TOWN OF ERIN

ASSET MANAGEMENT PLAN

ROADS, BRIDGES, CULVERTS, FACILITIES AND WATER ASSETS

DECEMBER 3, 2013





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EXECUTIVE SUMMARY

This report contains the Asset Management Plan for the Town of Erin (Town) for Roads, Bridges, Culverts, Facilities, and Water Assets, and has been organized as follows:

Chapter 1: Introduction;

Chapter 2: State of Local Infrastructure;

Chapter 3: Expected Levels of Service;

Chapter 4: Asset Management Strategy;

Chapter 5: Financing Strategy; and

Chapter 6: Recommendations.

The "state of local infrastructure" chapter provides an overview of the capital assets owned by the Town. This includes detailed information on the Town's asset inventory, including asset attributes, accounting valuations, replacement costs, useful life, age and asset condition. This information provides the foundation for other sections of the asset management plan.

"Expected levels of service" compares the current level of service provided by the Town to the level of service determined to be expected in each area. This analysis combines both descriptions/comments as well as performance measures in establishing service levels.

The "asset management strategy" provides a long term operating and capital forecast for asset related costs, indicating the requirements for maintaining, rehabilitating, replacing/disposing and expanding the Town's assets, while moving towards the specified expected levels of service identified above. The goal of the asset management strategy is to have the Town in (or moving towards) a sustainable asset management position over the forecast period.

The "financing strategy" identifies a funding plan for the asset management strategy, including a review of historical results and recommendations with respect to the required amounts and types of funding (revenue) annually. Also, any infrastructure funding deficits/shortfalls are identified and recommendations are made regarding potential approaches to reduce and mitigate the shortfall over the forecast period.

Overall, this asset management plan is a tool to be used by Town staff for capital and financial decision making. It can be tied to various existing reports (such as the Town's budget, official plan and strategic planning reports) to ensure the asset management plan can be updated to reflect any changes in Town priorities.

INTRODUCTION 1.

1. INTRODUCTION

1.1 Overview

The main objective of an asset management plan is to use a municipality's best available information to develop a comprehensive long term plan for capital assets. In addition, the plan should provide sound methodologies and support in order to improve the accuracy of the plan on a go forward basis.

Watson & Associates Economists Ltd. (Watson) was retained by the Town to prepare an asset management plan. This plan is intended to be a tool for Town staff to use during various decision making processes, including the annual budgeting process and capital grant application processes. This plan will serve as a road map for sustainable infrastructure planning going forward.

The following assets are included in this asset management plan:

- · Roads;
- Bridges;
- · Culverts;
- · Facilities; and
- Water related (mains, facilities).

The Town's goals and objectives with respect to their capital assets relate to the level of service being provided to Town residents. Services should be provided at expected levels, as defined within this asset management plan. Town infrastructure and other capital assets should be maintained at condition levels that provides a safe and functional environment for its residents. Therefore, the asset management plan and its implementation will be evaluated based on the Town's ability to meet these goals and objectives.

1.2 Plan Development

The asset management plan process developed a program that leverages the Town's asset database information, staff and engineering input and asset management principles.

The development of the Town's asset management plan was based on the steps summarized below:

 Develop a complete listing of capital assets to be included in the plan, including attributes such as size/material type, useful life, age, accounting valuation and current valuation. Update current valuation to 2013 dollars, where required, using applicable inflationary indices.

- 2) Assess current condition of the assets, based on a combination of existing Town reports and an age analysis.
- 3) Assess the risk of asset failure for each asset, based on determining the probability of each asset failing, as well as the consequence of the asset failing. This risk analysis identifies priority projects for inclusion in the asset management plan, as well as asset risk levels that require mitigation.
- 4) Determine and document current levels of service, as well as expected levels of service, based on discussions with Town staff.
- 5) Prepare an asset management strategy (i.e. operating and capital forecast) based on the asset inventory, identified priorities, forecast scenarios, and level of service analysis discussed above.
- 6) Determine a financing strategy to support asset management strategy, thus determining how the operating and capital related expenditure forecast will be funded over the period.
- 7) Prepare a comprehensive Asset Management Plan final report.

1.3 <u>Maintaining the Asset Management Plan</u>

The asset management plan should be updated as the capital needs and priorities of the Town change. This can be accomplished in conjunction with the Town's budget process. Town staff will have the tools available to perform updates to the plan when needed.

When updating the asset management plan, note that the state of local infrastructure, expected levels of service, asset management strategy and financing strategy are integrated and impact each other. Looking at these components in reverse order, the financing strategy outlines how the asset management strategy will be funded. The asset management strategy illustrates the costs required to maintain expected levels of service at a sustainable level. The expected levels of service component summarizes and links each service area to specific assets contained in the state of local infrastructure section and thus determines how these assets will be used to provide expected service levels.

While this report covers a forecast period of 20 years, the full lifecycle of the Town's assets was considered in the calculations. It is suggested that more focus and attention be put on the first 5 years of the asset management plan, to ensure accurate capital planning in the short term.

1.4 Plan Integration

The municipal environment is a continually changing and demanding environment when it comes to legislation and other responsibilities. Integrating the asset management plan with the Town's budget process as well as Public Sector Accounting Board Section 3150 (PSAB 3150) requirements can make updates in all three areas more efficient.

With respect to integrating the Town's budget process with asset management planning, both require a projection of capital and operating costs of a future period. The budget outlines total operating and capital requirements of the Town, while the asset management plan focuses in on specific asset related requirements. With this link to the annual budget, the budget update process can become an asset management plan update process.

Both asset management and PSAB 3150 require a complete and accurate asset inventory. The significant difference between the two lies in valuation approaches; PSAB 3150 requires historical cost valuation, while asset management requires future replacement cost valuation. Using a single asset inventory containing both valuation methods is an effective approach to maintaining the Town's asset data.

Further integration into other Town financial/planning documents would assist in ensuring the ongoing accuracy of the asset management plan, as well as the integrated financial/planning documents. The asset management plan has been developed to allow linkages to documents such as:

- Development Charge Background Study;
- Official Plan;
- Strategic Planning Reports;
- Fiscal Impact/Operating Studies; and
- Insurance valuations and records.

2.	STATE OF LOCAL INFRASTRUCTURE

2. STATE OF LOCAL INFRASTRUCTURE

2.1 Scope and Process

This section of the plan provides an opportunity to develop a greater understanding of the capital assets owned by the Town. The state of local infrastructure analysis includes:

- An asset database documenting asset types, sub-types including quantities, materials and other similar asset attributes;
- Financial accounting valuation (where available);
- Replacement cost valuation;
- Asset age distribution analysis and asset age as a proportion of expected useful life;
- Asset condition information;
- Data Verification and Asset Condition policies; and
- Documentation of assumptions made in creating the asset inventory.

The Town has a detailed inventory listing, created for PSAB 3150 purposes. This asset inventory is updated annually and was used as a starting point in fulfilling the requirements of this report. This inventory provides current financial account valuations (i.e. historical cost, accumulated amortization and net book value) as well as attributes such as useful life and age.

In anticipation of undertaking this plan, the Town commissioned multiple engineering companies to complete valuation, condition and/or needs assessments for the applicable assets. The following data and reports were used to supplement the Town's asset inventory during this process:

- a) 2013 Road Needs Study (4Roads Management);
- b) Water assets (Triton Engineering);
- c) 2013 Municipal Bridge and Culvert Assessment Report (AECOM);
- d) Facilities (R.J. Burnside and Associates Limited); and
- e) Discussions with Town staff.

2.2 Capital Asset Overview

The Town presently owns and manages tax supported capital assets with a 2013 replacement value of approximately \$177.6 million (excluding land, land improvements, vehicles, equipment and machinery assets as they are not included in this plan). Table 2-1 outlines the breakdown of these totals and Figure 2-1 illustrates the breakdown.

Table 2-1
2013 Tax Supported Assets

Asset Type	Historical Cost 12/31/2012	Accumulated Amortization 12/31/2012	Net Book Value 12/31/2012	Replacement Cost (2013\$)
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Facilites	8,366,198	4,474,543	3,891,655	28,685,300
Roads	39,329,637	17,516,959	21,812,679	121,766,333
Bridges	710,146	305,004	405,142	8,582,492
Culverts	3,805,632	1,563,834	2,241,798	18,522,692
Total Capital Assets	\$ 52,211,613	\$ 23,860,339	\$ 28,351,274	\$ 177,556,817

Figure 2-1
2013 Tax Supported Assets Distribution
Based on Replacement Cost

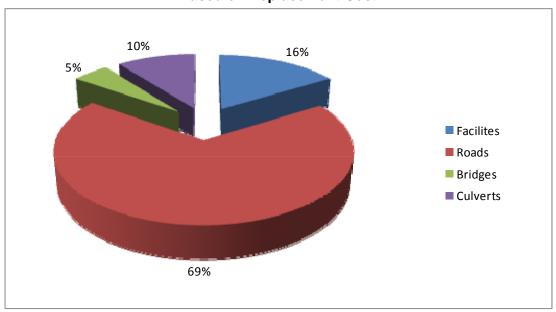


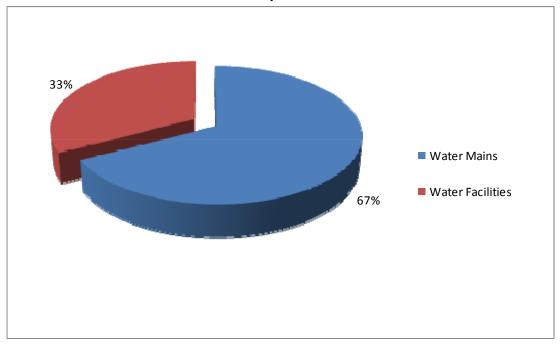
Table 2-1 also shows the Town's financial accounting valuation summary by asset type. Since 2009, the Town has been required under the PSAB 3150 to maintain asset listings complete with historical cost (i.e. the original cost to purchase or construct an asset), accumulated amotization and net book value. These values are reported on the Town's audited financial statements each year.

The Town presently owns and manages water capital assets with a 2013 replacement value of approximately \$32.3 million (excluding land assets as they are not included in this plan). Table 2-2 outlines the breakdown of these totals and Figure 2-2 illustrates the breakdown.

Table 2-2 2013 Water Assets

Asset Type	Historical Cost 12/31/2012	Accumulated Amortization 12/31/2012	Net Book Value 12/31/2012	Replacement Cost (2013\$)
Water Mains Facilities	6,341,128 3,436,367	2,181,236 2,134,587	4,159,892 1,301,780	21,769,447 10,510,681
Total Water Capital Assets	\$ 9,777,495	\$ 4,315,823	\$ 5,461,672	\$ 32,280,128

Figure 2-2
2013 Water Assets Distribution
Based on Replacement Cost



If new assets or services (i.e. wastewater) are introduced by the Town, they should be incorporated into this plan. In addition, it is recommended that vehicles, equipment and land improvements be added to this plan in the future.

The detailed capital asset inventory is contained in Appendix A. Assumptions pertaining to the asset inventory were documented as part of the asset management process are shown in Appendix B.

2.3 Asset Age Analysis

Each asset is tracked based on estimated total useful life and remaining service life. Using this information, an age analysis of the Town's assets can assist in identifying potential areas of focus for the asset management plan.

Table 2-4 provides an age analysis summary, including the weighted (based on replacement cost) average useful life and weighted average remaining useful life for all the assets included in this plan. This analysis can assist in identifying potential short-term priorities within specific asset areas.

Table 2-4 Asset Age Analysis

Selected Tax Supported Assets

	Weighted Average (Rounded)			
Asset Type	Useful Life	Remaining % Remaining Useful Life Useful		
Facilites	78	49	63.3%	
Roads	37	19	49.6%	
Bridges	47	6	13.5%	
Culverts	48	14	30.0%	

Water Assets

	Weighted Average (Rounded)			
Asset Type	I USATULLITA I		% Remaining Useful Life	
Water Mains	66	40	61.4%	
Facilities	40	16	41.2%	

Total useful life and remaining service life for each capital asset is documented in Appendix A.

While this analysis can be useful in looking at the overall age characteristics of specific asset areas, asset condition (see below) will assist in providing a more accurate assessment of assets reaching the end of their useful life.

2.4 Asset Condition

Including condition assessments in the asset management plan provides for a higher level of accuracy than simply relying on useful life assumptions, especially when it comes to older, highly used or more financially significant assets. Condition assessments can provide more realistic estimates of remaining service life, which can then be used to establish rehabilitation or replacement schedules.

Condition ratings were derived from a combination of available studies (listed in section 2.1) and the age analysis (all other assets). This rating was then converted to a condition description of "Very Poor" to "Very Good". A high level summary of the weighted average condition in each asset category is as follows:

Table 2-5
Weighted Average Condition by Asset Category
Selected Tax Supported Assets

Asset Type	Weighted Condition
Facilites	Average
Roads	Average
Bridges	Average
Culverts	Average

Water Assets

Asset Type	Weighted Condition	
Water Mains Facilities	Good Good	

Further discussion of condition assessments will take place in Chapter 4 when assessing asset risk and identifying asset priorities. Furthermore, detailed asset conditions are documented in Appendix A to this report. It is recommended that these condition assessments be updated as new information becomes available. Please see section 2.5 for further details.

2.5 <u>Data Accuracy and Completeness</u>

An important element of this asset management plan is ensuring that tools and procedures are in place to maintain accuracy and completeness of the asset data and calculations moving forward. As time passes, assets are used, maintained, improved, disposed of, and replaced. All of these lifecycle events can trigger changes to the asset database used within the asset management plan. Therefore, tools and procedures are essential to ensure the asset data remains accurate and complete. Please refer to Appendix C to this report for the "Data Verification and Condition Assessment Policy" for the Town. This policy illustrates how the asset data will be updated and verified going forward. This includes the timing of condition assessments for each asset area, as well as what should be included within the condition assessment procedures.

3.	EXPECTED LEVELS OF SERVICE	

3. EXPECTED LEVELS OF SERVICE

3.1 **Scope and Process**

A level of service (LOS) analysis gives the Town an opportunity to document the level of service that is currently being provided and compare it to the level of service that is expected. This can be done through a review of current practices and procedures, an examination of trends or issues facing the Town, or through an analysis of performance measures and targets that staff can use to measure performance.

Expected LOS can be impacted by a number of factors, including:

- Legislative requirements;
- Strategic planning goals and objectives;
- Resident expectations;
- · Council or Town staff expectations; and
- Financial or resource constraints.

The previous task of determining the state of the Town's local infrastructure establishes the asset inventory and condition, as well as asset management policies and principles to guide the refinement and upkeep of asset infrastructure. The LOS analysis will utilize this information and factor in the impact of asset service level targets. It is important to document an expected LOS that is realistic to the Town. It is common to strive for the highest LOS, however these service levels usually come at a cost. It is also helpful to consider the risk associated with a certain LOS. Therefore, expected LOS should be determined in a way that balances both level of investment and associated risk to the Town.

3.2 <u>Current Levels of Service versus Expected Levels of Service</u>

The Town's current LOS has resulted in the current state of infrastructure discussed in chapter 2. The current LOS also relates to the risk assessment discussed in later report sections. Regarding the cost of the LOS, the Town has established an operating and capital budget for the current year that includes the cost of providing this LOS to residents.

Therefore in moving from the current LOS to an expected LOS, consideration has to be made for the associated cost (or impact on the Town's current budget). The table below outlines broad LOS descriptions (both current and expected LOS). This analysis was documented through discussions with Town staff.

Table 3-1 Level of Service Analysis

Roads

Department	Level of Service Description			
Department	Current	Expected		
Public Works	Meet "Minimum Maintenance Standards" as defined by Ontario Regulation 239/02.	Meet "Minimum Maintenance Standards" as defined by Ontario Regulation 239/02.		
Public Works	Roads Maintenance based on allocated budget.	Maintain adequate PCI as per the Roads Needs Study.		
Public Works	Roads Maintenance based on allocated budget.	Roads Maintenance (i.e. Crack Sealing, Surface Treatment) as per the Roads Needs Study.		
Public Works	Gravel Resurfacing based on allocated budget.	Gravel Resurfacing on applicable roads every 3 years.		

Bridges & Culverts

Department	Level of Ser	Level of Service Description		
Department	Current	Expected		
Public Works	Maintain adequate condition and load limits.	Maintain adequate condition (based on BCI) and load limits (12 tonnes).		
Public Works	Bridge inspections (i.e. using OSIM reports) required every 2 years.	Bridge inspections (i.e. using OSIM reports) required every 2 years.		
Public Works	Limited Bridge & Culvert Maintenance.	Bridge & Culvert Maintenance as per OSIM Reports.		

Buildings

Department	Level of Service Description			
Department	Current	Expected		
Various	Meet legislative requirement (Building Code, Fire Code, Accessibility, Health & Safety, etc.)	Meet legislative requirement (Building Code, Fire Code, Accessibility, Health & Safety, etc.)		
Various	Reactive Maintenance Approach.	Proactive Maintenance as per the Facility Condition Report.		
Various	Some Back-up Power (Generators) in Place.	Back-up Power (Generators) Where Needed.		

Water

Department	Level of Service Description			
Department	Current	Expected		
Water	Meet all legislative requirements.	Meet all legislative requirements.		
Water	Minimize Water Main Breaks.	Minimize Water Main Breaks.		
Water	Minimize Unaccounted for Water.	Minimize Unaccounted for Water (below 15%).		
Water	Reactive maintenance for Leak Detection and Meter Replacement.	Introduce Leak Detection, Backflow Prevention and Meter Replacement Programs.		
Water		Maintain and Monitor Adequate Average Age of Water Mains.		

Please refer to Appendix D of this report for a table summarizing the estimated budget impacts associated with implementing the expected LOS over the 20 year forecast period. This impact analysis will be factored into the asset management strategy discussed in chapter 4 of this report.

3.3 Level of Service Performance Measures

As mentioned above, using performance measures in the LOS review can also be helpful in measuring the Town's goals and objectives when it comes to asset management. The Town currently tracks specific performance measures as part of the Municipal Performance Measurement Program (MPMP) which the province has in place as part of the annual Financial Information Return (FIR) submission. The FIR provides the annual financial results of the Town, while the MPMP provides an evaluation of the Town's "performance". The following table provides a summary of the specific MPMPs relating to capital asset effectiveness.

Table 3-2
Performance Measures Analysis

			Hist	Historical Performance		
Department	Assets	Performance Measure Description	2011	2012	2013	Goal
Fire	Buildings, Equipment, Vehicles	Residential fire civilian injuries per 1,000 persons	-	0.0820	Not yet available	Minimize
Fire	Buildings, Equipment, Vehicles	Residential fire civilian fatalities per 1,000 persons	-	-	Not yet available	Minimize
Fire	Buildings, Equipment, Vehicles	Number of residential structural fires per 1,000 households	0.7110	1.9810	Not yet available	Minimize
Transportation	Roads	Percentage of paved lane Km where condition is rated as good to very good	32.90%	38.40%	Not yet available	Maximize
Transportation	Bridges & Culverts	Percentage of bridges & culverts where condition is rated as good to very good	25.00%	25.00%	Not yet available	Maximize
Transportation	Roads	Percentage of winter events where response met or exceeded local service levels	100.00%	100.00%	Not yet available	Maximize
Water	Water mains	Weighted # days when a boil water advisory was issued	-	-	Not yet available	Minimize
Water	Water mains	Number of water main breaks per 100 KM of pipe	12.1212	24.2424	Not yet available	Minimize

The Town will continue to calculate and monitor these performance measures, both for MPMP and asset management purposes. As the Town's asset management plan evolves over time, new performance measures can be introduced to further measure the LOS being provided in each service area.

4. ASSET MANAGEMENT STRATEGY		
	4.	ASSET MANAGEMENT STRATEGY

4. ASSET MANAGEMENT STRATEGY

4.1 **Scope and Process**

The asset management strategy provides the recommended course of actions required to maintain (or move towards) a sustainable asset funding position while delivering the expected levels of service discussed in the previous chapter. The course of actions, when combined together, form a long-term operating and capital forecast that includes:

- a) Non-infrastructure solutions: reduce costs and/or extend expected useful life estimates;
- b) Maintenance activities: regularly scheduled activities to maintain existing useful life levels, or repairs needed due to unplanned events;
- c) Renewal/Rehabilitation: significant repairs or maintenance planned to increase the useful life of assets;
- d) Replacement/Disposal: complete disposal and replacement of assets, when renewal or rehabilitation is no longer an option; and
- e) Expansion: given planned growth as outlined in the Town's Development Charge Background Study, other expansion or due to the introduction of new services.

Priority identification becomes a critical process during the asset management strategy development. Priorities have been determined based on assessment of the overall risk of asset failure, which is determined by looking at both the probability of an asset failing, as well as the consequences of failure. The consequences of the Town not meeting desired levels of service must also be considered in determining risk. As discussed in chapter 3, moving to expected levels of service results in both operating and capital budget impacts over the 20 year forecast period. This has to be taken into consideration, with the overall objective of reaching sustainable levels while mitigating risk.

4.2 Risk Assessment

The risk of an asset failing is defined by the following calculation:

Risk of Asset Failure = Probability of Failure X Consequence of Failure

Probability of failure has been linked to the condition assessment for each of the tax supported assets, assuming that an asset in "very good" condition would have a "rare" probability of failure. The following table outlines the probability factor tied to each condition rating:

Table 4-1
Probability of Failure Matrix

Condition	Probability of Failure
Very Poor	Almost Certain
Poor	Likely
Average	Possible
Good	Unlikely
Very Good	Rare

Consequence of failure has been determined by examining each asset type separately. Consequence refers to the impact on the Town if a particular asset were to fail. Types of impacts include the following:

- **Cost Impacts:** the cost of failure to the Town (i.e. capital replacement, rehabilitation, fines & penalties, damages, etc);
- Social impacts: potential injury or death to residents or Town staff;
- Environmental impacts: the impact of the asset failure on the environment;
- **Service delivery impacts:** the impact of the asset failure on the Town's ability to provide services at desired levels; and
- Location impacts: the varying impact of asset failure based on the asset's location within the Town.

Each type of impact was discussed with Town staff and consequence of failure for each asset type was determined by using the information contained in Table 4-2 as a guide to assess the level of impact. Levels of impact were documented as ranging from "catastrophic" to "insignificant".

For water related assets, Triton Engineering considered multiple factors (see Appendix B) in determining asset condition, probability of failure, and consequence of failure. The result, on an asset specific basis, is shown in Appendix A.

With both probability of failure and consequence of failure documented, total risk of asset failure was determined using the matrix contained in Table 4-3. Total risk has been classified under the following categories:

- Extreme Risk (E): risk well beyond acceptable levels;
- High Risk (H): risk beyond acceptable levels;
- **Medium Risk (M):** risk at acceptable levels, monitoring required to ensure risk does not become high; and
- Low Risk (L): risk at or below acceptable levels.

Table 4-2
Consequence of Failure Matrix for Tax Supported Assets

Consequence of Failure	Cost	Social	Environmental	Service Delivery
Insignificant	Negligible or Insignificant Cost	No injury	No Impact	No Interruptions
Minor	Small/Minor Cost - within Budget Allocations.	Minor Injury	Short-term/Minor Impact - Fixable	Minor Interruptions
Moderate	Considerable Cost - Requires Revisions to Budget	Moderate Injury	Medium-term Impact - Fixable	Moderate Interruptions
Major	Substantial Cost - Multi-year Budget Impacts	Major Injury	Long-term Impact - Fixable	Significant Interruptions
Catastrophic	Significant Cost - Difficult to Recover	Death, Serious Injury	Long-term Impact - Permanent	Major Interruptions

Table 4-3
Total Risk of Asset Failure Matrix

Probability of Failure	Consequence of Failure				
Probability of Failure	Insignificant	Minor	Moderate	Major	Catastrophic
Rare	L	L	M	M	Н
Unlikely	L	M	M	M	Н
Possible	L	M	M	Н	Е
Likely	M	M	Н	Н	Е
Almost Certain	M	Н	Н	Е	E

Risk levels can be reduced or mitigated through planned maintenance, rehabilitation and/or replacement. An objective of this asset management plan is to reduce risk levels where they are deemed to be too high, as well as ensure assets are maintained in a way that maintains risk at acceptable levels.

Please refer to Appendix A for the detailed risk assessment for each of the Town's capital assets.

4.3 **Priority Identification**

Through discussions with Town staff and review of the asset risk of failure assessment, the following assets/categories were identified as being priorities of the Town:

Table 4-4
Priorities Based on Asset Risk

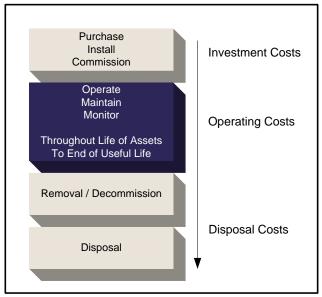
Area / Category	Description (with ID)	Total Risk	Planned Action	
Roads & Bridges	Station Road (200) & Bridge (2064)	Extreme/High	Replacement in short-term capital	
Roads	17 Sideroad (270-300)	Extreme/High	Replacement in short-term capital	
Roads	2nd Line (710-740)	Extreme/High	Replacement in short-term capital	
Roads	27 Sideroad (160)	Extreme/High	Replacement in short-term capital	
Roads	Orangeville St (250)	Extreme/High	Replacement in short-term capital	
Roads	5th Line (970,974)	Extreme/High	Replacement in short-term capital	
Roads	Dundas St W (10000)	Extreme/High	Replacement in short-term capital	
Roads	Erin-Eramosa Boundary (620)	Extreme/High	Replacement in short-term capital	
Bridges & Culverts	Culvert 2045	Extreme/High	Replacement in short-term capital	
Bridges & Culverts	Culvert 2061	Extreme/High	Replacement in short-term capital	
Bridges & Culverts	Bridge 1	Extreme/High	Replacement in short-term capital	
Water	Charles St (2300)	Extreme/High	Replacement in short-term capital	
Water	Daniel St (16000,17000)	Extreme/High	Replacement in short-term capital	
Water	Church Blvd (2400,2450,2500)	Extreme/High	Replacement in short-term capital	
Water	Ellen Cres (1370)	Extreme/High	Replacement in short-term capital	
Water	Spruce St (1395)	Extreme/High	Replacement in short-term capital	
Facilities	Emergency Generators - Hillsburgh Fire Hall & Centre 2000	High	Replacement in short-term capital	
Facilities	Centre 2000 HVAC	High	Replacement in short-term capital	

4.4 Long-term Forecast

For many years, lifecycle costing has been used in the field of maintenance engineering and to evaluate the advantages of using alternative materials in construction or production design. The method has gained wider acceptance and use recently in the management of capital assets. By

asset, from the time it is purchased or constructed, to the time it is taken out of service for disposal. The stages which an asset goes through in its lifecycle are as follows:

Figure 4-1
Asset Lifecycle Diagram



In defining the long-term forecast for the Town's asset management strategy, costs incurred through an asset's lifecycle were considered and documented.

Asset Replacement Analysis

In forecasting the Town's asset replacement needs, comparisons were made between the following scenarios:

- Scenario 1: Replacement forecast based on "PSAB 3150 Asset Data"
 - Utilizing the PSAB 3150 inventory, year of installation and estimated service life, the replacement of each asset was projected.
- Scenario 2: Replacement forecast based on "Condition and Risk";
 - In addition to using the installation date, estimated useful life, the LOS, condition information and staff identified priorities were used, where applicable to better predict the timing of replacement. Results were smoothed over the forecast period.

In addition to the assets shown in section 2 of this report, Town staff provided a replacement schedule for vehicles and equipment, which has been included in the scenarios mentioned above.

Scenario 1: Replacement forecast based on "PSAB 3150 Asset Data"

The replacement forecast based on the PSAB 3150 asset data provides a snapshot of assets at or nearing the end of their useful lives from a purely financial accounting perspective.

Figures 4-2 and 4-3 below show the forecasts over a 10 year period, where approximately \$20.5 million (replacement cost) in tax supported capital assets and \$2.5 million in water capital assets are showing as "immediate needs". For this scenario, this simply means that these assets have reached the end of their accounting useful lives. Please refer to Appendix E for charts and graphs depicting the entire 20 year forecast for this scenario.

