



TOWN OF ERIN  
Special Council Meeting  
AGENDA

November 23, 2021

3:00 PM

Municipal Council Chamber

Pages

1. Call to Order
2. Approval of Agenda
3. Declaration of Pecuniary Interest
4. Topics for Discussion
  - 4.1. Corporate Services
    - 4.1.1. First Draft 2022 Budget and 2023-2025 Forecasts 1 - 60
5. By-Law 61
  - Confirming
6. Adjournment

Town of Erin

# 1<sup>st</sup> Draft 2022 Budget & 2023 – 2025 Forecasts

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**Section 1**      Economic Outlook

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**Section 2**      Historical Tax Info and Benchmarking

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**Section 3**      Planning Assumptions

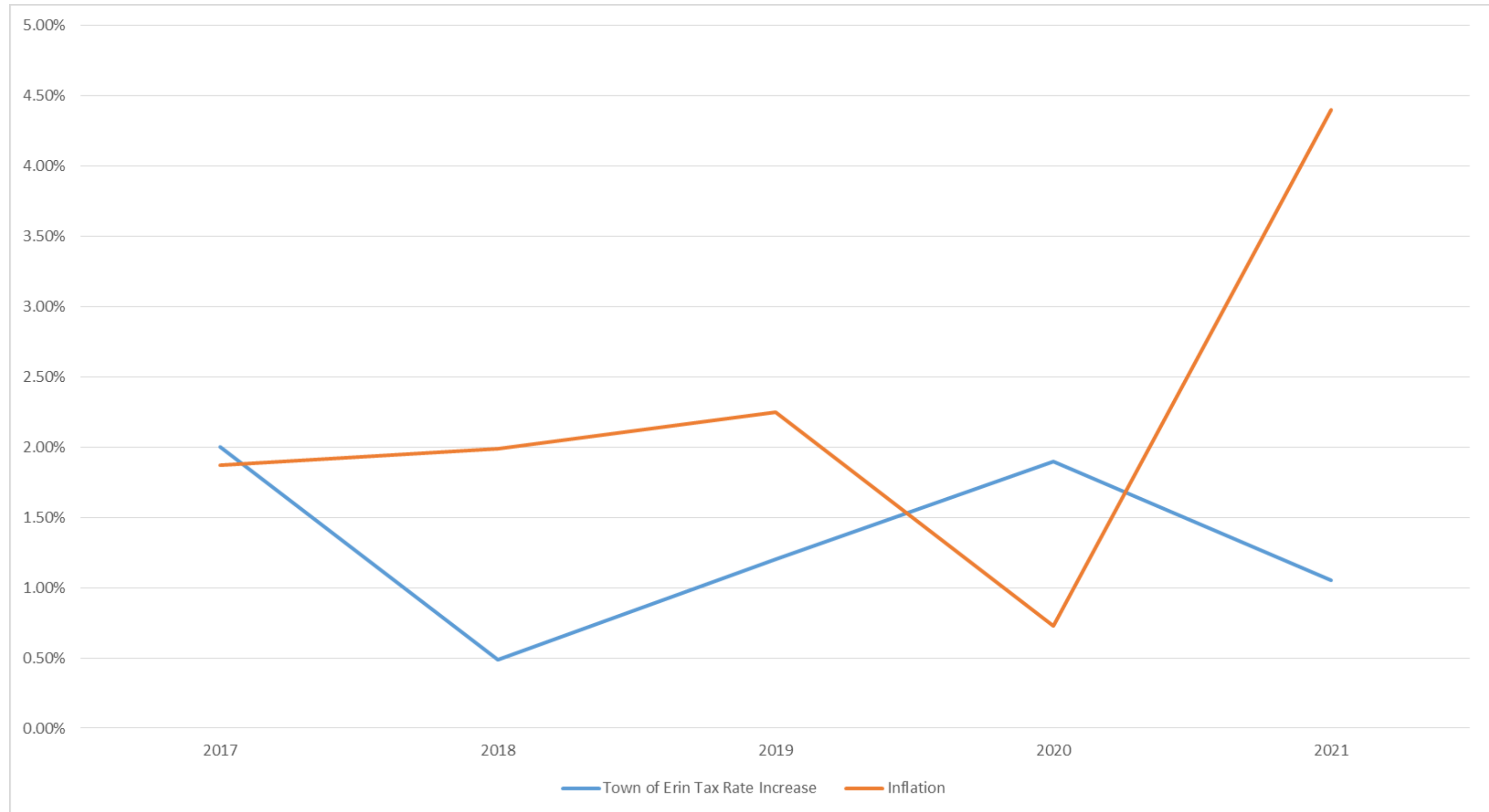
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**Section 4**      2022 – 2025 Forecasted Tax Rate  
Increases and Growth Needed

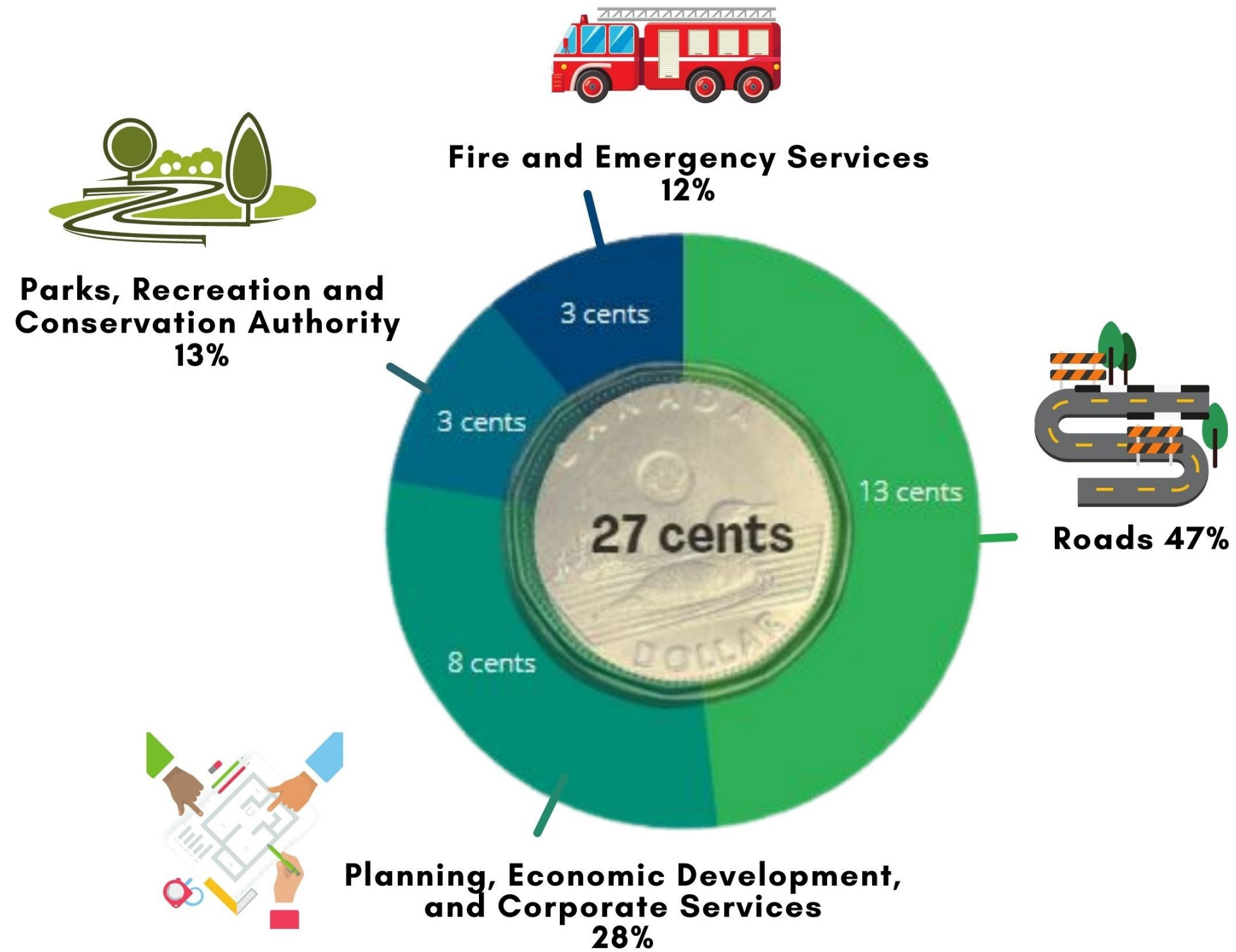
# Economic Outlook

- The government announced the continued postponement of the province-wide assessment update. This means that property taxes for the 2022 and 2023 taxation years will continue to be based on the January 1, 2016 valuation date.
- The pandemic has exposed the fragility of the logistics industry.
- Manufacturing bottlenecks and shipping delays have resulted in cargo piling up not only in port terminals but also in rail yards and warehouses.
- Critical equipment, like shipping containers and truck chassis, is unavailable, causing distribution centers to develop deep backlogs.
- Meanwhile, a surge in demand has strained the system even further which have resulted in sharp price increases for many retail products.
- Stats Canada September 2021 CPI indicator has shown that year over year inflation in Ontario is 4.4%.

# Town of Erin Historical Tax Rate Increases Compared to Inflation

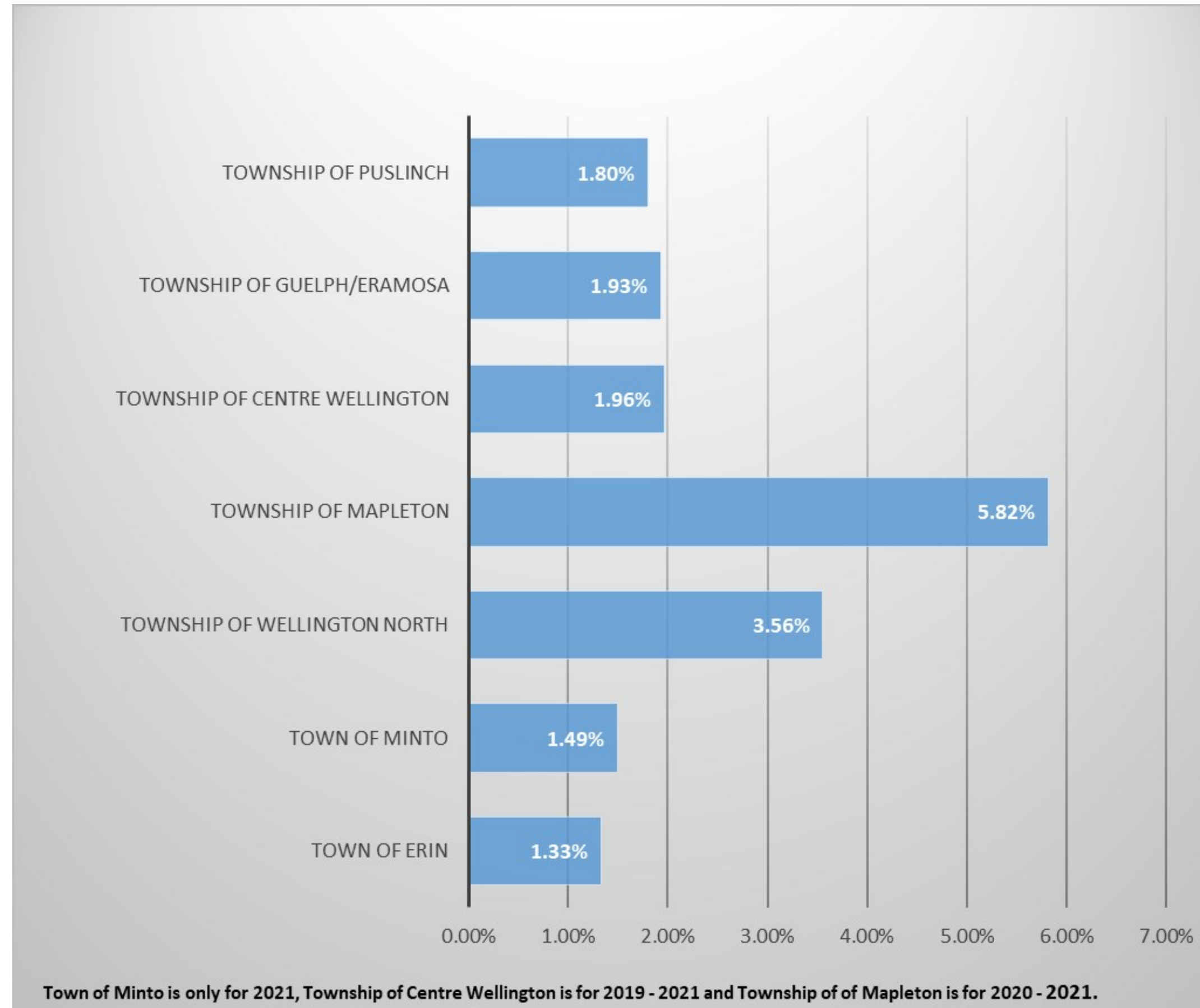


# Town of Erin tax allocation





# Average Tax Rate Increases from 2017 - 2021



# 2021 Residential Tax Rate Comparisons and Estimated (Town portion only) Tax Bill

	Residential Tax Rate	Estimated Tax Bill on \$500k assessment
Township of Puslinch	0.17%	853.62
Township of Guelph/Eramosa	0.25%	1,274.48
Town of Erin	0.28%	1,387.78
Township of Centre Wellington	0.30%	1,491.91
Halton Hills	0.36%	1,821.40
Town of Caledon	0.38%	1,877.52
Township of Wellington North	0.46%	2,321.71
Township of Mapleton	0.47%	2,330.30
Town of Minto	0.53%	2,663.49
Town of Orangeville	0.82%	4,086.44



# Planning Assumptions

Assumption	2022	2023	2024	2025
Labour	4.4% Increase	4.4% Increase	4.4% Increase	4.4% Increase
Non-Labour	2.0% Increase	2.0% Increase	2.0% Increase	2.0% Increase
Water Revenues	3.0% Increase	3.0% Increase	3.0% Increase	3.0% Increase
Capital Funded From Taxation	\$1,038,500	\$1,064,000	\$934,000	\$846,000

# 2022 Tax Rate Increase and Draw From Tax Stabilization Reserve

- To balance the 2022 budget and fund the capital works being requested, staff have proposed:
  - **2.9% Tax Rate Increase**
  - **\$196.5k draw from the Tax Stabilization Reserve**
- Proposed Tax Rate increase is well below inflation and will allow a number of Capital Projects to proceed which include the following:
  - Hillsburgh Community Centre
  - Bridge 5 (2nd Line South Erin)
  - Surface Treatment Program
  - Wastewater Treatment Plant
  - Wastewater Collection System
  - Tandem Axle Snow Plow
  - Tractor replacement
  - Replace GMC Sierra 2500 Pick
  - Backhoe Loader
  - Trailer Replacement (Unit 54)
  - Energy Conservation Projects
  - Water Meter Replacement
  - Water Capital Equipment
  - Electronic Messaging Sign



## 2023 – 2025 Forecasted Tax Rate Increases and Growth Needed to Balance Budget

Forecast	2023	2024	2025
Tax Rate Increase	2.9%	2.9%	2.9%
Growth or Draw From Tax Stabilization Reserve	\$256.4k	\$108.8k	\$64.1k

- The 2023 to 2025 forecasts present a conservative outlook for the future. Even with this conservative outlook, a 2.9% tax rate increase can be maintained through increased tax revenues due to growth (more home owners, businesses, etc.) to offset inflationary pressures.
- Even if growth does not occur in future years (highly unlikely), a draw from the tax stabilization reserve can maintain the tax rate increase at 2.9% instead of the anticipated rate of inflation of 4.4%.
- Once growth occurs and frozen MPAC assessment has been lifted the tax rate increase in future years could be lower than the forecasted 2.9%.



**Any Questions?**  
**And**  
**Thank you!**



# Town of Erin

## Corporate Report

<b>Department:</b> Corporate Services	<b>Report Number:</b> F2021-14
<b>Business Unit:</b> Finance	<b>Meeting Date:</b> 11/23/2021
<b>Presented/ Prepared By:</b> Oliver Gob, Director of Finance & Treasurer	

### Subject

**1st Draft 2022 Budget and 2023 – 2025 Forecasts**

### Recommendation

**Be it resolved that** Council hereby receive report number F2020-14 “*1st Draft 2022 Budget and 2023 – 2025 Forecasts*” for information.

### Highlights

Building upon the 2021 business plans, staff have used the 2021 Approved budget as the starting basis for the 1<sup>st</sup> draft 2022 budget and have built in 4.4% inflationary increases into their budgets. Inflationary pressures have been mitigated significantly through increased revenues and cost recoveries for Water, Building and Planning Programs and a reduction of interest costs in the Fire, Roads and Parks & Recreation Programs which have resulted in Net Program cost increase of \$78k or 1.1% over the 2021 Net Program budget.

Capital Projects identified and recommended for 2022 include:

- Hillsburgh Community Centre
- Bridge 5 (2nd Line South Erin)
- Surface Treatment Program
- Wastewater Treatment Plant
- Wastewater Collection System
- Tandem Axle Snow Plow
- Tractor replacement
- Replace GMC Sierra 2500 Pick
- Backhoe Loader
- Trailer Replacement (Unit 54)
- Energy Conservation Projects
- Water Meter Replacement
- Water Capital Equipment
- Electronic Messaging Sign

To balance the 2022 budget and fund the Capital Project requests, a tax rate increase of 2.9% and a draw from the tax stabilization reserve of \$196.5k has been proposed.

