



Final 2020 Budget and 2021 to 2023 Forecasts by Programs

Programs	2019 Budget			2020 Budget			2021 Forecast			2022 Forecast			2023 Forecast			
	Expenditures	Revenues	Net	Expenditures	Revenues	Net	Expenditures	Revenues	Net	Expenditures	Revenues	Net	Expenditures	Revenues	Net	
Council	160,500	-	160,500	165,400	-	165,400	170,200	-	-	170,200	170,700	-	170,700	170,700	-	170,700
Administration	1,981,000	573,800	1,407,200	1,914,100	519,800	1,394,300	1,946,000	519,800	(54,000)	1,426,200	2,053,400	519,800	1,533,600	1,995,200	519,800	1,475,400
Modernization Grant	-	-	-	464,900	464,900	-	-	-	464,900	-	-	-	-	-	-	-
Nestle Community Grant	-	-	-	34,000	34,000	-	34,000	34,000	34,000	-	34,000	34,000	-	34,000	34,000	-
Economic Development	252,400	35,000	217,400	212,000	35,000	177,000	216,100	35,000	-	181,100	216,100	35,000	181,100	216,100	35,000	181,100
Advisory Committees	95,750	12,500	83,250	79,750	12,500	67,250	79,750	12,500	-	67,250	79,750	12,500	67,250	79,750	12,500	67,250
Building	359,500	359,500	-	359,500	359,500	-	368,900	368,900	-	-	373,900	373,900	-	373,900	373,900	-
Planning	245,100	136,000	109,100	135,600	34,000	101,600	86,800	34,000	(102,000)	52,800	86,800	34,000	52,800	86,800	34,000	52,800
Bylaw/Crossing Guards	102,400	6,000	96,400	102,400	6,000	96,400	102,400	6,000	-	96,400	102,400	6,000	96,400	102,400	6,000	96,400
Conservation Authorities	164,900	-	164,900	166,900	-	166,900	169,600	-	-	169,600	172,200	-	172,200	174,900	-	174,900
Animal Control	56,400	27,500	28,900	56,400	19,300	37,100	56,400	19,300	(8,200)	37,100	56,400	19,300	37,100	56,400	19,300	37,100
Fire & Emergency Services	1,117,800	141,100	976,700	976,800	168,800	808,000	982,100	171,200	27,700	810,900	991,300	173,600	817,700	994,900	173,600	821,300
Roads	2,759,600	207,500	2,552,100	2,794,000	257,500	2,536,500	2,849,900	257,500	50,000	2,592,400	2,859,300	257,500	2,601,800	2,863,700	257,500	2,606,200
Streetlights	199,200	199,200	-	139,000	139,000	-	139,000	139,000	(60,200)	-	139,000	139,000	-	139,000	139,000	-
Water Operations	1,417,000	1,417,000	-	1,390,000	1,390,000	-	1,390,000	1,390,000	(27,000)	-	1,390,000	1,390,000	-	1,390,000	1,390,000	-
Environmental Services	23,370	23,370	-	13,000	13,000	-	13,000	13,000	(10,370)	-	13,000	13,000	-	13,000	13,000	-
Recreation & Parks	1,368,270	707,630	660,640	1,320,940	639,180	681,760	1,321,140	638,780	(68,450)	682,360	1,321,040	638,080	682,960	1,320,840	637,280	683,560
Cemeteries	4,000	-	4,000	4,000	-	4,000	4,000	-	-	4,000	4,000	-	4,000	4,000	-	4,000
BIA	35,300	35,300	-	48,800	48,800	-	48,800	48,800	13,500	-	48,800	48,800	-	48,800	48,800	-
Programs Sub-Total	10,342,490	3,881,400	6,461,090	10,377,490	4,141,280	6,236,210	9,978,090	3,687,780	259,880	6,290,310	10,112,090	3,694,480	6,417,610	10,064,390	3,693,680	6,370,710
Non-Program																
Resource Requests				974,950	579,500	395,450	552,950	240,000		312,950	347,950	150,000	197,950	522,950	321,000	201,950
Infrastructure Renewal	587,059		587,059	688,509		688,509	843,509			843,509	965,509		965,509	1,096,009		1,096,009
Transfer for Capital Projects	626,896		626,896	844,300		844,300	868,684			868,684	887,984		887,984	957,384		957,384
Tax Levy		7,049,145	(7,049,145)		7,049,145	(7,049,145)		7,540,869		(7,540,869)		7,691,853	(7,691,853)		7,845,453	(7,845,453)
Assessment Growth					350,785	(350,785)										
PILS and Supplementary taxes		122,500	(122,500)		122,500	(122,500)		122,500		(122,500)		122,500	(122,500)		122,500	(122,500)
OMPF Allocation		593,400	(593,400)		591,100	(591,100)		591,100		(591,100)		591,100	(591,100)		591,100	(591,100)
Tax Write/Offs		(90,000)	90,000		(90,000)	90,000		(90,000)		90,000		(90,000)	90,000		(90,000)	90,000
From Tax Rate Stabilization																
Sub-Total	1,213,955	7,675,045	(6,461,090)	2,507,759	8,603,030	(6,095,271)	2,265,143	8,404,469	(6,139,326)	2,201,443	8,465,453	(6,264,010)	2,576,343	8,790,053	(6,213,710)	
Net Operating Results (Surplus)	11,556,445	11,556,445	-	12,885,249	12,744,310	140,939	12,243,233	12,092,249	150,984	12,313,533	12,159,933	153,600	12,640,733	12,483,733	157,000	
Tax Rate Change						2.00%				2.00%			2.00%			2.00%