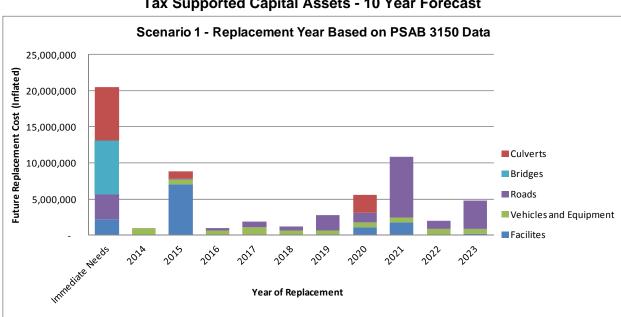
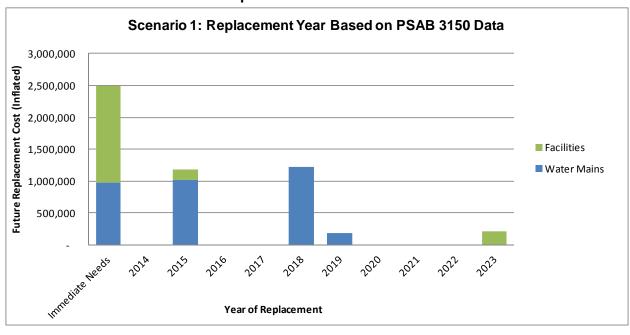


Figure 4-2
Tax Supported Capital Assets - 10 Year Forecast





Scenario 2: Replacement forecast based on "Condition and Risk"

Items that had been identified under the previous scenario have been distributed within the forecast period. Based on these adjustments, \$368,000 of tax supported capital assets and \$0 of water capital assets are identified as "immediate needs". Figures 4-4 and 4-5 show the 10 year forecasts under this scenario. This is the recommended scenario for the Town. Please refer to Appendix E for charts and graphs depicting the entire 20 year forecast for this scenario. A total of \$73.1 million in tax supported and \$14.1 million in water capital needs are identified over the 20 year forecast period (\$28 million and \$5.5 million respectively in the first 10 years).

Maintenance, Non-Infrastructure Solutions, Renewal & Rehabilitation

For the recommended scenario to be feasible, the level of service adjustments discussed in Chapter 3 and Appendix D, are required in conjunction with current level of service amounts in order to effectively maintain and rehabilitate the assets as needed. Appendix D provides additional rehabilitation and maintenance requirements over the forecast period in the following areas:

- Roads based on the Town's Road Needs Study immediate needs recommendations, as well as discussions with Town staff;
- Bridges based on the Town's needs identified in the Bridge and Culvert Inspection Report;
- Facilities based on the review completed by R.J. Burnside and Associates Limited; and
- Water based on discussions with Town staff and Triton Engineering.

The financing strategy discussed in the next Chapter will incorporate the level of service adjustments, outlined in Appendix D, into the recommended financing analysis.

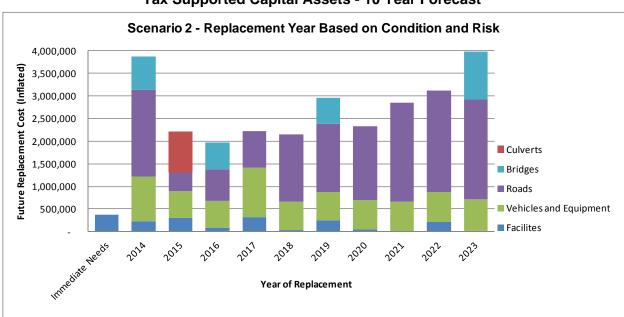


Figure 4-4
Tax Supported Capital Assets - 10 Year Forecast

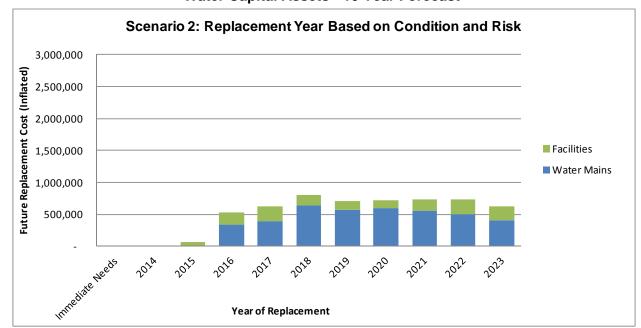


Figure 4-5
Water Capital Assets - 10 Year Forecast

4.5 **Procurement Methods**

Section 270(1) of the Municipal Act, S.O. 2001, provides that municipalities (and local boards) shall adopt and maintain policies with respect to its procurement of goods and services. Procurement policies are developed to provide a framework to support open, fair, transparent and accountable purchasing processes, and to ensure procurement processes are consistently managed. Moreover, the establishment of a by-law adopting the procurement policy provides a document which has the approval of Council, which allows an opportunity for public debate.

An effective procurement policy assists municipalities in identifying cost-effective options for providing services, while at the same time reducing risk. Innovative project management models, such as public-private partnerships (P3's) or co-operative purchasing, can help bring together expertise, resources and funding opportunities. Where appropriate, bidders can be required to provide lifecycle costing for the products and/or services being tendered. Lifecycle costs can include initial construction/purchase price, plus operating costs for a contracted period of time. Incorporating a lifecycle perspective in the procurement process can encourage effective asset management in the time period following the initial capital investment.

In order to have an effective and efficient procurement program, especially related to the purchase/construction of large capital assets, the procurement policy can include clauses to protect the municipality, as well as assist in receiving competitive responses. Examples include:

 Identification of the criteria used to determine the type of competitive process to be followed (i.e. tender, RFP, RFQ);

- Identification of circumstances when Sole Sourcing, Negotiation, and/or In-House Bids can be used:
- Description of the methods to be used for advertising a competitive process;
- Providing direction for purchasing in cases of emergency;
- Providing direction for purchasing as part of a co-operative purchasing group;
- Outlining any requirements related to bid deposits or other financial security;
- Inclusion of a non-discrimination clause highlighting positions such as having a 'no local preference' policy;
- Notification that any bid can be rejected by the municipality;
- Identification of reasons for terminating a contract with a supplier/contractor (i.e. poor performance, unethical behaviour);
- Identification of restrictions on the types and/or amounts of damages to which bidders may be entitled, arising from their responding to a competitive process; and
- Requirement for bidders to supply proof of insurance and WSIB.

As part of the continuous asset management update process, it is recommended that the Town's procurement policies and procedures be reviewed and compared against procurement best practices to ensure resources are being allocated in an efficient manner.

5.	FINANCING STRATEGY	

5. FINANCING STRATEGY

5.1 **Scope and Process**

The financing strategy outlines the suggested financial approach to funding the recommended asset management strategy outlined in Chapter 4, while utilizing the Town's existing budget structure. This section of the asset management plan includes:

- Annual expenditure forecasts broken down by:
 - Maintenance/non-infrastructure solutions;
 - Renewal/rehabilitation activities;
 - o Replacement/disposal activities; and
 - Expansion activities.
- Actual expenditures in the above named categories for 2011, 2012 and budget expenditures for 2013;
- A breakdown of annual funding/revenue by source;
- Identification of the funding shortfall, including how the impact will be managed; and
- All key assumptions are documented within Appendix B.

The long-term financing strategy forecast (including both expenditure and revenue sources) was prepared, consistent with the Town's departmental budget structure, so that it can be used in conjunction with the annual budget process. Various financing options, including taxation, reserves, reserve funds, debt, user fees and grants were considered and discussed with Town staff during the process. Figure 5-1 provides a visual representation of how various financing methods can be used for both initial asset purchases, as well as asset replacements.

For the recommended asset management strategy scenario, a detailed twenty (20) year plan was generated. The plan identifies specific maintenance & non-infrastructure solutions, renewal & rehabilitation, replacement & disposal, and expansion activities required for the 20 year forecast period as described in Chapter 4.

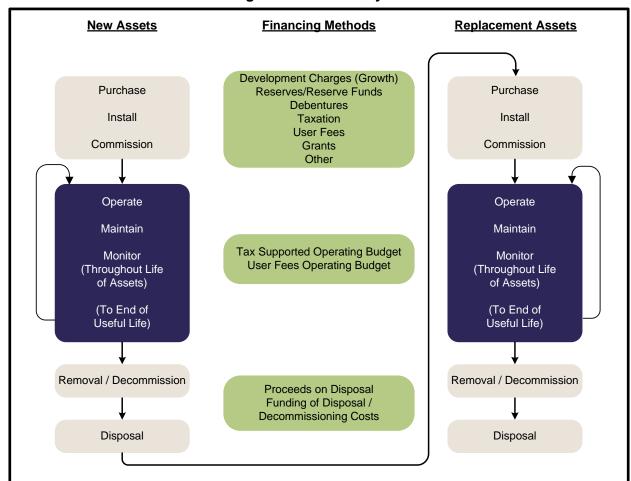


Figure 5-1
Financing Methods of Lifecycle Costs

5.2 <u>Historical Results</u>

Table 5-1 outlines the historical tax supported maintenance/non-infrastructure costs for 2011 and 2012, as well as 2013 budgeted results. All maintenance for assets was funded through taxation revenue for tax supported assets and water rates for water related assets based on the Town's budget structure.

Table 5-1
Historical Results
Maintenance & Non-Infrastructure Solutions

Tax Supported

Description	Actual	Actual	Budget
	2011	2012	2013
Asset Maintenance	1,148,822	1,271,251	1,484,493
Taxation Funding	1,148,822	1,271,251	1,484,493
Net Unfunded	-	-	-

Water

Description	Actual 2011	Actual 2012	Budget 2013
Asset Maintenance	106,108	133,745	130,000
Water Rate Revenue	106,108	133,745	130,000
Net Unfunded	-	-	-

Tables 5-2 and 5-3 outline the historical capital results for 2011, 2012 and budgeted results for 2013 including renewal/rehabilitation, replacement/disposal, and expansion. The capital funding includes the use of grants, development charges for growth (expansion) related costs, debentures, reserve/reserve funds, gas tax, donations, as well as contributions from the operating budget.

Table 5-2
Tax Supported Historical Results
Renewal/Rehabilitation, Replacement/Disposal & Expansion

Description	Actual 2011	Actual 2012	Budget 2013
Capital Expenses			
General Government	35,523	32,142	83,990
Building Dept	1,033	-	45,000
Fire	657,774	2,123,124	387,326
Roads	303,961	1,235,000	1,432,856
Street Lighting	5,154	907	15,000
Environmental	96,175	72,513	100,000
Planning	813	-	-
Recreation & Culture	229,720	283,045	93,552
	1,330,153	3,746,731	2,157,724
Capital Financing			
Provincial/Federal Grants	-	66,100	23,768
Federal Gas Tax	50,986	653,338	341,965
Transfer from Operating	831,841	401,933	665,211
Long Term Debt Proceeds	146,419	1,612,226	277,335
Reserve Funds: Development Charges	50,000	200,599	50,000
Reserve Funds: Other	-	55,416	142,400
Reserves: Capital	250,907	720,103	588,038
Other Revenue	-	37,016	69,007
Total Capital Financing	1,330,153	3,746,731	2,157,724
Total Capital Expenses less Capital Financing	-	-	-

Table 5-3
Water Historical Results
Renewal/Rehabilitation, Replacement/Disposal & Expansion

Description	Actual 2011	Actual 2012	Budget 2013
Capital Expenses			
Major Studies	-	-	20,000
ORII Project # 1	288	30,811	738,396
CIIF - Water Tower Interior Coating	-	-	237,533
Capital Projects	43,471	401,771	186,000
	43,759	432,582	1,181,929
Capital Financing			
Provincial/Federal Grants	17,405	159,758	738,396
Long Term Debt Proceeds	8,559	38,210	-
Transfer from Operating	-	24,981	
Reserve Funds: Development Charges	-	-	50,000
Reserve Funds: Other	17,795	68,542	104,166
Reserves: Capital	-	12,467	283,867
Other Revenue	-	128,624	5,500
Total Capital Financing	43,759	432,582	1,181,929
Total Capital Expenses less Capital Financing	-	-	-

5.3 Financing Strategy

Tax Supported

Table 5-4 shows the tax supported expenditure forecast for maintenance, renewal/rehabilitation, replacement/disposal and expansion for the first 10 years of the forecast. While this summary only shows high level cost classifications, further detail (including the full 20 year forecast) can be obtained from Appendix F.

Table 5-4
Tax Supported Expenditure Forecast Summary

A 1 if 1 - O					Forecas	st (Inflated)				
Asset Lifecycle Costs	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
Maintenance: Current Service Levels	1,514,183	1,544,466	1,575,355	1,606,862	1,638,999	1,671,779	1,705,215	1,739,319	1,774,105	1,809,587
Maintenance: LOS Adjustment	25,194	25,698	26,212	26,736	27,271	27,816	28,373	28,940	29,519	56,927
Total Asset Maintenance	1,539,377	1,570,164	1,601,567	1,633,598	1,666,270	1,699,595	1,733,587	1,768,259	1,803,624	1,866,515
Renewal/Rehabilitation	-	-	-	-	-	-		-	-	-
Renewal/Rehabilitation - LOS Adjustment	415,378	487,484	463,863	522,799	584,854	650,161	718,861	791,098	867,022	946,789
Total Renewal/Rehabilitation	415,378	487,484	463,863	522,799	584,854	650,161	718,861	791,098	867,022	946,789
Replacement/Disposal	4,056,692	2,397,770	1,977,794	2,213,935	2,145,322	2,959,216	2,322,176	2,856,160	3,114,414	3,982,692
Replacement/Disposal - LOS Adjustment	-	-	-	-	-	-	-	-	-	-
Total Replacement/Disposal	4,056,692	2,397,770	1,977,794	2,213,935	2,145,322	2,959,216	2,322,176	2,856,160	3,114,414	3,982,692
Expansion: DC Related	289.718	298.410	286,579	542,023	324.597	83,584	1,475,849	1,411,182	_	_
Expansion: LOS Adjustment	69,834	-	404,746	-	-	-	-		-	-
Total Expansion	359,552	298,410	691,324	542,023	324,597	83,584	1,475,849	1,411,182	-	-
Total	6,371,000	4,753,828	4,734,549	4,912,355	4,721,043	5,392,556	6,250,473	6,826,698	5,785,060	6,795,996

Items in Table 5-4 labelled as "LOS Adjustment" refer to the level of service analysis discussed in Chapter 2 and Appendix D. Expansion related costs labelled as "DC related" refer to projects identified in the Town's Development Charge Background Study (please refer to Appendix F).

Table 5-5 summarizes the recommended strategy to finance the asset related costs identified in Table 5-4.

Table 5-5
Breakdown of Annual Tax Supported Funding (Revenue) by Source

Funding (Revenue) by Source					Fo	recast				
runding (Revenue) by Source	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
Taxation	1,539,377	1,570,164	1,601,567	1,633,598	1,666,270	1,699,595	1,733,587	1,768,259	1,803,624	1,866,515
Grants	2,000,000	-	-	-	-	-	-	-	-	-
Other Contributions	16,000	-	97,650	-	-	-	-	-	-	-
Debentures	638,000	600,000	900,000	700,000	200,000	1,000,000	1,400,000	1,300,000	500,000	1,000,000
Development Charges Reserve Funds	144,859	149,205	143,289	271,011	324,597	62,688	147,585	479,802	-	-
Gas Tax Reserve Funds	354,442	341,965	341,965	341,965	341,965	341,965	341,965	341,965	341,965	341,965
Capital Reserve Fund	1,678,322	2,092,494	1,650,077	1,965,780	2,188,210	2,288,308	2,627,336	2,936,673	3,139,470	3,587,517
Total	6,371,000	4,753,828	4,734,549	4,912,355	4,721,042	5,392,556	6,250,473	6,826,698	5,785,060	6,795,996

These lifecycle costs are being recovered through several methods:

- Taxation funding is suggested for all maintenance costs, as well as level of service adjustment related costs related to operations.
- The portion of newly acquired or constructed assets that are "growth (DC) related" are shown as financed by development charges.
- Federal Gas Tax has been shown as a stable and long-term funding source for eligible capital projects.
- Debt financing is shown as required in years where significant capital needs are identified.
- Other contributions include donations and other miscellaneous revenues.
- The Town will be dependent upon maintaining healthy capital reserves/reserve funds in order to provide the remainder of the required lifecycle funding over the forecast period.
 This will require the Town to proactively increase amounts being transferred to these capital reserves during the annual budget process.

While the annual funding requirement may fluctuate, it is important for the Town to implement a consistent, yet increasing annual investment in capital so that the excess annual funds can accrue in capital reserve funds.

In order to fund the recommended asset requirements over the forecast period using the Town's own available funding sources (i.e. using taxation, gas tax funding and debentures), an increase in the Town's taxation levy of 2.5% per year (above inflationary adjustments, currently assumed to be 2.0%) would be required. However, if other funding sources become available (i.e. grant funding) or if maintenance and rehabilitation practices allow for the deferral of capital works, then the impact on Town taxation would decrease.

Water

Table 5-6 shows the water expenditure forecast for maintenance, renewal/rehabilitation, replacement/disposal and expansion for the first 10 years of the forecast. While this summary only shows high level cost classifications, further detail (including the full 20 year forecast) can be obtained from Appendix G.

Table 5-6
Water Expenditure Forecast Summary

A I if C					Foreca	st (Inflated)				
Asset Lifecycle Costs -	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
Maintenance: Current Service Levels	132,600	135,252	137,957	140,716	143,530	146,401	149,329	152,315	155,361	158,469
Maintenance: LOS Adjustment	-	-	-	-	-	-	-	-	-	-
Total Asset Maintenance	132,600	135,252	137,957	140,716	143,530	146,401	149,329	152,315	155,361	158,469
Renewal/Rehabilitation			_	_	_	_	_		_	_
Renewal/Rehabilitation - LOS Adjustment	272,084	225,000	128,750	-	-	159,135	122,987	126,677	130,477	134,392
Total Renewal/Rehabilitation	272,084	225,000	128,750	-	-	159,135	122,987	126,677	130,477	134,392
Replacement/Disposal	-	56,468	520,887	624,493	799,397	699,310	711,721	729,588	736,500	628,183
Replacement/Disposal - LOS Adjustment	-	-	112,000	181,875	187,331	-	-	-	-	-
Total Replacement/Disposal	-	56,468	632,887	806,368	986,728	699,310	711,721	729,588	736,500	628,183
Expansion: DC Related	-	-	-	-	-	-	-	1,140,093	-	-
Expansion: LOS Adjustment	-	35,000	8,500	-	-	-	-	-	-	-
Total Expansion	-	35,000	8,500	-	-	-	-	1,140,093	-	-
Total	404,684	451,720	908,094	947,084	1,130,258	1,004,845	984,037	2,148,673	1,022,339	921,043

Items in Table 5-6 labelled as "LOS Adjustment" refer to the level of service analysis discussed in Chapter 2 and Appendix D. Expansion related costs labelled as "DC related" refer to projects identified in the Town's Development Charge Background Study (please refer to Appendix G).

Table 5-7 summarizes the recommended strategy to finance the asset related costs identified in Table 5-6.

Table 5-7
Breakdown of Annual Water Funding (Revenue) by Source

Funding (Revenue) by Source					Fo	recast				
Fullding (Revenue) by Source	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
Water Rate Revenue	132,600	135,252	137,957	140,716	143,530	146,401	149,329	152,315	155,361	158,469
Grants	-	-	-	-	-	-	-	-	-	-
Other Contributions	-	-	-	-	-	-	-	-	-	-
Debentures	-	-	-	-	-	-	-	-	-	-
Development Charges Reserve Funds	-	-	-	-	-	-	-	285,023	-	-
Gas Tax Reserve Funds	-	-	-	-	-	-	-	-	-	-
Capital Reserve Fund	272,084	316,468	770,137	806,368	986,728	858,445	834,709	1,711,335	866,978	762,574
Total	404,684	451,720	908,094	947,084	1,130,258	1,004,845	984,038	2,148,673	1,022,339	921,043

These lifecycle costs are being recovered through several methods:

- Water rate revenue is suggested for all maintenance costs, as well as level of service adjustment related costs related to operations.
- The portion of newly acquired or constructed assets that are "growth (DC) related" are shown as financed by development charges.

 The Town will be dependent upon maintaining healthy capital reserves/reserve funds in order to provide the remainder of the required lifecycle funding over the forecast period.
 This will require the Town to proactively increase amounts being transferred to these capital reserves during the annual budget process.

While the annual funding requirement may fluctuate, it is important for the Town to implement a consistent, yet increasing annual investment in capital so that the excess annual funds can accrue in capital reserve funds.

In order to fund the recommended asset requirements over the forecast period using the Town's own available funding sources (i.e. using water rate revenue and debentures), increases in rates are required as outlined in the Town's Water Rate Study (i.e. 20% in 2014 and 5% thereafter). These increases reflect capital and operating related needs. However, if other funding sources become available (i.e. grant funding) or if maintenance and rehabilitation practices allow for the deferral of capital works, then the impact on Town water rate revenue would decrease.

5.4 Funding Shortfall

Assuming the Town maintains adequate capital reserve funds, the recommended asset management strategy discussed in Chapter 4 will be fully funded. It is believed this can be accomplished through each annual budget process. However, the recommended asset management strategy does defer significant capital replacements, in comparison to recommendations stated in various Town asset related reports. In the event that certain deferred replacements result in increased risks and/or projected asset failures, further funding may be required to address the costs associated with accelerating replacement timelines. In addition, in the event that the Town is not successful in recent grant applications, additional funding would be required in the short-term.

A fundamental approach to calculating the cost of using a capital asset and for the provision of the revenue required when the time comes to retire and replace it is the "sinking fund method". This method first estimates the future value of the asset at the time of replacement, by inflating the current value of the asset at an assumed annual capital inflation rate. A calculation is then performed to determine annual contributions which, when invested in a reserve fund, will grow with interest to a balance equal to the future replacement cost. The contributions are calculated such that they also increase annually with inflation. Under this approach, an annual capital investment amount is calculated where funds are available for short-term needs while establishing a funding plan for long-term needs. Annual contributions in excess of capital costs in a given year would be transferred to a "capital replacement reserve fund" for future capital replacement needs. This approach provides for a stable funding base, eliminating variances in

annual funding requirements, particularly in years when capital replacement needs exceed typical capital levy funding. Please refer to Figure 5-2 for an illustration of this method.

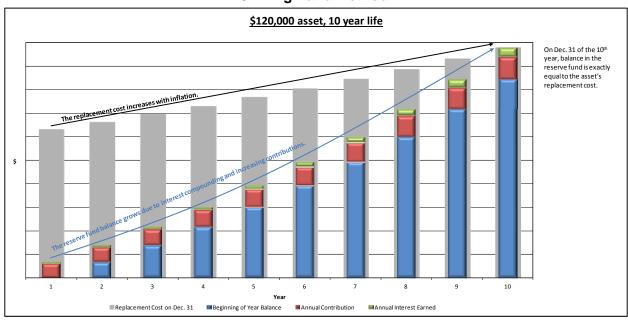


Figure 5-2 Sinking Fund Method

Tax Supported

From a tax supported asset base perspective, the estimated annual sinking fund requirement, based on using the calculations discussed above, is approximately \$5.09 million (in 2013 dollars). Based on the Town's 2013 budget, current annual capital investment is approximately \$1.00 million. This would provide a high level estimate of the Town's annual infrastructure funding deficit at \$4.09 million (in 2013 dollars).

Water

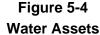
From a water asset base perspective, the estimated annual sinking fund requirement, based on using the calculations discussed above, is approximately \$1.05 million (in 2013 dollars). Based on the Town's 2013 budget, current annual capital investment is approximately \$443,500 (an additional \$738,400 was received in grants). This would provide a high level estimate of the Town's annual infrastructure funding deficit at \$608,500 (in 2013 dollars).

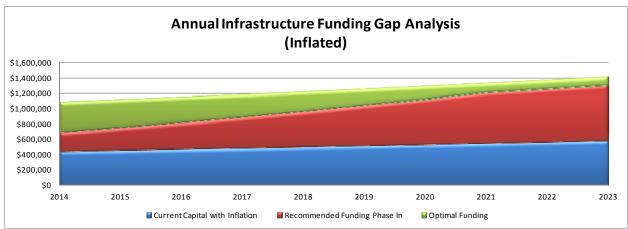
Under the recommended financing strategy, the Town would be making proactive attempts to mitigate these funding gaps over the forecast period. Please see Figures 5-3 and 5-4 below for a 10 year forecasts of implementing this strategy for tax supported and water assets respectively. The blue portion of the graph outlines the current capital investment amounts, increasing at inflation. The red portion indicates the result of implementing recommended increases in available funding sources (resulting in increases in capital investment annually). The green represents optimal annual capital investment amounts (calculated as described

above). Please note "optimal" capital investment funding can come from a number of additional sources, such as grants, donations, debt and other contributions. Please refer to Appendices F (tax supported) and G (water) for 20 year versions of these graphs, indicating that if recommended annual funding levels are achieved, the annual infrastructure funding gap would be eliminated during the forecast period.

Annual Infrastructure Funding Gap Analysis (Inflated) \$8,000,000 \$7,000,000 \$6,000,000 \$5,000,000 \$4,000,000 \$3,000,000 \$2,000,000 \$1,000,000 2014 2015 2022 2023 2016 2017 2020 2021 ■Current Funding with Inflation Recommended Funding Phase In ■ Optimal Funding

Figure 5-3
Tax Supported Assets





To further mitigate the potential infrastructure funding deficit, the Town could consider:

- Decreasing expected levels of service to make available capital funding;
- Issuing debt for significant and/or unforeseen capital projects, in addition to the debt recommended within this report, while staying within the Town's debt capacity limits (this would have the impact of spreading out the capital repayment over a defined term);
- Actively seeking out and applying for grants;
- Rate increases, where needed (i.e. taxation, user fees); or
- Implementing operating efficiencies (i.e. reduced operating costs to allow more capital investment).

6.	RECOMMENDATIONS	

6. RECOMMENDATIONS

The following recommendations have been provided for consideration:

- That the Town of Erin Asset Management Plan be received and approved by Council;
- That consideration of this Asset Management Plan be made as part of the annual budgeting process to ensure sufficient capital funds are available annually; and
- That this Asset Management plan be updated as needed over time to reflect the current priorities of the Town.

The current level of funding for asset replacement and renewal at the Town will not sufficiently fund capital needs or close the infrastructure funding gap. As such, it is recommended that the following additional recommendations (developed through discussions with Town staff) be considered during the annual budget process:

- Initiation of "level of service" (LOS) strategies discussed in Chapters 3, 4 and Appendix D.
- Consider an increase in taxation as part of upcoming budget deliberations, to be dedicated to capital, to be transferred to capital reserve(s).
- Water rate increases consistent with the Town's Water Rate Study.

Substantial investment in capital needs will be required over the forecast period. Through the recommendations provided above, proactive steps would be taken to increase capital investment, as well as reduce the annual infrastructure funding gap for these assets. Enhanced level of service will assist in maintaining adequate asset conditions, mitigate asset risk, as well as potentially defer capital needs within the forecast period. In addition, the Town should pursue available capital grants wherever possible, to further reduce the infrastructure funding gap.

Through the creation of this plan, Town staff have been provided with a model in which amendments and revisions can be made as needed. It is anticipated that the final plan adopted by Council will be monitored and updated frequently by Town staff as part of the budget process, with refinements and specific recommendations being provided with respect to the priority of each individual project.