For years 2023 to 2025, tax rate increases of 2.9% can be maintained despite forecasted inflationary pressures as tax revenues are expected to grow with the addition of new homes. Even if growth does not occur, as a last resort a 2.9% tax rate increase can still be maintained by draws from the Tax Stabilization reserve of \$256.4k in 2023, \$108.8k in 2024 and \$64.1k in 2025.

## **Background**

Despite the lessening of COVID-19 restrictions as Canada and the rest of world start to allow more public gatherings, open up retail and restaurants, the financial effects of the pandemic still permeate in today's economy and will continue to do so in the years to come.

The pandemic has exposed the fragility of the logistics industry. Manufacturing bottlenecks and shipping delays have resulted in cargo piling up not only in port terminals but also in rail yards and warehouses. Critical equipment, like shipping containers and truck chassis, is unavailable, causing distribution centers to develop deep backlogs. Meanwhile, a surge in demand has strained the system even further which have resulted in sharp price increases for many retail products. Stats Canada September 2021 CPI indicator has shown that year over year inflation in Ontario is 4.4%.

As part of the Ontario Economic Outlook and Fiscal Review, the government announced the continued postponement of the province-wide assessment update. This means that property taxes for the 2022 and 2023 taxation years will continue to be based on the January 1, 2016 valuation date. Property assessments will remain the same as they were for the 2021 tax year, unless there have been changes to the property.

## **Discussion**

### **2022 Operating Budget Planning Assumptions**

Building upon the 2021 business plans, staff have used the 2021 Approved budget as the starting basis for the 2022 1<sup>st</sup> draft budget and have layered in global assumptions that have been applied to all Programs and Program planning assumptions for specific investments and / or initiatives for the programs.

### **Global Planning Assumptions**

For Labour costs the proposed increase for COLA and step progression is 4.4% which is based on the September 2021 Ontario CPI which has shown that year over year inflation is 4.4%. Other neighboring municipalities use September CPI year over year index to determine the COLA for the upcoming planning cycle and I propose that the Town of Erin adopt a similar practice. For non-Labour costs, the proposed increase is 2% as staff will manage to keep these expenses below the anticipated inflationary pressures through competitive procurement practices and more efficient utilization of resources. No inflationary increases on grants received.



## **Program Planning Assumptions**

### **Council**

Rate increases have been approved to be consistent with the previous term of Council increases as per Resolution # 21-216.

### **Corporate Services**

Administrative Support to support Communications (shared with Economic Development) for \$36k. Budget was reallocated from Wastewater Communications. Remunerable Compensation Incentive Plan has also been included in the budget. Furthermore, resources have been allocated to provide services and support for the 2022 election with funding from the Election Expense reserve.

### **Economic Development**

Part-time administrative support has been added to Economic Development from budget re-allocated from Wastewater.

### **Modernization Grant**

Budget for grant and expenditures set at remaining reserve balance.

### **Building**

Inspector and Plans Examiner (50% shared with Planning) roles have been budgeted at the top of the band to be market competitive in the Town's recruitment efforts. Increased costs have been offset by cost recoveries as increased fee revenues are anticipated in 2022.

### **Planning**

Additional resources have been identified to service growth and demand for the Planning Program services. These include one new staffing complement (Full-Time Planner) and an increase in consulting services. Furthermore, the Plans Examiner (50% shared with Building) has been budgeted near the top of the band to be market competitive in the Town's recruitment efforts. Cost recoveries have increased as revenues associated with the Planning Program services are expected to fully cover the costs of the delivering the Program.

### **By-Law Enforcement / Crossing Guards**

Based on consultation with the Mayor, one full-time By-Law Officer has been added to the 2022 Budget to give more flexibility in dealing by-law enforcement on a timely basis.

**Fire**

Interest costs from Loan Term loans reduced by \$222.4k to reflect actual interest costs being incurred as per the Town's Long Term Debt amortization schedules. Transfer from reserve also reduced to match the interest costs that are covered by Fire Development charges. Lease revenues have increased by 2.4k to reflect the updated rental agreement with Paramedics.

**Roads**

Interest costs from Loan Term loans reduced by \$177.3k to reflect actual interest costs being incurred as per the Town's Long Term Debt amortization schedules.

**Water**

Water revenues have been increased by 3% in accordance with the rate increase noted By-Law 19-59.

**Wastewater**

Budget that had been designated for Communications has been reallocated to Corporate Services and Economic Development.

**Parks & Recreation**

Grant expense increased by \$7.5k to support the Orton Community Association funded from the Nestle Community Grant Reserve. Interest costs from the Loan Term loan reduced by \$21.1k to reflect actual interest costs being incurred as per the Town's Long Term Debt amortization schedule.

**Cemeteries**

Program Director's inspection of the cemeteries highlighted need for additional repairs and maintenance. Budget has been increased by \$10k which will be funded from the Cemetery Capital Reserve.

**BIA**

BIA budgeted expenses and revenues have been reduced to reflect a partial year of operation.

**Capital Projects**

Appendix C shows the Capital Projects requested for years 2022 to 2025. Forecasts 2022 to 2024 builds upon schedules shown to Council when the 2021 budget was approved which include the following projects:

- Hillsburgh Community Centre
- Bridge 5 (2nd Line South Erin)
- Surface Treatment Program
- Wastewater Treatment Plant
- Wastewater Collection System

- Tandem Axle Snow Plow
- Tractor replacement
- Replace GMC Sierra 2500 Pick
- Backhoe Loader
- Trailer Replacement (Unit 54)
- Energy Conservation Projects
- Water Meter Replacement
- Water Capital Equipment
- Electronic Messaging Signs

For 2022 year, cost estimates for existing Capital Projects increased by \$65k for the snow plow, tractor and for Parks & Recreation. Approximately \$35k of these cost increases have been proposed to be funded from taxation. Furthermore, Water Meter replacement project have proposed increase spending of \$411.6k to replace all touch pad water meters with radio frequency water meters contingent on receiving Modernization Intake 3 grant. In addition, there are a number of new Capital Projects being requested for the Roads Shop, Erin Fire Station, Victoria Park and Barbour Field Dog Park totaling \$231k of which \$120k is proposed to be funded from taxation.

### **1<sup>st</sup> Draft 2022 Budget**

After applying all global, program and capital funded from taxation assumptions, the 1<sup>st</sup> Draft 2022 budget resulted in an increase in Net Program expenses of \$78k or 1.1% over the 2021 budget (Appendix A). Capital funded from taxation has increased by \$238.8k or 29.9% over the 2021 budget. To balance the budget and fund the Capital Requests, a tax rate increase of 2.9% which is well below the current rate of inflation and a draw from the tax stabilization reserve of \$196.5k has been proposed.

### **2023 to 2025 Forecasts**

The table shows the planning assumptions applied to the forecast years 2023 to 2025.

<b>Planning Assumption</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>
<b>Labour</b>	4.4% increase	4.4% increase	4.4% increase
<b>Non-Labour</b>	2.0% increase	2.0% increase	2.0% increase
<b>Water Revenues</b>	3.0% increase	3.0% increase	3.0% increase
<b>Tax Rate</b>	2.9% increase	2.9% increase	2.9% increase
<b>Capital funded from taxation</b>	\$1,064k	\$934.4k	\$846k

The 2023 to 2025 forecasts present a conservative outlook for the future. Even with this conservative outlook, a 2.9% tax rate increase can be maintained through increased tax revenues due to growth (more home owners, businesses, etc.) and / or a draw from tax stabilization reserves (Appendix A). Once growth occurs and frozen MPAC assessment has been lifted the tax rate increase in future years could be lower than the forecasted



2.9%. Additional details and views of the 1<sup>st</sup> Draft 2022 Budget and 2025 forecasts are included in Appendix B which shows the 1<sup>st</sup> Draft 2022 Budget and 2023 to 2025 forecasts by account and Appendix F which shows Program Budgets and Forecasts.

### **Reserve and Reserve Funds**

Appendix D contains the summary of the forecasted additions and draws from the Reserve and Reserve Funds. Projected 2021 ending balance for reserves is forecasted to be approximately \$38m of which \$23.9m is restricted for the Wastewater plant project. By 2025, reserves are forecasted to be \$18m as draws from the reserves are needed to fund the wastewater project.

### **Debt Management**

The Town of Erin's financial policy FIN004 called "Debt Management Policy" provides parameters for recommendations on issuing debt to finance capital projects, which is allowed in the *Municipal Act*, the *Local Improvement Act*, or the *Tile Drainage Act* and their related regulations. These requirements include, but are not limited to:

1. The term of temporary or short-term debt for operating purposes will not exceed the current fiscal year;
2. The term of capital financing will not exceed the lesser of 40 years or the useful life of the underlying asset;
3. Long-term debt will only be issued for capital projects;
4. The total annual financing charges cannot exceed the Annual Repayment Limit, as applicable, unless approved by the Ontario Municipal Board.
5. Prior to entering into a lease financing agreement, an analysis will be prepared that assesses the costs as well as the financial and other risks associated with the proposed lease with other methods of financing;
6. Prior to passing a debenture by-law, which provides that installments of principal or interest, or both, are not payable during the period of construction of an undertaking, Council will have considered all financial and other risks related to the proposed construction financing.

According to the Annual Repayment Limit (ARL) included in Appendix E, the Town is committed to paying \$428.9k in principal and interest in 2022 and has the option of making a balloon for the Hillsburgh Fire Hall loan or reissuing debt for the remaining principal balance of \$907k. Even if the Town makes the balloon payment, it will be well within the \$2.1m repayment limit. This upper limit is based on 25% of revenues generated by the municipality and excludes conditional grants such as OMPF and Gas Tax. Also, ARL in Appendix E is based on 2019 Financial Information Return (FIR) and provides an estimated maximum for a 20 year loan of \$26.4 million at 5% interest. The following schedule summarizes proposed debt funding estimates for 2022 to 2025 if grants are not awarded for wastewater servicing projects. In March 6, 2022, the loan for the Hillsburgh Fire Hall Expansion matures and an outstanding balance of \$907k is due. Since the DC Study (2019) identified this project as 100% recoverable, the total amount can be paid from the DC – Fire Reserve Fund. For planning purposes and because of debt repayment limit, it will be assumed that the entire amount is paid from DC – Fire Reserve Fund when

collected from new development. The Station St Bridge and Dam project funding is being negotiated with developers in the area. Similarly, funding arrangements will be negotiated with the Town of Caledon for the reconstruction of Winston Churchill Road. Depending on the outcome of these negotiations, the cumulative borrowing may surpass the Annual Repayment Limit of \$26.4 million by 2024. In this case, the Town can request a special allowance from the Province by demonstrating that the new development would produce additional property taxes and water and wastewater fees. This would show the Province that the Town of Erin is able to meet debt payment commitments. Again, this is only if both levels governments do not provide grants for non-growth portion of the wastewater servicing projects.

<b>Projects</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>Cumulative Borrowing</b>
Station St Bridge & Dam (to be determined)				
Wastewater Treatment Plant	7,929,378	3,218,542	6,936,578	18,084,498
Wastewater Collection System		2,672,425	1,867,250	4,539,675
Bridge 5 (2nd Line South RDS0026)	915,000			915,000
Winston Churchill Road Reconstruction (RDS0021) *	125,000	4,000,000		4,125,000
<b>Total</b>	<b>8,969,378</b>	<b>9,890,967</b>	<b>8,803,828</b>	<b>27,664,173</b>

\* Project is shared with Town of Caledon and negotiations will determine payment arrangements

## Strategic Pillar

Service Excellence & Good Governance

## Financial Impact

The results of the 1<sup>st</sup> Draft 2022 Budget recommend a tax rate increase of 2.9% or \$223.5k increase in total town tax levy which is well below the current rate of inflation. For years 2023 to 2025, tax rate increases of 2.9% can be maintained despite forecasted inflationary pressures as tax revenues are expected to grow with the addition of new homes. Even if growth does not occur, as a last resort a 2.9% tax rate increase can still be maintained by draws from the Tax Stabilization reserve.

## Conclusion

That Council receive the 1<sup>st</sup> Draft 2022 Budget and 2023 – 2025 Forecasts report. The outcomes of the upcoming meetings and discussions will further refine these initial results.

## Attachments

Appendix A – 1<sup>st</sup> Draft 2022 Operating Budget and 2023 to 2025 Forecasts by Program  
 Appendix B – 1<sup>st</sup> Draft 2022 Operating Budget and 2023 to 2025 Forecasts by Account  
 Appendix C – 2022 – 2025 Capital Requests  
 Appendix D – Reserves Forecast 2022 to 2025  
 Appendix E – Principal and Interest Debt Summary  
 Appendix F – 2022 – 2025 Budget Summaries by Program

**Oliver Gob**

Director of Finance & Treasurer

**Nathan Hyde**

Chief Administrative Officer







1st Draft 2022 Budget

Description	2021 Budget Expense	2021 Budget Revenues	2021 Net Budget	2022 Budget Expense	2022 Budget Revenues	2022 Net Budget	Net Variance
<b>Programs</b>							
Council	189,600		189,600	194,082		194,082	4,482
Corporate Services	1,923,500	446,000	1,477,500	2,234,618	524,200	1,710,418	232,918
Economic Development	266,000	35,000	231,000	297,426	35,000	262,426	31,426
Modernization Grant	182,373	182,373		121,169	121,169		
Advisory Committees	90,700	24,200	66,500	92,514	24,234	68,280	1,780
Building	359,500	359,500		422,592	422,592		
Planning	302,700	163,000	139,700	660,472	660,472		(139,700)
By-Law Enfor/Crossing Grds	135,100	23,100	112,000	220,712	23,100	197,612	85,612
Conservation Authorities	170,400		170,400	173,808		173,808	3,408
Fire	1,166,400	345,000	821,400	973,717	211,897	761,820	(59,580)
Emergency Planning	1,000		1,000	1,020		1,020	20
Roads	3,155,900	214,000	2,941,900	3,064,114	214,000	2,850,114	(91,786)
Streetlights	116,460	116,460		118,789	118,789		
Water	1,290,100	1,297,600	(7,500)	1,317,150	1,336,528	(19,378)	(11,878)
Wastewater	67,500	60,000	7,500	7,830		7,830	330
Parks & Recreation	1,385,040	679,630	705,410	1,413,446	687,130	726,316	20,906
Cemeteries	4,000		4,000	14,080	10,000	4,080	80
BIA	48,800	48,800		17,200	17,200		
<b>Subtotal Programs</b>	<b>10,855,073</b>	<b>3,994,663</b>	<b>6,860,410</b>	<b>11,344,739</b>	<b>4,406,311</b>	<b>6,938,428</b>	<b>78,018</b>
<b>Non-Program</b>							
Transfer for Capital Projects	799,700		799,700	1,038,500		1,038,500	238,800
Resource Requests							
Assessment Growth							
Transfer from Tax Rate Stabilization		106,005	(106,005)		196,463	(196,463)	(90,458)
Infrastructure Renewal Trf	761,354		761,354	761,354		761,354	
Tax Levy		7,689,659	(7,689,659)		7,913,202	(7,913,202)	(223,543)
PILS and Supplementary Taxes		122,500	(122,500)		125,317	(125,317)	(2,817)
OMPF		593,300	(593,300)		593,300	(593,300)	
Tax Write Offs	90,000		90,000	90,000		90,000	
<b>Subtotal Corporate</b>	<b>1,651,054</b>	<b>8,511,464</b>	<b>(6,860,410)</b>	<b>1,889,854</b>	<b>8,828,282</b>	<b>(6,938,428)</b>	<b>(78,018)</b>
<b>Net Total (Surplus)</b>	<b>12,506,127</b>	<b>12,506,127</b>		<b>13,234,593</b>	<b>13,234,593</b>		

