 20,411 | 111,458 | 42% |
| Modernization Grant | 121,169 | 121,169 | | 3,491 | | 3,491 | N/A |
| Advisory Committees | 98,888 | 31,058 | 67,830 | 28,165 | 4,521 | 23,644 | 35% |
| Building | 422,592 | 422,592 | | 104,039 | 220,190 | (116,151) | N/A |
| Planning | 660,472 | 660,472 | | 248,698 | 198,921 | 49,777 | N/A |
| By-Law Enfor/Crossing Grds | 220,712 | 23,100 | 197,612 | 102,497 | 10,329 | 92,168 | 47% |
| Conservation Authorities | 173,808 | | 173,808 | 90,474 | | 90,474 | 52% |
| Fire | 973,717 | 211,897 | 761,820 | 407,646 | 32,839 | 374,807 | 49% |
| Emergency Planning | 1,020 | | 1,020 | | | 0 | 0% |
| Roads | 3,064,114 | 214,000 | 2,850,114 | 1,226,581 | 7,833 | 1,218,748 | 43% |
| Streetlights | 118,789 | 118,789 | | 23,823 | | 23,823 | N/A |
| Water | 1,317,150 | 1,336,528 | (19,378) | 433,706 | 390,690 | 43,016 | (222%) |
| Wastewater | 7,830 | | 7,830 | 94,693 | 94,693 | 0 | 0% |
| Parks & Recreation | 1,413,446 | 687,130 | 726,316 | 544,916 | 226,878 | 318,038 | 44% |
| Cemeteries | 14,080 | 10,000 | 4,080 | | 0 | 0 | 0% |
| Subtotal Programs | 11,333,913 | 4,395,935 | 6,937,978 | 4,591,048 | 1,476,645 | 3,114,403 | 45% |
| Non-Program | | | | | | | |
| Transfer for Capital Projects | 1,038,500 | | 1,038,500 | | | | 0% |
| Transfer from Tax Rate Stabilization | | 196,463 | (196,463) | | | | 096 |
| Infrastructure Renewal Trf | 761,354 | | 761,354 | | | | 096 |
| Tax Levy | | 7,912,752 | (7,912,752) | | 3,879,030 | (3,879,030) | 49% |
| PILS and Supplementary Taxes | | 125,317 | (125,317) | | 70,008 | (70,008) | 56% |
| Safe Restart Phase I | | | | | 0 | 0 | N/A |
| OMPF | | 593,300 | (593,300) | | 148,700 | (148,700) | 25% |
| Tax Write Offs | 90,000 | | 90,000 | | | 0 | 096 |
| Subtotal Corporate | 1,889,854 | 8,827,832 | (6,937,978) | | 4,097,738 | (4,097,738) | 59% |
| Total | 13,223,767 | 13,223,767 | | 4,591,048 | 5,574,383 | (983,335) | |



Council Quarter 2 for the Period Ending June 30th 2022

| | 2022 | 2022 | |
|--------------------------|---------|-------------|-----------|
| | Total | 2nd Quarter | % |
| | Budget | Actuals | of Budget |
| Expenses | | | |
| Labour Costs | 164,502 | 81,531 | 50% |
| Other Expenses | 24,990 | 127 | 1% |
| Audit, Insurance & Legal | 4,590 | 2,919 | 64% |
| Total Expenses | 194,082 | 84,577 | 56% |



Corporate Services Quarter 2 for the Period Ending June 30th 2022

| | 2022 | 2022 | |
|---------------------------------------|-----------|-------------|-----------|
| | Total | 2nd Quarter | % |
| | Budget | Actuals | of Budget |
| Revenue | | | |
| Penalties & Interest | 337,000 | 213,170 | 63% |
| Other Revenue | 50,700 | 25,328 | 50% |
| Parks & Recreation Fees | 12,500 | 2,196 | 18% |
| Grants | | 25,000 | N/A |
| Interest Income | 46,000 | 3,646 | 8% |
| Trf from Reserves and Res Funds | 78,000 | | 0% |
| Total Revenue | 524,200 | 269,340 | 51% |
| Expenses | | | |
| Labour Costs | 1,561,328 | 745,760 | 48% |
| Supplies & Materials | 55,488 | 71,610 | 129% |
| Consulting | 25,500 | 6,006 | 24% |
| Service Agreements | 156,872 | 31,492 | 20% |
| General Maintenance & Repairs | 15,300 | 352 | 2% |
| IT Services | 127,194 | 51,213 | 40% |
| Postage & Courier | 15,300 | 9,452 | 62% |
| Telephone | 11,926 | 8,669 | 73% |
| Hydro | 13,566 | 5,408 | 40% |
| Natural Gas | 4,386 | 3,357 | 77% |
| Advertising & Promo | 16,830 | 24,066 | 143% |
| Emergency Declaration Expenses | | 2,186 | N/A |
| Other Expenses | 60,486 | 40,204 | 66% |
| Contingency | 8,262 | | 0% |
| Audit, Insurance & Legal | 119,850 | 66,098 | 55% |
| Trf to Res. and Res. Funds | 35,700 | | 0% |
| Inter Org Transfers | 6,630 | | 0% |
| Total Expenses | 2,234,618 | 1,065,873 | 48% |

Variances

Supplies and Material increased due to significant price increases. Telephone increased due to cost increases from our providers. Advertising increased due to price increases and event promotion.