APPENDIX A DETAILED ASSET INVENTORY

Scenario 2

Section Asset tem Description Name of Street Year Length Historical Cost Amortization Net Book Value Useful Life (2013\$) Number 1 tem Description Name of Street Remaining (2013\$)							Accumulated				Replacement Cost	Probability of Failure		Cor	nsequence of Failur	e					Revised	Revised
Text	Section Asset Number Number	Item Description	Name of Street	Year Built	Length (m)	Historical Cost Dec. 31, 2013	Amortization	Net Book Value Dec. 31, 2012	Useful Life	Remaining Useful Life	(2013\$)			Trunk vs. Local	River Crossing		Consequence	Asset Condition	Total Risk of Failure	Risk of Failure	Replacement	Remaining Useful Life
Section Control Cont						¢ 6241.129	¢ 2.101.226	¢ 4150.902	,		\$ 21.760.447						Of Failure					
Section Control Cont	00252	200 mm - PVC	Hillsburgh - Barker St	1995	175.0				75	57		8	5	5	5	5	20	Good	160	L	2070	57
Section Control Cont								• .,					_		5							
The color of the							•			5		5	1	1	5	5						6
The company								•		5 72		5 10	1	1	5				_	H M		6 72
11 Section 10 10 10 10 10 10 10 1	01410	200 mm - PVC		2010	61.0	\$ -	\$ -	\$ -		72	\$ 38,601		5	1	5		16		160	L	2085	72
Section Sect							7	*		72			1 5	1 	5 5							72 5
Section Control Cont	01377	150 mm - Ductile Iron	Hillsburgh - Alice Gt.	1968	92.0	\$ 11,749	\$ 10,574	\$ 1,175	50	5	\$ 44,642	5			5	5	20	Average	100	Н	2018	5
STOCK STOC													5 5	1 1	5 5				_			67 67
March Marc	01384	200 mm - PVC	Hillsburgh - Church St. Lower Pressure Zone [Barker to Anne]	2010	73.0	\$ -			75		\$ 46,194		5	1	5		16	Very Good	144	101	2085	
March Column Co						•	\$ - \$ -	\$ - \$ -				9	5	1	5							72 72
Mile	01385	150 mm - Ductile Iron	Hillsburgh - Church St. [Ellen Cr to Mill St]	1968	212.0	\$ 27,074	\$ 24,367	\$ 2,708		5	\$ 130,256	5	, ,		5		20	1	_	Н		7
Strate S			-				\$ - \$ 8,403	\$ - \$ 3,601					5	5 1	5 1		8	Average	40	Е	2018	5
Section Company Comp	01395	150 mm - PVC	Hillsburgh - Spruce St. [South of Douglas St]	1985	75.0	\$ 9,578	\$ 5,364		50	22	\$ 172,452	ŭ	1	1	1		-	Good	64		2020	7
Column C							7	\$ - \$ 300,456					5	1 5	5					L M		73 67
State Column Co			Hillsburgh - Leader Court				\$ 16,218	\$ 135,822					5		5				_	L		67
March Color Colo							\$ 4,423	φ - \$ 37,042					-		5				_			67
March Control Contro		150 mm - PVC (TW)	Hillsburgh - Douglas Cr.	1978	1,120.0	\$ 143,033	\$ 100,123	\$ 42,910	50		\$ 703,260	5	5	5	5	5	20	Average	100		2032	19
Start Star										15 5		5	5	5 5	5	5						9
Section Sect	01487	200 mm - PVC (TW)	Hillsburgh - Covert Lane. [South of Hillsburgh Well #3]		58.0	\$ 19,124	\$ 13,387				\$ 37,968	5	5	5	5	5		Average	100		2023	10
Property												8	5	1 1	5	5						52
Section Column			Hillsburgh - Barbour Dr. [East of Walkway]									8	1	1	5	5		Good	96		2024	11
Column C												8	5	1	5	5			_			
West Control			Hillsburgh - Hill St.									8	5		5	5				L		
Section Sect												8	5	5	5	5			_	L		
Section 1965 1975													5	· · · · · · · · · · · · · · · · · · ·	5				_	M		
Column The Col												8	5	1	5	5	16			M		48
Control Cont													5	1	5				_	M		64 55
The color of the												9	5	1	5	•				M	2068	
Company Comp												9	5	1 5	5	-				M		
Column C	CR102	250 mm - PVC		2000	450.0	\$ -	\$ -	\$ -			\$ 331,529	-	5	1	1				_	M	2075	62
Column Fig. County Market Mar							-	\$ - \$ -				8 9	5 5	1	5 5	<u>5</u>			_	M M		58 67
Property	CR103	250 mm - PVC	County Rd 124 Main St to Dearmbro Dr.	2000	613.0	\$ -	\$ -	\$ -			\$ 451,615		-	1	5			Very Good	144		2075	
			·				\$ - \$ -	\$ - \$ -				ŭ	1	1	5 5	5 5			_	M M		
Fig. Spring Fig. Column Fig. Colum	CR106	150 mm - PVC	Off line Bel-Erin Pumphouse Feed from McCollough Dr along CR 52	1990	240.0	\$ -	\$ -	\$ -		52	\$ 146,767	8	5	1	5	•		Good	120	M	2065	52
1975 200 mm - PVC										62 67		9	5	5	5	5				L		62 67
Titled Title Tit			Erin - Forest Ridge Rd.				•	\$ 76,662				9	5	5	5	5				L		67
Color Colo							Ψ	\$ 102,613				8		5	5				_	L		58
1976 1970			0 1				•		75 75	0.		9	5	5	5	5			_	L		67
	01550	150 mm - PVC		2005	464.0	\$ 213,777	\$ 22,803	\$ 190,974		67	\$ 279,775	-			5		20		180	·	2080	67
													5	5	5				_			
	01640	150 mm - PVC	Erin - Aspen Crt. [To last Hydrant]	1990	245.0	\$ 112,878	\$ 34,616	\$ 78,262	75	52	\$ 132,702	8		5	5	5	20		160	L	2065	52
										52 2		6	5 1	5 5	5 5	5 5				M		52 3
100 mm - Case time Fron - Charter Britt	02300	100 mm - PE?	Erin - Charles St. [River Crossing]	1965	30.0	\$ -	\$ -	\$ -	50		\$ 13,194				1		12	Good	84	Н	2016	3
100 mm - Cent from 5 mm - Ce												_								E		4
150 mm - Clast roll 150 mm - Clast roll 150 mm - PCC Em - Clareter St. Lourdas St V to Surreyside Dr. 1985 150.8 0 10,284 \$ 4.08 50 2 5 113,633 3 5 5 5 5 5 5 5 5	02500	100 mm - Cast iron	Erin - Church Blvd. [Hulls Dam to end]	1965	158.0	\$ 9,104	\$ 8,740	\$ 364	50	2	\$ 69,488	3	1	5	5	5	16	Poor	48	E	2017	4
150 mm - PVC							•	•		2									_			17
03100 100 mm - Cast Iron Erim - Sumyside Dr. (Main Sto 27 Sumyside Dr. (Sampside Dr. (Sampsi	03000	150 mm - PVC	Erin - Carberry St. [Dundas St W to Sunnyside Dr]	1985	225.0	\$ 50,899	\$ 19,002	\$ 31,897	75		\$ 147,379	8	5	5	5	5	20	Good	160	L	2060	
100 100 mm -PVC Erin - Sumyviside Dr. (21 Sumyviside Dr. 10 Canterry Rd] 1985 45.0 \$ 10.198 \$ 3.80.0 \$ 6.379 75 47 \$ 20.0792 8 1 5 5 5 5 5 5 5 5 5																				M E		
Outlook Color Co	03100	100 mm - PVC	Erin - Sunnyside Dr. [21 Sunnyside Dr to Carberry Rd]	1985	45.0	\$ 10,180	\$ 3,800	\$ 6,379	75		\$ 20,792	8		5	5		16	Good	128		2060	**
1970 150 mm - Ductile Iron Erin - William Rex Cresc. 1975 460.0 \$ 65,746 \$ 44,647 \$ 14,099 50 12 \$ 268,862 5 5 5 5 5 5 5 5 5												5		5 5	5	5						
NR102 250 mm - Cast Iron Tower Feed Line 1989 211.0 \$. \$. \$. \$. \$. \$. \$. \$. \$. \$												5	5		5			Average				13
02100 3-1 Services 2 to 12 William St 1990 100.0 \$ - \$ - \$ - 75 52 \$ 20.000 5 5 5 5 5 5 20 Very Poor 0 E 2023 10 2 to 15 to 15 to 15 1965 70.0 \$ - \$ - \$ - 50 2 \$ 5.000 5 5 5 5 5 5 5 5 5												3	5	5 1	5				_	E		8
150 150 mm - PVC Erin - Lions Park Av, [Main St to Hillview St] 1982 87.0 \$ 34.444 \$ 21.355 \$ 13.089 \$ 50 19 \$ 59.930 7 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5	02200	3 - 1" Services		1990	100.0	\$ -	•	•			\$ 20,000						20	Very Poor	0	E	2023	10
150 150 mm - PVC Erin - Lions Park Av. [Hillwiew to dead end] 1982 160.0 \$ 36,195 \$ 22,441 \$ 13,754 50 19 \$ 136,065 7 5 5 5 5 5 5 20 Good 140 M 2032 19 2020 150 mm - Cast iron Erin - Wilder St. 1960 280.0 \$ 16,134 \$ 16,134 \$ 16,134 \$ 10,050 0 \$ 171,226 \$ 2 5 5 5 5 5 5 20 Very Poor 40 E 2021 8 2021			Erin - Lions Park Av. [Main St to Hillview St]				7	7				7	5	5	5					M		19
150mm - Cast iron Erin - Millwood Rd. [Main St to Woolen Mill Lane] 1960 185.0 \$ - \$ - \$ - 50 0 \$ 113,133 2 5 5 5 5 1 5 5 16 Very Poor 32 E 2021 8 105400 50 mm - Copper Erin - Woolen Mill Lane to Waterford Dr] 1968 262.0 \$ 12,0711 \$ 72,426 \$ 48,284 75 30 \$ 246,375 5 1 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5	05010	150 mm - PVC	Erin - Lions Park Av.[Hillview to dead end]	1982	160.0	\$ 36,195	\$ 22,441	\$ 13,754	50	19	\$ 136,065						20	Good	140	М	2032	19
D5400 50 mm - Copper Erin - Woolen Mill Lane 1970 75.0 \$ - \$ - \$ - 75 32 \$ 24,375 5 1 5 5 5 5 16 Average 80 H 2045 32 32 32 32 32 32 32 3										0					1					E		8
150 mm - Cast iron Erin - Waterford Dr. [Millwood Rd to 71 Waterford Dr.] 1975 200.0 \$ 11,524 \$ 8,759 \$ 2,766 \$ 50 12 \$ 12,306 \$ 3 \$ 5 \$ 5 \$ 5 \$ 5 \$ 20 \$ Poor \$ 60 \$ H \$ 2031 \$ 18 \$ 150 mm - Cast iron Erin - Waterford Dr.] 1975 197	05400		Erin - Woolen Mill Lane	1970	75.0	\$ -	7	7			\$ 24,375							Average	80		2045	
15610 150 mm - Cast iron Erin - Waterford Dr. [71 to 75 Waterford Dr.] 1975 50.0 \$ 2,881 \$ 2,190 \$ 692 50 12 \$ 30,577 3 5 5 5 5 5 20 Poor 60 H 2031 18				1975								·	5		5							
05620 150 mm - Cast iron Erin - Waterford Dr. [37 Waterford Dr to Main St] 1968 300.0 \$ 17,286 \$ 15,558 \$ 1,729 \$ 50 \$ 5 \$ 183,459 \$ 3 \$ 5 \$ 5 \$ 5 \$ 5 \$ 20 \$ Poor \$ 60 \$ H \$ 2023 \$ 10 \$ 150 mm - PVC	05610	150 mm - Cast iron	Erin - Waterford Dr. [71 to 75 Waterford Dr]	1975	50.0	\$ 2,881	\$ 2,190	\$ 692	50	12	\$ 30,577	3	5	5	5	5	20	Poor	60	Н	2031	
06010 150 mm - PVC Erin - Church St. E. [Daniel St to Wheelock St] 1985 114.0 25,789 9,628 16,161 75 47 \$ 71,855 8 5 5 5 5 20 Good 160 L 2060 47 06100 200 mm - Cast iron Erin - Spring St. [Main St to Daniel St] 1955 125.0 \$ 5,491 \$ 5,491 \$ 0 50 0 \$ 79,100 2 5 5 5 5 20 Very Poor 40 Em 2019 6 06110 150 mm - PVC Erin - Spring St. [Daniel St to deadend] 1993 85.0 * - \$ * - \$ * - \$ 5 5 5 5 20 Good 160 L 2068 55										32 5												32 10
06110 150 mm - PVC Erin - Spring St. [Daniel St to deadend] 1993 85.0 \$ - \$ - \$ - 75 55 \$ 51,980 8 5 5 5 5 5 20 Good 160 L 2068 55	06010	150 mm - PVC	Erin - Church St. E. [Daniel St to Wheelock St]	1985	114.0	\$ 25,789	\$ 9,628	\$ 16,161	75		\$ 71,855		5		5		20	Good	160		2060	
																				L		55
	06200	100 mm - PVC		1985	125.0	\$ 28,277	\$ 10,557	\$ 17,721	75	47	\$ 77,359	8	5	5	5	5	20	Good	160	L	2060	47

						Accumulated				Replacement Cost	Probability of Failure		Cor	nsequence of Failur	e					Revised	Revis
ection Ass umber Numi	Item Description	Name of Street	Year Built	Length (m)	Historical Cost Dec. 31, 2013	Amortization Dec. 31, 2012	Net Book Value Dec. 31, 2012	Useful Life	Remaining Useful Life	(2013\$) Triton	Condition Rating	Hydraulic Capacity	Trunk vs. Local	River Crossing	Serviced Land Use	Total Consequence of Failure	Asset Condition	Total Risk of Failure	Risk of Failure	Replacement Year	Rema Usefu
6210	150 mm - Cast iron	Erin - Scotch St. [Daniel St to Wheelock St]	1975	118.0		11,453	\$ 3,617	50	12	\$ 72,161	3	5	5	5	5	20	Poor	60	Н	2031	1
16220	150 mm - Cast iron	Erin - Scotch St. [Wheelock St to Cross St]	1975	306.0		29,700	\$ 9,379	50	12	\$ 187,128	3	5	5	5	5	20	Poor	60	Н	2031	1
16230	150 mm - Cast iron	Erin - Scotch St./Erinlea Cr to Erinlea Cr through small parket.	1985	83.0	,	5,936		50	22	\$ 50,757	4	5	5	5	5	20	Poor	80	H	2035	2
6300	150 mm - Cast iron	Erin - English St.	1955	132.0	, ,,,,,	, , , , ,	•	50	0	\$ 80,722	2	5	5	5	5	20	Very Poor	40	Е	2019	
16400	150 mm - Cast iron	Erin - Wheelock St #180 to #184	1975	100.0		9,706	\$ 3,065	50	12	\$ 61,153	3	5	5	5	5	20	Poor	60	H	2028	
16420	150 mm - PVC	Erin - Wheelock St #142 to #148	1985	78.0		6,588	\$ 11,058	75	47	\$ 73,384	8	5	5	5	5	20	Good	160	L	2060	4
16500	150 mm - Cast iron	Erin - Erindale Dr. [Wheelock St to 45 Erindale Dr]	1975	314.0				50	12	\$ 192,020	3	5	5	5	5	20	Poor	60	H	2028	
06510	150 mm - PVC	Erin - Erindale Dr. [Erindale Dr to Dundas St East]	1985	175.0				50	22	\$ 136,677	8	5	5	5	5	20	Good	160	L	2035	2
06600	150 mm - Cast iron	Erin - Cross St.	1975	94.0	, ,,,,,	-, -		50	12	\$ 57,484	3	5	5	5	5	20	Poor	60	H	2029	
6700	150 mm - Cast iron	Erin - Erinlea Cresc. [Scotch St to 3 Erinlea Cr]	1975	65.0		6,309	\$ 1,992	50	12	\$ 100,903	3	5	5	5	5	20	Poor	60	H	2029	
06710	150 mm - PVC	Erin - Erinlea Cresc. [3 Erinlea Cr to Dundas St W]	1985	516.0		36,903	\$ 28,995	50	22	\$ 233,605	8	5	5	5	5	20	Good	160	L	2035	
06800	150 mm - Cast iron	Erin - Tomwell Cresc.	1975	280.0				50	12	\$ 171,228	3	5	5	5	5	20	Poor	60	Н	2030	1
7000	150 mm - Cast iron	Erin - Pine St. [Main St to Daniel St]	1965	126.0	, , , , ,	6,970	\$ 290	50	2	\$ 77,053	3	5	5	5	5	20	Poor	60	Н	2029	
7010	150 mm - Ductile Iron	Erin - Pine St. [Daniel St to May St	1985	113.0		14,315		50	22	\$ 67,268	6	5	5	5	5	20	Average	120	М	2035	:
7200	150 mm - Cast iron	Erin - Ross St.	1965	115.0		6,361	\$ 265	50	2	\$ 70,326	3	5	5	5	5	20	Poor	60	Н	2029	
IR102	100 mm - PVC	Erin - Lorne St. [Un-opened]	1990	115.0			•	75	52	\$ 50,577	8	5	5	5	5	20	Good	160	L	2065	
7300	150 mm - Ductile Iron	•	1985	115.0	,	,	\$ 11,447	50	22	\$ 63,599	6	5	5	5	5	20	Average	120	М	2035	1
7400	150 mm - Ductile Iron		1975	126.0		,	,	50	12	\$ 99,068	5	5	5	5	5	20	Average	100	Н	2027	
7500	200 mm - PVC	Erin - Erinville Dr. [Main St to Tompson Cr]	1985	170.0		14,857	\$ 24,938	75	47	\$ 122,763	8	5	1	5	4	15	Good	120	М	2060	
7510	200 mm - PVC	Erin - Erinville Dr. [Tompson Ct to Erin Park Dr]	1990	387.0		27,781	\$ 62,810	75	52	\$ 259,448	8	5	1	5	4	15	Good	120	M	2065	
7520	200 mm - PVC	Erin - Thompson Cresc.	1985	732.0		63,971	\$ 107,381	75	47	\$ 463,210	8	5	5	5	4	19	Good	152	L	2060	
7540	150 mm - PVC	Erin - Erin Park Dr. [Tompson Cr to drivway to 2 Erin Park Dr]	1985	97.0	, ,, , ,	8,192	\$ 13,751	75	47	\$ 96,928	8	1	1	5	4	11	Good	88	H	2060	
7540	200 mm - PVC	Erin - Erin Park Dr. [Erinville Dr to Tompson Cr]	1990	348.0	7 - 7	24,982	\$ 56,480	75	52	\$ 224,328	8	5	1	5	4	15	Good	120	М	2065	
7540	150 mm - PVC	Erin - Erin Park Dr. [Erinville Dr to dead end]	1990	172.0	,	12,347	\$ 27,916	75	52	\$ 224,328	8	5	1	5	5	16	Good	128	М	2065	
0000	200 mm - PVC	Erin - Dundas St. W. [Credit River to Erin Heights Dr]	1975	300.0		30,130		50	12	\$ 278,116	7	5	1	5	5	16	Good	112	М	2025	
IR101	200 mm - PE	Erin - Dundas St W River Crossing	1975	95.0			T	50	12	\$ 60,116	/	5	1	1	5	12	Good	84	H	2027	
1000	250 mm - PVC	Erin - Dundas St. W. [Credit River to Main St]	1989	383.0	,	-, -	. ,	75	51	\$ 205,655	8	5	1	5	5	16	Good	128	М	2064	
2000	200 mm - Cast iron	Erin - Dundas St. E. [Main St to Daniel St]	1955	123.0		16,255		50	0	\$ 77,834	2	5	1 .	5	5	16	Very Poor	32	E	2022	
3000	200 mm - Cast iron	Erin - Dundas St. E. [Daniel St to west drive of 12 Dundas St W]	1955	67.0	,	3,861	\$ 0		0	\$ 42,398	2	5	1	5	5	16	Very Poor	32	E	2022	
3000	150 mm - Cast iron	Erin - Dundas St. E. [Between East &West Drivways of 12 Dundas St W]	1975	55.0	,	,		50	12	\$ 33,634	3	1	1	5	5	12	Poor	36	E	2020	
3000	150 mm - Cast iron	Erin - Dundas St. E.[East Driveway to 12 Dundas to Tonwell Cr]	1975	235.0	,	10,291	,	50	12	\$ 143,710	3	1	11	5	5	12	Poor	36	E	2020	
3000 4900	150 mm - PVC 150 mm - Cast iron	Erin - Dundas St. E. [Tomwell Cr to Erinlea Cr]	1985 1965	153.0		5,109 9,846	\$ 4,014 \$ 410	50 50	22	\$ 40,816 \$ 108.852	8	1 5	1	5	5	12 20	Good	96 60	H	2035	
		Erin - Daniel St. [Ross St to Pine St]		178.0			•		2	· · · · · · · · · · · · · · · · · · ·	Ŭ	5	5	5	5	20	Poor	- 00		2026	
5000	150 mm - Cast iron	Erin - Daniel St. [Pine St to Dundas St E]	1965	290.0		- / -		50	2	\$ 177,344	3	5	5	5	5	20	Poor	60	H	2028	
6000	200 mm - Cast iron	Erin - Daniel St. [Dundas St E to Scotch St]	1955	365.0		21,764		50	0	\$ 230,972	2	5	5	5	5	20	Very Poor	40	<u> </u>	2016	
7000	200 mm - Cast iron	Erin - Daniel St. [Scotch St to Spring St]	1955	120.0	,	-,	•		0	\$ 75,936	3	5	5	5	5 5	20	Very Poor	40	H	2017	
7000	150 mm - Cast iron	Erin - Daniel St. [Spring St to 139 Daniel St]	1965	255.0		14,596		50	2	\$ 155,940	3	5		5		20	Poor	60	M M	2022	
IR102	150 mm - PVC	Erin - Daniel St./Wheelock Well 6 Connection	1985	165.0	,	13,935	,	75	47	\$ 126,587	8	5	1 1	5	5 4	16	Good	128		2060	
R104 R104	300 mm - PVC	Erin - Main St. Guelph Rd to Hill St	2002	167.0		10,287	\$ 59,853	75	64	\$ 108,342 \$ 583,490	9	5	1	5		15 11	Very Good	135	M	2077	
	250 mm - PVC	Erin - Main St. Hill St to Center St	1990	792.0		•	<u> </u>	75	52	7	8	5	1 4	1	4		Good	88	Н	2030	j
R104 R104	250 mm - PVC	Erin - Main St. Center St to Rail Trail.	2002 1986	1,020.0	7			75	64	\$ 751,465	9	5	1	5	4	15 15	Very Good	135	M	2077	6
	250 mm - PVC	Erin - Main St. Rail Trail to 17 Side Rd.		662.0			5 -	75	48	\$ 487,715	8	5	1	5	4		Good	120	M	2061	4
IR103	150 mm - PVC	Erin - Trailer Park Service on Rail Trail	1995	230.0	\$ 73,289 \$	17,589	\$ 55,699	75	57	\$ 11,008	8	5	5	5	5	20	Good	160	L	2070	

Notes:

1) The pipe length in this document taken from the County of Wellington GIS Mapping using local knowledge of were the pipe starts and stops.

2) Lengths are likely within 5 meters =/- accuracy. If more accurate lengths are needed a physical locate should be conducted or a survey completed.

H:\Erin\2013 AM\Erin AM Inventory Model FINAL.xlsx Watson & Associates Economists Ltd.