Tax Rate Change

2.9%



## 2023 - 2025 Forecasts

Description	2023 Forecast Expense	2023 Forecast Revenues	2023 Net Forecast	2024 Forecast Expense	2024 Forecast Revenues	2024 Net Forecast	2025 Forecast Expense	2025 Forecast Revenues	2025 Net Forecast
<b>Programs</b>									
Council	201,913		201,913	210,074		210,074	218,578		218,578
Corporate Services	2,222,491	455,124	1,767,367	2,305,523	464,227	1,841,296	2,391,883	473,510	1,918,373
Economic Development	307,003	35,200	271,803	316,932	35,404	281,528	325,012	35,612	289,400
Modernization Grant									
Advisory Committees	94,363	24,269	70,094	96,251	24,304	71,947	98,174	24,340	73,834
Building	439,627	439,627		457,383	457,383		475,887	475,887	
Planning	672,927	672,927		685,884	685,884		699,366	699,366	
By-Law Enfor/Crossing Grds	229,062	23,562	205,500	237,751	24,033	213,718	246,798	24,514	222,284
Conservation Authorities	177,284		177,284	180,829		180,829	184,446		184,446
Fire	1,037,989	213,545	824,444	1,033,227	215,081	818,146	1,099,468	216,486	882,982
Emergency Planning	1,040		1,040	1,061		1,061	1,082		1,082
Roads	3,150,775	214,000	2,936,775	3,241,233	214,000	3,027,233	3,332,664	214,000	3,118,664
Streetlights	121,164	121,164		123,586	123,586		126,057	126,057	
Water	1,344,797	1,376,624	(31,827)	1,373,052	1,417,924	(44,872)	1,401,935	1,460,463	(58,528)
Wastewater	7,800		7,800	8,112		8,112	8,436		8,436
Parks & Recreation	1,448,683	693,102	755,581	1,493,050	706,845	786,205	1,532,817	720,859	811,958
Cemeteries	14,162	10,000	4,162	14,245	10,000	4,245	14,330	10,000	4,330
BIA	48,800	48,800		48,800	48,800		48,800	48,800	
<b>Subtotal Programs</b>	<b>11,519,880</b>	<b>4,327,944</b>	<b>7,191,936</b>	<b>11,826,993</b>	<b>4,427,471</b>	<b>7,399,522</b>	<b>12,205,733</b>	<b>4,529,894</b>	<b>7,675,839</b>
<b>Non-Program</b>									
Transfer for Capital Projects	1,064,000		1,064,000	934,500		934,500	846,000		846,000
Resource Requests									
Assesment Growth									
Transfer from Tax Rate Stabilization									
Infrastructure Renewal Trf	776,581		776,581	792,113		792,113	807,955		807,955
Tax Levy		8,146,411	(8,146,411)		8,386,516	(8,386,516)		8,633,721	(8,633,721)
PILS and Supplementary Taxes		128,199	(128,199)		131,147	(131,147)		134,164	(134,164)
OMPF		593,300	(593,300)		593,300	(593,300)		593,300	(593,300)
Tax Write Offs	91,800		91,800	93,636		93,636	95,509		95,509
<b>Subtotal Corporate</b>	<b>1,932,381</b>	<b>8,867,910</b>	<b>(6,935,529)</b>	<b>1,820,249</b>	<b>9,110,963</b>	<b>(7,290,714)</b>	<b>1,749,464</b>	<b>9,361,185</b>	<b>(7,611,721)</b>
<b>Net Total (Surplus)</b>	<b>13,452,261</b>	<b>13,195,854</b>	<b>256,407</b>	<b>13,647,242</b>	<b>13,538,434</b>	<b>108,808</b>	<b>13,955,197</b>	<b>13,891,079</b>	<b>64,118</b>
<b>Tax Rate Change</b>			<b>2.9%</b>			<b>2.9%</b>			<b>2.9%</b>



## 1st Draft 2022 Budget by GL Account

	2021	2022	2022 vs		Variance Explanation
	Total	Total	2021	%	
	Budget	Budget	Variance	Variance	
<b>Revenue</b>					
Penalties & Interest	340,000	357,600	17,600	5%	
Tax Levy	7,689,659	7,913,202	223,543	3%	
PILS and Supplementary Taxes	122,500	125,317	2,817	2%	
Streetlights	133,660	135,989	2,329	2%	
Other Revenue	308,705	289,727	(18,978)	(6%)	
Parks & Recreation Fees	579,325	591,825	12,500	2%	
Fire & Emergency Fees	26,000	26,000	0	0%	
Lease Revenue	25,800	28,200	2,400	9%	
Water Revenues	1,270,200	1,308,306	38,106	3%	
OMPF	593,300	593,300	0	0%	
Grants	219,373	158,169	(61,204)	(28%)	Budgeted 2022 Modernization Grant is less than 2021.
Gravel Levy	160,000	160,000	0	0%	
Building Permits	353,500	353,500	0	0%	
Interest Income	72,000	46,000	(26,000)	(36%)	Interest Income reduced to reflect current interest rates being offered by Investments.
Cost Recovery		560,564	560,564		Cost recoveries increased for Planning and Building Programs.
Inter Dept Revenue	23,500	10,000	(13,500)	(57%)	Lower revenues over previous year due to BIA operationalize for a partial year.
Other Agreements	70,000	70,000	0	0%	
Trf from Reserves and Res Funds	518,605	506,894	(11,711)	(2%)	
<b>Total Revenue</b>	<b>12,506,127</b>	<b>13,234,593</b>	<b>728,466</b>	<b>6%</b>	
<b>Expenses</b>					
Labour Costs	4,379,750	5,055,412	675,662	15%	4.4% increase related to step / COLA, investments in Planning and Building (fully cost recovered), Renumerable Compensation Incentive Program for staff retention, Admin Support for Comm (re-allocated from Waste Water).
Supplies & Materials	235,150	243,559	8,409	4%	
Equipment	66,600	67,932	1,332	2%	
Gravel Resurface	425,000	433,500	8,500	2%	
Sanding	180,000	183,600	3,600	2%	
Calcium	160,000	163,200	3,200	2%	
Consulting	692,373	733,769	41,396	6%	Increase expenses in Planning and Building (fully cost recovered in revenues). Reduced consulting in Modernization Grant and Communications water budget moved to Labour for Admin Support Comm and Fire.
Roads Maintenance	232,000	236,640	4,640	2%	
Resealing	85,000	86,700	1,700	2%	
Service Agreements	867,300	988,682	121,382	14%	Increase to service upcoming election offset from a draw from Elections Reserve.
Winter Control	40,000	40,800	800	2%	
General Maintenance & Repairs	161,600	174,832	13,232	8%	Increase primarily attributed for Cemetery Repairs funded from draw from Cemetery Reserve.
Sidewalk Maintenance	45,000	45,900	900	2%	
IT Services	162,100	165,342	3,242	2%	
Postage & Courier	23,000	23,460	460	2%	
Telephone & Cell Phones	49,500	50,482	982	2%	
Hydro	396,750	404,685	7,935	2%	
Natural Gas	71,700	73,134	1,434	2%	
Fuel	138,600	141,372	2,772	2%	
Water & Sewage	52,490	53,540	1,050	2%	



### 1st Draft 2022 Budget by GL Account

	2021	2022	2022 vs		Variance Explanation
	Total	Total	2021	%	
	Budget	Budget	Variance	Variance	
Vehicle Maintenance	222,200	226,644	4,444	2%	
Economic Development Activities	77,300	78,846	1,546	2%	
Advertising & Promo	77,800	46,002	(31,798)	(41%)	Lower expenses over previous year due to BIA operationalize for a partial year.
Tax Write Offs	90,000	90,000	0		
Conservation Authorities	170,400	173,808	3,408	2%	
Community Grants	23,000	30,960	7,960	35%	Increase primarily attributed for the Orton Community Centre for \$7.5k.
Other Expenses	245,800	246,958	1,158	0%	
Contingency	8,100	8,262	162	2%	
Audit, Insurance & Legal	284,700	290,394	5,694	2%	
Debt Servicing	515,900	95,045	(420,855)	(82%)	Interest on Long Term loans reduced to reflect actual interest costs.
Transfer to Capital	799,700	1,038,500	238,800	30%	Increase in costs on a few Capital Projects and a few new ones added for 2022. Please refer to Appendix C.
Trf to Res. and Res. Funds	1,480,914	1,495,305	14,391	1%	
Inter Org Transfers	46,400	47,328	928	2%	
<b>Total Expenses</b>	<b>12,506,127</b>	<b>13,234,593</b>	<b>728,466</b>	<b>6%</b>	

**Net Change (Increase)**





**Town of Erin**  
**1st Draft 2022 and 2023 - 2025 Forecasts by GL Account**

	2022 Total Budget	2023 Total Budget	2023 vs 2022 Variance	2024 Total Budget	2024 vs 2023 Variance	2025 Total Budget	2025 vs 2024 Variance
<b>Revenue</b>							
Penalties & Interest	357,600	364,958	7,358	372,470	7,512	380,138	7,668
Tax Levy	7,913,202	8,146,411	233,209	8,386,516	240,105	8,633,721	247,205
PILS and Supplementary Taxes	125,317	128,199	2,882	131,147	2,948	134,164	3,017
Streetlights	135,989	138,364	2,375	140,786	2,422	143,257	2,471
Other Revenue	289,727	311,016	21,289	314,272	3,256	317,593	3,321
Parks & Recreation Fees	591,825	603,661	11,836	615,734	12,073	628,046	12,312
Fire & Emergency Fees	26,000	26,520	520	27,050	530	27,591	541
Lease Revenue	28,200	28,764	564	29,339	575	29,926	587
Water Revenues	1,308,306	1,347,555	39,249	1,387,982	40,427	1,429,622	41,640
OMPF	593,300	593,300		593,300		593,300	
Grants	158,169	37,000	(121,169)	37,000		37,000	
Gravel Levy	160,000	160,000		160,000		160,000	
Building Permits	353,500	360,570	7,070	367,782	7,212	375,138	7,356
Interest Income	46,000	46,920	920	47,858	938	48,815	957
Cost Recovery	560,564	582,864	22,300	606,243	23,379	630,748	24,505
Inter Dept Revenue	10,000	23,500	13,500	23,500	0	23,500	0
Other Agreements	70,000	71,400	1,400	72,828	1,428	74,285	1,457
Trf from Reserves and Res Funds	506,894	224,852	(282,042)	224,627	(225)	224,235	(392)
<b>Total Revenue</b>	<b>13,234,593</b>	<b>13,195,854</b>	<b>(38,739)</b>	<b>13,538,434</b>	<b>342,580</b>	<b>13,891,079</b>	<b>352,645</b>
<b>Expenses</b>							
Labour Costs	5,055,412	5,277,476	222,064	5,509,627	232,151	5,746,632	237,005
Supplies & Materials	243,559	244,115	556	248,759	4,644	253,425	4,666
Equipment	67,932	69,290	1,358	70,675	1,385	72,088	1,413
Gravel Resurface	433,500	442,170	8,670	451,013	8,843	460,033	9,020
Sanding	183,600	187,272	3,672	191,017	3,745	194,837	3,820
Calcium	163,200	166,464	3,264	169,793	3,329	173,189	3,396
Consulting	733,769	618,311	(115,458)	624,137	5,826	630,079	5,942
Roads Maintenance	236,640	241,373	4,733	246,201	4,828	251,124	4,923
Resealing	86,700	88,434	1,734	90,203	1,769	92,007	1,804
Service Agreements	988,682	902,272	(86,410)	920,450	18,178	938,822	18,372
Winter Control	40,800	41,614	814	42,446	832	43,295	849
General Maintenance & Repairs	174,832	178,130	3,298	181,491	3,361	184,232	2,741
Sidewalk Maintenance	45,900	46,818	918	47,754	936	48,709	955
IT Services	165,342	168,649	3,307	172,022	3,373	175,462	3,440
Postage & Courier	23,460	23,929	469	24,407	478	24,895	488
Telephone & Cell Phones	50,482	51,490	1,008	52,535	1,045	53,573	1,038
Hydro	404,685	412,758	8,073	421,011	8,253	429,337	8,326
Natural Gas	73,134	74,596	1,462	76,087	1,491	77,608	1,521
Fuel	141,372	144,198	2,826	147,082	2,884	149,998	2,916
Water & Sewage	53,540	54,607	1,067	55,698	1,091	56,812	1,114
Vehicle Maintenance	226,644	231,177	4,533	235,801	4,624	240,516	4,715
Economic Development Activities	78,846	80,424	1,578	82,033	1,609	82,181	148
Advertising & Promo	46,002	79,622	33,620	80,559	937	81,153	594
Tax Write Offs	90,000	91,800	1,800	93,636	1,836	95,509	1,873
Conservation Authorities	173,808	177,284	3,476	180,829	3,545	184,446	3,617
Community Grants	30,960	23,930	(7,030)	24,408	478	24,896	488
Other Expenses	246,958	289,794	42,836	259,831	(29,963)	299,847	40,016
Contingency	8,262	8,427	165	8,596	169	8,768	172
Audit, Insurance & Legal	290,394	296,175	5,781	302,097	5,922	308,055	5,958
Debt Servicing	95,045	90,283	(4,762)	86,112	(4,171)	79,565	(6,547)
Transfer to Capital	1,038,500	1,064,000	25,500	934,500	(129,500)	846,000	(88,500)
Trf to Res. and Res. Funds	1,495,305	1,537,104	41,799	1,567,191	30,087	1,597,879	30,688
Inter Org Transfers	47,328	48,275	947	49,240	965	50,225	985
<b>Total Expenses</b>	<b>13,234,593</b>	<b>13,452,261</b>	<b>217,668</b>	<b>13,647,241</b>	<b>194,980</b>	<b>13,955,197</b>	<b>307,956</b>
<b>Net Total</b>		<b>256,407</b>		<b>108,807</b>		<b>64,118</b>	

Budget Year 2022



Forecast Periods 2022

Project Id	Description	Department	Priority	Expenditures	Res. & Res. Funds	DCs	Debt	Gas Tax	Other Grants	Taxation	Comments
PKR0003	Hillsburgh Community Centre	Parks & Recreation	80	648,000	600,000	-	-	-	-	48,000	
RDS0016	Bridge 5 (2nd Line South Erin-	Roads	80	915,000	-	-	915,000	-	-	-	
RDS0020	Surface Treatment Program	Roads	80	300,000	-	300,000	-	-	-	-	
RDS0021	Winston Churchill Blvd with	Roads	80	125,000	-	-	125,000	-	-	-	Costs updated by Program Director, increased \$25k
WST0002	Wastewater Treatment Plant	Wastewater System	80	9,466,300	-	6,247,758	-	-	3,218,542	-	
WTR0001	Water Service for New	Water System	80	8,507,077	-	8,507,077	-	-	-	-	
WTR0010	Water System Existing	Water System	80	263,106	263,106	-	-	-	-	-	
WST0003	Wastewater Collection System	Wastewater System	75	10,689,700	-	8,017,275	-	-	2,672,425	-	
FIR0001	Hose Cache	Fire	70	20,000	-	-	-	-	-	20,000	
FIR0007	Confidence Maze Training	Fire	70	85,000	-	-	-	-	-	85,000	
FIR0009	Gear Washer & Dryer	Fire	70	30,000	-	-	-	-	-	30,000	
PKR0009	Ballinafad BCA	Parks & Recreation	60	25,500	-	-	-	-	5,000	20,500	
RDS0022	Tandem Axle Snow Plow	Roads	55	330,000	30,000	-	-	-	-	300,000	Costs updated by Program Director, increased \$30k
PKR0005	Tractor (2007)	Parks & Recreation	50	50,000	-	-	-	-	-	50,000	Costs updated by Program Director, increased \$25k
PKR0011	Parks	Parks & Recreation	50	55,000	-	-	-	-	-	55,000	Costs updated by Program Director to add dog waste bins; costs increase \$10k.
PKR0012	Replace GMC Sierra 2500 Pick	Parks & Recreation	50	55,000	-	-	-	-	-	55,000	
RDS0012	Backhoe Loader	Roads	50	200,000	-	-	-	-	-	200,000	
RDS0014	Trailer Replacement (Unit 54)	Roads	50	30,000	-	-	-	-	-	30,000	
RDS0019	Energy Conservation Projects	Roads	50	5,000	-	-	-	-	-	5,000	
WTR0009	Water Equipment to Extend Life	Water System	50	45,000	45,000	-	-	-	-	-	
CRP0006	Windows 2012 Servers	Corporate Services	40	20,000	-	-	-	-	-	20,000	
WTR0004	Meter Replacement	Water System	40	441,565	30,000	-	-	411,565	-	-	Water Meter Replacement increased by \$411.6k; contingent on receiving Modernation Intake 3 Grant.
WTR0005	Water Capital Equipment	Water System	40	35,000	35,000	-	-	-	-	-	
WTR0006	Water Building and minor	Water System	40	15,000	15,000	-	-	-	-	-	
FIR0008	Electronic Messaging Signs	Fire	0	40,000	40,000	-	-	-	-	-	
<b>Total 2022 Capital Projects Reviewed During 2021 Budget</b>				<b>32,396,248</b>	<b>1,058,106</b>	<b>23,072,110</b>	<b>1,040,000</b>	<b>411,565</b>	<b>5,895,967</b>	<b>918,500</b>	
New	Barbour Field Dog/Park Fencing	Parks & Recreation		30,000	30,000	-	-	-	-	-	
New	Victoria Park Paving	Parks & Recreation		40,000	-	-	-	-	-	40,000	
New	Roads Shop BCA	Roads		4,500	-	-	-	-	-	4,500	
New	Roads Shop Paving	Roads		40,000	-	-	-	-	-	40,000	
New	Roads Shop Washroom / storage reno	Roads		50,000	50,000	-	-	-	-	-	
New	Roads Shop Insulate Storage Shed	Roads		35,000	31,000	-	-	-	-	4,000	
New	Erin Station - Recoat the Metal Roofing	Fire		16,500	-	-	-	-	-	16,500	
New	Erin Station - Repaint the Interior	Fire		15,000	-	-	-	-	-	15,000	
<b>Total New Requested Capital for 2022</b>				<b>231,000</b>	<b>111,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>120,000</b>	
<b>Total Capital Requested for 2022</b>				<b>32,627,248</b>	<b>1,169,106</b>	<b>23,072,110</b>	<b>1,040,000</b>	<b>411,565</b>	<b>5,895,967</b>	<b>1,038,500</b>	