Economic Development Quarter 2 for the Period Ending June 30th 2022

| | 2022 | 2022 | |
|---------------------------------|---------|---------|-----------|
| | Total | Total | % |
| | Budget | Actuals | of Budget |
| Revenue | | | |
| Other Revenue | | 2,911 | N/A |
| Grants | 25,000 | 17,500 | 70% |
| Trf from Reserves and Res Funds | 10,000 | | 0% |
| Total Revenue | 35,000 | 20,411 | 58% |
| Expenses | | | |
| Labour and Consulting | 151,142 | 63,535 | 42% |
| Supplies & Materials | 3,570 | 871 | 24% |
| Service Agreements | 5,100 | | 0% |
| Economic Development Activities | 71,706 | 24,287 | 34% |
| Marketing & Promotion | 17,442 | 16,165 | 93% |
| Other Expenses | 45,712 | 25,111 | 55% |
| Audit, Insurance & Legal | 2,754 | 1,900 | 69% |
| Total Expenses | 297,426 | 131,869 | 44% |
| - | | | |



Advisory Committees Quarter 2 for the Period Ending June 30th 2022

| | 2022 | 2022 | |
|---------------------------------|--------|---------|-----------|
| | Total | Total | % |
| | Budget | Actuals | of Budget |
| Revenue | | | |
| Other Revenue | 7,250 | 4,521 | 62% |
| Inter Dept Revenue | 9,000 | | 0% |
| Trf from Reserves and Res Funds | 14,808 | | 0% |
| Total Revenue | 31,058 | 4,521 | 15% |
| Expenses | | | |
| Supplies & Materials | 16,211 | 7,713 | 48% |
| General Maintenance & Repairs | 1,700 | | 0% |
| Postage & Courier | 600 | | 0% |
| Advertising & Promo | 700 | | 0% |
| Community Grants | 20,400 | 17,280 | 85% |
| Other Expenses | 22,251 | 2,672 | 12% |
| Trf to Res. and Res. Funds | 2,754 | 500 | 18% |
| Inter Org Transfers | 34,272 | | 0% |
| Total Expenses | 98,888 | 28,165 | 28% |

Variance

Variance in Community Grants due to annual grants the majority of which are paid in Q2 for the year.



Building Quarter 2 for the Period Ending June 30th 2022

| | 2022 | 2022 | |
|----------------------------|---------|---------|-----------|
| | Total | Total | % |
| | Budget | Actuals | of Budget |
| Revenue | | | |
| Other Revenue | 9,500 | 11,945 | 126% |
| Building Permits | 350,000 | 208,245 | 59% |
| Cost Recovery | 63,092 | | 0% |
| Total Revenue | 422,592 | 220,190 | 52% |
| Expenses | | | |
| Labour Costs | 357,720 | 37,326 | 10% |
| Supplies & Materials | 4,692 | 434 | 9% |
| Consulting | 11,220 | 57,732 | 515% |
| Service Agreements | 918 | 129 | 14% |
| IT Services | 3,060 | 779 | 25% |
| Telephone | 1,530 | | 0% |
| Vehicle Maintenance | 2,040 | | 0% |
| Advertising & Promo | 510 | 1,318 | 258% |
| Other Expenses | 5,916 | 1,644 | 28% |
| Audit, Insurance & Legal | 4,692 | 4,677 | 100% |
| Trf to Res. and Res. Funds | 30,294 | | 0% |
| Total Expenses | 422,592 | 104,039 | 25% |

Variance

Consulting fees are high due to consultants who currently do Building Inspections as recruitment is currently underway.

Advertising is related to job posting for a CBO and Building Inspector.



Planning Quarter 2 for the Period Ending June 30th 2022

| 2022 | 2022 | |
|---------|--|---|
| Total | Total | % |
| Budget | Actuals | of Budget |
| | | |
| 107,000 | 198,921 | 186% |
| 497,472 | | 0% |
| 56,000 | | 0% |
| 660,472 | 198,921 | 30% |
| | | |
| 241,060 | 161,930 | 67% |
| 816 | | 0% |
| 398,910 | 31,075 | 8% |
| 8,874 | | 0% |
| | 462 | N/A |
| | 644 | N/A |
| 4,080 | 8,230 | 202% |
| 2,550 | | 0% |
| 2,856 | 46,357 | 1,623% |
| 1,326 | | 0% |
| 660,472 | 248,698 | 38% |
| | Total Budget 107,000 497,472 56,000 660,472 241,060 816 398,910 8,874 4,080 2,550 2,856 1,326 | Total Total Budget Actuals 107,000 198,921 497,472 56,000 660,472 198,921 241,060 161,930 816 398,910 31,075 8,874 462 644 4,080 8,230 2,550 2,856 46,357 1,326 |

Variance

Variance in advertising due to increase in price and number of notice fees.

Audit, insurance & Legal has increased due to a significant annual increase in Insurance, as well as an increase in legal fees growth management.



By-Law Enfor/Crossing Grds Quarter 2 for the Period Ending June 30th 2022

| | 2022 | 2022 | |
|--------------------------|---------|---------|-----------|
| | Total | Total | % |
| | Budget | Actuals | of Budget |
| Revenue | | | |
| Other Revenue | 19,600 | 3,629 | 19% |
| Building Permits | 3,500 | 6,700 | 191% |
| Total Revenue | 23,100 | 10,329 | 45% |
| Expenses | | | |
| Labour Costs | 164,102 | 49,934 | 30% |
| Supplies & Materials | 1,224 | | 0% |
| Consulting | 510 | 0 | 0% |
| Service Agreements | 40,800 | 16,357 | 40% |
| Telephone | 612 | | 0% |
| Vehicle Maintenance | 510 | | 0% |
| Other Expenses | 1,938 | 273 | 14% |
| Audit, Insurance & Legal | 11,016 | 35,933 | 326% |
| Total Expenses | 220,712 | 102,497 | 46% |

Variance

Increase due to Legal fees re ByLaw Amendment, encrochment and expropriation issues.