Final Draft 2020 Operating Budget and 2021 to 2023 Forecasts by Account Groupings

	2019 Budget	2020 Budget	Budget Variance	2021 Forecast	2022 Forecast	2023 Forecast
REVENUES						
Resource Requests Funding from Reserves		579,500	579,500	240,000	150,000	321,000
Tax Levy	7,049,145	7,049,145	-	7,540,869	7,691,853	7,845,453
Assessment Growth	-	350,785	350,785	-	-	-
PILS and Supplementary taxes	122,500	122,500	-	122,500	122,500	122,500
OMPF Allocation	593,400	591,100	- 2,300	591,100	591,100	591,100
Tax Write/Offs	- 90,000	- 90,000	-	- 90,000	- 90,000	- 90,000
Building Permit Revenues	350,000	350,000	-	350,000	350,000	350,000
Grants and Subsidies	30,500	541,400	510,900	76,500	76,500	76,500
Water User Fees	1,370,000	1,370,000	-	1,370,000	1,370,000	1,370,000
Recreation User Fees	574,480	567,305	- 7,175	567,305	567,305	567,305
Penalties/interest	320,000	320,000	-	320,000	320,000	320,000
Fire & Emergency Fees	73,400	101,100	27,700	103,500	105,900	105,900
Streetlight Special Area Charges	199,200	139,000	- 60,200	139,000	139,000	139,000
Interest	100,000	130,000	30,000	130,000	130,000	130,000
Other revenue	434,550	450,775	16,225	455,475	457,975	457,975
Transfer from Reserves	429,270	171,700	- 257,570	176,000	177,800	177,000
Total Revenues	11,556,445	12,744,310	1,187,865	12,092,249	12,159,933	12,483,733
EXPENDITURES						
Labour Costs	4,012,800	4,187,200	174,400	4,240,700	4,284,900	4,310,700
Supplies & Material	261,350	279,850	18,500	283,050	283,050	283,050
Gravel Surface	400,000	400,000	-	400,000	400,000	400,000
Sanding	180,000	180,000	-	180,000	180,000	180,000
Calcium	160,000	160,000	-	160,000	160,000	160,000
General Maintenance	98,020	109,800	11,780	111,529	111,529	111,529
Repairs	10,000	20,000	10,000	20,000	20,000	20,000
Consulting Services	517,500	206,500	- 311,000	156,500	156,500	156,500
Modernization Grant Projects	-	464,900	464,900	-	-	-
Legal and Audit Fees	63,800	63,800	-	63,800	63,800	63,800
Service Agreements	894,760	874,000	- 20,760	883,600	893,400	903,300
IT Services	117,000	123,100	6,100	125,200	127,300	129,400
Resealing	85,000	85,000	-	125,000	125,000	125,000
Roads Maintenance	125,000	125,000	-	125,000	125,000	125,000
Winter Control	57,500	52,500	- 5,000	59,500	59,500	59,500
Equipment/small tools	80,000	72,000	- 8,000	72,000	72,000	72,000
Vehicle Maintenance	229,400	226,000	- 3,400	226,000	226,000	226,000
Fuel	131,200	131,200	-	131,200	131,200	131,200
Community Grants	35,050	35,050	-	35,050	35,050	35,050
Conservation Authorities	164,900	166,900	2,000	169,600	172,200	174,900
Emergency Planning	1,000	1,000	-	1,000	1,000	1,000
Telephone & Cell Phones	18,400	16,400	- 2,000	16,400	16,400	16,400
Hydro	337,650	310,450	- 27,200	310,450	310,450	310,450
Natural Gas	47,200	49,000	1,800	49,000	49,000	49,000
Utilities	203,800	164,200	- 39,600	168,000	172,000	176,200
Water & Sewage	52,490	52,490	-	52,490	52,490	52,490
Economic Development Activities	67,300	67,300	-	67,300	67,300	67,300
Advertising/Promo	52,800	66,300	13,500	66,300	66,300	66,300
Other Expenses	250,740	264,550	13,810	264,550	264,550	264,550
Elections	17,000	18,600	1,600	18,600	97,000	19,000
Inter Dept Expenses	11,000	11,000	-	11,000	11,000	11,000
Insurance & Deductible	146,100	163,800	17,700	164,400	165,000	165,600
Contingency	57,300	64,000	6,700	64,000	64,000	64,000
Debt Servicing	432,600	428,700	- 3,900	432,900	436,500	435,600
Resource Requests	-	974,950	974,950	552,950	347,950	522,950
Capital Projects	626,896	844,300	217,404	868,684	887,984	957,384
Transfers to Reserves	1,023,830	752,900	- 270,930	739,971	728,671	714,571
Trf to Infrastructure Renewal Res.	587,059	688,509	101,450	843,509	965,509	1,096,009
Total Expenditures	11,556,445	12,901,249	1,344,804	12,259,233	12,329,533	12,656,733
Net Base Operating Results (Deficit)	-	- 156,939	- 156,939	- 166,984	- 169,600	- 173,000
Tax Rate Change		2.00%		2.00%	2.00%	2.00%