Budget Year 2022

Forecast Periods 2023



Project Id	Description	Department	Priority	Expenditures	Res. & Res. Funds	DCs	Debt	Gas Tax	Other Grants	Taxation	Cost Recovery	Comments
RDS0017	Culvert 2053 (27th Sideroad)	Roads	80	675,000	-	-	-	675,000	-	-	-	
RDS0020	Surface Treatment Program	Roads	80	300,000	-	300,000	-	-	-	-	-	
RDS0021	Winston Churchill Blvd with	Roads	80	4,000,000	-	-	4,000,000	-	-	-	-	
WST0002	Wastewater Treatment Plant	Wastewater System	80	20,401,700	-	13,465,122	-	-	6,936,578	-	-	
WTR0001	Water Service for New	Water System	80	8,507,077	-	8,507,077	-	-	-	-	-	
WTR0010	Water System Existing	Water System	80	263,106	263,106	-	-	-	-	-	-	
WST0003	Wastewater Collection System	Wastewater System	75	7,469,000	-	5,601,750	-	-	1,867,250	-	-	
FIR0011	Replace Rescue Tanker 58	Fire	70	450,000	-	-	-	-	-	450,000	-	
CRP0008	Townhall Repairs	Corporate Services	60	25,200	-	-	-	-	-	25,200	-	
CRP0009	HVAC System	Corporate Services	60	25,300	-	-	-	-	-	25,300	-	
PKR0009	Ballinafad BCA	Parks & Recreation	60	15,000	-	-	-	-	5,000	10,000	-	
RDS0013	Trackless Sidewalk Plow	Roads	60	125,000	-	-	-	-	-	125,000	-	
RDS0022	Tandem Axle Snow Plow	Roads	55	330,000	150,000	-	-	-	-	180,000	-	Costs updated by Program Director, increased \$30k
RDS0024	Tractor (2008 Unit 41)	Roads	55	100,000	-	-	-	-	-	100,000	-	
PKR0011	Parks	Parks & Recreation	50	40,500	-	-	-	-	-	40,500	-	
PKR0013	Replace Kubota Tractor (F3680)	Parks & Recreation	50	45,000	-	-	-	-	-	45,000	-	Costs updated by Program Director, increased \$20k
PKR0014	Replace Driveprod Plow Blade	Parks & Recreation	50	10,000	-	-	-	-	-	10,000	-	
RDS0019	Energy Conservation Projects	Roads	50	5,000	-	-	-	-	-	5,000	-	
WTR0009	Water Equipment to Extend Life	Water System	50	45,000	45,000	-	-	-	-	-	-	
CRP0007	Replace Microsoft Office	Corporate Services	40	22,000	-	-	-	-	-	22,000	-	
WTR0004	Meter Replacement	Water System	40	30,000	30,000	-	-	-	-	-	-	
WTR0005	Water Capital Equipment	Water System	40	22,500	22,500	-	-	-	-	-	-	
WTR0006	Water Building and minor	Water System	40	15,000	15,000	-	-	-	-	-	-	
<b>Total 2023 Capital Projects Reviewed During 2021 Budget</b>				<b>42,921,383</b>	<b>525,606</b>	<b>27,873,949</b>	<b>4,000,000</b>	<b>675,000</b>	<b>8,808,828</b>	<b>1,038,000</b>	<b>-</b>	
New	Roads Shop BCA	Roads		6,000	-	-	-	-	-	6,000	-	
New	Hose Cache			20,000	-	-	-	-	-	20,000	-	
<b>Total New Requested Capital for 2023</b>				<b>26,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>26,000</b>	<b>-</b>	
<b>Total Capital Requested for 2023</b>				<b>42,947,383</b>	<b>525,606</b>	<b>27,873,949</b>	<b>4,000,000</b>	<b>675,000</b>	<b>8,808,828</b>	<b>1,064,000</b>	<b>-</b>	

Budget Year 2022  
Forecast Periods 2024



Project Id	Description	Department	Priority	Expenditures	Res. & Res. Funds	DCs	Debt	Gas Tax	Other Grants	Taxation	Cost Recovery	Comments
RDS0018	Culvert 2027 (Sideroad 32 West	Roads	80	613,500	-	-	-	-	-	613,500	-	
RDS0020	Surface Treatment Program	Roads	80	300,000	-	300,000	-	-	-	-	-	
WST0002	Wastewater Treatment Plant	Wastewater System	80	14,538,800	-	9,595,608	-	-	4,943,192	-	-	
WTR0001	Water Service for New	Water System	80	8,507,077	-	8,507,078	-	-	-	-	-	
WTR0010	Water System Existing	Water System	80	263,106	263,106	-	-	-	-	-	-	
WST0003	Wastewater Collection System	Wastewater System	75	2,187,300	-	1,640,475	-	-	546,825	-	-	
RDS0022	Tandem Axle Snow Plow	Roads	55	330,000	330,000	-	-	-	-	-	-	Costs updated by Program Director, increased \$30k
RDS0026	Steamer Replacement (Unit 52)	Roads	55	25,000	-	-	-	-	-	25,000	-	Costs updated by Program Director, increased \$10k
RDS0027	Cube Van Replacement (Unit 25)	Roads	55	50,000	-	-	-	-	-	50,000	-	
PKR0011	Parks	Parks & Recreation	50	11,000	-	-	-	-	-	11,000	-	
PKR0015	Replace Dodge 2017 Ram 1500	Parks & Recreation	50	50,000	-	-	-	-	-	50,000	-	Costs updated by Program Director, increased \$10k
PKR0016	Replace 2017 GMC Sierra	Parks & Recreation	50	50,000	-	-	-	-	-	50,000	-	Costs updated by Program Director, increased \$10k
RDS0019	Energy Conservation Projects	Roads	50	5,000	-	-	-	-	-	5,000	-	
WTR0009	Water Equipment to Extend Life	Water System	50	45,000	45,000	-	-	-	-	-	-	
WTR0004	Meter Replacement	Water System	40	30,000	30,000	-	-	-	-	-	-	
WTR0005	Water Capital Equipment	Water System	40	5,000	5,000	-	-	-	-	-	-	
WTR0006	Water Building and minor	Water System	40	15,000	15,000	-	-	-	-	-	-	
RDS0025	Wood Chipper Replacement	Roads	0	55,000	-	-	-	-	-	55,000	-	Costs updated by Program Director, increased \$10k
<b>Total 2024 Capital Projects Reviewed During 2021 Budget</b>				<b>27,080,783</b>	<b>688,106</b>	<b>20,043,161</b>	<b>-</b>	<b>-</b>	<b>5,490,017</b>	<b>859,500</b>	<b>-</b>	
New	Roads Shop BCA	Roads		5,000	-	-	-	-	-	5,000	-	
New	Hose Cache	Fire		20,000	-	-	-	-	-	20,000	-	
New	Station 10 Feasibility Study	Fire		50,000	-	-	-	-	-	50,000	-	
<b>Total New Requested Capital for 2024</b>				<b>75,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>75,000</b>	<b>-</b>	
<b>Total Capital Requested for 2024</b>				<b>27,155,783</b>	<b>688,106</b>	<b>20,043,161</b>	<b>-</b>	<b>-</b>	<b>5,490,017</b>	<b>934,500</b>	<b>-</b>	

Budget Year 2022  
Forecast Periods 2025



Project Id	Description	Department	Priority	Expenditures	Res. & Res. Funds	DCs	Debt	Gas Tax	Other Grants	Taxation	Cost Recovery	Comments
TBD	Culvert 2051 (8th line)	Roads		126,000		-	-	125,000	-		-	
TBD	Culvert 2038 (1st line)	Roads		675,500		-	-	675,500	-		-	
TBD	Pumper 52 Replacement	Fire		1,000,000	200,000	200,000				600,000		
RDS0020	Surface Treatment Program	Roads	80	300,000	-	300,000	-	-	-	-	-	
WST0002	Wastewater Treatment Plant	Wastewater System	80	5,000,000	-	5,000,000	-	-	-	-	-	
WTR0001	Water Service for New	Water System	80	5,000,000	-	5,000,000	-	-	-	-	-	
WTR0010	Water System Existing	Water System	80	263,106	263,106	-	-	-	-	-	-	
WST0003	Wastewater Collection System	Wastewater System	75	2,500,000	-	2,500,000	-	-	-	-	-	
RDS0022	Tandem Axle Snow Plow	Roads	55	330,000	150,000	-	-	-	-	180,000	-	
RDS0027	Cube Van Replacement (Unit 25)	Roads	55	50,000	-	-	-	-	-	50,000	-	
PKR0011	Parks	Parks & Recreation	50	11,000	-	-	-	-	-	11,000	-	
RDS0019	Energy Conservation Projects	Roads	50	5,000	-	-	-	-	-	5,000	-	
WTR0009	Water Equipment to Extend Life	Water System	50	45,000	45,000	-	-	-	-	-	-	
WTR0004	Meter Replacement	Water System	40	30,000	30,000	-	-	-	-	-	-	
WTR0005	Water Capital Equipment	Water System	40	5,000	5,000	-	-	-	-	-	-	
WTR0006	Water Building and minor	Water System	40	15,000	15,000	-	-	-	-	-	-	
<b>Total Capital Requested for 2025</b>				<b>15,355,606</b>	<b>708,106</b>	<b>13,000,000</b>	<b>-</b>	<b>800,500</b>	<b>-</b>	<b>846,000</b>	<b>-</b>	





## RESERVES

ERIN			BALANCE @ DEC 31 2020	2021 TRANSACTIONS		Projected	Comments
DEPARTMENT				BALANCE @ DEC 31 2021			
Description				ADDITIONS	DISBURSEMENTS		
Unallocated	RESERVES	TAX STABILIZATION RESERVE	1,192,101	200,000		1,392,101	Structure 011 \$77k; \$55k FIR10 Fire Light Rescues; Additions \$80k as per Council Resolution for 2021 Budget; \$77k Structure 011; \$5k for Roads Assessment FCM Grant from 2020 \$68k Culvert 2059; RDS0015 Culvert 10 \$751.5K; Grant doubled by Feds; \$126k HCC Modernization Grant Erin Rotary Riverwalk \$5k; Orton \$8k Project transferred to 2021. Culvert 2059
Unallocated	RESERVES	INFRASTRUCTURE RENEWAL	3,907,834	761,354	132,500	4,536,689	
Unallocated	RESERVE FUND	Gas Tax Grant	813,334	694,032	1,318,211	189,155	
Unallocated	RESERVE FUND	Modernization Grant	303,542		182,373	121,169	
Unallocated	RESERVE FUND	Nestle Community Grant	22,549		13,000	9,549	
Unallocated	RESERVE FUND	Safe Restart - Covid Grant	111,222			111,222	
Unallocated	RESERVE FUND	OCIF Top Up Grant	-			-	
Unallocated	RESERVE FUND	OCIF FORMULA	333,762	260,016	332,526	261,252	
TOTAL Unallocated			6,684,344			6,621,136	
Admin	RESERVES	ELECTION EXPENSE	58,097	20,000		78,097	\$3k CRP0002 Municipal elections CRP0001 Server Replacement
Admin	RESERVES	COMPUTER UPGRADES	64,865	15,000		79,865	
Admin	RESERVES	ADMIN FILE MANAGEMENT	87,571			87,571	
Admin	RESERVES	ADMIN OFFICE RENO RESERVES	34,761		-	34,761	
Admin	RESERVES	ADMIN-PHONE RESERVE	891			891	
Admin	RESERVES	INSURANCE CONTINGENCY	15,573			15,573	
Admin	RESERVE FUND	Retirement Benefits	1,838			1,838	
Admin	RESERVE FUND	ADMINISTRATION DC	(793,786)	50,834		\$ (742,952)	
TOTAL Admin			(530,190)			\$ (444,356)	
Building	RESERVE FUND	BUILDING DEPT REVENUE FUND	146,647	29,700		176,347	
Building	RESERVES	BUILDING DEPT CAPITAL	-			-	
TOTAL Building			146,647			176,347	
Econ Dev	RESERVES	ECONOMIC DEVELOPMENT RESERV	41,644			41,644	
Econ Dev	RESERVE FUND	Main St Revitalization Grant	-			-	
TOTAL Econ Dev			41,644			41,644	
Enviro	RESERVE FUND	Water EA STUDY	37,784			37,784	
TOTAL Enviro			37,784			37,784	
Fire	RESERVE FUND	FIRE SERVICES DC	123,471	91,204	187,000	27,675	Firehall expansion debt \$187k  payment of Tanker 57 replacement; ADD \$50k RQ-FIR0001;FIR0010 Light Rescues \$61k
Fire	RESERVES	FIRE CAPITAL	95,083			95,083	
Fire	RESERVES	FIREHALL RESERVE	6,704			6,704	
Fire	RESERVES	FIRE WAGE CONTINGENCY	121,584			121,584	
Fire	RESERVES	FIRE VEHICLE RESERVE	414,276	100,000	329,110	185,167	
TOTAL Fire			761,118			436,212	
Recreation	RESERVES	CENTRE 2000 CAPITAL	735,291		325,000	410,291	
Recreation	RESERVES	Barbour Field	241,341		95,000	146,341	
Recreation	RESERVES	HILLSBURGH ARENA CAPITAL	52,096	11,000		63,096	



## RESERVES

DEPARTMENT			BALANCE @ DEC 31 2020	2021 TRANSACTIONS		Projected BALANCE @ DEC 31 2021	Comments
Description				ADDITIONS	DISBURSEMENTS		
Recreation	RESERVES	BALLINAFAD COMM CENTRE	27,355			27,355	
Recreation	RESERVES	ERIN TENNIS CLUB	11,384			11,384	
Recreation	RESERVES	EMERGENCY RESPONSE CENTRE	200,000			200,000	
Recreation	RESERVE FUND	CASH IN LIEU OF PARKLAND FUND	1,101,658	99,607	595,000	606,266	\$295k for Erin Rotary Riverwalk Trail; \$300k for ICIP
Recreation	RESERVE FUND	PARKS & RECREATION SERVICES DC	389,691	172,797	67,100	495,389	Loan payment for Barbourfields expansion; Barbourfields Feasibility PKR1 \$40k
<b>TOTAL Recreation</b>			<b>2,758,817</b>			<b>1,960,122</b>	
<b>TOTAL Rental</b>	RESERVES	RENTAL FACILITIES RESERVES (Erin)	-			-	
Roads	RESERVES	ROADS CAPITAL	503,814		422,500	81,314	Structure 011 ICIP Grant \$225k; \$200k Culvert 2059
Roads	RESERVES	ROADS Streetscape	5,066			5,066	
Roads	RESERVES	SIDEWALK REPLACEMENTS	122,227			122,227	
Roads	RESERVES	STREETLIGHTS	171,631	39,100		210,731	
Roads	RESERVES	ROADS Fleet Reserve	100,000	50,000		150,000	
Roads	RESERVE FUND	SIDEWALK RESERVE Tim Hortons	136,387			136,387	
Roads	RESERVE FUND	CASH IN LIEU OF PARKING FUND	11,427			11,427	
Roads	RESERVE FUND	DRAINAGE LEVY FUND	17,160			17,160	
Roads	RESERVE FUND	TRANSPORTATION SERVICES DC	1,451,382	319,565	383,500	1,387,447	RDS0015 Culvert 10\$83k; RDS0020 Surface Treatment
<b>TOTAL Roads</b>			<b>2,519,095</b>			<b>2,121,759</b>	
Water	RESERVES	WATER LIFECYCLE	2,651,497	427,100	222,300	2,856,297	WTR5 \$30k; WTR5 \$72k; WTR6 \$15k; WTR9 \$45k; NEW Water Service \$263k; Communications \$60k
Water	RESERVE FUND	Water EA STUDY	37,784			37,784	
Water	RESERVE FUND	TOWN WATER RESERVE FUND	134,387			134,387	
Water	RESERVE FUND	WATER DC	(36,979)	7,992		(28,986)	
<b>TOTAL Water</b>			<b>2,786,690</b>			<b>2,999,482</b>	
WW	RESERVE FUND	WWTP Front Ended Agreements	13,051,919	11,167,672	374,001	23,845,591	Projected Wastewater costs
WW	RESERVE FUND	Solmar WWTP Working Capital	(9,974)	9,974		-	
WW	RESERVE FUND	Solmar WWTP Security Deposit	50,000		9,974	40,026	
WW	RESERVE FUND	Wastewater DCs	(30,387)			(30,387)	
<b>TOTAL Wastewater</b>			<b>13,061,558</b>			<b>23,855,230</b>	
Committee	RESERVES	CEMETERY CAPITAL	92,455			92,455	
Committee	RESERVE FUND	ERIN PIONEER CEMETERY RESERVES	8,805			8,805	
Committee	RESERVES	HERITAGE RESERVES	13,448			13,448	
Committee	RESERVES	LGHG COMMITTEE	18,248			18,248	
Committee	RESERVES	ESAC	1,761			1,761	
Committee	RESERVE FUND	CELEBRATE ERIN RESERVE FUND	7,794			7,794	
Committee	RESERVE FUND	BIA IMPROVEMENT	33,818			33,818	
<b>TOTAL Committee</b>			<b>176,328</b>			<b>176,328</b>	
			<b>28,443,835</b>	<b>14,526,948</b>	<b>4,989,095</b>	<b>37,981,689</b>	