Conservation Authorities Quarter 2 for the Period Ending June 30th 2022

| | 2022 | 2022 | |
|--------------------------|---------|---------|-----------|
| | Total | Total | % |
| | Budget | Actuals | of Budget |
| Expenses | | | |
| Conservation Authorities | 173,808 | 90,474 | 52% |
| Total Expenses | 173,808 | 90,474 | 52% |



Fire Quarter 2 for the Period Ending June 30th 2022

| | 2022 | 2022 | |
|---------------------------------|---------|---------|-----------|
| | Total | Total | % |
| | Budget | Actuals | of Budget |
| Revenue | | | |
| Other Revenue | 38,400 | 5,545 | 14% |
| Fire & Emergency Fees | 26,000 | 22,494 | 87% |
| Lease Revenue | 28,200 | 4,800 | 17% |
| Other Agreements | 70,000 | | 0% |
| Trf from Reserves and Res Funds | 49,297 | | 0% |
| Total Revenue | 211,897 | 32,839 | 15% |
| Expenses | | | |
| Labour Costs | 515,318 | 219,641 | 43% |
| Supplies & Materials | 41,718 | 28,788 | 69% |
| Equipment | 13,260 | 394 | 3% |
| Service Agreements | 54,876 | 16,688 | 30% |
| Winter Control | 4,590 | 16,341 | 356% |
| General Maintenance & Repairs | 15,300 | 11,890 | 78% |
| IT Services | 2,040 | | 0% |
| Postage & Courier | 306 | 64 | 21% |
| Telephone | 6,324 | 2,112 | 33% |
| Hydro | 18,360 | 11,611 | 63% |
| Natural Gas | 10,200 | 8,862 | 87% |
| Fuel | 5,100 | 204 | 4% |
| Vehicle Maintenance | 42,330 | 17,456 | 41% |
| Advertising & Promo | 3,060 | | 0% |
| Community Grants | 3,060 | | 0% |
| Other Expenses | 51,000 | 13,386 | 26% |
| Audit, Insurance & Legal | 35,598 | 35,570 | 100% |
| Debt Servicing | 49,277 | 24,639 | 50% |
| Trf to Res. and Res. Funds | 102,000 | | 0% |
| Total Expenses | 973,717 | 407,646 | 42% |

Variance

Increase in Winter Control is due to the higher costs of salt, sand, and fuel as well as January to April higher than normal snowfalls.



Emergency Planning Quarter 2 for the Period Ending June 30th 2022

| | 2022 | 2022 | |
|----------------|--------|---------|-----------|
| | Total | Total | % |
| | Budget | Actuals | of Budget |
| Expenses | | | |
| Other Expenses | 1,020 | | 0% |
| Total Expenses | 1,020 | | 0% |



Roads

Quarter 2 for the Period Ending June 30th 2022

| • | 2022 | 2022 | |
|--------------------------------|-----------|-----------|-----------|
| | Total | Total | % |
| | Budget | Actuals | of Budget |
| Revenue | | | |
| Other Revenue | 15,000 | 7,833 | 52% |
| Grants | 12,000 | | 0% |
| Gravel Levy | 160,000 | | 0% |
| Trf from Reserves and Res Fund | 27,000 | | 0% |
| Total Revenue | 214,000 | 7,833 | 4% |
| Expenses | | | |
| Labour Costs | 1,191,938 | 551,459 | 46% |
| Supplies & Materials | 45,186 | 8,918 | 20% |
| Equipment | 4,080 | 12,267 | 301% |
| Gravel Resurface | 433,500 | 2,637 | 1% |
| Sanding | 183,600 | 268,610 | 146% |
| Calcium | 163,200 | | 0% |
| Consulting | 135,660 | 2,073 | 2% |
| Roads Maintenance | 236,640 | 23,789 | 10% |
| Resealing | 86,700 | | 0% |
| Service Agreements | 2,040 | 7,348 | 360% |
| Winter Control | 21,420 | 38,559 | 180% |
| General Maintenance & Repair | | 710 | N/A |
| Sidewalk Maintenance | 45,900 | | 0% |
| IT Services | 7,650 | 301 | 4% |
| Telephone | 9,180 | | 0% |
| Hydro | 9,180 | 6,866 | 75% |
| Natural Gas | 8,568 | 4,277 | 50% |
| Fuel | 133,824 | 133,486 | 100% |
| Vehicle Maintenance | 179,214 | 118,095 | 66% |
| Advertising & Promo | 1,020 | | 0% |
| Other Expenses | 23,460 | 7,596 | 32% |
| Audit, Insurance & Legal | 48,348 | 22,015 | 46% |
| Debt Servicing | 42,806 | 17,575 | 41% |
| Trf to Res. and Res. Funds | 51,000 | | 0% |
| Total Expenses | 3,064,114 | 1,226,581 | 40% |

Variance

Increase in Equipment due to aging fleet needs more frequent repair, rising part prices.

Increase in Service Agreements due to significant rise in weekly waste removal, pest control.