														Proba	bility of Failu	e	Cons	equence of Fa	ilure	Total						Scena	ario 2
Bilding	Component Category	Component Description	Year Acquired	Historical Cost	Accumulated Ammortization	Net Book Value	PSAB Useful Life	Projected Service Life	Remaining Useful Life	Estimated Age	Replacement Cost (Component) Component %	Total Replacement Cost	Age	нмс		TD TOTA	Likelihoo	d Severity	TOTAL	Risk (High Risk =	Condition Rating (Numerical)	Asset Condition	Probability of Failure	Consequence of Failure	Risk of Failure	Revised Replacement Year	Revised Remaining Useful Life
													5	5	5	5 20	10	5	15	300						-	
Water Hydro Building - Total			1990	\$ 3,436,367 \$ 475,394	\$ 2,134,587 \$ 273,351		40	40	17	23		\$ 10,510,681 \$ 1,424,000															
Water Hydro Building	Structure	Structure	1990		270,001	Ψ 202,012	.0	75	52	23	\$ 1,263,300	1,121,000									3	Average	Possible	Moderate	М		
Water Hydro Building Water Hydro Building	Doors and Windows Doors and Windows	Overhead Doors Hollow Metal Doors	1990 1990					30	7	23 23	\$ 26,800 \$ 15,000										1 1	Poor Poor	Likely Likely	Moderate Moderate	H	2020 2020	7
Water Hydro Building	Doors and Windows	Solid Core Wood Doors	1990					35	12	23	\$ 14,400										2	Average	Possible	Moderate	М	2025	12
Water Hydro Building		Metal Siding & Fascia	1990					50	27	23	\$ 23,100										3	Average	Possible	Moderate	М	2040	27
Water Hydro Building Water Hydro Building	Exterior Cladding and Roofing Interior Finishes	Metal Roofing Steel Roof Liner in Garage	1990 1990					35 50	12 27	23 23	\$ 14,900 \$ 14,000										3	Average Average	Possible Possible	Moderate Moderate	M M	2025 2040	12 27
Water Hydro Building	Mechanical/Electrical	Lighting	1990					30	7	23 23	\$ 37,700										1	Poor	Likely	Moderate	Н	2020	7
Water Hydro Building	Mechanical/Electrical	HVAC & Hot Water Tank	2010					20	17	3	\$ 14,800										4	Good	Unlikely	Moderate	М	2030	17
Delerin Pressure Building			1987	\$ 27,853	\$ 18,104	\$ 9,748	40	40	14	26	\$ 62,808 100%	\$ 62,808									2	Average	Possible	Moderate	М	2027	14
Water Tower	Process Equipment	William St, Erin	1990	\$ 738,005	\$ 424,353	\$ 313,652	40	30	7	23	\$ 180,000 10%	\$ 1,800,000	4	3	5	5 17	5	1	6	102	4				Н	2022	9
	Process Electrical	William St, Erin	1990					40	17	23 23	\$ 36,000 2%		4	3	5	5 17 5 17	3	3	6	102	4				Н	2030	17
	Process Instrumentation Process Piping	William St, Erin William St, Erin	1990 1990					20 50	27	23 23	\$ 18,000 1% \$ 90,000 5%		4	3	5	5 17	5	1	6	102 102	4 4				H	2019 2040	6 27
	Building & Process Structural	William St, Erin	1990					60	37	23	\$ 1,458,000 81%		4	3	Ü	5 17	v	1	6	102	4				Н		
	Building Architectural Building Services	William St, Erin William St, Erin	1990 1990					20 20	0	23 23	\$ - 0% \$ 18,000 1%		4	3	5	5 17 5 17		5	10 10	170 170	4				M M	2017 2019	4
	Danaling Oct vices	Transfir Ot, Elli						20	U		, ,,,,,,		- →	,	-	- 17		,	10	170	7				141	2017	4
Erin Well E4			1975	\$ 33,315	\$ 31,649	\$ 1,666	40	40	2	38	\$ 159,529 100%	\$ 159,529														2023 2017	10
Erin Well E5 (Reservoir Only)	Process Equipment	2 Erinville Drive, Erin	1983	\$ 54,615	\$ 40,961	\$ 13,654	40	30	0	30	\$ 15,953 10%	\$ 159,529														2020	7
	Process Electrical Process Instrumentation	2 Erinville Drive, Erin 2 Erinville Drive, Erin	1983 1983					40 20	10	30 30	\$ 3,191 2% \$ 1.595 1%		2	5	5	1 13 1 13	10 10	5	15 15	195 195	3				M	2023 2020	10 7
	Process Instrumentation Process Piping	2 Erinville Drive, Erin	1983					50	20	30	\$ 7,976 5%		2	5	5	1 13	10	5	15	195	3				M	2020	20
	Building & Process Structural	2 Erinville Drive, Erin	1983					60	30	30 30	\$ 129,219 81%		2	5	5	1 13	10	5	15	195	3				М		
-	Building Architectural Building Services	2 Erinville Drive, Erin 2 Erinville Drive, Erin	1983 1983					20 20	0	30	\$ - 0% \$ 1,595 1%		2	5	5	1 13 1 13		5	15 15	195 195	3				M	2020 2020	7
								20	Ü	- 00			_	ŭ	ŭ		.0	Ů	.0		- C					2020	7
Erin Well E7	Process Equipment Process Electrical	9555 Sideroad 17, Erin 9555 Sideroad 17, Erin	2004 2004	\$ 534,953	\$ 361,093	\$ 173,860	40	30	21	9	\$ 136,132 10% \$ 27,226 2%	\$ 1,361,319	4	5	3	3 15 3 15	5	3	8	120 90	4	1			H	2034 2044	21 31
	Process Instrumentation	9555 Sideroad 17, Erin	2004					20	11	9	\$ 13,613 1%		4	5	3	3 15	3	5	8	120	4				Н	2024	11
	Process Piping	9555 Sideroad 17, Erin	2004					50	41	9	\$ 68,066 5%		4	5	3	3 15	5	3	8	120	4				Н	2054	41
	Building & Process Structural Building Architectural	9555 Sideroad 17, Erin 9555 Sideroad 17, Erin	2004 2004					60 20	51 11	9	\$ 1,102,669 81% \$ - 0%		4	5	3	3 15 3 15	5	3	8	120 120	4 4				H	2024	11
	Building Services	9555 Sideroad 17, Erin	2004					20	11	9	\$ 13,613 1%		4	5	3	3 15	5	3	8	120	4				Н	2024	11
Erin Well E8	Process Equipment	5555 Fight Line, Frin	1991	\$ 669.291	\$ 368 110	\$ 301,181	40	30	8	22	\$ 136,132 10%	\$ 1,361,320	3	3	3	5 14	3	3	6	84	4				Н	2013 2021	0
Elli Woll Ed	Process Electrical	5555 Eight Line, Erin	1991	ψ 000,20 i	Ψ 000,110	Ψ σσ1,1σ1		40	18	22	\$ 27,226 2%	Ψ 1,001,020	3	3	3	5 14	3	3	6	84	4				H	2031	18
	Process Instrumentation	5555 Eight Line, Erin	1991 1991					20 50	0 28		\$ 13,613 1% \$ 68,066 5%		3	3	3	5 14	3	5	8	112 112	4				H	2017 2041	4 28
-	Process Piping Building & Process Structural	5555 Eight Line, Erin 5555 Eight Line, Erin	1991					60	38	22	\$ 68,066 5% \$ 1,102,669 81%		3	3	5	5 16		3	6	96	4				H	2041	20
	Building Architectural	5555 Eight Line, Erin	1991					20	0	22	\$ - 0%		3	3	5	5 16		3	6	96	4				Н	2016	3
-	Building Services	5555 Eight Line, Erin	1991					20	0	22	\$ 13,613 1%		3	3	5	5 16	5	3	8	128	4				Н	2016 2016	3
HB Well H1	Decommissioned	Water St, Hillsburgh	1969	\$ 18,790	\$ 18,790	\$ -	40	40	0	44	\$ 159,533 100%	\$ 159,533								0						2016	3
HB Well H2	Process Equipment	5929 Trafalgar Rd, Hillsburgh	1988	\$ 640.689	\$ 400,431	\$ 240,258	40	30	5	25	\$ 136,132 10%	\$ 1.361.320	3	1	3	5 12	3	1	4	48	3				F	2016 2018	3
	Process Electrical	5929 Trafalgar Rd, Hillsburgh	1988	J 340,000	+ +00,431		10	40	15	25	\$ 27,226 2%	, , , , , ,	3	3	5	5 16		3	6	96	4				Н	2028	15
	Process Instrumentation	5929 Trafalgar Rd, Hillsburgh	1988 1988					20 50	0	25	\$ 13,613 1% \$ 68,066 5%		3	1 3	3	5 12 5 14		5	8	96 84	3				H	2015	2 25
-	Process Piping Building & Process Structural	5929 Trafalgar Rd, Hillsburgh 5929 Trafalgar Rd, Hillsburgh	1988					60	35	25 25	\$ 68,066 5% \$ 1,102,669 81%		3	5	5	5 18	Ü	3	8	144	5	1	—		H	2038	25
	Building Architectural	5929 Trafalgar Rd, Hillsburgh	1988					20	0	25 25	\$ - 0%		3	5	5	5 18 5 18		3	8	144	5				H	2017	4
-	Building Services	5929 Trafalgar Rd, Hillsburgh	1988					20	0	25	\$ 13,613 1%		3	5	5	o 18	5	3	8	144	5				Н	2017	4
HB Well H3	Process Equipment	Victoria Park, 10 Mill St, Hillsburgh	1969	\$ 160,338	\$ 160,338	\$ -	40	30	0	44	\$ 136,132 10%	\$ 1,361,322	5	1	3	1 10	3	3	6	60	3				E	2017	4
	Process Electrical Process Instrumentation	Victoria Park, 10 Mill St, Hillsburgh Victoria Park, 10 Mill St, Hillsburgh	1969 1969					40 20	0	44 44	\$ 27,226 2% \$ 13,613 1%		5 5	3	J	1 14	Ü	5	6 8	84 112	4				H	2017 2017	4
	Process Piping	Victoria Park, 10 Mill St, Hillsburgh	1969					50	6	44	\$ 68,066 5%		5	5	Ü	1 16	5	3	8	128	4				H	2019	6
	Building & Process Structural Building Architectural	Victoria Park, 10 Mill St, Hillsburgh Victoria Park, 10 Mill St, Hillsburgh	1969 1969					60 20	16	44 44	\$ 1,102,671 81% \$ - 0%		2	5	5	1 13 1 13		3	6	78 78	3				H	2015	2
	Building Services	Victoria Park, 10 Mill St, Hillsburgh	1969					20	0	44	\$ 13,613 1%	<u> </u>	2	5	5	1 13		3	6	78	3				Н	2015	2
DalEria Wall Off Lina			1005	£ 00.405	¢ 27.400	¢ 45.710	40	20	40	40	e 420.000 400'	f 4.200.000	_	_	_	F 40	-	-	40	100	-				M	2015	2
BelErin Well - Off-Line	Process Equipment Process Electrical	5403 Wellington Rd 52, Erin 5403 Wellington Rd 52, Erin	1995 1995	\$ 83,125	\$ 37,406	\$ 45,719	40	30 40	12 22	18 18	\$ 130,000 10% \$ 26,000 2%	\$ 1,300,000	3	5	5	5 18 5 18	5	5	10 10	180 180	5				M	2025 2035	12 22
	Process Instrumentation	5403 Wellington Rd 52, Erin	1995					20	2	18	\$ 13,000 1%		3	5	5	5 18		5	10	180	5				М	2015	2
	Process Piping Building & Process Structural	5403 Wellington Rd 52, Erin 5403 Wellington Rd 52, Erin	1995 1995					50 60	32 42	18 18	\$ 65,000 5% \$ 1,053,000 81%		3	5	5	5 18 5 18	5	5	10 10	180 180	5				M M	2045	32
	Building Architectural	5403 Wellington Rd 52, Erin	1995					20	2	18	\$ - 0%		3	5		5 18		5	10	180	5				М	2015	2
	Building Services	5403 Wellington Rd 52, Erin	1995					20	2	18	\$ 13,000 1%		3	5	5	5 18	5	5	10	180	5				М	2015	2

Scenario 2

																	00011	iario 2
Bilding	Component Category	Component Description	Year Acquired	d Historical Cost	Accumulated Ammortization	Net Book Value	Projected Service Life	Remaining Service Life	Estimated Age	Major Repair/ Replacement Cost	Total Replacement Cost	Condition Rating (Age Based)	Asset Condition	Probability of Failure	Consequence of Failure	Risk of Failure	Revised Replacement Year	Revised Remaining Useful Life
				\$ 8,366,198	\$ 4,474,543	\$ 3,891,655			-	\$ 28,685,300	\$ 28,685,300							
Town Office - Total			1994	\$ 511,040	\$ 242,744	\$ 268,296	40		19	.,.,.,.	\$ 3,041,677							
Town Office - basement offices Town Office	Structure	Structure	1999 1994	\$ 36,681	\$ 12,838	\$ 23,843	40 75	56	14 19	\$ 2,749,000	\$ 218,323	4	Good	Unlikely	Moderate	М	2069	56
Town Office	Doors and Windows	Vinyl Windows	1994				25	6	19	\$ 58,200		1	Poor	Likely	Moderate	Н	2019	6
Town Office	Doors and Windows	Entrance Doors and Rear Exit Doors Allowance	1994				35	16	19	\$ 10,000		2	Average	Possible	Moderate	M	2029	16
Town Office Town Office	Exterior Cladding and Roofing Interior Finishes	Sloped Roofing - Shingles Vinyl Tile Composite Flooring	1994 1996				20 30	1 13	19 17	\$ 22,000 \$ 16,300		2	Very Poor Average	Almost Certain Possible	Moderate Moderate	H M	2014 2026	1 13
Town Office	Interior Finishes	Carpet	1996				20	3	17	\$ 32,400		1	Poor	Likely	Moderate	H	2016	3
Town Office	Interior Finishes	Paint	1996				10	0	17	\$ 16,000		0	Very Poor	Almost Certain	Moderate	Н	2013	0
Town Office	Interior Finishes	Hollow Core Wood Doors & Sidelites	1996				35	18	17	\$ 41,600		3	Average	Possible	Moderate	M	2031	18
Town Office Town Office	Interior Finishes Mechanical/Electrical	Millwork Allowance Plumbing Fixtures Allowance	1996 1996				30 30	13 13	17 17	\$ 86,400 \$ 10,000		2	Average Average	Possible Possible	Moderate Moderate	M	2026 2026	13 13
Town Office	Mechanical/Electrical	Emergency Generator Set	2010				25	22	3	\$ 94,000		4	Good	Unlikely	Moderate	M	2035	22
Town Office	Mechanical/Electrical	Interior Lighting Allowance	1996				30	13	17	\$ 94,100		2	Average	Possible	Moderate	M	2026	13
Town Office	Mechanical/Electrical	HVAC & Hot Water Tank	1994	404.540	A 000 400		20	1	19	\$ 30,000	A 0.007.000	0	Very Poor	Almost Certain	Moderate	Н	2014	1
Roads Equipment Depot - Total Roads Equipment Depot	Structure	Structure	1992 1973	\$ 434,518	\$ 228,122	\$ 206,396	40 75	19 35	21 40	\$ 2,049,400	\$ 2,387,000	2	Average	Possible	Moderate	М	2048	35
Roads Equipment Depot	Doors and Windows	Insulated Overhead Doors	2007				20	14	6	\$ 53,700		4	Good	Unlikely	Moderate	M	2027	14
Roads Equipment Depot	Doors and Windows	Windows	1973				30	0	40	\$ 19,600		0	Very Poor	Almost Certain	Moderate	Н	2013	0
Roads Equipment Depot	Exterior Cladding and Roofing	Metal Siding	1992				50	29	21	\$ 32,200		3	Average	Possible	Moderate	M	2042	29
Roads Equipment Depot Roads Equipment Depot	Exterior Cladding and Roofing Interior Finishes	Flat Roofing (4-Ply BUR) Metal Roof/Wall Liner	1973 1973				41 55	1 15	40 40	\$ 93,500 \$ 43,000		0	Very Poor Poor	Almost Certain Likely	Moderate Moderate	H	2014 2028	1 15
Roads Equipment Depot	Mechanical/Electrical	HVAC	1973				18	0	40	\$ 40,000		0	Very Poor	Almost Certain	Moderate	Н	2013	0
Roads Equipment Depot	Mechanical/Electrical	Lighting	1973				30	0	40	\$ 55,600		0	Very Poor	Almost Certain	Moderate	H	2013	0
Hillsburgh Community Centre - Total			1975	\$ 716,418	\$ 680,597	\$ 35,821	40	2	38		\$ 3,326,939							
HCC - betterments HCC - betterments			2000 2001	\$ 198,865 \$ 294,093	\$ 129,262 \$ 176,456	\$ 69,603 \$ 117,637	20 20	7	13 12		\$ 923,500 \$ 1,365,725							
HCC - betterments			2002	\$ 23,266	\$ 170,436	\$ 10,470	20	9	11		\$ 1,303,723							
HCC - Roof Replacement (Betterment)			2010	\$ 33,990	\$ 5,099	\$ 28,892	20	17	3		\$ 157,845							
HCC - Lobby & Dressing Room flooring Repla			2011	\$ 25,399	\$ 2,540	\$ 22,859	20	18	2		\$ 117,948							
Hillsburgh Community Centre	Structure Doors and Windows	Structure Overhead Doors	1974 1975				100 40	61	39 38	\$ 4,646,100 \$ 10,000		0	Average	Possible Almost Certain	Minor Minor	M H	2074 2015	61 2
Hillsburgh Community Centre Hillsburgh Community Centre	Doors and Windows Doors and Windows	Hollow Metal Doors	1975				40	2	38	\$ 15,000		0	Very Poor Very Poor	Almost Certain	Minor	Н	2015	2
Hillsburgh Community Centre	Doors and Windows	Aluminum Doors	1991				40	18	22	\$ 14,700		2	Average	Possible	Minor	М	2031	18
Hillsburgh Community Centre	Exterior Cladding and Roofing	Metal Siding	1975				50	12	38	\$ 52,000		1	Poor	Likely	Minor	M	2025	12
Hillsburgh Community Centre Hillsburgh Community Centre	Exterior Cladding and Roofing Exterior Cladding and Roofing	Metal Roofing Flat Roofing (3-Ply BUR)	2008				32 35	27 32	5 3	\$ 35,500 \$ 42,000		5	Good Very Good	Unlikely Rare	Minor Minor	M	2040 2045	27 32
Hillsburgh Community Centre	Interior Works	Ice Rink Floor	2000				25	12	13	\$ 217,000		2	Average	Possible	Minor	M	2045	12
Hillsburgh Community Centre	Interior Works	Hockey Boards	2007				32	26	6	\$ 150,000		4	Good	Unlikely	Minor	М	2039	26
Hillsburgh Community Centre	Interior Works	Dressing Room Floor - Rubber Flooring	2011				25	23	2	\$ 25,000		5	Very Good	Rare	Minor	L	2036	23
Hillsburgh Community Centre Hillsburgh Community Centre	Interior Works Interior Works	Lobby Floor - Rubber Flooring Second Floor Hall - Vinyl Tile Flooring	2002 1975				25 40	14	11 38	\$ 30,900 \$ 25,700		0	Average Very Poor	Possible Almost Certain	Minor Minor	M H	2027 2015	14
Hillsburgh Community Centre	Interior Works	Millwork Allowance - Second Floor and Concessions	1975				40	2	38	\$ 10,000		0	Very Poor	Almost Certain	Minor	H	2015	2
Hillsburgh Community Centre	Interior Works	Paint	1974				40	1	39	\$ 10,000		0	Very Poor	Almost Certain	Minor	Н	2014	1
Hillsburgh Community Centre	Interior Works	Second Floor Hall - Suspended Tile Ceiling	1975				40	2	38	\$ 15,400		0	Very Poor	Almost Certain	Minor	Н	2015	2
Hillsburgh Community Centre Hillsburgh Community Centre	Mechanical/Electrical Mechanical/Electrical	Lighting Fire Alarm/Life Safety Systems/Emergency & Exit Lighting	1986 1975				33 40	6	27 38	\$ 125,000 \$ 40,000		0	Poor Very Poor	Likely Almost Certain	Minor Minor	M H	2019 2015	6
Hillsburgh Community Centre	Mechanical/Electrical	Plumbing Fixtures Allowance	1975				40	2	38	\$ 10,000		0	Very Poor	Almost Certain	Minor	Н	2015	2
Hillsburgh Community Centre	Mechanical/Electrical	HVAC	1975				18	0	38	\$ 118,600		0	Very Poor	Almost Certain	Minor	Н	2013	0
Hillsburgh Community Centre	Mechanical/Electrical	Refrigeration Plant	2002				25	14	11	\$ 407,100		3	Average	Possible	Minor	M	2027	14
Centre 2000 - Total Centre 2000 - Expansion			1975 2000	\$ 1,621,781 \$ 2,163,342	\$ 1,540,692 \$ 703,086	\$ 81,089 \$ 1,460,256	40 40	2 27	38 13		\$ 3,340,722 \$ 4,456,289							
Centre 2000 - Expansion Centre 2000 - Arena expansion project			2011	\$ 1,215,097			40	38	2		\$ 2,502,990							
Centre 2000	Structure	Structure	1977	1,210,001	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	* 1,121,21	100	64	36	\$ 8,515,250	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	3	Average	Possible	Minor	M	2077	64
Centre 2000	Doors and Windows	Hollow Metal Doors - 1977	1977				40	4	36	\$ 75,000		1	Poor	Likely	Minor	М	2017	4
Centre 2000 Centre 2000	Doors and Windows Doors and Windows	Hollow Metal Doors - 2000 Hollow Metal Doors - 2010 Addition	2002 2010				40 40	29 37	11 3	\$ 88,750 \$ 52,500		<u>4</u> 5	Good Very Good	Unlikely Rare	Minor Minor	M	2042 2050	29 37
Centre 2000	Doors and Windows Doors and Windows	Aluminum Doors	1992				40	19	21	\$ 52,500 \$ 24,500		2	Average	Possible	Minor	M	2032	19
Centre 2000	Exterior Cladding and Roofing	Metal Siding	1977				50	14	36	\$ 52,000		1	Poor	Likely	Minor	M	2027	14
Centre 2000	Exterior Cladding and Roofing	Metal Roofing - Arena	1977			-	40	4	36	\$ 35,500		1	Poor	Likely	Minor	М	2017	4
Centre 2000	Exterior Cladding and Roofing	Flat Roofing (Ballasted EPDM) - 2010 Addition	2010				25	22	3	\$ 15,300		4	Good Vory Boor	Unlikely	Minor	M	2035	22
Centre 2000 Centre 2000	Exterior Cladding and Roofing Exterior Cladding and Roofing	Flat Roofing (BUR) - Original Community Centre Flat Roofing (BUR) - Multi-Use Facility	1977 2002				39 40	3 29	36 11	\$ 50,000 \$ 50,000		0 4	Very Poor Good	Almost Certain Unlikely	Minor Minor	H M	2016 2042	3 29
Centre 2000	Interior Works	Ice Rink Floor	2002				25	14	11	\$ 217,000		3	Average	Possible	Minor	M	2027	14
Centre 2000	Interior Works	Hockey Boards	2002				25	14	11	\$ 150,000		3	Average	Possible	Minor	М	2027	14
Centre 2000	Interior Works	Rubber Flooring	2010				25	22	3	\$ 35,200		4	Good	Unlikely	Minor	M	2035	22
Centre 2000 Centre 2000	Interior Works Interior Works	Paint- Original Community Centre Zamboni Room and Shower Flooring - Stonhard	1992 2012				30 35	9 34	21 1	\$ 10,000 \$ 35,000		5	Average Very Good	Possible Rare	Minor Minor	M	2022 2047	9 34
Centre 2000	Interior Works	Millwork Allowance	1992				30	9	21	\$ 35,000		2	Average	Possible	Minor	M	2022	9
Centre 2000	Interior Works	Carpet - Shamrock Room	1992				40	19	21	\$ 10,000		2	Average	Possible	Minor	M	2032	19
Centre 2000	Interior Works	Vinyl Tile Flooring - Original Community Centre	1992			-	40	19	21	\$ 26,700		2	Average	Possible	Minor	М	2032	19
Centre 2000 Centre 2000	Interior Works Mechanical/Electrical	Shamrock Room - Suspended Tile Ceiling Handicapped Elevator	1992 1992				40 30	19 9	21 21	\$ 30,800 \$ 115,800		2	Average	Possible Possible	Minor Minor	M	2032 2022	19
Centre 2000	Mechanical/Electrical Mechanical/Electrical	Fire Alarm/Life Safety Systems/Emergency & Exit Lighting	1992				40	4	36	\$ 115,800 \$ 40,000		1	Average Poor	Likely	Minor	M	2022 2017	4
Centre 2000	Mechanical/Electrical	Plumbing Fixtures Allowance	1977				40	4	36	\$ 10,000		1	Poor	Likely	Minor	M	2017	4
Centre 2000	Mechanical/Electrical	HVAC	1977				19	0	36	\$ 118,600		0	Very Poor	Almost Certain	Minor	Н	2013	0
Centre 2000	Mechanical/Electrical	Lighting Plant	1977				40	4	36	\$ 125,000		1	Poor	Likely	Minor	M	2017	4
Centre 2000 Erin Fire Hall - Total	Mechanical/Electrical	Refrigeration Plant	2002 1985	\$ 287,884	\$ 201,519	\$ 86,365	25 40	14 12	11 28	\$ 407,100	\$ 3,000,000	3	Average	Possible	Minor	IVI	2027	14
Erin Fire Hall	Structure	Structure	1985	201,004	201,019	- 50,505	50	22	28	\$ 2,771,450	2 5,555,666	2	Average	Possible	Major	Н	2035	22
Erin Fire Hall	Doors and Windows	Overhead Doors	1985				34	6	28	\$ 26,850		1	Poor	Likely	Major	Н	2019	6
Erin Fire Hall	Doors and Windows	Exterior Entrance/Exit Doors and Windows	1985				35	7	28	\$ 12,000		1	Poor	Likely	Major	Н	2020	7