## RESERVES

DEPARTMENT			Projected BALANCE @ DEC 31 2021	2022 TRANSACTIONS		Projected BALANCE @ DEC 31 2022	Comments
Description				ADDITIONS	DISBURSEMENTS		
Unallocated	RESERVES	TAX STABILIZATION RESERVE	1,392,101		196,463	1,195,638	Stabilize tax rate increase to 2.9% and fund Capital projects.
Unallocated	RESERVES	INFRASTRUCTURE RENEWAL	4,536,689	761,354		5,298,043	
Unallocated	RESERVE FUND	Gas Tax Grant	189,155	694,032		883,187	Orton \$7.5k
Unallocated	RESERVE FUND	Modernization Grant	121,169		121,169	-	
Unallocated	RESERVE FUND	Nestle Community Grant	9,549		7,500	2,049	
Unallocated	RESERVE FUND	Safe Restart - Covid Grant	111,222			111,222	
Unallocated	RESERVE FUND	OCIF Top Up Grant	-			-	
Unallocated	RESERVE FUND	OCIF FORMULA	261,252			261,252	
<b>TOTAL Unallocated</b>			<b>6,621,136</b>			<b>7,751,390</b>	
Admin	RESERVES	ELECTION EXPENSE	78,097	20,400	78,000	20,497	Municipal elections
Admin	RESERVES	COMPUTER UPGRADES	79,865	15,000	48,000	46,865	EDRMS project
Admin	RESERVES	ADMIN FILE MANAGEMENT	87,571		80,000	7,571	
Admin	RESERVES	ADMIN OFFICE RENO RESERVES	34,761			34,761	
Admin	RESERVES	ADMIN-PHONE RESERVE	891			891	
Admin	RESERVES	INSURANCE CONTINGENCY	15,573			15,573	
Admin	RESERVE FUND	Retirement Benefits	1,838			1,838	OP PLN1 (\$56k)and Review PLN2
Admin	RESERVE FUND	ADMINISTRATION DC	\$ (742,952)	50,834	152,000	(844,118)	
<b>TOTAL Admin</b>			<b>\$ (444,356)</b>			<b>(716,122)</b>	
Building	RESERVE FUND	BUILDING DEPT REVENUE FUND	176,347	30,294		206,641	
Building	RESERVES	BUILDING DEPT CAPITAL	-			-	
<b>TOTAL Building</b>			<b>176,347</b>			<b>206,641</b>	
Econ Dev	RESERVES	ECONOMIC DEVELOPMENT RESERVE	41,644		10,000	31,644	Transfer to offset Operating Budget
Econ Dev	RESERVE FUND	Main St Revitalization Grant	-			-	
<b>TOTAL Econ Dev</b>			<b>41,644</b>			<b>31,644</b>	
Enviro	RESERVE FUND	Water EA STUDY	37,784			37,784	
<b>TOTAL Enviro</b>			<b>37,784</b>			<b>37,784</b>	
Fire	RESERVE FUND	FIRE SERVICES DC	27,675	91,204		118,878	FIR00008 Electronic Messaging signs  FIR011 \$200k Tanker 58
Fire	RESERVES	FIRE CAPITAL	95,083		40,000	55,083	
Fire	RESERVES	FIREHALL RESERVE	6,704			6,704	
Fire	RESERVES	FIRE WAGE CONTINGENCY	121,584			121,584	
Fire	RESERVES	FIRE VEHICLE RESERVE	185,167	100,000	200,000	85,167	
<b>TOTAL Fire</b>			<b>436,212</b>			<b>387,415</b>	



## RESERVES

DEPARTMENT			Projected BALANCE @ DEC 31 2021	2022 TRANSACTIONS		Projected BALANCE @ DEC 31 2022	Comments
Description				ADDITIONS	DISBURSEMENTS		
Recreation	RESERVES	CENTRE 2000 CAPITAL	410,291		110,000	300,291	Ice Resurfacer PKR0002 for ECC order is in 2021 but delivery may be in 2022.
Recreation	RESERVES	Barbour Field	146,341		30,000	116,341	Barbour Field dog park / fencing
Recreation	RESERVES	HILLSBURGH ARENA CAPITAL	63,096	11,000		74,096	
Recreation	RESERVES	BALLINAFAD COMM CENTRE	27,355			27,355	
Recreation	RESERVES	ERIN TENNIS CLUB	11,384			11,384	
Recreation	RESERVES	EMERGENCY RESPONSE CENTRE	200,000	50,000		250,000	
Recreation	RESERVE FUND	CASH IN LIEU OF PARKLAND FUND	606,266	75,000	600,000	81,265	PKR3 Hillsburgh Community Centre \$600k
Recreation	RESERVE FUND	PARKS & RECREATION SERVICES DC	495,389	172,797	64,500	603,686	Loan payment for Barbourfileds expansion & offset to operating
<b>TOTAL Recreation</b>			<b>1,960,122</b>			<b>1,464,419</b>	
<b>TOTAL Rental</b>	RESERVES	RENTAL FACILITIES RESERVES (Erin H	-			-	
Roads	RESERVES	ROADS CAPITAL	81,314		81,000	314	Roads Shop Reno / Shed
Roads	RESERVES	ROADS Streetscape	5,066			5,066	
Roads	RESERVES	SIDEWALK REPLACEMENTS	122,227			122,227	
Roads	RESERVES	STREETLIGHTS	210,731	35,100		245,831	
Roads	RESERVES	ROADS Fleet Reserve	150,000	50,000	30,000	170,000	Tandem Axle Snow Plow (remaining \$300k funded from tax)
Roads	RESERVE FUND	SIDEWALK RESERVE Tim Hortons	136,387			136,387	
Roads	RESERVE FUND	CASH IN LIEU OF PARKING FUND	11,427			11,427	
Roads	RESERVE FUND	DRAINAGE LEVY FUND	17,160			17,160	
Roads	RESERVE FUND	TRANSPORTATION SERVICES DC	1,387,447	319,565	300,000	1,407,011	RDS20 Surface treatment \$300k
<b>TOTAL Roads</b>			<b>2,121,759</b>			<b>2,115,424</b>	
Water	RESERVES	WATER LIFECYCLE	2,856,297	468,200	388,106	2,936,391	WTR5 \$30k; WTR5 \$35k; WTR6 \$15k; WTR9 \$45k; NEW Water Service \$263k;
Water	RESERVE FUND	Water EA STUDY	37,784				
Water	RESERVE FUND	TOWN WATER RESERVE FUND	134,387			134,387	
Water	RESERVE FUND	WATER DC	(28,986)	7,992		(20,994)	
<b>TOTAL Water</b>			<b>2,999,482</b>			<b>3,049,784</b>	
WW	RESERVE FUND	WWTP Front Ended Agreements	23,845,591		15,392,322	8,453,269	2021 planned expenditure deferred to 2022
WW	RESERVE FUND	Solmar WWTP Working Capital	-			-	
WW	RESERVE FUND	Solmar WWTP Security Deposit	40,026			40,026	
WW	RESERVE FUND	Wasterwater DCs	(30,387)			(30,387)	
<b>TOTAL Wastewater</b>			<b>23,855,230</b>			<b>8,462,908</b>	
Committee	RESERVES	CEMETERY CAPITAL	92,455		10,000	82,455	
Committee	RESERVE FUND	ERIN PIONEER CEMETERY RESERVES	8,805			8,805	
Committee	RESERVES	HERITAGE RESERVES	13,448			13,448	
Committee	RESERVES	LGHG COMMITTEE	18,248			18,248	
Committee	RESERVES	ESAC	1,761				
Committee	RESERVE FUND	CELEBRATE ERIN RESERVE FUND	7,794			7,794	
Committee	RESERVE FUND	BIA IMPROVEMENT	33,818			33,818	
<b>TOTAL Committee</b>			<b>176,328</b>			<b>164,568</b>	
			<b>37,981,689</b>	<b>2,952,772</b>	<b>17,939,060</b>	<b>22,955,856</b>	



## RESERVES

DEPARTMENT			Projected BALANCE @ DEC 31 2022	2023 TRANSACTIONS		Projected BALANCE @ DEC 31 2023	Comments
Description				ADDITIONS	DISBURSEMENTS		
Unallocated	RESERVES	TAX STABILIZATION RESERVE	1,195,638		256,400	939,238	Stabilize tax rate increase to 2.9% and fund Capital projects.
Unallocated	RESERVES	INFRASTRUCTURE RENEWAL	5,298,043	776,581	150,000	5,924,624	RDS22 Tandem Axle Snow Plow
Unallocated	RESERVE FUND	Gas Tax Grant	883,187	694,032	675,000	902,219	RDS17 Culvert 2053 \$675k
Unallocated	RESERVE FUND	Modernization Grant	-				
Unallocated	RESERVE FUND	Nestle Community Grant	2,049			2,049	
Unallocated	RESERVE FUND	Safe Restart - Covid Grant	111,222				
Unallocated	RESERVE FUND	OCIF Top Up Grant	-			-	
Unallocated	RESERVE FUND	OCIF FORMULA	261,252			261,252	
<b>TOTAL Unallocated</b>			<b>7,751,390</b>			<b>8,029,382</b>	
Admin	RESERVES	ELECTION EXPENSE	20,497	32,700		53,197	Municipal elections
Admin	RESERVES	COMPUTER UPGRADES	46,865	15,000	-	61,865	
Admin	RESERVES	ADMIN FILE MANAGEMENT	7,571			7,571	
Admin	RESERVES	ADMIN OFFICE RENO RESERVES	34,761			34,761	
Admin	RESERVES	ADMIN-PHONE RESERVE	891			891	
Admin	RESERVES	INSURANCE CONTINGENCY	15,573			15,573	
Admin	RESERVE FUND	Retirement Benefits	1,838			1,838	
Admin	RESERVE FUND	ADMINISTRATION DC	(844,118)	50,834	40,000	(833,284)	ECO3 Eco Dev Strategy
<b>TOTAL Admin</b>			<b>(716,122)</b>			<b>(657,587)</b>	
Building	RESERVE FUND	BUILDING DEPT REVENUE FUND	206,641	30,900		237,541	
Building	RESERVES	BUILDING DEPT CAPITAL	-			-	
<b>TOTAL Building</b>			<b>206,641</b>			<b>237,541</b>	
Econ Dev	RESERVES	ECONOMIC DEVELOPMENT RESERVE	31,644		10,000	21,644	
Econ Dev	RESERVE FUND	Main St Revitalization Grant	-			-	
<b>TOTAL Econ Dev</b>			<b>31,644</b>			<b>21,644</b>	
Enviro	RESERVE FUND	Water EA STUDY	37,784			37,784	
<b>TOTAL Enviro</b>			<b>37,784</b>			<b>37,784</b>	
Fire	RESERVE FUND	FIRE SERVICES DC	118,878	91,204	87,600	122,482	Tanker 58 and Firehall expansion
Fire	RESERVES	FIRE CAPITAL	55,083			55,083	
Fire	RESERVES	FIREHALL RESERVE	6,704			6,704	
Fire	RESERVES	FIRE WAGE CONTINGENCY	121,584			121,584	
Fire	RESERVES	FIRE VEHICLE RESERVE	85,167	100,000	180,000	5,167	FIR11 Replace Rescue Tanker 58
<b>TOTAL Fire</b>			<b>387,415</b>			<b>311,019</b>	
Recreation	RESERVES	CENTRE 2000 CAPITAL	300,291			300,291	
Recreation	RESERVES	Barbour Field	116,341			116,341	





## RESERVES

DEPARTMENT		Description	Projected BALANCE @ DEC 31 2022	2023 TRANSACTIONS		Projected BALANCE @ DEC 31 2023	Comments
				ADDITIONS	DISBURSEMENTS		
Recreation	RESERVES	HILLSBURGH ARENA CAPITAL	74,096	11,000		85,096	Loan payment for Barbourfileds expansion & offset to operating
Recreation	RESERVES	BALLINAFAD COMM CENTRE	27,355			27,355	
Recreation	RESERVES	ERIN TENNIS CLUB	11,384			11,384	
Recreation	RESERVES	EMERGENCY RESPONSE CENTRE	250,000	50,000		300,000	
Recreation	RESERVE FUND	CASH IN LIEU OF PARKLAND FUND	81,265	75,000		156,266	
Recreation	RESERVE FUND	PARKS & RECREATION SERVICES DC	603,686	172,797	65,790	710,693	
<b>TOTAL Recreation</b>			<b>1,464,419</b>			<b>1,707,426</b>	
<b>TOTAL Rental</b>	RESERVES	RENTAL FACILITIES RESERVES (Erin)	-			-	
Roads	RESERVES	ROADS CAPITAL	314			314	RDS0020 Surface Treatment \$300k
Roads	RESERVES	ROADS Streetscape	5,066			5,066	
Roads	RESERVES	SIDEWALK REPLACEMENTS	122,227			122,227	
Roads	RESERVES	STREETLIGHTS	245,831	30,900		276,731	
Roads	RESERVES	ROADS Fleet Reserve	170,000	50,000		220,000	
Roads	RESERVE FUND	SIDEWALK RESERVE Tim Hortons	136,387			136,387	
Roads	RESERVE FUND	CASH IN LIEU OF PARKING FUND	11,427			11,427	
Roads	RESERVE FUND	DRAINAGE LEVY FUND	17,160			17,160	
Roads	RESERVE FUND	TRANSPORTATION SERVICES DC	1,407,011	319,565	300,000	1,426,576	
<b>TOTAL Roads</b>			<b>2,115,424</b>			<b>2,215,889</b>	
Water	RESERVES	WATER LIFECYCLE	2,936,391	491,400	375,606	3,052,185	WTR5 \$30k; WTR5 \$22k; WTR6 \$15k; WTR9 \$45k; NEW Water Service \$263k; Communications
Water	RESERVE FUND	Water EA STUDY					
Water	RESERVE FUND	TOWN WATER RESERVE FUND	134,387			134,387	
Water	RESERVE FUND	WATER DC	(20,994)	7,992		(13,002)	
<b>TOTAL Water</b>			<b>3,049,784</b>			<b>3,173,570</b>	
WW	RESERVE FUND	WWTP Front Ended Agreements	8,453,269	17,829,111	22,772,110	3,510,270	2022 planned expenditure deferred to 2023
WW	RESERVE FUND	Solmar WWTP Working Capital	-			-	
WW	RESERVE FUND	Solmar WWTP Security Deposit	40,026			40,026	
WW	RESERVE FUND	Wasterwater DCs	(30,387)			(30,387)	
<b>TOTAL Wastewater</b>			<b>8,462,908</b>			<b>3,519,909</b>	
Committee	RESERVES	CEMETERY CAPITAL	82,455		10,000	72,455	
Committee	RESERVE FUND	ERIN PIONEER CEMETERY RESERVES	8,805			8,805	
Committee	RESERVES	HERITAGE RESERVES	13,448			13,448	
Committee	RESERVES	LGHG COMMITTEE	18,248			18,248	
Committee	RESERVES	ESAC					
Committee	RESERVE FUND	CELEBRATE ERIN RESERVE FUND	7,794			7,794	
Committee	RESERVE FUND	BIA IMPROVEMENT	33,818			33,818	
<b>TOTAL Committee</b>			<b>164,568</b>			<b>154,568</b>	
			<b>22,955,856</b>	<b>20,829,016</b>	<b>24,922,506</b>	<b>18,751,145</b>	



## RESERVES

DEPARTMENT			Projected BALANCE @ DEC 31 2023	2024 TRANSACTIONS		Projected BALANCE @ DEC 31 2024	Comments
Description				ADDITIONS	DISBURSEMENTS		
Unallocated	RESERVES	TAX STABILIZATION RESERVE	939,238		108,800	830,438	Stabilize tax rate increase to 2.9% and fund Capital projects. Tandem Axle Snow Plow
Unallocated	RESERVES	INFRASTRUCTURE RENEWAL	5,924,624	792,113	330,000	6,386,737	
Unallocated	RESERVE FUND	Gas Tax Grant	902,219	694,032		1,596,251	
Unallocated	RESERVE FUND	Modernization Grant					
Unallocated	RESERVE FUND	Nestle Community Grant	2,049			2,049	
Unallocated	RESERVE FUND	Safe Restart - Covid Grant					
Unallocated	RESERVE FUND	OCIF Top Up Grant	-			-	
Unallocated	RESERVE FUND	OCIF FORMULA	261,252			261,252	
<b>TOTAL Unallocated</b>			<b>8,029,382</b>			<b>9,076,727</b>	
Admin	RESERVES	ELECTION EXPENSE	53,197	32,700		85,897	Municipal elections
Admin	RESERVES	COMPUTER UPGRADES	61,865	15,000	-	76,865	
Admin	RESERVES	ADMIN FILE MANAGEMENT	7,571			7,571	
Admin	RESERVES	ADMIN OFFICE RENO RESERVES	34,761			34,761	
Admin	RESERVES	ADMIN-PHONE RESERVE	891			891	
Admin	RESERVES	INSURANCE CONTINGENCY	15,573			15,573	
Admin	RESERVE FUND	Retirement Benefits	1,838			1,838	
Admin	RESERVE FUND	ADMINISTRATION DC	(833,284)	50,834		(782,449)	
<b>TOTAL Admin</b>			<b>(657,587)</b>			<b>(559,053)</b>	
Building	RESERVE FUND	BUILDING DEPT REVENUE FUND	237,541	31,518		269,059	
Building	RESERVES	BUILDING DEPT CAPITAL	-			-	
<b>TOTAL Building</b>			<b>237,541</b>			<b>269,059</b>	
Econ Dev	RESERVES	ECONOMIC DEVELOPMENT RESERVE	21,644		10,000	11,644	
Econ Dev	RESERVE FUND	Main St Revitalization Grant	-			-	
<b>TOTAL Econ Dev</b>			<b>21,644</b>			<b>11,644</b>	
Enviro	RESERVE FUND	Water EA STUDY	37,784			37,784	
<b>TOTAL Enviro</b>			<b>37,784</b>			<b>37,784</b>	
Fire	RESERVE FUND	FIRE SERVICES DC	122,482	91,204	18,400	195,285	Erin Firehall Expansion
Fire	RESERVES	FIRE CAPITAL	55,083			55,083	
Fire	RESERVES	FIREHALL RESERVE	6,704			6,704	
Fire	RESERVES	FIRE WAGE CONTINGENCY	121,584			121,584	
Fire	RESERVES	FIRE VEHICLE RESERVE	5,167	100,000		105,167	
<b>TOTAL Fire</b>			<b>311,019</b>			<b>483,823</b>	
Recreation	RESERVES	CENTRE 2000 CAPITAL	300,291			300,291	
Recreation	RESERVES	Barbour Field	116,341			116,341	