Streetlights Quarter 2 for the Period Ending June 30th 2022

| | 2022 | 2022 | |
|-------------------------------|---------|---------|-----------|
| | Total | Total | % |
| | Budget | Actuals | of Budget |
| Revenue | | | |
| Streetlights | 118,789 | | 0% |
| Total Revenue | 118,789 | | 0% |
| Expenses | | | |
| General Maintenance & Repairs | 20,400 | 3,650 | 18% |
| Hydro | 46,920 | 19,975 | 43% |
| Audit, Insurance & Legal | 408 | 198 | 49% |
| Trf to Res. and Res. Funds | 51,061 | | 0% |
| Total Expenses | 118,789 | 23,823 | 20% |



Water Quarter 2 for the Period Ending June 30th 2022

| | 2022 | 2022 | 2022 | |
|-------------------------------|-----------|---------|----------|-----------|
| | Total | Total | Variance | % |
| | Budget | Actuals | | of Budget |
| Revenue | | | | |
| Penalties & Interest | 20,600 | 3,249 | 17,351 | 16% |
| Other Revenue | 7,622 | 4,371 | 3,251 | 57% |
| Water Revenues | 1,308,306 | 383,070 | 925,236 | 29% |
| Total Revenue | 1,336,528 | 390,690 | 945,838 | 29% |
| Expenses | | | | |
| Labour Costs | 54,288 | 28,579 | 25,709 | 53% |
| Supplies & Materials | | 1,573 | (1,573) | N/A |
| Equipment | | 2,405 | (2,405) | N/A |
| Service Agreements | 658,614 | 282,429 | 376,185 | 43% |
| Winter Control | | 14,293 | (14,293) | N/A |
| General Maintenance & Repairs | 15,504 | 11,921 | 3,583 | 77% |
| IT Services | 3,774 | | 3,774 | 0% |
| Postage & Courier | 4,080 | 1,074 | 3,006 | 26% |
| Telephone | 4,896 | 922 | 3,974 | 19% |
| Hydro | 117,912 | 83,196 | 34,716 | 71% |
| Other Expenses | 510 | 0 | 510 | 0% |
| Audit, Insurance & Legal | 16,830 | 7,314 | 9,516 | 43% |
| Trf to Res. and Res. Funds | 435,642 | | 435,642 | 0% |
| Inter Org Transfers | 5,100 | | 5,100 | 0% |
| Total Expenses | 1,317,150 | 433,706 | 883,444 | 33% |

Variance

Increase in hydro due to significant monthly fee increases.

Increase in maintenance and repairs due to a higher number of required repairs.



Wastewater Quarter 2 for the Period Ending June 30th 2022

| | 2022 | 2022 | |
|---------------------------------|--------|---------|-----------|
| | Total | Total | % |
| | Budget | Actuals | of Budget |
| Revenue | | | |
| Trf from Reserves and Res Funds | | 94,693 | N/A |
| Total Revenue | | 94,693 | N/A |
| Expenses | | | |
| Labour Costs | 7,830 | | 0% |
| Consulting | | 5,982 | N/A |
| IT Services | | 806 | N/A |
| Audit, Insurance & Legal | | 87,905 | N/A |
| Total Expenses | 7,830 | 94,693 | 1,209% |

The majority of wastewater expenses are planned to be invoiced to developers.



Parks & Recreation Quarter 2 for the Period Ending June 30th 2022

| | 2022 | 2022 | |
|---------------------------------------|---------|---------|-----------|
| | Total | Total | % |
| | Budget | Actuals | of Budget |
| Revenue | | | |
| Other Revenue | 35,805 | 5,162 | 14% |
| Parks & Recreation Fees | 579,325 | 198,748 | 34% |
| Lease Revenue | | 5,000 | |
| Cost Recovery | | 17,968 | N/A |
| Trf from Reserves and Res Funds | 72,000 | | 0% |
| Total Revenue | 687,130 | 226,878 | 33% |
| Expenses | | | |
| Labour Costs | 646,184 | 267,154 | 41% |
| Supplies & Materials | 59,997 | 6,678 | 11% |
| Equipment | 50,592 | 777 | 2% |
| Consulting | 40,800 | | 0% |
| Service Agreements | 60,588 | 24,319 | 40% |
| Winter Control | 14,790 | 29,367 | 199% |
| General Maintenance & Repairs | 92,412 | 47,118 | 51% |
| IT Services | 21,624 | 10,340 | 48% |
| Telephone & Cell Phones | 16,014 | 2,354 | 15% |
| Hydro | 198,747 | 87,611 | 44% |
| Natural Gas | 49,980 | 34,703 | 69% |
| Fuel | 2,448 | | 0% |
| Water & Sewage | 53,540 | 2,367 | 4% |
| Vehicle Maintenance | 2,550 | 5,495 | 215% |
| Economic Development Activities | 7,140 | | 0% |
| Advertising & Promo | 3,060 | 880 | 29% |
| Emergency Declaration Expenses | | 2,144 | N/A |
| Community Grants | 7,500 | | 0% |
| Other Expenses | 13,566 | 2,028 | 15% |
| Audit, Insurance & Legal | 43,452 | 21,581 | 50% |
| Debt Servicing | 2,962 | | 0% |
| | | | 001 |
| Trf to Res. and Res. Funds | 25,500 | | 0% |

Variance

Increase in Winter Control is due to the higher costs of salt, sand, and fuel as well as January to April higher than normal snowfalls.

Equipment increased due to aging fleet needs more frequent repair, parts price rise.