				Road Base			Road Surface			State of the Infrastructure for Roads Report - 4	Roads Management S	ervices Inc.									enario 2
ection umber	Item Description	Roadside Material Year E	Built Historical Cost Dec. 31, 2012	Accumulated Amortization Dec. 31, 2012	Net Book Value Dec. 31, 2012	Historical Cost Dec. 31, 2012		Net Book Value Dec. 31, 2012	From Desc	To Desc	Length Time of Need	Ph Cond	mprovement Cost	Replacement Cost (Surface & Base)		Surface RC Li	seful AM Usefu fe Life se) (Surface)	Asset Condition	n Risk of Failure	Revised Replacement Year (Improvement Costs)	Re
			\$ 32,300,735				\$ 4,182,569 \$	2,846,333					31,357,562	\$ 121,766,333		\$ 22,576,333					
) E	entre-Wellington-Erin Townline ast-Garafraxa-Erin Townline	Rural Gravel 199 Rural Gravel 199	7 \$ 109,396	\$ 43,758	\$ 65,638	\$ -	I	5 - 1	Wellington County Road 26 Ist Line	1st Line 2nd Line	1.40 ADEQ 1.40 ADEQ	75 \$ 75 \$		\$ 496,302 \$ 496,302	\$ 496,302 \$ 496,302	\$ - 5	0	Good Good	L	2033 2033	
Е	ast-Garafraxa-Erin Townline ast-Garafraxa-Erin Townline	Rural Gravel 198 Semi-Urban SurfTreat 198	5 \$ 53,663	\$ 37,564	\$ 16,099	\$ -	· -	5 - 2	2nd Line Brd Line	3rd Line 0.5 km E of 3rd Line	1.30 6 to 10 0.50 6 to 10	45 \$ 70 \$		\$ 175,423	\$ 378,557 \$ 105,254	\$ 70,169 5	0 7	Average Good	M	2031 2031	
	ast-Garafraxa-Erin Townline ast-Garafraxa-Erin Townline	Rural SurfTreat 198 Rural SurfTreat 198				\$ - \$ -	\$ - \$ \$ - \$	5 - (0.5 km E of 3rd Line 4th Line	4th Line 1.1 km N of 4th Line	1.00 6 to 10 1.10 6 to 10	70 \$ 65 \$	18,144 21,542		\$ 261,094 \$ 359,017		0 7 0 7	Good Good	M M	2033 2033	
	ast-Garafraxa-Erin Townline ast-Garafraxa-Erin Townline	Rural SurfTreat 198 Rural SurfTreat 199				\$ -	\$ - \$ \$ - \$	\$ - (0.06 km W of 5th Line 6th Line	6th Line Trafalgar Rd	1.40 6 to 10 1.30 ADEQ	70 \$ 85 \$	28,224	\$ 774,811 \$ 719,467	\$ 464,887 \$ 431,680		0 7	Good Very Good	M L	2032 2033	
	ast-Garafraxa-Erin Townline ast-Garafraxa-Erin Townline	Rural HMAsphalt 200 Rural HMAsphalt 200				\$ 200,213 \$ 386,126			Frafalgar Rd Bth Line	8th Line 10th Line	1.40 ADEQ 2.70 ADEQ	85 \$ 80 \$	2,520 4,860		\$ 494,254 \$ 953,204		0 15 0 15	Very Good Good	L		
E	ast-Garafraxa-Erin Townline 7 Sideroad	Rural HMAsphalt 200 Rural Gravel 198	2 \$ 390,410	\$ 107,363	3 \$ 283,047	\$ 232,890	\$ 128,090 \$	104,801	10th Line Erin-Caledon Townline	Erin-Caledon Townline 10th Line	1.80 ADEQ 3.20 NOW	75 \$ 35 \$	3,240	\$ 1,059,115	\$ 635,469 \$ 1,392,504	\$ 423,646 5	0 15	Good Poor	L	2032	
2	7 Sideroad 7 Sideroad	Rural Gravel 199 Rural Gravel 199	8 \$ 98,351	\$ 36,882	\$ 61,469	\$ -	\$ - \$		10th Line	9th Line 8th Line	1.40 NOW 1.65 ADEQ	85 \$ 75 \$	296,368	\$ 609,220	\$ 609,220 \$ 406,397	\$ - 5	0	Very Good Good	E	2022 2033	
2	7 Sideroad	Rural HMAsphalt 200	2 \$ 51,836	\$ 14,255	\$ 37,581			14,972	Bth Line	0.25 km E of 8th Line (pit entrance)	0.25 ADEQ	80 \$	450	\$ 93,906	\$ 56,344	\$ 37,562 5	•	Good	L		
2	7 Sideroad 7 Sideroad	Rural Gravel 200 Rural Gravel 200	1 \$ 139,333	\$ 41,800	97,533	\$ -	\$ - \$	5 -	Trafalgar Rd 6th Line	6th Line 5th Line	1.30 ADEQ 1.40 ADEQ	90 \$	-	Ψ 110,100	\$ 460,852 \$ 419,783	\$ - 5	0	Very Good Very Good	L	2033 2033	
) 2	7 Sideroad 7 Sideroad	Rural Gravel 200 Rural Gravel 200	1 \$ 120,482	\$ 36,145	\$ 84,337	\$ -	\$ - \$	5 - 5	5th Line 4th Line	4th Line 3rd Line	1.40 NOW 1.30 ADEQ	90 \$ 90 \$	419,783	\$ 389,798	\$ 419,783 \$ 389,798	\$ - 5	0	Very Good Very Good	L	2016 2033	
	7 Sideroad 7 Sideroad	Rural Gravel 200 Rural Gravel 199				\$ -	\$ - \$ \$ - \$	5 - 2	3rd Line 2nd Line	2nd Line Wellington County Rd 26	1.40 ADEQ 2.70 6 to 10	90 \$ 75 \$	-	\$ 419,783 \$ 875,443	\$ 419,783 \$ 875,443			Very Good Good	L M	2033 2032	
	4 Sideroad (Station Rd) 4 Sideroad	Rural Gravel 199 Rural SurfTreat 199				\$ - \$ -	\$ - \$ \$ - \$	5 - 4 5 - (4th Line 0.5 km E of 5th Line	5th Line 0.4 km W of 6th Line	1.40 ADEQ 0.50 6 to 10	80 \$ 65 \$	1,859,223 9,792	\$ 419,783 \$ 156,186	\$ 419,783 \$ 93,712		0 7	Good Good	L M	2014 2032	
	4 Sideroad 4 Sideroad	Semi-Urban SurfTreat 199 Rural SurfTreat 199				\$ - \$ -	\$ - \$ \$ - \$	5 - 5	5th Line 6th Line	0.5 E of 5th Line	0.50 1 to 5 0.60 ADEQ	40 \$ 80 \$	116,414		\$ 107,228 \$ 114,360		0 7	Poor Good	H	2030 2033	
2	4 Sideroad Prangeville St	Rural SurfTreat 198 Semi-Urban HMAsphalt 199	3 \$ 55,071	\$ 41,303	3 \$ 13,768	\$ -	\$ - \$	- (D.6 km N of 6th Line Mill St	Elora Cataract Trail Queen St	0.60 NOW 0.39 NOW	25 \$ 25 \$	261,094	\$ 261,094	\$ 156,656 \$ 79.017	\$ 104,438 5	0 7	Poor	Ē	2018 2017	
В	arker st	Semi-Urban HMAsphalt 199	2 \$ 15,790	\$ 8,290	\$ 7,500	\$ 10,137	\$ 10,137 \$		Church St	Queen St	0.11 NOW	35 \$	121,727	\$ 38,593	\$ 23,156	\$ 15,437 5	0 20	Poor	E	2017	
) 2	6 Sideroad (Orangeville St)	Semi-Urban HMAsphalt 199 Rural HMAsphalt 198	1 \$ 85,130	\$ 68,104	\$ 17,026	\$ 19,046 \$ 322,165		273,840	0.03 km E of Barbour St Bth Line	Mill St 0.03 km E of Barbour St	0.11 ADEQ 0.60 ADEQ	90 \$ 85 \$	1,080	\$ 263,429	\$ 23,156 \$ 158,057	\$ 105,372 5		Very Good Very Good	L	- 56	
1	7 Sideroad 7 Sideroad	Rural Gravel 198 Rural Gravel 198	6 \$ 72,855	\$ 49,177	\$ 23,678	\$ - \$ -	\$ - \$ \$ - \$	- N	Wellington County Rd 26 2nd Line	2nd Line 3rd Line	2.90 NOW 1.30 NOW	30 \$ 35 \$	300,000		\$ 926,143 \$ 460,852	\$ - 5	0 	Poor Poor	E	DC DC	
	7 Sideroad 7 Sideroad	Rural Gravel 198 Rural Gravel 198				\$ -	\$ - \$ \$ - \$	S - 0	3rd Line 4th Line	4th Line 5th Line	1.40 ADEQ 1.40 NOW	50 \$	300,000 300,000		\$ 407,677 \$ 496,302		0	Average Poor	L E	DC DC	
	7 Sideroad 7 Sideroad	Rural Gravel 198 Rural Gravel 200				\$ - \$ -	\$ - \$ \$ - \$	5 - 6	5th Line 6th Line	6th Line Trafalgar Rd	1.40 NOW 1.10 NOW	30 \$ 95 \$	260,963 155,147		\$ 496,302 \$ 582,733		0	Poor Very Good	E	DC DC	
) 1	7 Sideroad 7 Sideroad	Rural HMAsphalt 200 Rural HMAsphalt 200	2 \$ 349,514		\$ 253,398	\$ 207,013 \$ 71,161			Trafalgar Rd 0.55 km N of 8th Line	8th Line Wellington County Rd 23	1.60 ADEQ 0.55 6 to 10	85 \$ 85 \$	2,880	\$ 885,498	\$ 531,299 \$ 194,171		0 20	Very Good Very Good	L		
1	7 Sideroad 5 Sideroad	Rural HMAsphalt 200 Rural HMAsphalt 199	2 \$ 120,145	\$ 33,040	\$ 87,105	\$ 71,161 \$ 64,312	\$ 39,139 \$	32,022	Bth Line	0.55 km N of 8th Line Erin Heights Dr	0.55 6 to 10 0.60 6 to 10	85 \$ 75 \$	-	\$ 323,619 \$ 326,379	\$ 194,171 \$ 195,827	\$ 129,448 5	0 15	Very Good Good	M		
1	5 Sideroad	Rural HMAsphalt 198	1 \$ 115,832	\$ 92,666	\$ 23,166	\$ 74,171	\$ 74,171 \$		Erinlea Cr	10th Line	0.80 6 to 10	80 \$ 85 \$	1,440	\$ 360,575	\$ 216,345	\$ 144,230 5		Good	M		
1	5 Sideroad 5 Sideroad	Rural Gravel 198	3 \$ 69,698	\$ 52,274	\$ 17,425		* '	- \	10th Line Wellington County Rd 26	Erin-Caledon Townline 1st Line	1.60 NOW	30 \$	479,752		\$ 516,663 \$ 479,752	\$ - 5	*	Very Good Poor	E	2022	
1	5 Sideroad 0 Sideroad	Rural Gravel 199 Rural Gravel 198	1 \$ 53,918	\$ 43,134	\$ 10,784	\$ -	\$ - \$	5 - 2 5 - 3	2nd Line Brd Line	0.2 km S of 2nd Line 4th Line	1.60 ADEQ 1.45 NOW	70 \$ 25 \$			\$ 394,082 \$ 434,775	\$ - 5	0	Good Poor	L E	2033 2020	
	0 Sideroad Sideroad	Rural Gravel 198 Rural Gravel 199		•	, .	\$ -	\$ - \$ \$ - \$	5 - 4 5 - 6	4th Line 6th Line	5th Line Trafalgar Rd	1.45 NOW 1.30 ADEQ	25 \$ 75 \$	205,192	\$ 434,775 \$ 389,798	\$ 434,775 \$ 389,798		0	Poor Good	E L	2020 2033	
	0 Sideroad 0 Sideroad	Rural Gravel 199 Rural Gravel 199				\$ - \$ -	\$ - \$ \$ - \$	E	Frafalgar Rd Bth Line	8th Line 9th Line	1.35 NOW 1.35 ADEQ	80 \$ 70 \$	478,577	\$ 478,577 \$ 478,577	\$ 478,577 \$ 478,577		0	Good Good	E L	2033 2033	
) 1	0 Sideroad 0 Sideroad	Rural Gravel 199 Rural Gravel 199	5 \$ 89,506	\$ 40,278	\$ 49,228	\$ - \$ -	\$ - \$	- 9	9th Line 10th Line	10th Line Wellington County Rd 25	1.35 NOW 1.30 ADEQ	70 \$ 100 \$	285,783		\$ 587,463 \$ 584,054	\$ - 5	•	Good Very Good	E	2019	
) 5	Sideroad Sideroad	Rural HMAsphalt 201	0 \$ 415,084	\$ 31,131	\$ 383,953	\$ -	\$ - \$	- 1	Peel Regional Rd 19	10th Line	1.40 ADEQ 1.35 6 to 10	55 \$	-	\$ 496,302 \$ 747,139	\$ 297,781 \$ 448,283	\$ 198,521 5	0 3	Average	Ĺ	2033	
0 5	Sideroad	Rural HMAsphalt 201	0 \$ 398,806	\$ 29,910	\$ 368,896	\$ -	\$ - \$		8th Line 10th Line	9th Line 9th Line	1.35 6 to 10	95 \$ 100 \$	-	\$ 747,139	\$ 448,283	\$ 298,856 5	0 20	Very Good Very Good	M		
) F	Sideroad lalton Boundary	Rural HMAsphalt 201 Semi-Urban Gravel 198				\$ -	\$ - \$	5 - 8 5 - 1	Bth Line Erin-Eramosa	Trafalgar Rd Homestead Lane	1.40 ADEQ 0.40 6 to 10	100 \$ 90 \$	-	\$ 159,467	\$ 456,931 \$ 159,467	\$ - 5	0 7	Very Good Very Good	M M		
1								1	Halton Boundary Halton Boundary	North end Cul de Sac New Rd 1	0.50 ADEQ 0.30 ADEQ	100 \$	-	\$ 215,186 \$ 107,228	\$ 129,112 \$ 64,337	7 00,0	0 20 0 20	Very Good Very Good	L	2033 2033	
	alton Boundary	Rural Gravel 198 Rural Gravel 198		Ŧ = -,= · ·	·	\$ - \$ -	· -	S - (0.4 km E of Erin-Eramosa 1st Line	1st Line 2nd Line	0.70 ADEQ 1.40 ADEQ	100 \$ 100 \$	-	001,010	\$ 304,610 \$ 741,660	· ·	0	Very Good Very Good	L		
	alton Boundary alton Boundary	Rural SurfTreat 200 Rural SurfTreat 198		•		\$ - \$ -	\$ - \$ \$ - \$	- \ - :	Wellington County Rd 125 3rd Line	3rd Line 4th Line	1.40 ADEQ 1.30 6 to 10	90 \$ 70 \$	242.323	\$ 768,181 \$ 460.852	\$ 460,909 \$ 276,511		0 7 0 7	Very Good Good	L M	2032	
) F	alton Boundary	Rural SurfTreat 197 Semi-Urban HMAsphalt 197	9 \$ 210,857	\$ 179,228	31,629		\$ - \$ \$ 31,509 \$	- 4	4th Line Sandalwood Dr	6th Line Trafalgar Rd	2.90 1 to 5 0.35 6 to 10	55 \$ 70 \$	566,257 34,194		\$ 644,866 \$ 89,546	\$ 429,911 5	0 7	Average Good	H	2030 2032	
E	rin-Halton Hills Boundary	Semi-Urban SurfTreat 197	9 \$ 18,500	\$ 15,725	\$ 2,775	\$ -	\$ - \$	5 - (0.25 km W of Sandalwood Dr	Sandalwood Dr	0.25 1 to 5	55 \$	59,342	\$ 91,003	\$ 54,602	\$ 36,401 5	0 7	Average	H	2032	
) E	rin-Halton Hills Boundary rin-Eramosa Boundary	Rural SurfTreat 198 Semi-Urban SurfTreat 196	8 \$ 7,401	\$ 7,401	\$ -	\$ -	\$ - \$	- I	6th Line Halton Boundary	0.7 km E of 6th Line 0.2 km N of Erin-Halton Hills Boundary	0.70 ADEQ 0.30 6 to 10	85 \$ 80 \$	399,734	\$ 119,601	\$ 162,424 \$ 71,761	\$ 47,840 5	0 7	Very Good Good	L M	2032	
) E	/ellington Rd 26 rin-Eramosa Boundary	Rural Gravel 199 Rural Gravel 198	1 \$ 216,520	\$ 173,216	\$ 43,304	\$ -		S - (0.2 km N of Erin-Halton Hills Boundary 5 Sideroad	Wellington County Rd 124	2.70 6 to 10 4.80 NOW	55 \$ 30 \$			\$ 1,701,607	\$ - 5	0	Average Poor	M E	2018	
	st Line st Line	Rural SurfTreat 199 Rural SurfTreat 198	3 \$ 38,186	\$ 28,640	9,547	\$ -		5 - I	Erin-Halton Hills Boundary 1.5 km N of Erin-Halton Hills Boundary		1.50 ADEQ 0.40 NOW	75 \$ 35 \$		\$ 148,245	\$ 333,551 \$ 88,947	\$ 59,298 5		Good Poor	L E	2033 2019	
	st Line st Line	Rural Gravel 198 Rural Gravel 198					\$ - \$ \$ - \$	5 - 5	1.9 km N of Erin-Halton Hills Boundary 5 Sideroad	Wellington County Rd 50 Wellington County Rd 124	1.10 ADEQ 4.80 NOW	90 \$ 35 \$	894,731	\$ 389,952	\$ 389,952 \$ 1,701,607	\$ - 5	0	Very Good Poor	L E	2019	
1	st Line st Line	Rural Gravel 198 Rural Gravel 198	5 \$ 71,470	\$ 50,029	\$ 21,441		\$ - \$	- 1	Wellington County Rd 124 15 Sideroad	15 Sideroad 17 Sideroad	1.40 NOW 1.30 NOW	35 \$ 35 \$	198,117 183,966	\$ 419,783	\$ 419,783 \$ 389,798	\$ - 5	0	Poor Poor	E	2021 2021	
1	st Line st Line st Line	Rural Gravel 198 Rural Gravel 198 Rural Gravel 200	3 \$ 142,764	\$ 107,073	35,691	\$ -	\$ - \$		17 Sideroad 17 Sideroad Wellington County Rd 22	Wellington County Rd 22 27 Sideroad	3.20 NOW 3.00 ADEQ	30 \$ 100 \$	452,838		\$ 959,503 \$ 899,534	\$ - 5		Poor	Ē	2021 2021 2033	
1	st Line	Rural Gravel 199	7 \$ 224,421	\$ 89,768	3 \$ 134,653	\$ -		- 1	27 Sideroad	32 Sideroad	3.00 ADEQ	75 \$	404 505	\$ 899,534	\$ 899,534	\$ - 5	0	Very Good Good	L	2033	
2	nd Line nd Line	Rural Gravel 198 Rural SurfTreat 199	7 \$ 507,329	\$ 202,932	2 \$ 304,397	\$ -	\$ - \$	- S	32 Sideroad 27 Sideroad	27 Sideroad Wellington County Rd 22	3.00 NOW 3.00 6 to 10	30 \$ 70 \$	60,480	\$ 1,660,310	\$ 899,534 \$ 996,186	\$ 664,124 5	0 7	Poor Good	M	2020 2017	
2	nd Line nd Line	Rural SurfTreat 199 Rural SurfTreat 199	1 \$ 354,656	\$ 195,061	\$ 159,595	\$ -	\$ - \$	5 - N	Wellington County Rd 22 17 Sideroad	17 Sideroad 0.3 km W of Wellington County Rd 124	3.00 6 to 10 2.40 NOW	70 \$ 25 \$		\$ 1,355,323	\$ 996,186 \$ 813,194	\$ 542,129 5	0 7	Good Poor	M E	2016 2015	
	nd Line rd Line	Rural HMAsphalt 200 Rural Gravel 199				\$ 55,450 \$ -			0.3 km W of Wellington County Rd 124 Erin-Halton Hills Boundary	Wellington County Rd 50	0.30 ADEQ 3.00 ADEQ	80 \$ 80 \$	810		\$ 98,395 \$ 1,063,504			Good Good	L L	2033	
	rd Line rd Line	Rural Gravel 199 Rural Gravel 199		\$ 99,768	3 \$ 149,651	\$ -			Wellington County Rd 50 10 Sideroad	10 Sideroad Wellington County Rd 124	3.00 ADEQ 1.80 ADEQ	75 \$ 75 \$	=	\$ 1,063,504	\$ 1,063,504 \$ 638,103	\$ - 5		Good Good	L L	2033 2033	
3	rd Line rd Line	Rural Gravel 198 Rural Gravel 198 Rural Gravel 198	5 \$ 122,381	\$ 85,667	\$ 36,714		\$ - \$	- \	Wellington County Rd 124	17 Sideroad Wellington County Rd 22	2.60 NOW 3.00 NOW	35 \$ 35 \$	484,646	\$ 921,704	\$ 921,704 \$ 1,063,504	\$ - 5	0	Poor	Ē	2020 2021	
3	rd Line	Rural Gravel 199	4 \$ 220,675	\$ 104,821	\$ 115,854	\$ -	\$ - \$	- 1	Wellington County Rd 22	27 Sideroad	3.20 6 to 10	60 \$		\$ 1,134,405	\$ 1,134,405	\$ - 5	0	Average	M		
4	rd Line th Line	Rural Gravel 197	9 \$ 92,351	\$ 78,498	3 \$ 13,853	\$ -	\$ - \$	- 2 5 - I	27 Sideroad Erin-East Garafraxa Townline	Erin-East Garafraxa Townline 27 Sideroad	3.00 ADEQ 3.00 NOW	90 \$			\$ 873,593 \$ 738,903	\$ - 5	0	Very Good Very Poor	E E	2033 2022	
4	th Line th Line	Rural Gravel 199 Rural Gravel 199	7 \$ 91,833	\$ 36,733	\$ \$ 55,100	\$ -	\$ - \$	- 2 - 2	27 Sideroad 24 Sideroad	24 Sideroad Wellington County Rd 22	1.90 ADEQ 1.30 ADEQ	75 \$ 80 \$		\$ 389,798	\$ 673,553 \$ 389,798	\$ - 5	0	Good Good	L L	2033 2033	
	th Line th Line	Rural Gravel 198 Rural Gravel 198	5 \$ 137,835		\$ 41,351	\$ -	7	- 1	Wellington County Rd 22 17 Sideroad	17 Sideroad Wellington County Rd 124	3.00 6 to 10 2.70 NOW	40 \$ 35 \$			\$ 899,534 \$ 809,581		•	Poor Poor	M E	2022	
4	th Line	Rural Gravel 198 Rural Gravel 198	5 \$ 89,843	\$ 62,890	\$ 26,953	\$ -		- 1	Wellington County Rd 124 10 Sideroad	10 Sideroad Wellington County Rd 50	1.80 NOW 3.20 NOW		335,524	\$ 638,103	\$ 638,103 \$ 1,134,405	\$ - 5	0	Poor	E	2021 2024	
) 4	th Line th Line	Rural Gravel 199 Rural Gravel 198	6 \$ 227,165	\$ 96,545	\$ 130,620	\$ -	\$ - \$	- 1	5 Sideroad Erin-Halton Hills Boundary	Erin-Halton Hills Boundary Wellington County Rd 50	3.00 6 to 10 3.00 NOW	75 \$ 35 \$		\$ 1,063,504	\$ 1,063,504	\$ - 5	0	Good Poor	M	2024	
5	th Line	Rural Gravel 198	5 \$ 161,679	\$ 113,175	\$ 48,504	\$ -	\$ - \$	- 1	Wellington County Rd 50	0.03 km E of 10 Sideroad	3.00 NOW	35 \$		\$ 1,063,504	\$ 1,063,504	\$ - 5	0	Poor	E	2025	
	th Line th Line	Rural Gravel 200 Rural Gravel 199		\$ 73,466	\$ 110,200	\$ -	\$ - \$	- (0.03 km E of 10 Sideroad Wellington County Rd 124 17 Sideroad	Wellington County Rd 124 17 Sideroad	1.80 ADEQ 2.60 ADEQ	90 \$ 75 \$	-	\$ 638,103 \$ 779,596 \$ 921,704	\$ 638,103 \$ 779,596 \$ 921,704	\$ - 5	0	Very Good Good	L	2033 2033	
	th Line	Rural Gravel 199	7 \$ 216,163	\$ 86,465	\$ 129,698		\$ - 9			0.6 km E of Wellington County Rd 22	2.60 ADEQ	75 \$	-			\$ - 5		Good		2033	