## RESERVES

DEPARTMENT			Projected BALANCE @ DEC 31 2023	2024 TRANSACTIONS		Projected BALANCE @ DEC 31 2024	Comments
Description				ADDITIONS	DISBURSEMENTS		
Recreation	RESERVES	HILLSBURGH ARENA CAPITAL	85,096	11,000		96,096	
Recreation	RESERVES	BALLINAFAD COMM CENTRE	27,355			27,355	
Recreation	RESERVES	ERIN TENNIS CLUB	11,384			11,384	
Recreation	RESERVES	EMERGENCY RESPONSE CENTRE	300,000	50,000		350,000	
Recreation	RESERVE FUND	CASH IN LIEU OF PARKLAND FUND	156,266	75,000		231,266	
Recreation	RESERVE FUND	PARKS & RECREATION SERVICES DC	710,693	172,797	67,106	816,384	Loan payment for Barbourfileds expansion & offset to operating
<b>TOTAL Recreation</b>			<b>1,707,426</b>			<b>1,949,117</b>	
<b>TOTAL Rental</b>	RESERVES	RENTAL FACILITIES RESERVES (Erin H)	-			-	
Roads	RESERVES	ROADS CAPITAL	314			314	
Roads	RESERVES	ROADS Streetscape	5,066			5,066	
Roads	RESERVES	SIDEWALK REPLACEMENTS	122,227			122,227	
Roads	RESERVES	STREETLIGHTS	276,731	30,900		307,631	
Roads	RESERVES	ROADS Fleet Reserve	220,000	50,000	150,000	120,000	Axle Tandem Plow RDS22
Roads	RESERVE FUND	SIDEWALK RESERVE Tim Hortons	136,387			136,387	
Roads	RESERVE FUND	CASH IN LIEU OF PARKING FUND	11,427			11,427	
Roads	RESERVE FUND	DRAINAGE LEVY FUND	17,160			17,160	
Roads	RESERVE FUND	TRANSPORTATION SERVICES DC	1,426,576	319,565	300,000	1,446,141	RDS0020 Surface Treatment \$300k
<b>TOTAL Roads</b>			<b>2,215,889</b>			<b>2,166,353</b>	
Water	RESERVES	WATER LIFECYCLE	3,052,185	516,900	358,106	3,210,979	WTR5 \$30k; WTR5 \$5k; WTR6 \$15k; WTR9 \$45k; NEW Water Service \$263k;
Water	RESERVE FUND	Water EA STUDY					
Water	RESERVE FUND	TOWN WATER RESERVE FUND	134,387			134,387	
Water	RESERVE FUND	WATER DC	(13,002)	7,992		(5,010)	
<b>TOTAL Water</b>			<b>3,173,570</b>			<b>3,340,356</b>	
WW	RESERVE FUND	WWTP Front Ended Agreements	3,510,270	25,000,000	27,573,949	936,321	2023 planned expenditure deferred to 2024
WW	RESERVE FUND	Solmar WWTP Working Capital	-			-	
WW	RESERVE FUND	Solmar WWTP Security Deposit	40,026			40,026	
WW	RESERVE FUND	Wasterwater DCs	(30,387)			(30,387)	
<b>TOTAL Wastewater</b>			<b>3,519,909</b>			<b>945,960</b>	
Committee	RESERVES	CEMETERY CAPITAL	72,455		10,000	62,455	
Committee	RESERVE FUND	ERIN PIONEER CEMETERY RESERVES	8,805			8,805	
Committee	RESERVES	HERITAGE RESERVES	13,448			13,448	
Committee	RESERVES	LGHG COMMITTEE	18,248			18,248	
Committee	RESERVES	ESAC					
Committee	RESERVE FUND	CELEBRATE ERIN RESERVE FUND	7,794			7,794	
Committee	RESERVE FUND	BIA IMPROVEMENT	33,818			33,818	
<b>TOTAL Committee</b>			<b>154,568</b>			<b>144,568</b>	
			<b>18,751,145</b>	<b>28,041,555</b>	<b>28,926,361</b>	<b>17,866,339</b>	



## RESERVES

DEPARTMENT			Projected BALANCE @ DEC 31 2024	2025 TRANSACTIONS		Projected BALANCE @ DEC 31 2025	Comments
Description				ADDITIONS	DISBURSEMENTS		
Unallocated	RESERVES	TAX STABILIZATION RESERVE	830,438		64,100	766,338	Stabilize tax rate increase to 2.9% and fund Capital projects.
Unallocated	RESERVES	INFRASTRUCTURE RENEWAL	6,386,737	807,955		7,194,692	
Unallocated	RESERVE FUND	Gas Tax Grant	1,596,251	694,032	800,500	1,489,783	Culvert 2051 (8th line) and Culver 2038 (1st line)
Unallocated	RESERVE FUND	Modernization Grant					
Unallocated	RESERVE FUND	Nestle Community Grant	2,049			2,049	
Unallocated	RESERVE FUND	Safe Restart - Covid Grant	-			-	
Unallocated	RESERVE FUND	OCIF Top Up Grant	-			-	
Unallocated	RESERVE FUND	OCIF FORMULA	261,252			261,252	
<b>TOTAL Unallocated</b>			<b>9,076,727</b>			<b>9,714,114</b>	
Admin	RESERVES	ELECTION EXPENSE	85,897	32,700		118,597	Municipal elections
Admin	RESERVES	COMPUTER UPGRADES	76,865	15,000	-	91,865	
Admin	RESERVES	ADMIN FILE MANAGEMENT	7,571			7,571	
Admin	RESERVES	ADMIN OFFICE RENO RESERVES	34,761			34,761	
Admin	RESERVES	ADMIN-PHONE RESERVE	891			891	
Admin	RESERVES	INSURANCE CONTINGENCY	15,573			15,573	
Admin	RESERVE FUND	Retirement Benefits	1,838			1,838	
Admin	RESERVE FUND	ADMINISTRATION DC	(782,449)	50,834		(731,615)	
<b>TOTAL Admin</b>			<b>(559,053)</b>			<b>(460,519)</b>	
Building	RESERVE FUND	BUILDING DEPT REVENUE FUND	269,059	32,148		301,207	
Building	RESERVES	BUILDING DEPT CAPITAL	-			-	
<b>TOTAL Building</b>			<b>269,059</b>			<b>301,207</b>	
Econ Dev	RESERVES	ECONOMIC DEVELOPMENT RESERV	11,644		10,000	1,644	
Econ Dev	RESERVE FUND	Main St Revitalization Grant	-			-	
<b>TOTAL Econ Dev</b>			<b>11,644</b>			<b>1,644</b>	
Enviro	RESERVE FUND	Water EA STUDY	37,784			37,784	
<b>TOTAL Enviro</b>			<b>37,784</b>			<b>37,784</b>	
Fire	RESERVE FUND	FIRE SERVICES DC	195,285	91,204	218,400	68,089	Erin Firehall Expansion and \$200k for Pumper
Fire	RESERVES	FIRE CAPITAL	55,083			55,083	
Fire	RESERVES	FIREHALL RESERVE	6,704			6,704	
Fire	RESERVES	FIRE WAGE CONTINGENCY	121,584			121,584	
Fire	RESERVES	FIRE VEHICLE RESERVE	105,167	100,000	200,000	5,167	\$200k for Pumper; \$600k tax
<b>TOTAL Fire</b>			<b>483,823</b>			<b>256,626</b>	
Recreation	RESERVES	CENTRE 2000 CAPITAL	300,291			300,291	
Recreation	RESERVES	Barbour Field	116,341			116,341	



## RESERVES

DEPARTMENT			Projected BALANCE @ DEC 31 2024	2025 TRANSACTIONS		Projected BALANCE @ DEC 31 2025	Comments
Description				ADDITIONS	DISBURSEMENTS		
Recreation	RESERVES	HILLSBURGH ARENA CAPITAL	96,096	11,000		107,096	Loan payment for Barbourfields expansion & offset to operating
Recreation	RESERVES	BALLINAFAD COMM CENTRE	27,355			27,355	
Recreation	RESERVES	ERIN TENNIS CLUB	11,384			11,384	
Recreation	RESERVES	EMERGENCY RESPONSE CENTRE	350,000	50,000		400,000	
Recreation	RESERVE FUND	CASH IN LIEU OF PARKLAND FUND	231,266	75,000		306,266	
Recreation	RESERVE FUND	PARKS & RECREATION SERVICES DC	816,384	172,797	68,448	920,734	
<b>TOTAL Recreation</b>			<b>1,949,117</b>			<b>2,189,467</b>	
<b>TOTAL Rental</b>	RESERVES	RENTAL FACILITIES RESERVES (Erin)	-			-	
Roads	RESERVES	ROADS CAPITAL	314			314	
Roads	RESERVES	ROADS Streetscape	5,066			5,066	
Roads	RESERVES	SIDEWALK REPLACEMENTS	122,227			122,227	
Roads	RESERVES	STREETLIGHTS	307,631	30,900		338,531	
Roads	RESERVES	ROADS Fleet Reserve	120,000	50,000	150,000	20,000	
Roads	RESERVE FUND	SIDEWALK RESERVE Tim Hortons	136,387			136,387	
Roads	RESERVE FUND	CASH IN LIEU OF PARKING FUND	11,427			11,427	
Roads	RESERVE FUND	DRAINAGE LEVY FUND	17,160			17,160	
Roads	RESERVE FUND	TRANSPORTATION SERVICES DC	1,446,141	319,565	300,000	1,465,706	
<b>TOTAL Roads</b>			<b>2,166,353</b>			<b>2,116,818</b>	
Water	RESERVES	WATER LIFECYCLE	3,210,979	516,900	358,106	3,369,773	
Water	RESERVE FUND	Water EA STUDY					
Water	RESERVE FUND	TOWN WATER RESERVE FUND	134,387			134,387	
Water	RESERVE FUND	WATER DC	(5,010)	7,992		2,982	
<b>TOTAL Water</b>			<b>3,340,356</b>			<b>3,507,142</b>	
WW	RESERVE FUND	WWTP Front Ended Agreements	936,321	19,000,000	19,743,161	193,160	2024 planned expenditure deferred to 2025
WW	RESERVE FUND	Solmar WWTP Working Capital	-			-	
WW	RESERVE FUND	Solmar WWTP Security Deposit	40,026			40,026	
WW	RESERVE FUND	Wasterwater DCs	(30,387)			(30,387)	
<b>TOTAL Wastewater</b>			<b>945,960</b>			<b>202,799</b>	
Committee	RESERVES	CEMETERY CAPITAL	62,455		10,000	52,455	
Committee	RESERVE FUND	ERIN PIONEER CEMETERY RESERVES	8,805			8,805	
Committee	RESERVES	HERITAGE RESERVES	13,448			13,448	
Committee	RESERVES	LGHG COMMITTEE	18,248			18,248	
Committee	RESERVES	ESAC					
Committee	RESERVE FUND	CELEBRATE ERIN RESERVE FUND	7,794			7,794	
Committee	RESERVE FUND	BIA IMPROVEMENT	33,818			33,818	
<b>TOTAL Committee</b>			<b>144,568</b>			<b>134,568</b>	
			<b>17,866,339</b>	<b>22,058,027</b>	<b>21,922,715</b>	<b>18,001,651</b>	





## Long Term Debt Summary

Year	Opening Balance	Principal	Interest	Payment	Ending Balance
<b>2021</b>	\$ 3,269,327	\$ 337,389	\$ 91,498	\$ 428,887	\$ 2,931,939
<b>2022</b>	\$ 2,931,939	\$ 351,268	\$ 77,619	\$ 428,887	\$ 2,580,671
<b>2022*</b>	\$ 2,580,671	\$ 907,000	\$ -	\$ 907,000	\$ 1,673,671
<b>2023</b>	\$ 1,673,671	\$ 216,182	\$ 45,242	\$ 261,424	\$ 1,457,489
<b>2024</b>	\$ 1,457,489	\$ 221,133	\$ 40,071	\$ 261,203	\$ 1,236,356
<b>2025</b>	\$ 1,236,356	\$ 199,356	\$ 34,512	\$ 233,868	\$ 1,037,000
<b>2026</b>	\$ 1,037,000	\$ 184,000	\$ 29,807	\$ 213,807	\$ 853,000
<b>2027</b>	\$ 853,000	\$ 75,000	\$ 25,299	\$ 100,299	\$ 778,000
<b>2028</b>	\$ 778,000	\$ 77,000	\$ 23,386	\$ 100,386	\$ 701,000
<b>2029</b>	\$ 701,000	\$ 79,000	\$ 21,307	\$ 100,307	\$ 622,000
<b>2030</b>	\$ 622,000	\$ 81,000	\$ 19,095	\$ 100,095	\$ 541,000
<b>2031</b>	\$ 541,000	\$ 84,000	\$ 16,746	\$ 100,746	\$ 457,000
<b>2032</b>	\$ 457,000	\$ 86,000	\$ 14,268	\$ 100,268	\$ 371,000
<b>2033</b>	\$ 371,000	\$ 89,000	\$ 11,645	\$ 100,645	\$ 282,000
<b>2034</b>	\$ 282,000	\$ 91,000	\$ 8,886	\$ 99,886	\$ 191,000
<b>2035</b>	\$ 191,000	\$ 94,000	\$ 6,065	\$ 100,065	\$ 97,000
<b>2036</b>	\$ 97,000	\$ 97,000	\$ 3,104	\$ 100,104	\$ 0

\* Balloon payment of \$907,000 in year 2022 for Hillsburgh Fire Hall loan



Ministry of Municipal Affairs and Housing  
777 Bay Street,  
Toronto, Ontario M5G 2E5

Ministère des affaires municipales et du logement  
777 rue Bay,  
Toronto (Ontario) M5G 2E5

## 2021 ANNUAL REPAYMENT LIMIT

(UNDER ONTARIO REGULATION 403 / 02)

<b>MMAH CODE:</b>	<b>75405</b>		
<b>MUNID:</b>	<b>23015</b>		
<b>MUNICIPALITY:</b>	<b>Erin T</b>		
<b>UPPER TIER:</b>	<b>Wellington Co</b>		
<b>REPAYMENT LIMIT:</b>		<b>\$</b>	<b>2,120,888</b>

The repayment limit has been calculated based on data contained in the 2019 Financial Information Return, as submitted to the Ministry. This limit represents the maximum amount which the municipality had available as of December 31, 2019 to commit to payments relating to debt and financial obligation. Prior to the authorization by Council of a long term debt or financial obligation, this limit must be adjusted by the Treasurer in the prescribed manner. The limit is effective January 01, 2021

### FOR ILLUSTRATION PURPOSES ONLY,

The additional long-term borrowing which a municipality could undertake over a 5-year, a 10-year, a 15-year and a 20-year period is shown.