Cemeteries Cuarter 2 for the Period Ending June 30th 2022

| | 2022 | 2022 | |
|---------------------------------|--------|---------|-----------|
| | Total | Total | % |
| | Budget | Actuals | of Budget |
| Revenue | | | |
| Trf from Reserves and Res Funds | 10,000 | | 0% |
| Total Revenue | 10,000 | | 0% |
| Expenses | | | |
| General Maintenance & Repairs | 14,080 | | 0% |
| Total Expenses | 14,080 | | 0% |
| - | | | |



Corporate Quarter 2 for the Period Ending June 30th 2022

| | 2022 | 2022 | |
|---------------------------------|-----------|-----------|-----------|
| | Total | Total | % |
| | Budget | Actuals | of Budget |
| Revenue | | | |
| Tax Levy | 7,912,752 | 3,879,030 | 49% |
| PILS and Supplementary Taxes | 125,317 | 70,008 | 56% |
| Other Revenue | | | N/A |
| OMPF | 593,300 | 148,700 | 25% |
| Grants | | | N/A |
| Trf from Reserves and Res Funds | 196,463 | 0 | 0% |
| Corporate Accounts | | 201,125 | N/A |
| Total Revenue | 8,827,832 | 4,298,863 | 49% |
| Expenses | | | |
| Tax Write Offs | 90,000 | 0 | 0% |
| Other Expenses | | 1 | N/A |
| Transfer to Capital | 1,038,500 | | 0% |
| Trf to Res. and Res. Funds | 761,354 | 0 | 0% |
| Total Expenses | 1,889,854 | 1 | 0% |

<u>Status</u>

Project completed In Progress Project complications/delays being encountered

Corporate Services

| Original Budget Year | # | Project Title | Description | Status | Status Description | Total Budget | Amount Spent In Prior Years | Amount Spent in 2022 | Remaining Budget Available in 2022 | Approved Sources of Funding | Keystone GL Account |
|-------------------------|---|--------------------------------|--|--------|---|--------------|--------------------------------|----------------------|---------------------------------------|--------------------------------|---------------------|
| 2022 | 1 | Windows 2012 Servers | Servers | | | 20,000 | | | 20,000 | Taxation | 20-8102 |
| 2020 | 2 | IFIectronic Records Management | Electronic Data Records Management software and implementation | | RFP is in progress and will be issued October 2020. | 80,000 | | 32,361 | 47,639 | Admin. File Management Reserve | 20-8103-7036 |
| | | | | | Total > | 100,000 | = | 32,361 | 67,639 | | |

Fire & Emergency Services Program

| | | The a Emergency Services Frogram | | | | | | | | | |
|-------------------------|---|--|----------------------------------|--------|-----------------------|--------------|--------------------------------|---|---|-----------------------------|---------------------|
| Original Budget Year | # | Project Title | Project Description | Status | Status Description | Total Budget | Amount Spent In Prior Years | | Remaining Budget Available For Project | Approved Sources of Funding | Keystone GL Account |
| 2022 | 3 | Hose Cache | Hose Cache | | | 20,000 | | | 20,000 | Taxation | 20-8300-7050 |
| 2021 | 4 | Hose Cache | Hose Cache | | Nederman - 12_23_2021 | 20,000 | 10,413 | - | 9,587 | Taxation | 20-8300-7050 |
| 2022 | 5 | Confidence Maze | Maze for Training | | | 85,000 | | | 85,000 | Taxation | |
| 2022 | 6 | Gear Washer & Dryer, Signage | Gear washer dryer - Stn 10 & 50. | | On Order | 30,000 | | | 30,000 | Taxation | |
| 2022 | 7 | Electronic Messaging signs | 2 Signs - Stn 10 & 50. | | On order | 40,000 | | | 40,000 | Fire Capital Reserve | |
| 2022 | 8 | Erin Stn Metal Roofing, Paint interior | Stn 10 Erin Exterior & Interior | | | 31,500 | | | 31,500 | Taxation | |
| | | | | | Total > | 226,500 | 10,413 | - | 216,087 | | |