					Road Base			Road Surface		Sta	ate of the Infrastructure for Roads Report - 4	4 Roads Management Se	rvices Inc.									enario 2
ction Item Description mber	Roadside	Material	Year Built	Historical Cost Dec. 31, 2012	Accumulated Amortization Dec. 31, 2012	Net Book Value Dec. 31, 2012	Historical Cost Dec. 31, 2012	Accumulated Amortization Dec. 31, 2012	Net Book Value Dec. 31, 2012	From Desc	To Desc	Length Time of Need	Ph Cond In	nprovement Cost	Replacement Cost (Surface & Base)	Assumed Road As Base RC	Surface RC	AM Useful AM Useful Life Life (Base) (Surface)	Asset Condition	Risk of Failure	Revised Replacement Year (Improvement Costs)	Rem
5th Line 5th Line	Semi-Urban Semi-Urban S		1994 1986	\$ 27,964 S \$ 43,845 S			\$ - \$ -	\$ - \$ -	\$ - \$ -	0.5 km W of Wellington County Rd 22 Station st	24 Sideroad 0.4 km N of Station St	0.50 NOW 0.40 1 to 5	75 \$ 55 \$	122,449 94,948	\$ 199,334 \$ 145.604	\$ 199,334 \$ \$ 87,362 \$	58,242	50 50 7	Good Average	E	2017 2017	3
5th Line	Rural 0	ravel	2001 1998	\$ 18,536 \$ \$ 96.522 \$	\$ 5,561	\$ 12,975	\$ - \$ -	<u> </u>	-	0.4 km N of Station St 0.6 km N of 24 Sideroad	0.6 km N of Station St 27 Sideroad	0.20 ADEQ 1.20 ADEQ	90 \$ 80 \$	-	\$ 49,260 \$ 403,722	\$ 49,260 \$ \$ 403,722 \$	-	50 50	Very Good Good	L	2033 2033	3
5th Line 6th Line	Rural C	ravel	2001	\$ 296,572 S \$ 312,218 S	\$ 88,972	\$ 207,600	\$ - \$ -	<u> </u>	\$ -	27 Sideroad Erin-East Garafraxa Townline	Erin-Garafraxa Townline Sideroad 27	3.20 ADEQ 3.20 ADEQ	90 \$ 90 \$	-	\$ 1,076,592	\$ 1,076,592 \$ \$ 959,503 \$	-	50	Very Good Very Good	Ē	2033 2033	
6th Line	Rural C	ravel	1996	\$ 124,546	\$ 52,932	\$ 71,614	\$ -	\$ -	\$ -	27 Sideroad	24 Sideroad	1.80 NOW	75 \$	539,721	\$ 539,721	\$ 539,721 \$	=	50	Good	E	2023	
6th Line 6th Line	Rural C	ravel ravel	1984 1998	\$ 56,185 S \$ 215,844 S	\$ 80,942	\$ 134,903	\$ -	\$ - \$ -	· ·	24 Sideroad Wellington County Rd 22	Wellington County Rd 22 17 Sideroad	1.30 NOW 3.00 ADEQ	30 \$ 80 \$	183,966	\$ 389,798 \$ 1,063,504	\$ 389,798 \$ \$ 1,063,504 \$	-	50 50	Poor Good	L	2022 2033	
6th Line 6th Line	Rural C	ravel ravel	1986 1998	\$ 157,267 \$ \$ 151,091 \$	\$ 56,659	\$ 94,432	\$ - \$ -	\$ - \$ -	\$ - \$ -	17 Sideroad Wellington County Rd 124	Wellington County Rd 124 9 Sideroad	2.90 NOW 2.10 ADEQ	35 \$ 80 \$	540,566	\$ 1,028,054 \$ 744,453	\$ 1,028,054 \$ \$ 744,453 \$	-	50 50	Poor Good	E L	2023 2033	
6th Line 6th Line		ravel ravel	1995 1985	\$ 147,393 \$ \$ 136,091 \$	\$ 66,327 \$ 95,264		\$ - \$ -	\$ - \$ -	\$ - \$ -	9 Sideroad 5 Sideroad	Wellington County Rd 50 Erin-Halton Hills Boundary	2.60 NOW 3.00 NOW	70 \$ 35 \$	779,596 1,063,504	\$ 779,596 \$ 1,063,504	\$ 779,596 \$ \$ 1,063,504 \$	-	50 50	Good Poor	E E	2026 2024	
8th Line 8th Line		ravel ravel	1995 1997	\$ 199,348 \$ \$ 199,424 \$			\$ - \$ -	\$ - \$ -	*	Erin-Halton Hills Boundary 5 Sideroad	5 Sideroad 10 Sideroad	3.20 ADEQ 3.00 6 to 10	65 \$ 75 \$	-	\$ 959,503 \$ 899,534	\$ 959,503 \$ \$ 899,534 \$	-	50 50	Good Good	L M	2033	
8th Line		ravel MAsphalt	1998 2005	\$ 98,351 \$ \$ 45,009 \$	\$ 36,882 \$ 9.002	\$ 61,469 \$ 36,007	\$ - \$ 30.974	\$ - \$ 12.390	\$ - \$ 18.584	10 Sideroad Wellington County Rd 124	Wellington County Rd 124 0.2 km N of Wellington County Rd 124	1.40 ADEQ 0.20 ADEQ	80 \$ 90 \$	360	\$ 344,821 \$ 92,478	\$ 344,821 \$ \$ 55,487 \$	36.991	50 50 20	Good Very Good	L	2033	
8th Line 8th Line	Rural C	ravel urfTreat	1997 1996	\$ 106,359 S \$ 27,364 S	\$ 42,544	\$ 63,815	\$ -	\$ -	\$ -	0.2 km N of Wellington County Rd 124	15 Sideroad Erin Heights Dr	1.60 NOW 0.20 6 to 10	80 \$ 70 \$	196,170 30,945	\$ 696,252	\$ 696,252 \$ \$ 63.571 \$	42.380	50 50 7	Good	E	2027 2032	
8th Line	Rural S	urfTreat urfTreat	1996 1996	\$ 41,046 S \$ 61,569 S	\$ 17,445	\$ 23,601	\$ -	\$ -	\$ -	Erin Heights Dr	Sideroad 15	0.30 6 to 10 0.45 6 to 10	70 \$ 65 \$	158,927 69,626	\$ 158,927 \$ 254,123	\$ 95,356 \$ \$ 152,474 \$	63,571 101,649	50 7	Good	M	2032	
8th Line 8th Line	Rural S	urfTreat	1996	\$ 47,887	\$ 20,352	\$ 27,535	\$ -	\$ -	\$ -	0.35 km E of 17 Sideroad 17 Sideroad	0.8 km E of 17 Sideroad 0.35 km E of 17 Sideroad	0.35 6 to 10	65 \$	52,334	\$ 162,356	\$ 97,414 \$	64,942	50 7	Good	M	2032 2032	
8th Line 8th Line	Rural F	ravel MAsphalt	1997 2001	\$ 199,424 S \$ 358,924 S	\$ 107,677	\$ 251,247	\$ 228,842	\$ - \$ 137,305		17 Sideroad Wellington County Rd 22	Wellington County Rd 22 Orangeville St	3.00 ADEQ 1.80 ADEQ	80 \$ 85 \$	3,240	\$ 1,063,504 \$ 996,186	\$ 1,063,504 \$ \$ 597,712 \$	398,474	50 50 20	Good Very Good	L	2033	
8th Line 8th Line		MAsphalt ravel	2004 1998	\$ 179,441 \$ \$ 296,374 \$	\$ 40,374 \$ 111,140		\$ 114,408 \$ -	\$ 51,484 \$ -	•	27 Sideroad Erin-West Garafraxa Townline	Orangeville St 27 Sideroad	0.80 ADEQ 3.50 ADEQ	85 \$ 80 \$	1,440	\$ 363,687 \$ 862,054	\$ 218,212 \$ \$ 862,054 \$	145,475	50 20 50	Very Good Good	L	2033	
9th Line 9th Line		ravel ravel	1997 2001	\$ 236,717 S \$ 263,368 S	\$ 94,687 \$ 79,010	\$ 142,030 \$ 184,358	\$ - \$ -	\$ - \$ -	\$ -	Erin-West Garafraxa Townline 27 Sideroad	27 Sideroad Wellington County Rd 22	3.20 ADEQ 3.00 ADEQ	80 \$ 90 \$	-	\$ 1,134,405 \$ 1,063,504	\$ 1,134,405 \$ \$ 1,063,504 \$	-	50 50	Good Very Good	L	2033 2033	
Dianne Rd/Mountain Cr 9th Line	Semi-Urban F	MAsphalt urfTreat	2000 1996	\$ 53,144 S \$ 118.083 S			\$ 37,288 \$ -			Wellington County Rd 52 Armstrong St	Kenneth Ave Wellington County Rd 52	0.32 ADEQ 0.78 ADEQ	85 \$ 85 \$	576 1.395		\$ 67,994 \$ \$ 224,747 \$	45,330 149.831	50 20 50 15	Very Good Very Good	L		
9th Line 9th Line		urfTreat urfTreat	2008	\$ 57,335 S \$ 329,678 S	\$ 7,167	\$ 50,168	\$ - \$ -	\$ - \$ -	\$ -	Armstrong St 10 Sideroad	10 Sideroad 5 Sideroad	0.50 ADEQ 3.00 ADEQ	90 \$ 85 \$	900 5,400	\$ 241,663 \$ 1,765,192	\$ 144,998 \$ \$ 1,059,115 \$	96,665 706,077	50 7 50 15	Very Good Very Good	L		
9th Line	Rural S	urfTreat	2008	\$ 329,678	\$ 41,210	\$ 288,468	\$ -	\$ -	· ·	5 Sideroad	Wellington County Rd 42	3.00 ADEQ	85 \$	5,400	\$ 1,765,192 \$ 1,063,504	\$ 1,059,115 \$	706,077	50 15	Very Good	Ĺ	2025	
10th Line 10th Line	Rural C	ravel ravel	2000	\$ 211,923 S \$ 257,028 S	\$ 83,534	\$ 173,494	\$ - \$ -	\$ - \$ -	*	Wellington County Rd 42 5 Sideroad	5 Sideroad 10 Sideroad	3.00 NOW 3.20 ADEQ	80 \$ 85 \$	1,063,504	\$ 931,832	\$ 1,063,504 \$ \$ 931,832 \$	-	50 50	Good Very Good	L	2025 2033	
10th Line 10th Line		ravel MAsphalt	1998 2000	\$ 99,049 S \$ 311,797 S	\$ 37,143 \$ 101,334		\$ - \$ 204,877	\$ - \$ 133,170	\$ - \$ 71,707	10 Sideroad Wellington County Rd 52	Wellington County Rd 52 Pine Ridge Rd	1.30 ADEQ 0.87 ADEQ	85 \$ 80 \$	-	\$ 378,557 \$ 392,125	\$ 378,557 \$ \$ 235,275 \$	156,850	50 50 7	Very Good Good	L	2033	
10th Line	Rural (ravel	2001	\$ 7,801 5	\$ 2,340	\$ 5,461	\$ -	\$ -	\$ -	Pine Ridge Rd 15 Sideroad	15 Sideroad 0.1 km N of 15 Sideroad	1.03 ADEQ 0.10 NOW	75 \$ 90 \$	-	\$ 464,240 \$ 43,516	\$ 278,544 \$ \$ 43,516 \$	185,696	50 7 50	Good Very Good	E		
10th Line 10th Line		ravel MAsphalt	1997 2004	\$ 215,445 S \$ 23,417 S		\$ 129,267 \$ 18,148	\$ - \$ 17,161	\$ - \$ 7,722	7	Wellington County Rd 124 Wellington County Rd 22	Wellington County Rd 22 0.12 km S of Wellington County Rd 22	2.88 ADEQ 0.12 ADEQ	80 \$ 100 \$	-	\$ 1,020,964 \$ 53,913	\$ 1,020,964 \$ \$ 32,348 \$	21,565	50 50 20	Good Very Good	L	2033 2033	
10th Line 10th Line	Rural C	ravel	1997 1995	\$ 239,383 S \$ 191,694 S	\$ 95,753	\$ 143,630	\$ -	\$ - \$ -		Wellington County Rd 22 27 Sideroad	27 Sideroad Erin-East Garafraxa Townline	3.20 ADEQ 3.00 ADEQ	80 \$ 70 \$	-	\$ 959,503 \$ 899,534	\$ 959,503 \$ \$ 899,534 \$	-	50	Good	L	2033 2033	
Erin-Caledon Townline	Rural F	MAsphalt	1981	\$ 508,171	\$ 406,537	\$ 101,634	\$ 300,984	\$ 300,984	•	Erin-East Garafraxa Townline	27 Sideroad	3.20 NOW	30 \$	543,554	\$ 1,437,671	\$ 862,603 \$ \$ 808,690 \$		50 20	Poor	E	2026	
Erin-Caledon Townline Mill St	Semi-Urban F		1981	\$ 459,489 S \$ 69,425 S	\$ 55,540	\$ 13,885	\$ 282,172 \$ 288,651	\$ 43,298	\$ 245,354	27 Sideroad Water St	Wellington County Rd 22 Orangeville St	3.00 NOW 0.54 ADEQ	85 \$	504,441 972		\$ 110,475 \$	539,127 73,650	50 20 50 20	Poor Very Good	L	2027	
Ellen Cr Alice Gate	Semi-Urban F Semi-Urban F		1997 1992	\$ 72,791 S \$ 13,970 S	\$ 7,334	\$ 6,636	\$ 47,203 \$ 8,517	\$ 8,517	\$ -	Mill St	Church St Ellen Cr	0.50 ADEQ 0.10 1 to 5	75 \$ 55 \$	900 8,562	\$ 33,439	\$ 100,316 \$ \$ 20,063 \$		50 20 50 20	Good Average	H	2031	
Queen St Church St	Semi-Urban H Semi-Urban H		1991 1996	\$ 47,005 S \$ 15,471 S			\$ 35,372 \$ 63,784	\$ 35,372 \$ 9,568		Barker St Main St	Trafalgar Rd Anne St	0.40 NOW 0.12 6 to 10	20 \$ 95 \$	532,979 159,894	\$ 164,223 \$ 48,791	\$ 98,534 \$ \$ 29,275 \$	65,689 19,516	50 20 50 20	Very Poor Very Good	E M	2026 2032	
Church St Church St	Semi-Urban H Semi-Urban H		1996 1998	\$ 10,314 S \$ 47,209 S			\$ 43,244 \$ 63,784			Anne St Barker St	Barker St Ellen Cr	0.08 ADEQ 0.11 ADEQ	100 \$ 100 \$	-	\$ 32,528 \$ 40.041	\$ 19,517 \$ \$ 24,025 \$	13,011 16.016	50 20 50 20	Very Good Very Good	L	2033 2033	
				\$ 37.501						Ellen Cr	Mill St	0.21 1 to 5	40 \$ 40 \$	31,885	\$ 70,913 \$ 137,009	\$ 42,548 \$	28,365 54.804	50 20 50 20	Poor	Н	2031 2031	
Anne St Anne St	Semi-Urban F		1992 1986	\$ 24,411	\$ 16,477	\$ 7,934	\$ 8,378 \$ 107,028	\$ 16,054	\$ 90,974		Queen St Church St	0.20 ADEQ	100 \$	88,234	\$ 228,850	\$ 82,205 \$ \$ 137,310 \$	91,540	50 20	Very Good	L	2033	
Spruce St Mill St	Semi-Urban F Semi-Urban F	MAsphalt	2005 1973	\$ 49,384 S \$ 21,641 S	\$ 9,877 \$ 21,641	\$ 39,507 \$ -	\$ 33,297 \$ 48,649		\$ 41,352	Anne St	0.08 km S of Douglas Cr 0.05 km E of Anne St	0.22 ADEQ 0.09 ADEQ	90 \$ 100 \$	387	\$ 102,982	\$ 47,807 \$ \$ 61,789 \$	31,871 41,193	50 20 50 20	Very Good Very Good	L	2033	
Mill St Upper Canada Dr - Section #01405	Semi-Urban H	MAsphalt MAsphalt	1981 2010	\$ 26,688 S \$ 344,323 S	\$ 21,350 \$ 25,824		\$ 80,001 \$ -			0.05 km E of Anne St Main St	Water St Cul de Sac	0.15 6 to 10 0.72 ADEQ	100 \$ 90 \$	1,287	\$ 64,476 \$ 979,612	\$ 38,686 \$ \$ 587,767 \$	25,790 391,845	50 20 50 20	Very Good Very Good	M L		
Leader Ct - Section #01407 McMurchy Lane - Section #01409		MAsphalt MAsphalt	2010 2010	\$ 162,567 S \$ 38,270 S	\$ 12,192 \$ 2,870	\$ 150,374 \$ 35,400	\$ - \$ -	\$ - \$ -	\$ -	Upper Canada Dr Upper Canada Dr	South end West end	0.34 ADEQ 0.08 ADEQ	95 \$ 100 \$	-	\$ 465,830 \$ 85,819	\$ 279,498 \$ \$ 51,491 \$	186,332 34,328	50 20 50 20	Very Good Very Good	L L	2033 2033	
Mill St George St	Semi-Urban H Semi-Urban H	MAsphalt MAsphalt	2001 1983	\$ 17,267 S \$ 70,021 S	\$ 5,180 \$ 52,516	\$ 12,087 \$ 17,505	\$ 63,784 \$ 48,372	,		Main St Trafalgar Rd	Anne St South End	0.12 ADEQ 0.60 NOW	100 \$ 35 \$	663,965	\$ 131,589 \$ 198,659	\$ 78,953 \$ \$ 119,195 \$	52,636 79,464	50 20 50 20	Very Good Poor	L	2033 2028	
George St Station St	Semi-Urban F		1977 1979	\$ 16,338 S \$ 46,392 S	\$ 14,704	\$ 1,634	\$ 11,287 \$ 33,861	\$ 11,287	\$ -	Main St Trafalgar Rd	George St (N/S leg) Elora Cataract Trail	0.14 NOW 0.40 NOW	15 \$ 25 \$	154,925 268,503	\$ 50,130	\$ 30,078 \$ \$ 104,438 \$	20,052	50 20 50 20	Very Poor Poor	E	2027 2027	
Jane St Market St	Semi-Urban C	ravel	1997	\$ 14,998 S \$ 14,998 S	\$ 5,999	\$ 8,999	\$ -	\$ -	\$ -	Trafalgar Rd Trafalgar Rd	0.2 km S of Trafalgar Rd 0.2 km N of Trafalgar Rd	0.20 ADEQ 0.20 ADEQ	80 \$	42,933 42,933		\$ 66,220 \$ \$ 71,614 \$	-	50 50	Good	Ĺ	2033 2033	
Wellington St	Semi-Urban C	ravel	1997 1997	\$ 11,999 \$	\$ 4,800	\$ 7,199	\$ -	\$ -	\$ -	Trafalgar Rd	0.2 km N of Trafalgar Rd	0.20 ADEQ	80 \$ 80 \$	42,933	\$ 66,220	\$ 66,220 \$	-	50	Good Good	L	2033	
Elizabeth Cr Douglas Cr	Semi-Urban C Semi-Urban H	MAsphalt	1997 2005	\$ 10,499 S \$ 257,258 S	\$ 51,452	\$ 205,806	\$ - \$ 173,454	\$ 69,382	\$ 104,072		0.2 km S of Trafalgar Douglas Cr	0.20 ADEQ 1.12 ADEQ	80 \$ 90 \$	42,933 2,016	\$ 415,065	\$ 71,614 \$ \$ 249,039 \$		50 50 20	Good Very Good	L	2033	
Currie Dr Water St		MAsphalt	2005 2005	\$ 22,969 S \$ 23,407 S	\$ 4,681	\$ 18,726	\$ 15,487 \$ 15,487	\$ 6,195	\$ 9,292	Douglas Cr Mill St	0.03 km S of Douglas Cr (south leg) Douglas Cr	0.10 ADEQ 0.10 ADEQ	90 \$ 95 \$	180 180	\$ 37,563	\$ 22,235 \$ \$ 22,538 \$	15,025	50 20 50 20	Very Good Very Good	L		
Credit River Rd Sandlewood Cr	Semi-Urban H Semi-Urban H	MAsphalt	1997 2002	\$ 123,516 S \$ 140,132 S	\$ 49,406	\$ 74,110	\$ 82,953 \$ 86,687	\$ 66,362	\$ 16,591	10th Line Erin-Halton Hills Boundary	15 Sideroad Trafalgar Rd	0.80 6 to 10 0.70 ADEQ	70 \$ 90 \$	73,427 1,260	\$ 283,310	\$ 169,986 \$ \$ 179,092 \$	113,324	50 20 50 20	Good Very Good	M L	2032	
Erin Wood Dr Delarmbro Dr	Semi-Urban F		1996 2005	\$ 112,712 S \$ 724,020 S	\$ 47,903	\$ 64,809	\$ 70,034 \$ 208,214	\$ 59,529	\$ 10,505	8th Line 8th Line	West end Cul de Sac Wellington County Rd 124	0.70 6 to 10 1.10 ADEQ	70 \$ 85 \$	66,565 1,980	\$ 295,713	\$ 177,428 \$ \$ 755,204 \$	118,285	50 20 50 20	Good Very Good	M L	2032	
Forest Ridge Rd Cedar Ridge Ct		MAsphalt	2005 1996	\$ 131,640 S \$ 18,994 S	\$ 26,328	\$ 105,312	\$ 37,857 \$ 12,370		\$ 22,714	Delarmbro Dr 10th Line	West End Cul de Sac West End Cul de Sac	0.20 ADEQ 0.12 1 to 5	95 \$ 50 \$	360 19,890		\$ 137,310 \$ \$ 25,735 \$		50 20 50 20	Very Good	L	2031	
Pine Ridge Rd	Semi-Urban F	MAsphalt	1996	\$ 187,693	\$ 79,770	\$ 107,923	\$ 121,878	\$ 103,596	\$ 18,282	10th Line 10th Line Kenneth Ave	10th Line	1.20 NOW	35 \$	196,191	\$ 424,964	\$ 254,978 \$	169,986	50 20	Average Poor	E	2027	
Mountainview Cr Kenneth Ave	Semi-Urban H Semi-Urban H	MAsphalt	2001	\$ 62,947 S \$ 52,949 S	\$ 14,561	\$ 38,388	\$ 38,940 \$ 37,151	\$ 20,433	\$ 16,718	Wellington County Rd 124	Armstrong St South End	0.32 6 to 10 0.30 6 to 10	70 \$ 80 \$	29,933	\$ 113,324 \$ 106,241	\$ 63,745 \$	42,496	50 20 50 20	Good Good	M	2032	
Garden Ct Armstrong St	Semi-Urban H Semi-Urban H	MAsphalt	2001 2005	\$ 7,868 S \$ 127,569 S	\$ 25,514	\$ 102,055	\$ 4,867 \$ 80,446	\$ 32,178	\$ 48,268	Mountainview Cr Old Cul de Sac	South End Cul de Sac 9th Line	0.04 ADEQ 0.25 1 to 5	65 \$ 50 \$	3,742 107,593	\$ 14,165 \$ 107,593	\$ 8,499 \$ \$ 64,556 \$		50 20 50 20	Good Average	H	2033 2031	
Armstrong St	Semi-Urban F	MAsphalt	1998	\$ 34,144 5	\$ 12,804	\$ 21,340	\$ 21,122	\$ 15,842	\$ 5,281	9th Line Leenders Lane	Old Cul de Sac Armstrong St	0.55 ADEQ 0.46 ADEQ	100 \$ 100 \$	-	\$ 194,775 \$ 161,132	\$ 116,865 \$ \$ 96,679 \$		50 20 50 20	Very Good Very Good	L	2033 2033	
15 Sideroad	Rural C	ravel	1997	\$ 15,193	\$ 6,077	\$ 9,116	\$ -	s -	\$ -	Armstrong Cr Trafalgar Rd	South End 0.3 km E of Trafalgar Rd	0.50 ADEQ 0.30 ADEQ	100 \$ 75 \$	319,932	\$ 178,714 \$ 319,932	\$ 107,228 \$ \$ 319,932 \$		50 20 50	Very Good Good	L	2033 2033	
Unopened 10 Sideroad Patrick Dr		arth	1981 2000	\$ 802 S \$ 50,550 S	\$ 642	\$ 160	\$ - \$ 33,740	\$ - \$ 21,931	\$ - \$ 11,809	5th Line	6th Line Kildare Dr	0.20 ADEQ 0.20 6 to 10	35 \$ 70 \$	49,260 26,456	\$ 119,407	\$ 71,644 \$ \$ 54,345 \$	47,763	50 0	Poor Good	L	2033 2033	
Patrick Dr	Semi-Urban F	MAsphalt	2000	\$ 95,257	\$ 30,959	\$ 64,298	\$ 59,133	\$ 38,436	\$ 20,697	Kildare Dr	West End Cul de Sac	0.50 ADEQ	85 \$	900	\$ 178,714	\$ 107,228 \$	71,486	50 20	Very Good	L	2033	
Kildare Dr Kerry Ct	Semi-Urban H Semi-Urban H	MAsphalt	2000 1997	\$ 57,154 S \$ 25,429 S	\$ 10,172	\$ 15,257	\$ 35,480 \$ 15,786	\$ 12,629	\$ 3,157	Patrick Dr Kildare Dr	South End West End Cul de Sac	0.30 ADEQ 0.15 ADEQ	75 \$ 75 \$	540 270	\$ 64,556	\$ 64,337 \$ \$ 38,734 \$	42,891 25,822	50 20 50 20	Good Good	L		
Elizabeth Cr Elizabeth Cr		MAsphalt	2001 2001	\$ 142,403 S \$ 51,206 S	\$ 15,362	\$ 35,844	\$ 88,994 \$ 12,713	\$ 7,628	\$ 5,085	0.1 km S of Erin-East Garafraxa Townline		0.70 6 to 10 0.10 ADEQ	60 \$ 85 \$	68,190 180	\$ 114,425	\$ 152,885 \$ \$ 68,655 \$	101,923 45,770	50 20 50 20	Average Very Good	M L	2033	
Pioneer Dr McCullough Dr	Semi-Urban H Urban H	MAsphalt MAsphalt	2001 2003	\$ 82,408 S \$ 359,619 S			\$ 48,674 \$ 106,959			Wellington County Rd 23 Wellington County Rd 52	17 Sideroad Wellington County Rd 52	0.40 ADEQ 0.60 ADEQ	80 \$ 90 \$	720 1,080		\$ 91,824 \$ \$ 411,929 \$	61,216 274,620	50 20 50 20	Good Very Good	L		
Aspen Ct		MAsphalt	2003	\$ 179,809			\$ 53,480			McCullough Dr 2nd Line	Cul de Sac North End Cul de Sac	0.30 ADEQ 1.00 ADEQ	90 \$ 100 \$	540	\$ 343,275	\$ 205,965 \$ \$ 822,052 \$	137,310	50 20 50 20	Very Good Very Good	L	2033 2033	
										Stewart Dr	2nd Line	0.62 ADEQ	100 \$		\$ 849,454	\$ 509,672 \$	339,782	50 20	Very Good	L	2033	
March St	Semi-Urban H		1975	\$ 6,785			\$ 4,569			Anderson Close Main St	West End Cul de Sac William St	0.10 ADEQ 0.10 NOW	100 \$ 20 \$	95,504		\$ 68,655 \$ \$ 14,731 \$	45,770 9,821	50 20 50 20	Very Good Very Poor	E	2033 2028	
Union St 24 Sideroad	Semi-Urban F Semi-Urban S		1989 1998	\$ 7,229 S \$ 30,401 S	\$ 11,400	\$ 19,001	\$ -	\$ -		Main St 6th Line	William St 0.2 km W of 6th Line	0.10 NOW 0.20 ADEQ	55 \$ 85 \$	95,504	\$ 70,827	\$ 14,731 \$ \$ 42,496 \$	9,821 28,331	50 20 50 7	Average Very Good	L	2027 2033	
24 Sideroad William St	Rural C Semi-Urban F	ravel MAsphalt	2001 2001	\$ 18,536 S \$ 25,514 S			\$ - \$ 18,162	\$ - \$ 10,897	\$ - \$ 7,265	0.2 km W of 6th Line South End	0.4 km W of 6th Line Union St	0.20 ADEQ 0.20 6 to 10	85 \$ 70 \$	191,007	\$ 58,240 \$ 59,637	\$ 58,240 \$ \$ 35,782 \$	23,855	50 50 20	Very Good Good	L M	2033 2033	
Charles St		MAsphalt	1985	\$ 68,583			\$ 13,437		\$ -	Wellington County Rd 124 Main St	West End Church Blvd	0.20 NOW 0.16 1 to 5	40 \$	143,314		\$ 137,310 \$ \$ 109,848 \$	91,540	50 20 50 20	Poor Average	Е	2027 2031	