If the municipalities could borrow at 5% or 7% annually, the annual repayment limits shown above would allow it to undertake additional long-term borrowing as follows:

5% Interest Rate			
(a)	20 years @ 5% p.a.	\$	26,430,955
(a)	15 years @ 5% p.a.	\$	22,014,095
(a)	10 years @ 5% p.a.	\$	16,376,937
(a)	5 years @ 5% p.a.	\$	9,182,336
7% Interest Rate			
(a)	20 years @ 7% p.a.	\$	22,468,720
(a)	15 years @ 7% p.a.	\$	19,316,868
(a)	10 years @ 7% p.a.	\$	14,896,232
(a)	5 years @ 7% p.a.	\$	8,696,061

# DETERMINATION OF ANNUAL DEBT REPAYMENT LIMIT

41

(UNDER ONTARIO REGULATION 403/02)

MUNICIPALITY:

Erin T

MMAH CODE:

75405

## Debt Charges for the Current Year

		1 \$
0210	Principal (SLC 74 3099 01) . . . . .	327,949
0220	Interest (SLC 74 3099 02) . . . . .	107,579
0299	<b>Subtotal</b>	435,528
0610	Payments for Long Term Commitments and Liabilities financed from the consolidated statement of operations (SLC 42 6010 01) . . . . .	0
9910	<b>Total Debt Charges</b>	435,528

## Amounts Recovered from Unconsolidated Entities

		1 \$
1010	Electricity - Principal (SLC 74 3030 01) . . . . .	0
1020	Electricity - Interest (SLC 74 3030 02) . . . . .	0
1030	Gas - Principal (SLC 74 3040 01) . . . . .	0
1040	Gas - Interest (SLC 74 3040 02) . . . . .	0
1050	Telephone - Principal (SLC 74 3050 01) . . . . .	0
1060	Telephone - Interest (SLC 74 3050 02) . . . . .	0
1099	<b>Subtotal</b>	0
1410	Debt Charges for Tile Drainage/Shoreline Assistance (SLC 74 3015 01 + SLC 74 3015 02) . . . . .	0
1411	Provincial Grant funding for repayment of long term debt (SLC 74 3120 01 + SLC 74 3120 02) . . . . .	0
1412	Lump sum (balloon) repayments of long term debt (SLC 74 3110 01 + SLC 74 3110 02) . . . . .	0
1420	<b>Total Debt Charges to be Excluded</b>	0
9920	<b>Net Debt Charges</b>	435,528

		1 \$
1610	Total Revenue (SLC 10 9910 01) . . . . .	13,837,406
<b>Excluded Revenue Amounts</b>		
2010	Fees for Tile Drainage / Shoreline Assistance (SLC 12 1850 04) . . . . .	0
2210	Ontario Grants, including Grants for Tangible Capital Assets (SLC 10 0699 01 + SLC 10 0810 01 + SLC 10 0815 01) . . . . .	1,274,298
2220	Canada Grants, including Grants for Tangible Capital Assets (SLC 10 0820 01 + SLC 10 0825 01) . . . . .	61,250
2225	Deferred revenue earned (Provincial Gas Tax) (SLC 10 830 01) . . . . .	0
2226	Deferred revenue earned (Canada Gas Tax) (SLC 10 831 01) . . . . .	220,363
2230	Revenue from other municipalities including revenue for Tangible Capital Assets ( SLC 10 1098 01 + SLC 10 1099 01) . . . . .	25,489
2240	Gain/Loss on sale of land & capital assets (SLC 10 1811 01) . . . . .	0
2250	Deferred revenue earned (Development Charges) (SLC 10 1812 01) . . . . .	948,633
2251	Deferred revenue earned (Recreation Land (The Planning Act)) (SLC 10 1813 01) . . . . .	0
2252	Donated Tangible Capital Assets (SLC 53 0610 01) . . . . .	0
2253	Other Deferred revenue earned (SLC 10 1814 01) . . . . .	489,526
2254	Increase / Decrease in Government Business Enterprise equity (SLC 10 1905 01) . . . . .	0
2255	Other Revenue (SLC 10 1890 01 + SLC 10 1891 01 + SLC 10 1892 01 + SLC 10 1893 01 + SLC 10 1894 01 + SLC 10 1895 01 + SLC 10 1896 01 + SLC 10 1897 01 + SLC 10 1898 01) . . . . .	592,182
2299	<b>Subtotal</b>	3,611,741
2410	Fees and Revenue for Joint Local Boards for Homes for the Aged . . . . .	0
2610	<b>Net Revenues</b>	10,225,665
2620	<b>25% of Net Revenues</b>	2,556,416
9930	<b>ESTIMATED ANNUAL REPAYMENT LIMIT</b> (25% of Net Revenues less Net Debt Charges)	2,120,888

\* SLC denotes Schedule, Line Column.



**Council**  
**1st Draft 2022 Budget & 2023 - 2025 Forecasts**

	2021 Budget	2022 Budget	2022 vs 2021 Variance	Variance %	2023 Forecast	2024 Forecast	2025 Forecast
<b>Expenses</b>							
Labour Costs	160,600	164,502	3,902	2%	171,741	179,298	187,186
Other Expenses	24,500	24,990	490	2%	25,490	26,000	26,520
Audit, Insurance & Legal	4,500	4,590	90	2%	4,682	4,776	4,872
<b>Total Expenses</b>	189,600	194,082	4,482	2%	201,913	210,074	218,578
<b>Net Total</b>	189,600	194,082	4,482	2%	201,913	210,074	218,578



**Corporate Services**  
**1st Draft 2022 Budget & 2023 - 2025 Forecasts**

	2021 Budget	2022 Budget	2022 vs 2021 Variance	Variance %	2023 Forecast	2024 Forecast	2025 Forecast
<b>Revenue</b>							
Penalties & Interest	320,000	337,000	17,000	5%	343,740	350,615	357,627
Other Revenue	54,000	50,700	(3,300)	(6%)	51,714	52,749	53,803
Parks & Recreation Fees		12,500	12,500	0%	12,750	13,005	13,265
Interest Income	72,000	46,000	(26,000)	(36%)	46,920	47,858	48,815
Trf from Reserves and Res Funds		78,000	78,000				
<b>Total Revenue</b>	<b>446,000</b>	<b>524,200</b>	<b>78,200</b>	<b>(18%)</b>	<b>455,124</b>	<b>464,227</b>	<b>473,510</b>
<b>Expenses</b>							
Labour Costs	1,365,400	1,511,328	145,928	11%	1,577,827	1,647,223	1,719,686
Supplies & Materials	54,400	55,488	1,088	2%	56,596	57,727	58,881
Consulting	25,000	25,500	500	2%	26,010	26,530	27,060
Service Agreements	51,800	162,372	110,572	213%	53,827	55,035	56,205
General Maintenance & Repairs	15,000	15,300	300	2%	15,606	15,918	16,237
IT Services	124,700	127,194	2,494	2%	129,738	132,332	134,979
Postage & Courier	15,000	15,300	300	2%	15,606	15,918	16,236
Telephone & Cell Phones	11,700	11,926	226	2%	12,164	12,424	12,681
Hydro	13,300	13,566	266	2%	13,837	14,114	14,396
Natural Gas	4,300	4,386	86	2%	4,474	4,563	4,654
Advertising & Promo	16,500	16,830	330	2%	17,167	17,510	17,860
Other Expenses	59,300	60,486	1,186	2%	61,696	62,929	64,188
Contingency	8,100	8,262	162	2%	8,427	8,596	8,768
Audit, Insurance & Legal	117,500	119,850	2,350	2%	122,247	124,691	127,185
Trf to Res. and Res. Funds	35,000	35,700	700	2%	48,306	48,618	48,936
Inter Org Transfers	6,500	6,630	130	2%	6,763	6,898	7,036
<b>Total Expenses</b>	<b>1,923,500</b>	<b>2,190,118</b>	<b>266,618</b>	<b>14%</b>	<b>2,170,291</b>	<b>2,251,026</b>	<b>2,334,988</b>
<b>Net Total</b>	<b>1,477,500</b>	<b>1,665,918</b>	<b>188,418</b>	<b>13%</b>	<b>1,715,167</b>	<b>1,786,799</b>	<b>1,861,478</b>





**Economic Development**  
**1st Draft 2022 Budget & 2023 - 2025 Forecasts**

	2021 Budget	2022 Budget	2022 vs 2021 Variance	Variance %	2023 Forecast	2024 Forecast	2025 Forecast
<b>Revenue</b>							
Grants	25,000	25,000			25,000	25,000	25,000
Trf from Reserves and Res Funds	10,000	10,000			10,200	10,404	10,612
<b>Total Revenue</b>	<b>35,000</b>	<b>35,000</b>		0%	<b>35,200</b>	<b>35,404</b>	<b>35,612</b>
<b>Expenses</b>							
Labour Costs	121,800	151,142	29,342	24%	157,791	164,735	171,983
Supplies & Materials	3,500	3,570	70	2%	3,642	3,715	3,715
Service Agreements	5,000	5,100	100	2%	5,202	5,306	5,306
Economic Development Activities	70,300	71,706	1,406	2%	73,141	74,604	74,604
Advertising & Promo	17,100	17,442	342	2%	17,791	18,147	18,147
Other Expenses	45,600	45,712	112		46,627	47,560	48,392
Audit, Insurance & Legal	2,700	2,754	54	2%	2,809	2,865	2,865
<b>Total Expenses</b>	<b>266,000</b>	<b>297,426</b>	<b>31,426</b>	<b>12%</b>	<b>307,003</b>	<b>316,932</b>	<b>325,012</b>
<b>Net Total</b>	<b>231,000</b>	<b>262,426</b>	<b>31,426</b>	<b>14%</b>	<b>271,803</b>	<b>281,528</b>	<b>289,400</b>



**Modernization Grant**  
**1st Draft 2022 Budget & 2023 - 2025 Forecasts**

	2021 Budget	2022 Budget	2022 vs 2021 Variance	Variance %	2023 Forecast	2024 Forecast	2025 Forecast
<b>Revenue</b>							
Grants	182,373	121,169	(61,204)	(34%)			
<b>Total Revenue</b>	182,373	121,169	(61,204)	(34%)			
<b>Expenses</b>							
Consulting	182,373	121,169	(61,204)	(34%)			
<b>Total Expenses</b>	182,373	121,169	(61,204)	(34%)			
<b>Net Total</b>							



**Advisory Committees**  
**1st Draft 2022 Budget & 2023 - 2025 Forecasts**

	2021 Budget	2022 Budget	2022 vs 2021 Variance	Variance %	2023 Forecast	2024 Forecast	2025 Forecast
<b>Revenue</b>							
Other Revenue	6,100	6,100	0	0%	6,346	6,473	6,602
Inter Dept Revenue	10,000	10,000	0	0%	10,404	10,612	10,824
Trf from Reserves and Res Funds	8,100	8,134	34	0%	8,428	8,596	8,768
<b>Total Revenue</b>	<b>24,200</b>	<b>24,234</b>	<b>34</b>	<b>0%</b>	<b>25,178</b>	<b>25,681</b>	<b>26,194</b>
<b>Expenses</b>							
Supplies & Materials	13,400	13,668	268	2%	13,942	14,222	14,506
General Maintenance & Repairs	1,800	1,836	36	2%	1,873	1,910	1,948
Postage & Courier	3,700	3,774	74	2%	3,849	3,926	4,005
Community Grants	20,000	20,400	400	2%	20,808	21,224	21,648
Other Expenses	15,500	15,810	310	2%	16,125	16,448	16,776
Trf to Res. and Res. Funds	2,700	2,754	54	2%	2,809	2,865	2,922
Inter Org Transfers	33,600	34,272	672	2%	34,957	35,656	36,369
<b>Total Expenses</b>	<b>90,700</b>	<b>92,514</b>	<b>1,814</b>	<b>2%</b>	<b>94,363</b>	<b>96,251</b>	<b>98,174</b>
<b>Net Total</b>	<b>66,500</b>	<b>68,280</b>	<b>1,780</b>	<b>3%</b>	<b>69,185</b>	<b>70,570</b>	<b>71,980</b>



**Building**  
**1st Draft 2022 Budget & 2023 - 2025 Forecasts**

	2021 Budget	2022 Budget	2022 vs 2021 Variance	Variance %	2023 Forecast	2024 Forecast	2025 Forecast
<b>Revenue</b>							
Other Revenue	9,500	9,500			9,690	9,884	10,082
Building Permits	350,000	350,000			357,000	364,140	371,423
Cost Recovery		63,092	63,092		21,990	30,169	38,852
<b>Total Revenue</b>	<b>359,500</b>	<b>422,592</b>	<b>63,092</b>	<b>18%</b>	<b>388,680</b>	<b>404,193</b>	<b>420,357</b>
<b>Expenses</b>							
Labour Costs	295,900	357,720	61,820	21%	322,513	336,703	351,518
Supplies & Materials	4,600	4,692	92	2%	4,785	4,879	4,977
Consulting	11,000	11,220	220	2%	11,444	11,673	11,906
Service Agreements	900	918	18	2%	936	955	974
IT Services	3,000	3,060	60	2%	3,121	3,184	3,247
Telephone & Cell Phones	1,500	1,530	30	2%	1,560	1,591	1,623
Vehicle Maintenance	2,000	2,040	40	2%	2,081	2,123	2,165
Advertising & Promo	500	510	10	2%	520	530	541
Other Expenses	5,800	5,916	116	2%	6,034	6,155	6,278
Audit, Insurance & Legal	4,600	4,692	92	2%	4,786	4,882	4,980
Trf to Res. and Res. Funds	29,700	30,294	594	2%	30,900	31,518	32,148
<b>Total Expenses</b>	<b>359,500</b>	<b>422,592</b>	<b>63,092</b>	<b>18%</b>	<b>388,680</b>	<b>404,193</b>	<b>420,357</b>
<b>Net Total</b>							



**Planning**  
**1st Draft 2022 Budget & 2023 - 2025 Forecasts**

	2021 Budget	2022 Budget	2022 vs 2021 Variance	Variance %	2023 Forecast	2024 Forecast	2025 Forecast
<b>Revenue</b>							
Other Revenue	107,000	107,000			107,000	107,000	107,000
Cost Recovery		497,472	497,472		509,927	522,884	536,366
Trf from Reserves and Res Funds	56,000	56,000			56,000	56,000	56,000
<b>Total Revenue</b>	<b>163,000</b>	<b>660,472</b>	<b>497,472</b>	<b>305%</b>	<b>672,927</b>	<b>685,884</b>	<b>699,366</b>
<b>Expenses</b>							
Labour Costs	42,100	241,060	198,960	473%	251,667	262,740	274,300
Supplies & Materials	800	816	16	2%	832	848	864
Consulting	240,500	398,910	158,410	66%	400,348	401,815	403,311
Service Agreements	8,700	8,874	174	2%	9,051	9,232	9,417
Advertising & Promo	4,000	4,080	80	2%	4,162	4,245	4,330
Other Expenses	2,500	2,550	50	2%	2,601	2,653	2,706
Audit, Insurance & Legal	2,800	2,856	56	2%	2,913	2,971	3,030
Inter Org Transfers	1,300	1,326	26	2%	1,353	1,380	1,408
<b>Total Expenses</b>	<b>302,700</b>	<b>660,472</b>	<b>357,772</b>	<b>118%</b>	<b>672,927</b>	<b>685,884</b>	<b>699,366</b>
<b>Net Total</b>	<b>139,700</b>	<b>0</b>	<b>(139,700)</b>	<b>(100%)</b>	<b>0</b>	<b>0</b>	<b>0</b>



**By-Law Enfor/Crossing Grds  
1st Draft 2022 Budget & 2023 - 2025 Forecasts**

	2021 Budget	2022 Budget	2022 vs 2021 Variance	Variance %	2023 Forecast	2024 Forecast	2025 Forecast
<b>Revenue</b>							
Other Revenue	19,600	19,600			19,992	20,391	20,799
Building Permits	3,500	3,500			3,570	3,642	3,715
<b>Total Revenue</b>	<b>23,100</b>	<b>23,100</b>		0%	<b>23,562</b>	<b>24,033</b>	<b>24,514</b>
<b>Expenses</b>							
Labour Costs	79,600	164,102	84,502	106%	171,322	178,860	186,730
Supplies & Materials	1,200	1,224	24	2%	1,248	1,272	1,297
Consulting	500	510	10	2%	520	530	541
Service Agreements	40,000	40,800	800	2%	41,616	42,448	43,297
Telephone & Cell Phones	600	612	12	2%	624	636	648
Vehicle Maintenance	500	510	10	2%	520	530	541
Other Expenses	1,900	1,938	38	2%	1,976	2,015	2,055
Audit, Insurance & Legal	10,800	11,016	216	2%	11,236	11,460	11,689
<b>Total Expenses</b>	<b>135,100</b>	<b>220,712</b>	<b>85,612</b>	<b>63%</b>	<b>229,062</b>	<b>237,751</b>	<b>246,798</b>
<b>Net Total</b>	<b>112,000</b>	<b>197,612</b>	<b>85,612</b>	<b>76%</b>	<b>205,500</b>	<b>213,718</b>	<b>222,284</b>





**Conservation Authorities**  
**1st Draft 2022 Budget & 2023 - 2025 Forecasts**

	2021 Budget	2022 Budget	2022 vs 2021 Variance	Variance %	2023 Forecast	2024 Forecast	2025 Forecast
<b>Expenses</b>							
Conservation Authorities	170,400	173,808	3,408	2%	177,284	180,829	184,446
<b>Total Expenses</b>	170,400	173,808	3,408	2%	177,284	180,829	184,446
<b>Net Total</b>	170,400	173,808	3,408	2%	177,284	180,829	184,446



**Fire**  
**1st Draft 2022 Budget & 2023 - 2025 Forecasts**

	2021 Budget	2022 Budget	2022 vs 2021 Variance	Variance %	2023 Forecast	2024 Forecast	2025 Forecast
<b>Revenue</b>							
Other Revenue	36,200	38,400	2,200	6%	39,168	39,951	40,749
Fire & Emergency Fees	26,000	26,000		0%	26,520	27,050	27,591
Lease Revenue	25,800	28,200	2,400	9%	28,764	29,339	29,926
Other Agreements	70,000	70,000		0%	71,400	72,828	74,285
Trf from Reserves and Res Funds	187,000	49,297	(137,703)	(74%)	47,693	45,913	43,935
<b>Total Revenue</b>	<b>345,000</b>	<b>211,897</b>	<b>(133,103)</b>	<b>(39%)</b>	<b>213,545</b>	<b>215,081</b>	<b>216,486</b>
<b>Expenses</b>							
Labour Costs	493,600	515,318	21,718	4%	537,993	561,665	586,378
Supplies & Materials	40,900	41,718	818	2%	42,552	43,402	44,270
Equipment	13,000	13,260	260	2%	13,525	13,795	14,071
Service Agreements	53,800	54,876	1,076	2%	55,973	57,093	58,235
Winter Control	4,500	4,590	90	2%	4,681	4,775	4,870
General Maintenance & Repairs	15,000	15,300	300	2%	15,606	15,919	16,236
IT Services	2,000	2,040	40	2%	2,081	2,123	2,165
Postage & Courier	300	306	6	2%	312	318	324
Telephone & Cell Phones	6,200	6,324	124	2%	6,450	6,579	6,710
Hydro	18,000	18,360	360	2%	18,727	19,102	19,484
Natural Gas	10,000	10,200	200	2%	10,404	10,612	10,824
Fuel	5,000	5,100	100	2%	5,202	5,306	5,412
Vehicle Maintenance	41,500	42,330	830	2%	43,177	44,041	44,920
Advertising & Promo	3,000	3,060	60	2%	3,121	3,183	3,247
Community Grants	3,000	3,060	60	2%	3,122	3,184	3,248
Other Expenses	50,000	51,000	1,000	2%	87,020	53,061	89,121
Audit, Insurance & Legal	34,900	35,598	698	2%	36,310	37,036	37,776
Debt Servicing	271,700	49,277	(222,423)	(82%)	47,693	45,913	43,935
Trf to Res. and Res. Funds	100,000	102,000	2,000	2%	104,040	106,120	108,242
<b>Total Expenses</b>	<b>1,166,400</b>	<b>973,717</b>	<b>(192,683)</b>	<b>(17%)</b>	<b>1,037,989</b>	<b>1,033,227</b>	<b>1,099,468</b>
<b>Net Total</b>	<b>821,400</b>	<b>761,820</b>	<b>(59,580)</b>	<b>(7%)</b>	<b>824,444</b>	<b>818,146</b>	<b>882,982</b>