Roads Program

| Original Budget Year | # | Project Title | Project Description | Status | Status Description | Total Budget | Amount Spent In Prior Years | Amount Spent in 2022 | Remaining Budget Available For Project | Approved Sources of Funding | GL Account |
|-------------------------|----|--|--|--------|--|--------------|--------------------------------|----------------------|---|---|---|
| 2022 | 9 | Bridge 5 | Bridge 5 Replacement - 2nd In s Erin | | | 915,000 | | | 915,000 | Debt | 20-8407 |
| 2022 | 10 | Surface Treatment | Annual Program | | | 300,000 | | 16,807 | 283,193 | DCs 100% | 20-8416-7000, 7005 Construction; 7010 Engineering, 20-8411-7000 |
| 2022 | 11 | Winston Churchill Blvd | 50% with Caledon | | | 125,000 | | | 125,000 | Debt | 20- |
| 2022 | 12 | Tandem Axle Snow Plow | Tandem Axle Snow Plow | | | 330,000 | | | 330,000 | Reserves 30,000, Taxation \$300,000 | |
| 2022 | 13 | Backhoe Loader | New | | | 200,000 | | | 200,000 | Taxation | |
| 2022 | 14 | Trailer | Replacement | | | 30,000 | | | 30,000 | Taxation | |
| 2022 | 15 | Energy Conservation Projects | Energy Conservation Projects | | | 5,000 | | | 5,000 | Taxation | 20-8404-7040 |
| 2022 | 16 | Roads Shop Renovation | Per BCA, Paving, Washroom Storage, Insulation | | | 129,500 | | | 129,500 | Taxation, \$48,500, Reserves \$81.000 | |
| 2021 | 17 | Energy Conservation Projects | Energy Conservation Projects | | | 5,000 | | | 5,000 | Taxation | 20-8404-7040 |
| 2021 | 18 | Tandem Axle Snow Plow | Tandem Axle Snow Plow | | Award April 6 Council TEAM Truck. Delivery delayed until 2022 | 300,000 | | | 300,000 | Taxation | 20-8401-7040 Cap Vehicles |
| 2021 | 19 | Roads Equipment | Rotary Brush head for CAT excavator | | | 85,000 | | | 85,000 | Taxation | 20-8404-7035 |
| 2019 | 20 | Structure 011 (Bridge 8th Line) | Engineering design has been procured to be shovel ready. Project expected to cost \$1.1M. ICIP grant of \$916,630 was awarded. | | Design complete. Construction almost complete at 12.31.21 | 1,100,000 | 772,238 | 7,519 | 320,243 | Culvert 10 (Sideroad 17 West) | Culvert 10 Replacement (Sideroad 17 West) based on OSIM report |
| 2021 | 21 | Culvert 10 (Sideroad 17 West) | Culvert 10 Replacement (Sideroad 17 West) based on OSIM report | | Engineering design is underway. Council Resolution 21- 122 | 835,000 | 10,368 | 9,655 | 814,977 | \$83.5k DCs, \$751,5k CCBF | CONSTRUCTION: 20-8407- 7000 ENGINEERING: 20-8407- 7010 |
| 2020 | 22 | Culvert 2059 (Station Road &Sideroad 24) | Culvert 2059 Replacement (Station Road(Sideroad 24)) based on OSIM report | | Engineering design is underway. Council Resolution 21-122 Construction expected to commence in 2021. | 600,000 | 35,026 | 11,081 | 553,894 | \$200k Roads Cap Res; \$332k OCIF; remainder Gas Tax | CONSTRUCTION: 20-8407- 7000 ENGINEERING: 20-8407- 7010 |
| | | • | | | Total > | 4,959,500 | 817,632 | 45,062 | 4,096,806 | | - |

Water Program

| | | water i rogium | | | | | | | | | |
|-------------------------|----|---|--|--------|---|--------------|--------------------------------|----------------------|---|--|--|
| Original Budget Year | # | Project Title | Project Description | Status | Status Description | Total Budget | Amount Spent In Prior Years | Amount Spent in 2022 | Remaining Budget Available For Project | Approved Sources of Funding | GL Account |
| 2022 | 23 | Water Service for New | Water Service new development | | | 8,507,077 | | 815 | 8,506,262 | DCs 8,507,077 | 20-8520-7010 Eng |
| 2022 | 24 | Water System Exisiting | upgrades | | | 263,106 | | | 263,106 | Reserves | 20-8511-7050 |
| 2022 | 25 | Water Equipment | Extend Life | | | 45,000 | | | 45,000 | Reserves | 20-8511-7050 |
| 2022 | 26 | Meter Replacement | Meter Replacement | | | 441,565 | | 1,634 | 439,931 | Reserves \$30,000 Other Grants \$411,565 | 20-8507-7040 -Meter replacement |
| 2022 | 27 | Water Capital Equipment | Replace equipment | | | 35,000 | | | 35,000 | Reserves | 20-8511-7050 |
| 2022 | 28 | Water Building & Minor Repairs | Building Repairs | | | 15,000 | | 10,401 | 4,599 | Reserves | 20-8511-7060 |
| 2021 | 29 | Meter Replacement | annual maintenance | | | 30,000 | | | 30,000 | Reserve | 20-8507 |
| 2021 | 30 | Water Equipment | Replace aging equipment to extend life | | | 72,300 | | 16,090 | 56,210 | Reserve | 20-8511-7050 |
| 2021 | 31 | Water Building | Minor repairs and maintenance | | | 15,000 | | 15,000 | - | Reserve | 20-8511-7060 |
| 2019/2020 | 32 | Fire Hydrant Rehabilitation / Replacement Program; Meter Replacement Program | | | Project to commence and should be at least half completed by end of year. | 94,000 | 45,700 | - | 48,300 | Water Life Cycle Reserve | 20-8506-7050 Hydrant 20- 8507-7040 -Meter replace |
| 2020 | 33 | Watermain (Douglas Cres to Orangeville) | Council Resolution #20-005 approved ICIP Green Grant application | | Sep.30.20 Awaiting grant application decision. | 3,000,000 | | | 3,000,000 | \$800,100 Water Life Cycle Res. Or debt?; \$1.2m Federal; \$999,900 Province | 20-8520-7010 |
| 2020 | 34 | Energy efficiency projects | Erin water system capital expenditures including energy efficiency upgrades (per OCWA) | | Project should be complete by end of year. | 72,000 | 5,606 | - | 66,394 | Water Life Cycle Reserve | 20-8511-7050 |
| 2020 | 35 | Water equipment to extend life of asset | | | Project should be complete by end of year. | 45,000 | | | 17,060 | Water Life Cycle Reserve | 20-8503-7040 Well#8 20- 8511-7050 |
| | | | | | Total > | 12,635,048 | 79,246 | 43,940 | 12,511,862 | | |