																	Ī					Scena	ırio 2
Section Number	Item Description	Roadside M	Material Y	ear Built	Historical Cost Dec. 31, 2012	Accumulated Amortization Dec. 31, 2012	Net Book Value Dec. 31, 2012	Historical Cost	Accumulated Amortization Dec. 31, 2012	Net Book Value Dec. 31, 2012	From Desc	State of the Infrastructure for Roads Report -	Time of		Improvement Cost	Replacement Cost (Surface & Base)	Assumed Road Assu Base RC Su	umed Road Life rface RC (Base)	I AM Useful Life (Surface)	Asset Condition	Risk of Failure	Revised Replacement Year (Improvement	Revised Remaining Useful Life
																		. ,	,			Costs)	
	Church St West Church Blvd	Semi-Urban HM/	Asphalt Asphalt	1999 1998	\$ 8,851 \$ \$ 40,227 \$	3,098 15,085		\$ 5,328 \$ \$ 7.881 \$	3,730 5.911			Church Blvd North End	0.06 ADEQ 0.10 NOW	85 \$ 95 \$	\$ 99 \$ 71.657	\$ 18,210 \$ 114,425	\$ 10,926 \$ \$ 68,655 \$	7,284 50 45,770 50	20	Very Good Very Good	L	2028	36 35
	Centre St		Asphalt Asphalt	2005	\$ 40,227 \$ \$ 109,788 \$	21,958		\$ 7,881 \$	8,604			South End	0.10 NOW	95 \$	\$ 71,657	\$ 228.850	\$ 137,310 \$	91.540 50	20	Very Good Very Good	F	2028	35 42
	Carberry Rd		Asphalt	2002	\$ 42,809 \$	11,772		\$ 29,573 \$	16,265			Sunnyside Dr	0.20 ADEQ	80 \$	\$ 360	\$ 79,385	\$ 47,631 \$	31,754 50	20	Good	L		39
	Carberry Rd		Asphalt	2002	\$ 54,583 \$	15,010		\$ 14,787 \$	8,133		Sunnyside Dr	Cul de Sac	0.10 ADEQ	80 \$	\$ 180		\$ 68,655 \$	45,770 50	20	Good	L		39
	Sunnyside Dr		Asphalt	1981	\$ 18,876 \$	15,101		\$ 13,437 \$	13,437		Carberry Rd	Main St	0.20 NOW	15 \$	\$ 191,007		\$ 35,782 \$	23,855 50	20	Very Poor	Е	2028	18
	Erin Heights Dr Weslev Cr		Asphalt Asphalt	1997 2000	\$ 379,332 \$ \$ 154.079 \$	151,733 50,076		\$ 102,763 \$ \$ 41.741 \$	82,210 27.132		8th Line Erin Heights Dr	15 Sideroad Erin Heights Dr	0.83 ADEQ 0.30 ADEQ	80 \$	\$ - \$ 540	\$ 1,163,132 \$ 411,026	\$ 697,879 \$ \$ 246,616 \$	465,253 50 164,410 50	20	Good Good	L	2033	34 37
	William Rex Cr		Asphalt	2000	\$ 231,119 \$	75,114		\$ 62,611 \$	40,697		Erin Heights Dr	Erin Heights Dr	0.45 ADEQ	80 \$	\$ 810		\$ 369,923 \$	246,616 50	20	Good	- i		37
	Delerin Cr		Asphalt	2000	\$ 231,119 \$	75,114		\$ 62,611 \$	40,697			Erin Heights Dr	0.45 ADEQ	80 \$	\$ 810		\$ 369,923 \$	246,616 50	20	Good	L		37
	Hill St		Asphalt	2002	\$ 51,371 \$	14,127		\$ 12,384 \$	6,811		Main St	Hillview St	0.10 6 to 10	70 \$			\$ 68,655 \$	45,770 50	20	Good	M	2033	39
	Hill St		Asphalt	2002	\$ 51,371 \$	14,127		\$ 12,384 \$	6,811	* 0,0.0	Hillview St	Cul de Sac	0.10 ADEQ	80 \$			\$ 68,655 \$	45,770 50	20	Good	L		39
	Hillview St Water St		Asphalt Asphalt	2001	\$ 54,848 \$ \$ 153,499 \$	16,454 42,212		\$ 15,438 \$ \$ 43,205 \$	9,263 23,763		Hill St Main St	Water St Waterford Dr Cul de Sac	0.10 ADEQ 0.28 ADEQ	85 \$ 80 \$	\$ 180 \$ 495		\$ 68,655 \$	45,770 50 154.150 50	20	Very Good Good	L		38 39
	Will St	Semi-Urban HM/		1983	\$ 153,499 \$	21,618		\$ 43,205 \$	23,763		Wellington County Rd 124	Woolen Mill Lane	0.28 ADEQ 0.20 NOW	30 \$	\$ 266.489	\$ 385,375	\$ 231,225 \$ \$ 61.864 \$	41,243 50	20	Poor	E	2028	20
	Woolen Mill Lane	Semi-Urban HM/		1979	\$ 9,438 \$	8,022		\$ 6,718 \$	6,718		Mill St	West End	0.10 ADEQ	25 \$,	\$ 33,110	\$ 19,866 \$	13,244 50	20	Poor	L	2033	16
	Millwood Rd	Semi-Urban HM/		1981	\$ 27,091 \$	21,673	\$ 5,418	\$ 16,930 \$	16,930		Woolen Mill Lane	Waterford Dr	0.20 NOW	20 \$	\$ 221,322	\$ 68,194	\$ 40,916 \$	27,278 50	20	Very Poor	Е	2029	18
00000	Waterford Dr	O.Dan Inti	Asphalt	1986	\$ 108,263 \$	73,078		\$ 24,186 \$	24,186		Millwood Rd	Waterford Dr	0.30 NOW	15 \$	Ψ		\$ 205,965 \$	137,310 50	20	Very Poor	E	2029	23
00010	Naterford Dr Naterford Dr		Asphalt Asphalt	1998	\$ 192,093 \$ \$ 73,253 \$	72,035 51,277		\$ 54,854 \$ \$ 16,930 \$	41,141 16,930		0.05 km N of Millwood Rd Water St/Waterford Dr Cul de Sac	Waterford Dr	0.40 ADEQ 0.20 NOW	90 \$	\$ 720 \$ 147.379	\$ 457,699 \$ 228,850	\$ 274,619 \$ \$ 137,310 \$	183,080 50 91.540 50	20	Very Good Very Poor	L	2029	35 22
00020 .	Church St East	O.Dan Inti	Asphalt	2002	\$ 73,233 \$	18.420		\$ 18,853 \$	10,369	~	Main St	Daniel St	0.20 NOW 0.12 ADEQ	75 \$	\$ 147,379	\$ 220,030	\$ 82.386 \$	54,924 50	20	Good	_	2029	39
	Church St East	Semi-Urban HM/		1996	\$ 18,698 \$			\$ 13,946 \$	11,854		Daniel St	Wheelock St	0.12 1 to 5	55 \$	\$ 25,431		\$ 78,953 \$	52,636 50	20	Average	H	2031	33
	Spring St		Asphalt	2000	\$ 53,917 \$			\$ 15,827 \$	10,288		Main St	Daniel St	0.10 1 to 5	55 \$	\$ 33,265	\$ 114,425	\$ 68,655 \$	45,770 50	20	Average	Н	2031	37
	Spring St	Semi-Urban HM/		1975	\$ 9,935 \$	9,438		\$ 7,121 \$	7,121		Daniel St	Wheelock St	0.10 ADEQ	15 \$	\$ 95,504	\$ 30,806	\$ 18,484 \$	12,322 50	20	Very Poor	L	2033	12
	Scotch St Scotch St		Asphalt Asphalt	1998 1986	\$ 13,600 \$ \$ 36.626 \$	5,100 24,723		\$ 9,930 \$ \$ 8,465 \$	7,448 8.465		Main St Daniel St	Daniel St Wheelock St	0.10 ADEQ 0.10 NOW	75 \$	\$ 180 \$ 117.037	\$ 36,858 \$ 117.037	\$ 22,115 \$ \$ 70,222 \$	14,743 50 46.815 50	20	Good Poor	L	2028	35 23
00210	Scotch St		Asphalt Asphalt	1985	\$ 30,020 \$	83.327	\$ 11,903	\$ 8,465 \$	32,248		Wheelock St	Cross St	0.10 NOW	25 \$ 20 \$	\$ 117,037	\$ 343,275	\$ 70,222 \$	46,815 50 137,310 50	20	Very Poor	F	2028	23
	Scotch St		Asphalt	1989	\$ 43,231 \$			\$ 12,168 \$	12,168		Cross St	Cul de Sac	0.10 1 to 5	50 \$	\$ 31,561	\$ 114,425	\$ 68,655 \$	45,770 50	20	Average	н	2031	26
	English St	Semi-Urban HM/	Asphalt	1977	\$ 16,058 \$	14,452		\$ 11,153 \$	11,153	\$ -	Main St	Daniel St	0.10 NOW	15 \$	\$ 110,661	\$ 40,680	\$ 24,408 \$	16,272 50	20	Very Poor	Е	2030	14
	Wheelock St		Asphalt	1985	\$ 158,719 \$	111,103		\$ 42,998 \$	42,998	Ŧ	Erindale Dr	Scotch St	0.40 NOW	20 \$	\$ 294,758	\$ 457,699	\$ 274,619 \$	183,080 50	20	Very Poor	E	2030	22
	Wheelock St Wheelock St		Asphalt	1996 1981	\$ 13,166 \$ \$ 39.680 \$	5,596 31,744		\$ 9,095 \$ \$ 10.749 \$	7,731 10.749		Scotch St Church St East	Dead End Dead End	0.10 ADEQ 0.10 NOW	50 \$	\$ 33,110 \$ 73.690	\$ 33,110	\$ 19,866 \$ \$ 68,655 \$	13,244 50 45,770 50	20	Average Poor	L	2033 2028	33 18
	Frindale Dr		Asphalt Asphalt	1981	\$ 39,080 \$	95,231		\$ 10,749 \$	32,248	7	Wheelock St	0.08 km W of Cross St	0.10 NOW 0.30 NOW	35 \$ 15 \$	\$ 73,690	\$ 114,425 \$ 343,275	\$ 205,965 \$	137.310 50	20	Very Poor	F	2028	18
	Erindale Dr		Asphalt	1995	\$ 76,373 \$	34,368		\$ 21,496 \$	19,346		Dundas St East	0.08 km W of Cross St	0.17 6 to 10	60 \$	\$ 39,034	\$ 194,522	\$ 116,713 \$	77,809 50	20	Average	M	2033	32
06600	Cross St	Urban HM/	Asphalt	1982	\$ 39,680 \$	30,752	\$ 8,928	\$ 10,749 \$	10,749	\$ -	Erindale Dr	Scotch St	0.10 1 to 5	40 \$	\$ 31,068	\$ 140,773	\$ 84,464 \$	56,309 50	20	Poor	Н	2031	19
	Erinlea Cr		Asphalt	1988	\$ 24,886 \$	15,554	\$ 9,332	\$ 7,256 \$	7,256		Scotch St	0.06 km E of Scotch St	0.06 NOW	25 \$	\$ 44,214	\$ 68,655	\$ 41,193 \$	27,462 50	20	Poor	Е	2029	25
	Erinlea Cr Fomwell Cr		Asphalt	1997	\$ 233,685 \$ \$ 79.360 \$	93,474	·,	\$ 65,774 \$	52,619		0.06 km E of Scotch St	Dundas St East	0.50 ADEQ 0.20 NOW	75 \$	\$ 114,806 \$ 147,379	\$ 572,124	\$ 343,274 \$ \$ 137,310 \$	228,850 50	20	Good	L	2033	34 22
	Pine St		Asphalt Asphalt	1985 2005	\$ 79,360 \$	55,552 4,953		\$ 21,499 \$ \$ 14,411 \$	21,499 5.764		Dundas St East Main St	Dundas St East Daniel St	0.20 NOW 0.10 6 to 10	95 \$	\$ 147,379 \$ -	\$ 228,850 \$ 35,414	\$ 137,310 \$	91,540 50 14,166 50	20	Very Poor Very Good	M	2029	42
	Pine St	Semi-Urban HM/		2005	\$ 24,767 \$	4,953		\$ 14,411 \$	5,764		Daniel St	May St	0.10 1 to 5	40 \$	\$ 35,414		\$ 21,248 \$	14,166 50	20	Poor	Н	2031	42
07100 L	_orne St	Semi-Urban HM/		2005	\$ 19,621 \$	3,924	\$ 15,697	\$ 14,411 \$	5,764	\$ 8,647	Main St	Daniel st	0.10 6 to 10	85 \$	\$ -	\$ 35,414	\$ 21,248 \$	14,166 50	20	Very Good	M		42
	Jnopened Road Allowance	Rural Eart			\$ - \$		\$ -	\$ - \$		\$ -	Main St	Daniel St	0.12 ADEQ	0 \$	\$ -	\$ 29,556	\$ 17,734 \$	11,822 50	20	Very Poor	L		
	Ross St May St	Semi-Urban HM/ Semi-Urban HM/		2005	\$ 19,621 \$ \$ 24,767 \$	3,924 4,953		\$ 14,411 \$ \$ 14.411 \$	5,764 5,764		Main St Pine St	Daniel St North End	0.10 6 to 10 0.10 NOW	85 \$	\$ - \$ 16.841	\$ 35,414 \$ 35,414	\$ 21,248 \$ \$ 21,248 \$	14,166 50 14,166 50	20	Very Good Poor	М	2029	42 42
	Nay St Boland Dr		Asphalt Asphalt	2005	\$ 24,767 \$ \$ 54.848 \$	16.454		\$ 14,411 \$	9,263		Dundas St East	West End (school)	0.10 NOW 0.10 6 to 10	70 \$	\$ 16,841	\$ 35,414 \$ 114.425	\$ 21,248 \$	45.770 50	20	Good	M	2029	38
	Erinville Dr	Semi-Urban HM/		1998	\$ 36,838 \$	13,814	\$ 23,024	\$ 21,122 \$	15,842		Wellington County Rd 124	Thompson Cr	0.20 1 to 5	55 \$	\$ 35,235	\$ 76,520	\$ 45,912 \$	30,608 50	20	Average	н	2031	35
	Erinville Dr	Semi-Urban HM/		1995	\$ 69,534 \$	31,290		\$ 39,869 \$	35,882		Thompson Cr	Erin Park Dr	0.40 1 to 5	40 \$	\$ 69,863	\$ 184,273	\$ 110,564 \$	73,709 50	20	Poor	Н	2031	32
	Thompson Cr Frin Park Dr	Semi-Urban HM/		1980 1984	\$ 109,909 \$ \$ 31,402 \$	90,675		\$ 63,018 \$ \$ 18.005 \$	63,018 18,005		Erinville Dr	Erin Park Dr	0.70 NOW 0.20 NOW	5 \$	\$ 122,261 \$ 34,932	\$ 322,477 \$ 92.136	\$ 193,486 \$ \$ 55,282 \$	128,991 50 36,854 50	20	Very Poor	<u> </u>	2029	17
	=rin Park Dr =rin Park Dr	Semi-Urban HM/ Semi-Urban HM/		1984 2000	\$ 31,402 \$ \$ 101.615 \$	22,766 33,025		\$ 18,005 \$ \$ 58,263 \$	18,005 37,871		Wellington County Rd 124 Thompson Cr	Thompson Cr Cul de Sac	0.20 NOW 0.50 1 to 5	5 \$ 40 \$	\$ 34,932 \$ 84.557	\$ 92,136 \$ 191.300	\$ 55,282 \$ \$ 114,780 \$	36,854 50 76.520 50	20	Very Poor Poor	H	2029 2031	21 37
	Barbour Dr		Asphalt	1998	\$ 142,397 \$	53,399		\$ 84,488 \$	63,366			Cul de Sac	0.80 ADEQ	80 \$	\$ 1,440		\$ 204,677 \$	136,451 50	20	Good	i.	2001	35
09010 V	Wallace St	Semi-Urban HM/	Asphalt	1998	\$ 32,978 \$	12,367	\$ 20,611	\$ 19,467 \$	14,600	\$ 4,867	Howe St	Barbour Ave	0.19 ADEQ	80 \$	\$ 342	\$ 79,512	\$ 47,707 \$	31,805 50	20	Good	Ĺ		35
	Hill St	Semi-Urban HMA		1998	\$ 41,656 \$	15,621		\$ 24,590 \$	18,443		Barbour Dr	Howe St	0.24 ADEQ	75 \$	\$ 432		\$ 60,262 \$	40,174 50	20	Good	L		35
	Howe St		Asphalt	1998	\$ 54,673 \$	20,502		\$ 32,274 \$	24,206		Main St	Wallace Ave	0.32 ADEQ 0.36 NOW	80 \$ 30 \$	\$ 567		\$ 79,093 \$	52,729 50	20	Good	L	2040	35
	Oundas St West Oundas St West		Asphalt Asphalt	1986 2001	\$ 62,782 \$ \$ 226,867 \$	42,378 68,060		\$ 33,390 \$ \$ 64,784 \$	33,390 38,870		Main St	Erin Heights Dr Creek	0.36 NOW 0.41 ADEQ	75 \$	\$ 157,243 \$ 738		\$ 95,695 \$ \$ 287,911 \$	63,797 50 191,941 50	20	Poor Good	L	2016	23 38
	Dundas St West Dundas St East		Asphalt	1998	\$ 54,742 \$	20,528		\$ 15,408 \$	11,556		Main St	Daniel St	0.41 ADEQ	80 \$	\$ 207		\$ 80,756 \$	53,837 50	20	Good	- L		35
13000	Dundas St East		Asphalt	1997	\$ 238,359 \$	95,344	\$ 143,015	\$ 67,090 \$	53,672	·	Daniel St	Erinlea Cr	0.51 ADEQ	75 \$	\$ 918	\$ 596,889	\$ 358,133 \$	238,756 50	20	Good	Ĺ		34
	Daniel St	Semi-Urban HM/		2004	\$ 27,953 \$	6,289	. ,	\$ 20,532 \$	9,239		Ross St	Pine St	0.15 6 to 10	85 \$	\$ -	\$ 53,121	\$ 31,873 \$	21,248 50	20	Very Good	М		41
	Daniel St	Semi-Urban HM/		2004	\$ 55,907 \$	12,579		\$ 41,064 \$	18,479		Pine St	Dundas St East Scotch St	0.30 6 to 10	80 \$	\$ -	\$ 106,241	\$ 63,745 \$	42,496 50	20	Good	M	0000	41
	Daniel St Daniel St	Semi-Urban HM/		1986 1985	\$ 45,996 \$ \$ 50,406 \$	31,047 35,284	1 1,0 10	\$ 28,446 \$ \$ 31,173 \$	28,446 31,173		Dundas St East Scotch St	0.150 km S of church St East	0.37 NOW 0.40 NOW	25 \$ 20 \$	\$ 403,912 \$ 442,643		\$ 72,511 \$ \$ 79,463 \$	48,340 50 52,976 50	20	Poor Very Poor	E	2030 2031	23 22
	Scott Cr	Semi-Urban Eart	- reprisent	1979	\$ 1.075 \$	914		\$ - \$	-	\$ -	OSSISIII OL	0. 100 MH C OI GIUIGH St Last	0.70 11011	20 4	¥ 11 2,043	y 102,439	\$ - \$	- 50	20	Very Poor	Ĺ	2001	16
	Roman Blvd	Semi-Urban Grav		1997	\$ 13,498 \$	5,399	\$ 8,099	\$ - \$	-	\$ -	Wellington County Rd 22	Hilltop Rd	0.30 NOW	75 \$			\$ 89,455 \$	- 50		Good	E	2029	34
00000	Hilltop Rd	Semi-Urban Grav	*0.	1997	\$ 8,999 \$	3,600	+ -,	\$ - \$	-	\$ -	Wellington County Rd 22	Roman Blvd	0.20 NOW	75 \$	\$ 59,637		\$ 59,637 \$	- 50		Good	Е	2029	34
60040 N	Maple Cr	Semi-Urban Gray	vel	1997	\$ 5,399 \$	2,160	\$ 3,239	S - S		S -	Roman Blvd	Hillton Rd	0.12 NOW	75 \$	\$ 35.782	\$ 35.782	\$ 35.782 \$	- 50		Good	E	2029	34

														Inspectio	n Report									Scena	ario 2
Structure ID	Item Description	Bridge / Culvert Type	Roadside	Year Built	Historical Cost Dec. 31, 2012	Accumulated Amortization Dec. 31, 2012	Net Book Value Dec. 31, 2012	Useful Life	e Remaining Useful Life	Age	Replacement Cost (2013\$) Inflated HC	Road Name	Structure Location	Rehab Costs <1 Years	Rehab Costs 1-5 Years	Associated Work Cost	BCI	Replacement Value (1.65 x OSIM Value per Staff)	Replacement Value (2013 OSIM Structure Inspections Summary Report)		Probability of Failure	Consequence of Risk	Risk of Failure	Revised Replacement Year	Revised Remaining Useful Life
				Bridge Culvert	\$ 710,146 \$ 3,805,632	,					\$ 5,004,507 \$ 12,249,629			,	\$ 283,600 \$ 393.500			\$ 8,582,492 \$ 18.522.692	, ., .						
12 Bridge	Bridge 12	Rigid Frame	Rural	2001	\$ 533,082	\$ 127.940	\$ 405.142	50	38	12	\$ 824.807	Sideroad 17	0.2 km East of Third Line	\$ -	\$ -	\$ 56.500	95.2	\$ 1,046,866	+,===,=	Very Good	Rare	Moderate	M	2051	38
2 Bridge	Bridge 2	Precast Girder	Rural	1910	\$ 10,800		\$ -	45	0	103	\$ 531,780	10th Line	1.5km South of 15th sideroad	\$ -	\$ 41,000	\$ 19,000	67.5	\$ 953,873		Poor	Likely	Moderate	Н		
3 Bridge	Bridge 3	Precast Girder	Rural	1920	\$ 20,130		\$ -	45	0	93	\$ 488,383	1st Line	6.1 km North of Sideroad 32	\$ 9,000	\$ 71,000	\$ 39,000	71	\$ 902,294		Average	Possible	Moderate	M	2029	16
5 Bridge	Bridge 5	Precast Girder	Rural	1920	\$ 11,178			45	0	93	\$ 271,198	2nd Line	1.2 km South of Erin-Garafraxa Town Line	\$ -			66	\$ 483,206		Poor	Likely	Moderate	Н	2019	6
6 Bridge	Bridge 6	Precast Girder	Rural	1920	\$ 12,816				0	93	\$ 310,944	3rd Line	1.5 km North of Wellington Rd. 124	\$ -		\$ 4,400	75.7	\$ 745,637		Average	Possible	Moderate	M	2031	18
7 Bridge 9 Bridge	Bridge 7	Precast Girder Precast Girder	Rural Rural	1925 1930	\$ 11,299 \$ 17,270			45 45	0	88	\$ 339,537 \$ 501.868	3rd Line 8th Line	2.1 km North of Sideroad 27 0.2 km South of Sideroad 17	\$ - \$ -	\$ 13,000 \$ 24,000	\$ 110,000 \$ 101,000	69 70.2	\$ 794,322 \$ 794,439		Poor Average	Likely Possible	Moderate Moderate	M	2023 2035	10 22
11 Bridge	Bridge 9 Bridge 11	Precast Girder	Rural	1920	\$ 18.040			45	0	93 93	\$ 437,686	8th Line	0.1 km North of Sideroad 17	ф <u>-</u>	\$ 13.500	\$ 26,000	80.4	\$ 687,496		Good	Unlikely	Moderate	M	2035	22
15 Bridge	Bridge 15	Precast Girder	Urban	1964	\$ 52.882			10	0	49	\$ 578.063	Charles Street	0.1 km West of Main St.	\$ -		\$ 20,000	69.1	\$ 706.764		Poor	Likely	Moderate	H	2033	20
1 Bridge	Bridge 1	Rigid Frame	Rural	1930	\$ 11,914			50	0	83	\$ 346,229	Winston Churchill Blvd	0.1 km North of Sideroad 27	\$ -	\$ 48,600	\$ 20,000	61.5	\$ 549,183		Poor	Likely	Moderate	H	2016	3
2064 Bridge	Bridge 2064	Rigid Frame	Rural	1917	\$ 10,734	\$ 10,734	\$ -	50	0	96	\$ 374,011	Station Road	0.2 km West of Wellington Rd. 24	\$ 9,000	\$ 18,000	\$ 24,000	68.6	\$ 713,500	\$ 432,424	Poor	Likely	Moderate	Н	2014	1
2040 Culvert	Culvert 2040	Concrete	Rural	2003	\$ 188,136	\$ 37,627	\$ 150,509	50	40	10	\$ 275,812	4th Line	1.1 km South of Erin-Garafraxa Townline	\$ -	\$ -	\$ -	95.5	\$ 452,044		Very Good	Rare	Minor	L	2053	40
2010 Culvert	Culvert 2010	Steel	Rural	2006	\$ 517,299		\$ 426,771	40	33	7	\$ 633,325	15th Sideroad	0.7 km West of Winston Churchill Blvd. (Wellin	n(\$ -	\$ -	\$ -	95.5	\$ 649,176		Very Good	Rare	Minor	L	2046	33
2067 Culvert	Culvert 2067	Steel	Rural	2000	\$ 130,936	\$ 42,554	\$ 88,382	40	27	13	\$ 211,561		e 0.01 km East of Second Line	\$ -	\$ -	Ψ	92.6	\$ 499,595		Very Good	Rare	Minor	L	2040	27
2046 Culvert				2006	\$ -	\$ -	\$ -	50	43	7	\$ -	5th Line	1.6 km South of Sideroad 17	\$ -	Ψ	\$ 242,000	100	\$ 706,019		Very Good	Rare	Minor	L	2056	43
2027 Culvert 2045 Culvert	Culvert 2027 Culvert 2045	Concrete Concrete	Rural Rural	1940 1950	\$ 6,284 \$ 13,762			50 50	0	73 63	\$ 192,923 \$ 242,947	Sideroad 32 4th Line	0.4 km West of Sixth Line 0.8 km South of Sideroad 17	\$ - \$ -	Ψ 10,000	\$ 116,000 \$ 121,000	59.7 57.1	\$ 417,320 \$ 432,614		Very Poor Very Poor	Almost Certain Almost Certain	Minor Minor	H	2025 2015	12
2045 Culvert	Culvert 2045	Concrete	Rural	1920	\$ 13,762		\$ - \$ 0		0	93	\$ 242,947	8th Line	1.8 km North of Wellington Rd 22	\$ -	,	\$ 121,000	55.9	\$ 432,014		Very Poor	Almost Certain	Minor	H	2032	10
2061 Culvert	Culvert 2061	Concrete	Semi-Urban	1930	\$ 6.357	\$ 6.357	\$.	50	0	83	\$ 184.733	Station Road (Sideroad 24)	0.4 km East of Fifth Line	\$ 73.500	\$ 22,500	\$ 57,000	50.2	\$ 425,765		Very Poor	Almost Certain	Minor	Н	2015	19
4 Culvert	Culvert 4	Concrete	Rural	1985	\$ 649,460		\$ 285,762	50	22	28	\$ 1,728,056	1st Line	4.5 km North of Wellington Rd 22	\$ 75,500	\$ -	\$ -	75	\$ 1,016,077		Average	Possible	Minor	M	2035	22
8 Culvert	Culvert 8	Concrete	Rural	1960	\$ 35,453	,			0	53	\$ 427,946	4th Line	0.1 km South of Wellington Rd 22	\$ -	\$ -	\$ -	74.9	\$ 468,648		Average	Possible	Minor	M	2034	21
13 Culvert	Culvert 13	Concrete	Rural	1976	\$ 204,078	\$ 151,018	\$ 53,060	50	13	37	\$ 989,673	Dundas St. West	0.4 km West of Main St.	\$ -	\$ -	\$ 91,000	74.7	\$ 551,864	\$ 334,463	Average	Possible	Minor	M	2027	14
14 Culvert	Culvert 14	Concrete	Semi-Urban	1930	\$ 6,944		\$ -	50	0	83	\$ 201,788	Church Street	0.3 km West of Main St.	\$ -	\$ 21,000	\$ 11,000	69.8	\$ 493,751		Poor	Likely	Minor	M	2034	21
2002 Culvert	Culvert 2002	Concrete	Rural	1990	\$ 203,943	\$ 93,814	\$ 110,129	50	27	23	\$ 390,526	Winston Churchill Blvd	1.1 km North of Sideroad 27	\$ -	\$ -	\$ -	74.8	\$ 572,972		Average	Possible	Minor	M	2040	27
2005 Culvert	Culvert 2005	Concrete	Rural	1965	\$ 29,582	\$ 28,399	\$ 1,183	50	2	48	\$ 309,016	10th Line	1.4 km North of Wellington Rd. 124	\$ -	Ψ	\$ -	73.2	\$ 479,502		Average	Possible	Minor	M	2034	21
2011 Culvert	Culvert 2011	Concrete	Rural Rural	1988	\$ 163,166	7	+,	50	25	25	\$ 341,240	10th Line	0.2 km South of Sideroad 15	\$ -	Ψ 12,000	7	74.2	\$ 687,316		Average	Possible	Minor	M	2038	25
2018 Culvert 2019 Culvert	Culvert 2018 Culvert 2019	Concrete Concrete	Rural	1930 1960	\$ 6,406 \$ 14.853			50 50	0	83 53	\$ 186,149 \$ 179,295	1st Line 3rd Line	5.0 km North of Sideroad 32 1.2 km South of Hwy 124	\$ - \$ -	Ψ	ψ 112,000	63.6 73.1	\$ 399,521 \$ 387,529		Poor Average	Likely Possible	Minor Minor	M	2034 2034	21 21
2019 Culvert		Concrete	Rural	1965	\$ 27.965				2	48	\$ 292.123	5th Lne	South of Sideroad 10	\$ -	Ψ		74.4	\$ 428.952		Average	Possible	Minor	M	2034	21
2026 Culvert	Culvert 2026	Concrete	Rural	1990	\$ 125.072	\$ 57.533	\$ 67.539	50	27	23	\$ 239,498	Sideroad 32	0.3 km East of Sixth Line	\$ -	\$ -	-	81.8	\$ 443.240		Good	Unlikely	Minor	M	2040	27
2033 Culvert	Culvert 2033	Concrete	Rural	1930	\$ 6,157			50	0	83	\$ 178,925	1st Line	0.3 km South of Sideroad 17	\$ -	· -	\$ 53,000	70	\$ 376,505		Poor	Likely	Minor	M	2034	21
2039 Culvert	Culvert 2039	Concrete	Rural	1970	\$ 35,051			50	7	43	\$ 269,032	3rd Line	0.6 km North of Sideroad 27	\$ -	\$ -	,	72.8	\$ 512,840		Average	Possible	Minor	M	2034	21
2042 Culvert	Culvert 2042	Concrete	Rural	2006	\$ 65,341	\$ 9,148		50	43	7	\$ 79,997	Fourth Line	0.1 km North of Station Rd. (Sideroad 24)	\$ -	\$ -	Ψ	73.5	\$ 409,370		Average	Possible	Minor	M	2056	43
2048 Culvert	Culvert 2048	Concrete	Semi-Urban	2006	\$ 65,341		\$ 56,194	50	43	7	\$ 79,997	5th Lne	0.5 km South of Sideroad 24	\$ -	Ψ	Ψ 111,000	72.7	\$ 502,196		Average	Possible	Minor	M	2056	43
2052 Culvert	Culvert 2052	Concrete	Rural	1910	\$ 4,138	\$ 4,138	\$ -	50	0	103	\$ 203,760	8th Line	0.1 km South of Erin-Garafraxa Town Line	\$ -	Ψ 10,000	\$ 39,000	70.7	\$ 382,729		Average	Possible	Minor	M	2034	21
2053 Culvert	Culvert 2053	Concrete	Rural	1950	\$ 12,678		•	50	0	63	\$ 223,821	27th Sideroad	1.2 km East of Ninth Line	\$ -	\$ 5,000	\$ 112,500	71.4	\$ 410,678		Average	Possible	Minor	M	2034	21
2055 Culvert 2057 Culvert	Culvert 2055 Culvert 2057	Concrete Concrete	Rural Rural	1950 1945	\$ 15,694 \$ 6,845		\$ -	50 50	0	63 68	\$ 277,057 \$ 177,705	17th Sideroad 17th Sideroad	0.6 km East of Fifth Line 0.1 km East of First Line	\$ -	\$ 8.000	\$ - \$ 114.500	74.8 63.4	\$ 506,274 \$ 366,069		Average Poor	Possible Likely	Minor Minor	M	2034 2034	21 21
2057 Culvert 2059 Culvert	Culvert 2057	Concrete	Rural	1945	\$ 6,389			50	0	83	\$ 177,705		1.3 km West of Fifth Line	<u> </u>	\$ 75,000	\$ 114,500	68	\$ 428.743		Poor		Minor	M	2034	21
2060 Culvert	Culvert 2059 Culvert 2060	Concrete	Semi-Urban	1930	\$ 15.530			50	0	53	\$ 185,654		0.2 km East of Fifth Line	\$ -	\$ 75,000	\$ 39,000	70	\$ 428,743		Poor	Likely Likely	Minor	M	2034	21
2066 Culvert	Culvert 2066	Concrete	Rural	1970	\$ 35,232				7	43	\$ 270,427		1.3 km East of Wellington Rd 24	\$ 3,000	,	\$ -	69.8	\$ 474,586		Poor	Likely	Minor	M	2034	21
2068 Culvert		Concrete	Rural	1960	\$ 16,700			50	0	53	\$ 201,589		0.5 km East of First Line	\$ -	\$ -	\$ 111,500	70	\$ 426,410		Poor	Likely	Minor	M	2034	21
2072 Culvert	Culvert 2072	Concrete	Rural	1970	\$ 39,317	\$ 33,813	\$ 5,504	50	7	43	\$ 301,782	East Garafraxa Erin Townlin	e 0.8 km East of Third Line	\$ -	\$ 16,000	\$ 16,500	70.2	\$ 495,724		Average	Possible	Minor	M	2034	21
2082 Culvert		Concrete	Rural	1970	\$ 40,995	\$ 35,256		50	7	43	\$ 314,661	9th Line	0.8 km South of Erin-Garafraxa Town Line	\$ -	\$ -	\$ -	74.7	\$ 574,528		Average	Possible	Minor	M	2034	21
2071 Culvert		Precast Girder	Semi-Urban	1996	\$ 158,118			50	33	17	\$ 293,115		e 0.1 km East of Third Line	\$ -	Ψ	Ψ	89.5	\$ 397,074		Good	Unlikely	Minor	M	2046	33
10 Culvert	Culvert 10	Steel	Rural	1970	\$ 82,419			40	0	43	\$ 632,615	17th Sideroad	0.1 km west of 8th Line	\$ -	Ψ	*,	67.3	\$ 681,358		Poor	Likely	Minor	M	2034	21
2009 Culvert	Culvert 2009	Steel	Rural	2006	\$ 517,299			40	33	7	\$ 633,325	15th Sideroad	1.0 km North of Winston Churchill Blvd. (Welli		Ψ	<u> </u>	89.5	\$ 667,088		Good	Unlikely	Minor	M	2046	33
16 Culvert 16P Bridge	Culvert 16	Concrete	Semi-Urban	2009 2009	\$ 338,216	\$ 27,057		50	46	4	\$ 360,942	Mill Street	0.1 km East of Main St.	\$ -	Ψ	Ψ	82 85.9	\$ 555,875		Good	Unlikely	Minor	M	2059 2059	46 46
16P Bridge				2009	φ -	· -	\$ -	20	40	4	φ -	Mill Street	0.1 km East of Main Street	\$ -	\$ -	\$ -	85.9	\$ 204,914	\$ 124,190	Good	Unlikely	Moderate	IVI	2009	40

Town of Erin 2013 Asset Management Plan Facilities (Tax Supported)

Scenario 2

Bilding	Component Category	Component Description	Year Acquired Historical Cost	Accumulated Ammortization	Net Book Value	Projected Service Life	Remaining Service Life	Estimated Age	Major Repair/ Replacement Cost	Total Replacement Cost	Condition Rating (Age Based)	Asset Condition	Probability of Failure	Consequence of Failure	Risk of Failure	Revised Replacement Year	Revised Remaining Useful Life
Erin Fire Hall	Exterior Cladding and Roofing	Metal Siding	1985			50	22	28	\$ 18,800		2	Average	Possible	Major	Н	2035	22
Erin Fire Hall	Exterior Cladding and Roofing	Metal Roofing	1985			35	7	28	\$ 10,400		1	Poor	Likely	Major	Н	2020	7
Erin Fire Hall	Interior Works	Ceramic Tile Flooring	1985			30	2	28	\$ 28,900		0	Very Poor	Almost Certain	Major	Е	2015	2
Erin Fire Hall	Interior Works	Millwork Allowance	1985			30	2	28	\$ 10,000		0	Very Poor	Almost Certain	Major	Е	2015	2
Erin Fire Hall	Mechanical/Electrical	Radiant Tube Heaters	2011			28	26	2	\$ 10,000		5	Very Good	Rare	Major	M	2039	26
Erin Fire Hall	Mechanical/Electrical	Emergency Generator Set	2009			30	26	4	\$ 96,800		4	Good	Unlikely	Major	M	2039	26
Erin Fire Hall	Mechanical/Electrical	HVAC & Hot Water Tank	2003			20	10	10	\$ 14,800		3	Average	Possible	Major	Н	2023	10
Hillsburgh Fire Hall - Total			1970 \$ 83,146	\$ 83,146	\$ 0	40	0	43	\$	2,217,000							
Hillsburgh Fire Hall	Structure	Structure	2012			100	99	1	\$ 1,611,500		5	Very Good	Rare	Major	M	2112	99
Hillsburgh Fire Hall	Doors and Windows	Overhead Doors	2012			20	19	1	\$ 22,000		5	Very Good	Rare	Major	M	2032	19
Hillsburgh Fire Hall	Doors and Windows	Hollow Metal Doors	2012			30	29	1	\$ 34,800		5	Very Good	Rare	Major	M	2042	29
Hillsburgh Fire Hall	Doors and Windows	Aluminum Doors	2012			30	29	1	\$ 29,300		5	Very Good	Rare	Major	M	2042	29
Hillsburgh Fire Hall	Doors and Windows	Aluminum Windows	2012			30	29	1	\$ 22,000		5	Very Good	Rare	Major	M	2042	29
Hillsburgh Fire Hall	Exterior Cladding and Roofing	Metal Siding	2012			50	49	1	\$ 181,000		5	Very Good	Rare	Major	M	2062	49
Hillsburgh Fire Hall	Exterior Cladding and Roofing	Metal Roofing	2012			35	34	1	\$ 31,600		5	Very Good	Rare	Major	M	2047	34
Hillsburgh Fire Hall	Exterior Cladding and Roofing	Flat Roofing (TPO)	2012			25	24	1	\$ 20,300		5	Very Good	Rare	Major	M	2037	24
Hillsburgh Fire Hall	Interior Finishes	Porcelain Tile Flooring	2012			30	29	1	\$ 39,300		5	Very Good	Rare	Major	M	2042	29
Hillsburgh Fire Hall	Interior Finishes	Paint	2012			10	9	1	\$ 20,000		5	Very Good	Rare	Major	M	2022	9
Hillsburgh Fire Hall	Interior Finishes	Millwork Allowance	2012			30	29	1	\$ 10,000		5	Very Good	Rare	Major	M	2042	29
Hillsburgh Fire Hall	Mechanical/Electrical	Elevator	2012			50	49	1	\$ 115,800		5	Very Good	Rare	Major	M	2062	49
Hillsburgh Fire Hall	Mechanical/Electrical	Lighting	2012			30	29	1	\$ 19,400		5	Very Good	Rare	Major	M	2042	29
Hillsburgh Fire Hall	Mechanical/Electrical	HVAC	2012			18	17	1	\$ 60,000		5	Very Good	Rare	Major	М	2030	17
Ballinafad Community Centre - Pavilion			1999			35	21	14	\$ 24,700 \$	24,700	3	Average	Possible	Insignificant	L	2034	21
Ballinafad Community Centre - Storage Shed			2003			35	25	10	\$ 19,800 \$	19,800	4	Good	Unlikely	Insignificant	L	2038	25
Ballinafad Community Centre - Community Centre			1974 \$ 203,289	\$ 151,212	\$ 52,077	100	61	39	\$ 789,600 \$	789,600	3	Average	Possible	Minor	М	2074	61
Victoria Park Booth			1974 \$ 28,638	\$ 23,470	\$ 5,169	50	11	39	\$ 85,600 \$	85,600	1	Poor	Likely	Insignificant	М	2024	11
Barbour Field - Pavilion			1996 \$ 74,665	\$ 29,866	\$ 44,799	50	33	17	\$ 218,800 \$	218,800	3	Average	Possible	Insignificant	L	2046	33
McMillan Park - Pavilion			2008 \$ 155,570	\$ 15,557	\$ 140,013	50	45	5	\$ 41,800 \$	41,800	5	Very Good	Rare	Insignificant	L	2058	45
Roads Cold Storage - Sand Dome			1983 \$ 173,622	\$ 130,216	\$ 43,405	40	10	30	\$ 141,000 \$	141,000	1	Poor	Likely	Moderate	Н	2023	10
Roads Cold Storage - Municipal Garage			1991 \$ 84.894			60	38	22	\$ 200,000 \$	200,000	3	Average	Possible	Moderate	M	2051	38

Notes:
Year Acquired for structure has been estimated to be the year of acquisition of the oldest component.