**Emergency Planning**  
**1st Draft 2022 Budget & 2023 - 2025 Forecasts**

	2021 Budget	2022 Budget	2022 vs 2021 Variance	Variance %	2023 Forecast	2024 Forecast	2025 Forecast
<b>Expenses</b>							
Other Expenses	1,000	1,020	20	2%	1,040	1,061	1,082
<b>Total Expenses</b>	1,000	1,020	20	2%	1,040	1,061	1,082
<b>Net Total</b>	1,000	1,020	20	2%	1,040	1,061	1,082



**Roads**  
**1st Draft 2022 Budget & 2023 - 2025 Forecasts**

	2021 Budget	2022 Budget	2022 vs 2021 Variance	Variance %	2023 Forecast	2024 Forecast	2025 Forecast
<b>Revenue</b>							
Other Revenue	15,000	15,000			15,000	15,000	15,000
Grants	12,000	12,000			12,000	12,000	12,000
Gravel Levy	160,000	160,000			160,000	160,000	160,000
Trf from Reserves and Res Funds	27,000	27,000			27,000	27,000	27,000
<b>Total Revenue</b>	<b>214,000</b>	<b>214,000</b>			<b>214,000</b>	<b>214,000</b>	<b>214,000</b>
<b>Expenses</b>							
Labour Costs	1,142,300	1,191,938	49,638	4%	1,244,384	1,299,136	1,356,298
Supplies & Materials	44,300	45,186	886	2%	46,089	47,010	47,950
Equipment	4,000	4,080	80	2%	4,162	4,245	4,330
Gravel Resurface	425,000	433,500	8,500	2%	442,170	451,013	460,033
Sanding	180,000	183,600	3,600	2%	187,272	191,017	194,837
Calcium	160,000	163,200	3,200	2%	166,464	169,793	173,189
Consulting	133,000	135,660	2,660	2%	138,373	141,141	143,964
Roads Maintenance	232,000	236,640	4,640	2%	241,373	246,201	251,124
Resealing	85,000	86,700	1,700	2%	88,434	90,203	92,007
Service Agreements	2,000	2,040	40	2%	2,081	2,123	2,165
Winter Control	21,000	21,420	420	2%	21,848	22,285	22,731
Sidewalk Maintenance	45,000	45,900	900	2%	46,818	47,754	48,709
IT Services	7,500	7,650	150	2%	7,803	7,959	8,118
Telephone & Cell Phones	9,000	9,180	180	2%	9,364	9,551	9,742
Hydro	9,000	9,180	180	2%	9,364	9,551	9,742
Natural Gas	8,400	8,568	168	2%	8,739	8,914	9,092
Fuel	131,200	133,824	2,624	2%	136,500	139,230	142,015
Vehicle Maintenance	175,700	179,214	3,514	2%	182,798	186,454	190,184
Advertising & Promo	1,000	1,020	20	2%	1,040	1,061	1,082
Other Expenses	23,000	23,460	460	2%	23,929	24,407	24,894
Audit, Insurance & Legal	47,400	48,348	948	2%	49,315	50,301	51,307
Debt Servicing	220,100	42,806	(177,294)	(81%)	40,435	38,824	35,030
Trf to Res. and Res. Funds	50,000	51,000	1,000	2%	52,020	53,060	54,121
<b>Total Expenses</b>	<b>3,155,900</b>	<b>3,064,114</b>	<b>(91,786)</b>	<b>(3%)</b>	<b>3,150,775</b>	<b>3,241,233</b>	<b>3,332,664</b>
<b>Net Total</b>	<b>2,941,900</b>	<b>2,850,114</b>	<b>(91,786)</b>	<b>(3%)</b>	<b>2,936,775</b>	<b>3,027,233</b>	<b>3,118,664</b>



**Streetlights**  
**1st Draft 2022 Budget & 2023 - 2025 Forecasts**

	2021 Budget	2022 Budget	2022 vs 2021 Variance	Variance %	2023 Forecast	2024 Forecast	2025 Forecast
<b>Revenue</b>							
Streetlights	116,460	118,789	2,329	(2%)	121,164	123,586	126,057
<b>Total Revenue</b>	116,460	118,789	2,329	(2%)	121,164	123,586	126,057
<b>Expenses</b>							
General Maintenance & Repairs	20,000	20,400	400	2%	20,808	21,224	21,648
Hydro	46,000	46,920	920	2%	47,858	48,814	49,791
Audit, Insurance & Legal	400	408	8	2%	416	424	432
Trf to Res. and Res. Funds	50,060	51,061	1,001	2%	52,082	53,124	54,186
<b>Total Expenses</b>	116,460	118,789	2,329	2%	121,164	123,586	126,057
<b>Net Total</b>							



**Water**  
**1st Draft 2022 Budget & 2023 - 2025 Forecasts**

	2021 Budget	2022 Budget	2022 vs 2021 Variance	Variance %	2023 Forecast	2024 Forecast	2025 Forecast
<b>Revenue</b>							
Penalties & Interest	20,000	20,600	600	(3%)	21,218	21,855	22,511
Other Revenue	7,400	7,622	222	(3%)	7,851	8,087	8,330
Water Revenues	1,270,200	1,308,306	38,106	(3%)	1,347,555	1,387,982	1,429,622
<b>Total Revenue</b>	<b>1,297,600</b>	<b>1,336,528</b>	<b>38,928</b>	<b>(3%)</b>	<b>1,376,624</b>	<b>1,417,924</b>	<b>1,460,463</b>
<b>Expenses</b>							
Labour Costs	52,000	54,288	2,288	4%	56,677	59,171	61,775
Service Agreements	645,700	658,614	12,914	2%	671,786	685,222	698,926
General Maintenance & Repairs	15,200	15,504	304	2%	15,814	16,130	16,453
IT Services	3,700	3,774	74	2%	3,850	3,927	4,006
Postage & Courier	4,000	4,080	80	2%	4,162	4,245	4,330
Telephone & Cell Phones	4,800	4,896	96	2%	4,994	5,094	5,196
Hydro	115,600	117,912	2,312	2%	120,270	122,675	125,129
Other Expenses	500	510	10	2%	520	530	541
Audit, Insurance & Legal	16,500	16,830	330	2%	17,167	17,510	17,860
Trf to Res. and Res. Funds	427,100	435,642	8,542	2%	444,355	453,242	462,307
Inter Org Transfers	5,000	5,100	100	2%	5,202	5,306	5,412
<b>Total Expenses</b>	<b>1,290,100</b>	<b>1,317,150</b>	<b>27,050</b>	<b>2%</b>	<b>1,344,797</b>	<b>1,373,052</b>	<b>1,401,935</b>
<b>Net Total</b>	<b>(7,500)</b>	<b>(19,378)</b>	<b>(11,878)</b>	<b>158%</b>	<b>(31,827)</b>	<b>(44,872)</b>	<b>(58,528)</b>





**Wastewater**  
**1st Draft 2022 Budget & 2023 - 2025 Forecasts**

	2021 Budget	2022 Budget	2022 vs 2021 Variance	Variance %	2023 Forecast	2024 Forecast	2025 Forecast
<b>Revenue</b>							
Trf from Reserves and Res Funds	60,000		(60,000)	100%			
<b>Total Revenue</b>	60,000		(60,000)	100%			
<b>Expenses</b>							
Labour Costs	7,500	7,830	330	4%	7,800	8,112	8,436
Consulting	60,000		(60,000)	(100%)			
<b>Total Expenses</b>	67,500	7,830	(59,670)	(88%)	7,800	8,112	8,436
<b>Net Total</b>	<b>7,500</b>	<b>7,830</b>	<b>330</b>	<b>4%</b>	<b>7,800</b>	<b>8,112</b>	<b>8,436</b>



**Parks & Recreation**  
**1st Draft 2022 Budget & 2023 - 2025 Forecasts**

	2021 Budget	2022 Budget	2022 vs 2021 Variance	Variance %	2023 Forecast	2024 Forecast	2025 Forecast
<b>Revenue</b>							
Other Revenue	35,805	35,805			36,401	37,010	37,630
Parks & Recreation Fees	579,325	579,325			590,911	602,729	614,781
Trf from Reserves and Res Funds	64,500	72,000	7,500	12%	65,790	67,106	68,448
<b>Total Revenue</b>	<b>679,630</b>	<b>687,130</b>	<b>7,500</b>	<b>1%</b>	<b>693,102</b>	<b>706,845</b>	<b>720,859</b>
<b>Expenses</b>							
Labour Costs	618,950	646,184	27,234	4%	674,614	704,298	729,917
Supplies & Materials	58,850	59,997	1,147	2%	61,229	62,484	63,765
Equipment	49,600	50,592	992	2%	51,603	52,635	53,687
Consulting	40,000	40,800	800	2%	41,616	42,448	43,297
Service Agreements	59,400	60,588	1,188	2%	61,800	63,036	64,297
Winter Control	14,500	14,790	290	2%	15,085	15,386	15,694
General Maintenance & Repairs	90,600	92,412	1,812	2%	94,261	96,145	97,380
IT Services	21,200	21,624	424	2%	22,056	22,497	22,947
Telephone & Cell Phones	15,700	16,014	314	2%	16,334	16,660	16,973
Hydro	194,850	198,747	3,897	2%	202,702	206,755	210,795
Natural Gas	49,000	49,980	980	2%	50,979	51,998	53,038
Fuel	2,400	2,448	48	2%	2,496	2,546	2,571
Water & Sewage	52,490	53,540	1,050	2%	54,607	55,698	56,812
Vehicle Maintenance	2,500	2,550	50	2%	2,601	2,653	2,706
Economic Development Activities	7,000	7,140	140	2%	7,283	7,429	7,577
Advertising & Promo	3,000	3,060	60	2%	3,121	3,183	3,246
Community Grants		7,500	7,500				
Other Expenses	13,300	13,566	266	2%	13,836	14,112	14,394
Audit, Insurance & Legal	42,600	43,452	852	2%	44,294	45,181	46,059
Debt Servicing	24,100	2,962	(21,138)	(88%)	2,155	1,375	600
Trf to Res. and Res. Funds	25,000	25,500	500	2%	26,011	26,531	27,062
<b>Total Expenses</b>	<b>1,385,040</b>	<b>1,413,446</b>	<b>28,406</b>	<b>2%</b>	<b>1,448,683</b>	<b>1,493,050</b>	<b>1,532,817</b>
<b>Net Total</b>	<b>705,410</b>	<b>726,316</b>	<b>20,906</b>	<b>3%</b>	<b>755,581</b>	<b>786,205</b>	<b>811,958</b>



**Cemeteries**  
**1st Draft 2022 Budget & 2023 - 2025 Forecasts**

	2021 Budget	2022 Budget	2022 vs 2021 Variance	Variance %	2023 Forecast	2024 Forecast	2025 Forecast
<b>Revenue</b>							
Trf from Reserves and Res Funds		10,000	10,000		10,000	10,000	10,000
<b>Total Revenue</b>		10,000	10,000		10,000	10,000	10,000
<b>Expenses</b>							
General Maintenance & Repairs	4,000	14,080	10,080	252%	14,162	14,245	14,330
<b>Total Expenses</b>	4,000	14,080	10,080	252%	14,162	14,245	14,330
<b>Net Total</b>	<b>4,000</b>	<b>4,080</b>	<b>80</b>	<b>2%</b>	<b>4,162</b>	<b>4,245</b>	<b>4,330</b>



**BIA**  
**1st Draft 2022 Budget & 2023 - 2025 Forecasts**

	2021 Budget	2022 Budget	2022 vs 2021 Variance	Variance %	2023 Forecast	2024 Forecast	2025 Forecast
<b>Revenue</b>							
Streetlights	17,200	17,200			17,200	17,200	17,200
Other Revenue	18,100		(18,100)	(100%)	18,100	18,100	18,100
Inter Dept Revenue	13,500		(13,500)	(100%)	13,500	13,500	13,500
<b>Total Revenue</b>	48,800	17,200	(31,600)	(65%)	48,800	48,800	48,800
<b>Expenses</b>							
Supplies & Materials	13,200	17,200	4,000	30%	13,200	13,200	13,200
Advertising & Promo	32,700		(32,700)	(100%)	32,700	32,700	32,700
Other Expenses	2,900		(2,900)	(100%)	2,900	2,900	2,900
<b>Total Expenses</b>	48,800	17,200	(31,600)	(65%)	48,800	48,800	48,800
<b>Net Total</b>							



**Corporate**  
**1st Draft 2022 Budget & 2023 - 2025 Forecasts**

	2021 Budget	2022 Budget	2022 vs 2021 Variance	Variance %	2023 Forecast	2024 Forecast	2025 Forecast
<b>Revenue</b>							
Tax Levy	7,689,659	7,867,202	177,543	(2%)	8,048,846	8,234,684	8,424,813
PILS and Supplementary Taxes	122,500	125,317	2,817	(2%)	128,199	131,147	134,164
OMPF	593,300	593,300			593,300	593,300	593,300
Trf from Reserves and Res Funds	106,005	196,463	90,458	(85%)			
<b>Total Revenue</b>	<b>8,511,464</b>	<b>8,782,282</b>	<b>270,818</b>	<b>(3%)</b>	<b>8,770,345</b>	<b>8,959,131</b>	<b>9,152,277</b>
<b>Expenses</b>							
Tax Write Offs	90,000	90,000			91,800	93,636	95,509
Transfer to Capital	799,700	1,038,500	238,800	30%	1,064,000	934,500	846,000
Trf to Res. and Res. Funds	761,354	761,354			776,581	792,113	807,955
<b>Total Expenses</b>	<b>1,651,054</b>	<b>1,889,854</b>	<b>238,800</b>	<b>14%</b>	<b>1,932,381</b>	<b>1,820,249</b>	<b>1,749,464</b>
<b>Net Total</b>	<b>(6,860,410)</b>	<b>(6,892,428)</b>	<b>(32,018)</b>	<b>0%</b>	<b>(6,837,964)</b>	<b>(7,138,882)</b>	<b>(7,402,813)</b>



## THE CORPORATION OF THE TOWN OF ERIN

### By-Law # 21-57

#### A By-law to confirm the proceedings of Council at its Special Meeting held November 23, 2021

**Whereas**, Section 5, Subsection 1 of the *Municipal Act*, being Chapter 25 of the Statutes of Ontario, 2001, the powers of a municipal corporation are to be exercised by its Council;

**And Whereas**, Section 5, and Subsection 3 of the *Municipal Act* the powers of every Council are to be exercised by By-Law;

**And Whereas**, it is deemed expedient that the proceedings of the Council of the Corporation of the Town of Erin at its meeting held **November 23, 2021** be confirmed and adopted by By-Law;

#### The Council of the Corporation of the Town of Erin Enacts as Follows:

1. That the action of the Council at its Regular Meeting held on **November 23, 2021** in respect to each report, motion, resolution or other action passed and taken by the Council at its meeting, is hereby adopted, ratified and confirmed, as if each resolution or other action was adopted, ratified and confirmed by separate by-law.
2. That the Mayor and the proper officers of the Town are hereby authorized and directed to do all things necessary to give effect to the said action, or to obtain approvals where required, and, except where otherwise provided, the Mayor and the Clerk are hereby directed to execute all documents necessary in that behalf and to affix the corporate seal of the Town to all such documents.
3. That this by-law, to the extent to which it provides authority for or constitutes the exercise by the Council of its power to proceed with, or to provide any money for, any undertaking work, project, scheme, act, matter of thing referred to in subsection 65 (1) of the **Ontario Municipal Board Act**, R.S.O. 1990, Chapter 0.28, shall not take effect until the approval of the Ontario Municipal Board with respect thereto, required under such subsection, has been obtained.
4. That any acquisition or purchase of land or of an interest in land pursuant to this by-law or pursuant to an option or agreement authorized by this by-law, is conditional on compliance with **Environmental Assessment Act**, R.S.O. 1990, Chapter E.18.

**Passed in open Council on November 23, 2021.**

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**Mayor, Allan Ails**

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**Clerk, Lisa Campion**