Waste Water Project

| | | waste water Project | | | | | | | | | |
|-------------------------|----|-------------------------------|---|--------|---|--------------|--------------------------------|----------------------|---|--------------------------------------|--|
| Original Budget Year | # | Project Title | Project Description | Status | Status Description | Total Budget | Amount Spent In Prior Years | Amount Spent in 2022 | Remaining Budget Available For Project | Approved Sources of Funding | GL Account |
| 2022 | 36 | Waste Water Treatment Plant | Construction | | Construction ongoing | 9,466,300 | | | 9,466,300 | DCs 6,247,758, Other grant 3,218,542 | 20-8600-7000 construction |
| 2021 | 37 | Waste Water Treatment Plant | Waste Water Treatment Plant, Engineering and Construction | | Tendered in Spring 2021 | 23,321,700 | 1,578,030 | 829,359 | 20,914,311 | \$7,929,378 Grants, \$15,392,322 DCs | 20-8600-7000 Construction 20-8600-7010 Eng. Plant, 20- 8610-7010 Eng. Sewers |
| 2022 | 38 | Waste Water Collection System | Waste Water System | | Council Resolution 20-082 Awarded design contract to WSP. | 10,689,700 | | | 10,689,700 | DCs 8,017,275 Other Grant 2,672,425 | 20-8600-7000 |
| | | | | | 43,477,700 | 1,578,030 | 829,359 | 41,070,311 | | _ | |

Parks & Recreation

| | | Parks & Recreation | | | | | | | | | |
|-------------------------|----|--|---|--------|---|--------------|--------------------------------|----------------------|---|--|--|
| Original Budget Year | # | Project Title | Project Description | Status | Status Description | Total Budget | Amount Spent In Prior Years | Amount Spent in 2022 | Remaining Budget Available For Project | Approved Sources of Funding | GL Account |
| 2022 | 39 | нсс | Parks & Recreation | | | 648,000 | | | 648,000 | Reserve \$600,000 Taxation 48,000 | 20-8701-7000, 20-8701- 7060 |
| 2022 | 40 | Ballinafad BCA | Ballinafad Community Centre capital expenditures per BCA | | | 25,500 | | | 25,500 | \$5k Grant, \$20,500k Taxation | 20-8710-7060 |
| 2022 | 41 | Tractor | | | | 50,000 | | | 50,000 | Taxation | |
| 2022 | 42 | Parks | | | | 55,000 | | | 55,000 | Taxation | |
| 2022 | 43 | Pick Up Truck | | | | 55,000 | | | 55,000 | Taxation | |
| 2022 | 44 | Barbour field | Dog Park Fencing | | | 30,000 | | | 30,000 | Reserves | |
| 2022 | 45 | Victoria Park | Paving | | | 40,000 | | | 40,000 | Reserves | |
| 2021 | 46 | Ballinafad BCA | Ballinafad Community Centre capital expenditures per BCA | | | 54,000 | | | 54,000 | \$5k Grant, \$49k Taxation | 20-8710-7060 |
| 2021 | 47 | Parks | Victoria repairs; Barbour Field drainage; plaground equipment; sports fencing and bleachers | | | 89,000 | 8,100 | - | 80,900 | Taxation | Sports fields 20-8704 fencing and bleachers; Barbour Fields 20-8702; |
| 2018 | 48 | Erin Rotary River Walk (Phase II) | 2018 Budget Addition: \$300,000 | | Design Award AECOM Oct.2020 | 300,000 | 63,817 | 79,755 | 156,428 | Water Levy (\$5k) Cash in Lieu of Parkland Reserve (\$295k) | 20-8900-7020 |
| 2020 | 49 | Erin Community Centre | Erin Community Centre - shared services agreement \$20k sewage treatment | | Entry is completed at the end of the year or if capital projects are shared with the Upper Grand District School Board. | 40,000 | | | 40,000 | Gas Tax | 20-8703-7040 capital |
| 2020 | 50 | Hillsburgh Community Centre Renovations | Hillsburgh Community Centre capital expenditures per BCA | | Quotations being prepared and requested | 126,500 | 47,073 | 5,783 | 73,644 | Gas Tax | 20-8701-7000, 20-8701- 7060 |
| 2020 | 51 | Ballinafad | Ballinafad Community Centre capital expenditures per BCA | | Quotations being prepared and requested | 14,000 | | | 14,000 | \$5k Halton Hills Grant; \$9k Reserve | 20-8712 |
| | # | Project Title | Project Description | Status | Status Description | Total Budget | Amount Spent In Prior Years | Amount Spent in 2022 | Remaining Budget Available For Project | Water Life Cycle Reserve | GL Account |
| 2020 | 52 | Erin Community Centre Renovations | On hold due to ICIP Grant application approval date. | | Various renovations | 2,400,000 | 26,638 | 38,420 | 2,334,941 | ECC Reserves (\$235k); CIL Parkland (\$300k); ICIP Grant (\$1,765k); County Grant (\$30k NEW); \$100k ECC Reserve | 20-8705-7020 -7050 -7060, 20-8703-6500 |
| 2020 | 53 | Emergency Response Centre | Future plans for an emergency response centre | | Transfer of funds at the end of the year | 50,000 | 50,000 | | - | Parks and Recreation Reserve (\$50k) | 20-8709-5960 |
| | | | | | Total > | 3,977,000 | 195,628 | 123,958 | 3,657,413 | | |

| 65,375,748 | 2,680,949 | 1,074,682 | 61,620,118 |
|------------|-----------|-----------|------------|



RESERVES

| EKIN | | | |
|--------------------------|----------------------|--|---------------------|
| DEPARTMENT | | Description | BALANCE |
| | | | @ June 30, 2022 |
| Unallocated | RESERVES | TAX STABILIZATION RESERVE | 1,358,598 |
| Unallocated | RESERVES | INFRASTRUCTURE RENEWAL | 4,614,189 |
| | | | |
| Unallocated | RESERVE FUND | Canada Community Building Fund (formerly | 1,284,642 |
| Ondirocated | RESERVETOND | canada communicy banding runa (former) | 1,204,042 |
| Unallocated | RESERVE FUND | Modernization Grant | 181,390 |
| Unallocated | RESERVE FUND | Nestle Community Grant | 40,260 |
| Unallocated | RESERVE FUND | Safe Restart - Covid Grant | 156,766 |
| Unallocated | RESERVE FUND | OCIF Top Up Grant | - |
| Unallocated | RESERVE FUND | OCIF FORMULA | 258,480 |
| TOTAL Unalloca | ted | | 7,894,325 |
| Admin | RESERVES | ELECTION EXPENSE | 78,097 |
| Admin | RESERVES | COMPUTER UPGRADES | 79,865 |
| Admin | RESERVES | ADMIN FILE MANAGEMENT | 87,571 |
| Admin | RESERVES | ADMIN | 63,179 |
| Admin | RESERVES | INSURANCE CONTINGENCY | 15,573 |
| Admin | RESERVE FUND | Retirement Benefits | 1,855 |
| Admin | RESERVE FUND | ADMINISTRATION DC | (738,856) |
| TOTAL Admin | | | (412,716) |
| Building | RESERVE FUND | BUILDING DEPT REVENUE FUND | 177,721 |
| Building | RESERVES | BUILDING DEPT CAPITAL | - |
| TOTAL Building | | | 177,721 |
| Econ Dev | RESERVES | ECONOMIC DEVELOPMENT RESERVES | 41,644 |
| Econ Dev | RESERVE FUND | Main St Revitalization Grant | 41,044 |
| TOTAL Econ Dev | | | 41,644 |
| Enviro | RESERVE FUND | Water EA STUDY | 38,138 |
| TOTAL Enviro | | | 38,138 |
| Fire | RESERVE FUND | FIRE SERVICES DC | 159,026 |
| Fire | RESERVES | FIRE CAPITAL | 106,532 |
| Fire | RESERVES | FIREHALL RESERVE | 6,704 |
| Fire | RESERVES | FIRE WAGE CONTINGENCY | 121,584 |
| Fire | RESERVES | FIRE VEHICLE RESERVE | 197,126 |
| TOTAL Fire | | | |
| | DECEDI/EC | CENTRE 2000 CARITAL | 590,973 |
| Recreation | RESERVES | CENTRE 2000 CAPITAL | 615,461 |
| Recreation Recreation | RESERVES RESERVES | Barbour Field HILLSBURGH ARENA CAPITAL | 182,345 (73,479) |
| Recreation | RESERVES | BALLINAFAD COMM CENTRE | 76,355 |
| Recreation | RESERVES | ERIN TENNIS CLUB | 11,384 |
| Recreation | RESERVES | EMERGENCY RESPONSE CENTRE | 200,000 |
| Recreation | RESERVE FUND | CASH IN LIEU OF PARKLAND FUND | 1,162,331 |
| Recreation | RESERVE FUND | PARKS & RECREATION SERVICES DC | 539,087 |
| TOTAL Recreation | | | 2,713,484 |
| Roads | RESERVES | ROADS CAPITAL | 593,814 |
| Roads | RESERVES | ROADS Streetscape | 5,066 |
| Roads | RESERVES | SIDEWALK REPLACEMENTS | 122,227 |
| Roads | RESERVES | STREETLIGHTS | 243,274 |
| Roads | RESERVES | ROADS Fleet Reserve | 419,964 |
| Roads | RESERVE FUND | SIDEWALK RESERVE Tim Hortons | 137,665 |
| Roads | RESERVE FUND | CASH IN LIEU OF PARKING FUND | 11,534 |
| Roads | RESERVE FUND | DRAINAGE LEVY FUND | 17,321 |
| Roads | RESERVE FUND | TRANSPORTATION SERVICES DC | 1,023,437 |
| TOTAL Roads | | | 2,574,302 |



RESERVES

| Little | | | |
|--------------|--------------|--------------------------------|-----------------|
| DEPARTMENT | | Description | BALANCE |
| | | | @ June 30, 2022 |
| Water | RESERVES | WATER LIFECYCLE | 2,803,526 |
| | | | |
| Water | RESERVE FUND | Water EA STUDY | |
| Water | RESERVE FUND | TOWN WATER RESERVE FUND | 135,646 |
| Water | RESERVE FUND | WATER DC | 19,083 |
| TOTAL Water | | | 2,958,255 |
| WW | RESERVE FUND | WWTP Front Ended Agreements | 22,343,986 |
| WW | RESERVE FUND | Solmar WWTP Working Capital | (9,974) |
| WW | RESERVE FUND | Solmar WWTP Security Deposit | 50,000 |
| WW | RESERVE FUND | Wasterwater DCs | 106,189 |
| TOTAL Wastew | 22,490,201 | | |
| Committee | RESERVES | CEMETERY CAPITAL | 92,455 |
| Committee | RESERVE FUND | ERIN PIONEER CEMETERY RESERVES | 8,887 |
| Committee | RESERVES | HERITAGE RESERVES | 14,373 |
| Committee | RESERVES | LGHG COMMITTEE | 16,932 |
| Committee | RESERVES | ESAC | 1,761 |
| Committee | RESERVE FUND | CELEBRATE ERIN RESERVE FUND | 7,867 |
| Committee | RESERVE FUND | BIA IMPROVEMENT | 29,323 |
| TOTAL Commit | 171,598 | | |

39,237,925