H:\Erin\2013 AM\Erin AM Inventory Model FINAL.xlsx Watson & Associates Economists Ltd

Town Office - Capital Cost Plan

Itom		Projected	Estimated	Major Repair/										Annual F	Replacement Re	serve Costs									
No.	Item Description	Service Life		Replacement Cost	2013 YEAR 0	2014 YEAR 1	2015 YEAR 2	2016 YEAR 3	2017 YEAR 4	2018 YEAR 5	2019 YEAR 6	2020 YEAR 7	2021 YEAR 8	2022 YEAR 9	2023 YEAR 10	2024 YEAR 11	2025 YEAR 12	2026 YEAR 13	2027 YEAR 14	2028 YEAR 15	2029 YEAR 16	2030 YEAR 17	2031 YEAR 18	2032 YEAR 19	2033 YEAR
Town Office																									
1.1 Doors and Window	vs																								T
1.1.1 Vinyl Windows		25	19	\$ 58,200							\$ 58,200														
1.1.2 Entrance Doors an	nd Rear Exit Doors Allowance	35	19	\$ 10,000																	\$ 10,000				
1.2 Exterior Cladding a	and Roofing				\$ -																				
1.2.1 Sloped Roofing - S	Shingles	20	19	\$ 22,000				\$ 22,000																	
1.3 Interior Finishes					\$ -																				
1.3.1 Vinyl Tile Compos	osite Flooring	30	17	\$ 16,300														\$ 16,300							
1.3.2 Carpet		20	17	\$ 32,400						\$ 32,400															
1.3.3 Paint		10	17	\$ 16,000								\$ 16,000						\$ 16,000							
1.3.4 Hollow Core Woo	od Doors & Sidelites	35	17	\$ 41,600																			\$ 41,600		
1.3.5 Millwork Allowan	nce	30	17	\$ 86,400														\$ 86,400							
1.4 Mechanical/Electric	ical				\$ -																				
1.4.1 Plumbing Fixtures	s Allowance	30	17	\$ 10,000														\$ 10,000							1
1.4.2 Emergency Genera	rator Set	25	3	\$ 94,000																					
1.4.2 Interior Lighting A		30	17	\$ 94,100														\$ 94,100							
1.4.3 HVAC & Hot Wat	nter Tank	20	19	\$ 30,000		\$ 30,000																			
TOTALS (non-factored)				\$ 511,000	\$ -	\$ 30,000	\$ -	\$ 22,000	\$ -	\$ 32,400	\$ 58,200	\$ 16,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 222,800	\$ -	\$ -	\$ 10,000	\$ -	\$ 41,600	\$ -	\$
Inflation Factor				3.0%	1.000	1.030	1.061	1.093	1.126	1.159	1.194	1.230	1.267	1.305	1.344	1.384	1.426	1.469	1.513	1.558	1.605	1.653	1.702	1.754	1.806
TOTALS (factored)	_				\$ -	\$ 30,900	\$ -	\$ 24,040	\$ -	\$ 37,560	\$ 69,494	\$ 19,678	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 327,189	\$ -	\$ -	\$ 16,047	\$ -	\$ 70,821	\$ -	\$

Length of Projection (years)	30
Approximate Total GFA	11,522
Opinion of Cost for Complete Demolition and Replacement	\$ 3,260,000
Opinion of Total Useful Life	75

Assumptions:
Half of all interior finishes are 19 years old, half are 14 years old. Average

age = 17 years.

HVAC and Lighting costs based on SF costs for municipal admin/office

Drawings Used: D.J. Peach & Assocciates Ltd. Dwgs. 1 thru 3, May 1994

verage Cost PSF per Year (non-factored)	\$ 0.74
pproximate Cost PSF per Year (factored)	\$ 2.80
verage Replacement Cost PSF	\$ 282.94
verage Replacement Cost PSF per Year	\$ 3.77

Roads Equipment Depot - Capital Cost Plan

Trans		Destroyed	Estherated	Major Repair/										Annual Re	eplacement Re	serve Costs									
No.	Item Description	Projected Service Life	Age	Replacement Cost	2013 YEAR 0	2014 YEAR 1	2015 YEAR 2	2016 YEAR 3	2017 YEAR 4	2018 YEAR 5	2019 YEAR 6	2020 YEAR 7	2021 YEAR 8	2022 YEAR 9	2023 YEAR 10	2024 YEAR 11	2025 YEAR 12	2026 YEAR 13	2027 YEAR 14	2028 YEAR 15	2029 YEAR 16	2030 YEAR 17	2031 YEAR 18	2032 YEAR 19	2033 YEAR 20
2	Roads Equipment Depot																								
2.1	Doors and Windows)	
2.1.	Insulated Overhead Doors	20	6	\$ 53,700															\$ 53,700					į j	
2.1.2		30	40	\$ 19,600																				ļ	\$ 19,600
2.2	Exterior Cladding and Roofing				\$ -																			ļ	
2.2.		50	21	\$ 32,200																				ļ	
2.2.2		41	40	\$ 93,500		\$ 93,500																		ļ	
2.3	Interior Finishes				\$ -																			ļ	
2.3.		55	40	\$ 43,000																\$ 43,000				ļ	
2.4	Mechanical/Electrical				\$ -																			ļ	
	HVAC	18	40	\$ 40,000															\$ 40,000					ļ	
2.4.2	Lighting	30	40	\$ 55,600																					\$ 55,600
TOTA	LS (non-factored)			\$ 337,600	\$ -	\$ 93,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 93,700	\$ 43,000	\$ -	\$ -	\$ -	\$ -	\$ 19,600
Inflati	on Factor			3.0%	1.000	1.030	1.061	1.093	1.126	1.159	1.194	1.230	1.267	1.305	1.344	1.384	1.426	1.469	1.513	1.558	1.605	1.653	1.702	1.754	1.806
TOTA	LS (factored)				\$ -	\$ 96,305	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 141,730	\$ 66,993	\$ -	\$ -	\$ -	\$ -	\$ 35,400

Length of Projection (years)	30
Approximate Total GFA	7,419
Opinion of Cost for Complete Demolition and Replacement	\$ 2,387,000
Opinion of Total Useful Life	75

HVAC & Lighting costs based on SF costs for Vehicle Maintenance Bldg

BUR life expectancies are longer than typically anticipated based on replacement history provided by client.

Drawings Used: Gamsby and Mannerow Ltd. dwgs 1 thru 7, June 1973

erage Cost PSF per Year (non-factored)	\$ 1.27
proximate Cost PSF per Year (factored)	\$ 1.87
erage Replacement Cost PSF	\$ 321.74
erage Replacement Cost PSF per Year	\$ 4.29

Water Hydro Building - Capital Cost Plan

Iten	, and a second second	Projected	Estimated	Major Repair										Annual R	Replacement R	eserve Costs									
No.	Item Description	Service Life		Replacement Cost	2013 YEAR 0	2014 YEAR 1 Y	2015 (EAR 2	2016 YEAR 3	2017 YEAR 4	2018 YEAR 5	2019 YEAR 6	2020 YEAR 7	2021 YEAR 8	2022 YEAR 9	2023 YEAR 10	2024 YEAR 11	2025 YEAR 12	2026 YEAR 13	2027 YEAR 14	2028 YEAR 15	2029 YEAR 16	2030 YEAR 17	2031 YEAR 18	2032 YEAR 19	2033 YEAR 20
3	Water Hydro Building																								
3.1	Doors and Windows				\$ -																				
3.1.	.1 Overhead Doors	30	23	\$ 26,800)							\$ 26,800													
3.1.	.2 Hollow Metal Doors	30	23	\$ 15,000)							\$ 15,000													
3.1.	.3 Solid Core Wood Doors	35	23	\$ 14,400)												\$ 14,400								
3.2	Exterior Cladding and Roofing				\$ -																				
3.2.	1 Metal Siding & Fascia	50	23	\$ 23,100	_																				
3.2.	.2 Metal Rooting	35	23	\$ 14,900)												\$ 14,900								
3.3	Interior Finishes				\$ -																				
3.3.	1 Steel Roof Liner in Garage	50	23	\$ 14,000)																				
3.4	Mechanical/Electrical				\$ -																				_
3.4.		30	23	\$ 37,700								\$ 37,700													
3.4.	2 HVAC & Hot Water Tank	20	3	\$ 14,800)																	\$ 14,800			
тот	ALS (non-factored)			\$ 160,70	\$ -	\$ - \$	-	\$ -	\$ -	\$ -	\$ -	\$ 79,500	\$ -	\$ -	\$ -	\$ -	\$ 29,300	\$ -	\$ -	\$ -	\$ -	\$ 14,800	\$ -	\$ -	\$ -
Inflat	tion Factor			3.0%	1.000	1.030	1.061	1.093	1.126	1.159	1.194	1.230	1.267	1.305	1.344	1.384	1.426	1.469	1.513	1.558	1.605	1.653	1.702	1.754	1.806
тот	ALS (factored)	•			\$ -	\$ - \$	-	\$ -	\$ -	\$ -	\$ -	\$ 97,775	\$ -	\$ -	\$ -	\$ -	\$ 41,775	\$ -	\$ -	\$ -	\$ -	\$ 24,462	\$ -	\$ -	\$ -

Length of Projection (years)	30
Approximate Total GFA	5,032
Opinion of Cost for Complete Demolition and Replacement	\$ 1,424,000
Opinion of Total Useful Life	75

verage Cost PSF per Year (non-factored)	\$ 1.06
pproximate Cost PSF per Year (factored)	\$ 1.63
verage Replacement Cost PSF	\$ 282.99
verage Replacement Cost PSF per Year	\$ 3.77

Assumptions:
All items with the exception of HVAC and hot water heater are original.
Metal wall liner is assumed to have same life expectancy as the building.

Drawings Used: Landmark Builders dwgs 1 thru 5 & E1, November 1989

Hillsburgh Community Centre - Capital Cost Plan

				Major Repair/									Annual Rep	placement Res	serve Costs									
Item	Item Description	Projected	Estimated	Replacement																				
No.	Heili Description	Service Life	Age	•	2013 2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
				Cost	YEAR 0 YEAR 1	YEAR 2	YEAR 3	YEAR 4	YEAR 5	YEAR 6	YEAR 7	YEAR 8	YEAR 9	YEAR 10	YEAR 11	YEAR 12	YEAR 13	YEAR 14	YEAR 15	YEAR 16	YEAR 17	YEAR 18	YEAR 19	YEAR 20
4	Hillsburgh Community Centre																							
4.1	Doors and Windows				\$ -																		· ·	
4.1.1	Overhead Doors	40	38	\$ 10,000		\$ 10,000																	,	
4.1.2	Hollow Metal Doors	40	38	\$ 15,000		\$ 15,000																	,	
4.1.3	Aluminum Doors	40	22	\$ 14,700																		\$ 14,700	,	1
4.2	Exterior Cladding and Roofing				\$ -																		,	
4.2.1	Metal Siding	50	38	\$ 52,000												\$ 52,000							,	
4.2.2	Metal Roofing	32	5	\$ 35,500																			,	1
4.2.3	Flat Roofing (3-Ply BUR)	35	3	\$ 42,000																			,	
4.3	Interior Works				\$ -																		,	
4.3.1	Ice Rink Floor	25	13	\$ 217,000												\$ 217,000							,	
4.3.2		32	6	\$ 150,000	\$ 75,000																		,	1
4.3.3	Dressing Room Floor - Rubber Flooring	25	2	\$ 25,000																			,	
4.3.4	Lobby Floor - Rubber Flooring	25	11	\$ 30,900														\$ 30,900					,	
4.3.5	Second Floor Hall - Vinyl Tile Flooring	40	38	\$ 25,700		\$ 25,700																	,	
4.3.6	Millwork Allowance - Second Floor and Concessions	40	38	\$ 10,000		\$ 10,000																	,	
4.3.7	Paint	40	39	\$ 10,000	\$ 10,000																		,	
4.3.8	Second Floor Hall - Suspended Tile Ceiling	40	38	\$ 15,400		\$ 15,400																	,	
4.4	Mechanical/Electrical				\$ -																		,	
4.4.1	Lighting	33	27	\$ 125,000					5	\$ 125,000													,	
4.4.2	Fire Alarm/Life Safety Systems/Emergency & Exit Lighting	40	38	\$ 40,000		\$ 40,000																	,	
4.4.3	Plumbing Fixtures Allowance	40	38	\$ 10,000		\$ 10,000																	,	
4.4.4	HVAC	18	38	\$ 118,600																\$ 118,600			,	
4.4.5	Refrigeration Plant	25	11	\$ 407,100																			<u>'</u>	\$ 407,100
TOTAL	S (non-factored)			\$ 1,353,900	\$ - \$ 85,000	\$ 126,100	\$ -	\$ -	\$ -	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 269,000	\$ -	\$ 30,900	\$ -	\$ 118,600	\$ -	\$ 14,700	\$ -	\$ 407,100
	n Factor			3.0%	1.000 1.030	1.061	1.093	1.126	1.159	1.194	1.230	1.267	1.305	1.344	1.384	1.426	1.469	1.513	1.558	1.605	1.653	1.702	1.754	1.806
	S (factored)				\$ - \$ 87,550	\$ 133,779	\$ -	\$ -	s -	\$ 149,257	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 383,530	\$ -	\$ 46,739	\$ -	\$ 190,318	\$ -	\$ 25,026	\$ -	\$ 735,268

Length of Projection (years)	30
Approximate Total GFA	23,815
Opinion of Cost for Complete Demolition and Replacement	\$ 6,000,000
Opinion of Total Useful Life	100

erage Cost PSF per Year (non-factored) 2.52 proximate Cost PSF per Year (factored) 251.94 erage Replacement Cost PSF per Year

Assumptions:

Assumptions:
Refrigeration Plant has only been replaced once.
Lobby Flooring has only been replaced once.
Dressing Room Flooring has only been replaced once.
Metal Roofing has only been replaced once.
Metal Siding has never been replaced.
Hollow Metal Doors have never been replaced.
Overhead Doors have never been replaced.
I half of hockey boards replaced in 2000, 2nd half to be replaced in 2014...
avg year of replacement = 2007
Suspended Tile Ceiling on second floor of community centre Suspended Tile Ceiling on second floor of community centre Vinyl Tile flooring on second floor of community centre BUR life expectancies are longer than typically anticipated based on replacement history provided by client.

Township plans that HCC will no longer be utilised after 2042. Metal roofing and hockey boards assumed to last until demolition.
Lighting planned to be replaced in 2019

Drawings used: November 2010 fire safety plan James Fryett Architect dwgs A1, August 1998 James Fryett Architect dwgs A3 & A4, July 2001

Centre 2000 - Capital Cost Plan

J.	•	Projected Service Life	Estimated Age	Major Repair/ Replacement Cost	Annual Replacement Reserve Costs																				
Item	Item Description				2012	2017 2014 2015 2017 2017 2010 2010 2010 2011 2017 2017										I 2020	2020 2021 2022 2022								
No.					2013 YEAR 0	2014 YEAR 1	2015 YEAR 2	2016 YEAR 3	2017 YEAR 4	2018 YEAR 5	2019 YEAR 6	2020 YEAR 7	2021 YEAR 8	2022 YEAR 9	2023 YEAR 10	2024 YEAR 11	2025 YEAR 12	2026 YEAR 13	2027 YEAR 14	2028 YEAR 15	2029 YEAR 16	2030 YEAR 17	2031 YEAR 18	2032 YEAR 19	2033 YEAR 20
5	Centre 2000	<u> </u>		<u>'</u>																					
5.1	Doors and Windows		1		\$ -		1	I					l I				l l				$\overline{}$		l I		$\overline{}$
5.1.1	Hollow Metal Doors - 1977	40	36	\$ 75,000					\$ 75,000												4				
5.1.2	Hollow Metal Doors - 2000	40	11	\$ 88,750																	1				
5.1.3	Hollow Metal Doors - 2010 Addition	40	3	\$ 52,500																	1				
5.1.4	Aluminum Doors	40	21	\$ 24,500																	1			\$ 24,500	
5.2	Exterior Cladding and Roofing				\$ -																1				
5.2.1	Metal Siding	50	36	\$ 52,000															\$ 52,000					 	
5.2.2	Metal Roofing - Arena	40	36	\$ 52,000 \$ 35,500					\$ 35,500															· · · · · · · · ·	
5.2.3	Flat Roofing (Ballasted EPDM) - 2010 Addition	25	3	\$ 15,300																				· · · · · · · · ·	
5.2.4	Flat Roofing (BUR) - Original Community Centre	39	36	\$ 50,000				\$ 50,000																· · · · · · · · ·	
5.2.5	Flat Roofing (BUR) - Multi-Use Facility	40	11	\$ 50,000																				· · · · · · · · ·	
5.3	Interior Works				\$ -																			· · · · · ·	
5.3.1	Ice Rink Floor	25	11	\$ 217,000																	\$ 217,000				
5.3.2	Hockey Boards	25	11	\$ 150,000																\$ 150,000	/				
5.3.3	Rubber Flooring	25	3	\$ 35,200																					
5.3.4	Paint- Original Community Centre	30	21	\$ 10,000									\$	10,000											
5.3.5	Zamboni Room and Shower Flooring - Stonhard	35	1	\$ 35,000																					
5.3.6	Millwork Allowance	30	21	\$ 10,000									\$	10,000											
5.3.7	Carpet - Shamrock Room	40	21	\$ 10,000																	`I			\$ 10,000	
5.3.8	Vinyl Tile Flooring - Original Community Centre	40	21	\$ 26,700																	`I			\$ 26,700	
5.3.9	Shamrock Room - Suspended Tile Ceiling	40	21	\$ 30,800																	`I			\$ 30,800	
5.4	Mechanical/Electrical				\$ -																`I			,	
5.4.1	Handicapped Elevator	30	21	\$ 115,800									\$	115,800							`I			,	
5.4.2	Fire Alarm/Life Safety Systems/Emergency & Exit Lighting	40	36	\$ 40,000					\$ 40,000												`I			,	
5.4.3	Plumbing Fixtures Allowance	40	36	\$ 10,000					\$ 10,000																
5.4.4	HVAC	19	36	\$ 118,600			\$ 118,600																	, ,	1
5.4.5	Lighting Refrigeration Plant	40	36	\$ 125,000					\$ 125,000												`I			,	
5.4.6	Refrigeration Plant	25	11	\$ 407,100																			\$ 407,100		
TOTAL	S (non-factored)			\$ 1,784,750	\$ -	\$ -	\$ 118,600	\$ 50,000	\$ 285,500	\$ -	\$ -	\$ -	\$ - \$	\$ 135,800	\$ -	\$ -	\$ -	\$ -	\$ 52,000	\$ 150,000	\$ 217,000	\$ -	\$ 407,100	\$ 92,000	\$ -
Inflation	ı Factor			3.0%	1.000	1.030	1.061	1.093	1.126	1.159	1.194	1.230	1.267	1.305	1.344	1.384	1.426	1.469	1.513	1.558	1.605	1.653	1.702	1.754	1.806
TOTAL	S (factored)				\$ -	\$ -	\$ 125,823	\$ 54,636	\$ 321,333	\$ -	\$ -	\$ -	\$ - 5	\$ 177,188	\$ -	\$ -	\$ -	\$ -	\$ 78,655	\$ 233,695	\$ 348,221	\$ -	\$ 693,060	\$ 161,323	\$ -

Length of Projection (years)	30
Approximate Total GFA	40,862
Opinion of Cost for Complete Demolition and Replacement	\$ 10,300,000
Opinion of Total Useful Life	100

Average Cost PSF per Year (non-factored)	\$ 1.48
Approximate Cost PSF per Year (factored)	\$ 2.32
Average Replacement Cost PSF	\$ 252.07
Average Replacement Cost PSF per Year	\$ 2.52

Drawings Used:

Landmark Builders dwgs A1 thru A5 - August 1992
Insurance Drawing July 2009
Multi-Use Facility Ground Floor Plan, undated
Triton Engineering Services Limited dwgs 10-01, 10-02, 20-01, 20-02, 30-01 thru 30-06, 50-01, 60-01 thru 60-03, 70-01 thru 70-03, March 2010
Transway dwgs 1 thru 4, 6 thru 10, E1 thru E3, M1 thru M4, June

Assumptions:

Interior Doors at Community Centre and Multi-Use Facility assumed to be hollow metal

 $Hockey\ Boards,\ Ice\ Rink\ Floor,\ and\ Refrigeration\ Plant\ assumed\ to\ have\ been\ replaced\ at\ least\ once\ in\ the\ past,\ based\ on\ similar\ replacements\ at\ H.C.C.$

Built-Up-Roofing assumed at Multi-Use Facility
Millwork assumed to have been replaced in 1992 renovations.
Built-Up-Roofing assumed at Multi-Use Facility
Millwork assumed to have been replaced in 1992 renovations.

Vinyl Tile Flooring assumed in original community centre, and assumed to have been replaced during 1992 renovations.

Suspended Tile Ceiling assumed in Shamrock Room

Shamrock Room Roof planned for half replacement 2016, assume ramainder in 2018.

GFA = 23,315 Arena + 15,730 Community Centre + 50% (3,635) theatre

BUR life expectancies are longer than typically anticipated based on replacement history provided by client.

Interior finishes and theatre seating at 2000 addition are not covered in this spreadsheet at the request of client.

Erin Fire Hall - Capital Cost Plan

				Major Repair/										Annual Re	eplacement Res	erve Costs									
No.	Item Description Ser	Projected Service Life	Age	Replacement Cost	2013 YEAR 0	2014 YEAR 1	2015 YEAR 2	2016 YEAR 3	2017 YEAR 4	2018 YEAR 5	2019 YEAR 6	2020 YEAR 7	2021 YEAR 8	2022 YEAR 9	2023 YEAR 10	2024 YEAR 11	2025 YEAR 12	2026 YEAR 13	2027 YEAR 14	2028 YEAR 15	2029 YEAR 16	2030 YEAR 17	2031 YEAR 18	2032 YEAR 19	2033 YEAR 20
6	Erin Fire Hall																								
6.1	Doors and Windows				\$ -																				
6.1.1	Overhead Doors	34	28	\$ 26,850		\$ 8,950					\$ 17,900														
6.1.2	Exterior Entrance/Exit Doors and Windows	35	28	\$ 12,000								\$ 12,000													
6.2	Exterior Cladding and Roofing				\$ -																				
6.2.1	Metal Siding	50	28	\$ 18,800																					
6.2.2	Metal Roofing	35	28	\$ 10,400								\$ 10,400													
6.3	Interior Works				\$ -																				
6.3.1	Ceramic Tile Flooring	30	28	\$ 28,900	\$ -		\$ 28,900																		
	Millwork Allowance	30	28	\$ 10,000	\$ -		\$ 10,000																		
6.4	Mechanical/Electrical				\$ -																				
6.4.1	Radiant Tube Heaters	28	2	\$ 10,000																					
	Emergency Generator Set	30	4	\$ 96,800																					
6.4.3	HVAC & Hot Water Tank	20	10	\$ 14,800											\$ 14,800										
TOTAL	S (non-factored)			\$ 228,550	\$ -	\$ 8,950	\$ 38,900	\$ -	\$ -	\$ -	\$ 17,900	\$ 22,400	\$ -	\$ -	\$ 14,800	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Inflatio	n Factor			3.0%	1.000	1.030	1.061	1.093	1.126	1.159	1.194	1.230	1.267	1.305	1.344	1.384	1.426	1.469	1.513	1.558	1.605	1.653	1.702	1.754	1.806
TOTAL	S (factored)	•			\$ -	\$ 9,219	\$ 41,269	\$ -	\$ -	\$ -	\$ 21,374	\$ 27,549	\$ -	\$ -	\$ 19,890	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Length of Projection (years)	30
Approximate Total GFA	4,800
Opinion of Cost for Complete Demolition and Replacement	\$ 3,000,000
Opinion of Total Useful Life	50

Assumptions:
HVAC/Hot Water Tank same cost as Water-Hydro bldg (Roughly same size building. Assumed to have been replaced at least once over life of building.

Avg. year of replacement for overhead doors is 2017. One door planned for replacement in 2014, 2 in 2019.

planned for replacement in 2014, 2 in 2019.

Township plans that Erin will have a new firehall after year 21. Millwork, Ceramic Tile Flooring to remain in present condition. Metal siding is not planned to be replaced. Projected service life of radiant tube heaters, genset, and next cycle of HVAC exceed the lifespan of the building. Metal roof and wall liner not anticipated to be replaced prior to full replacement of the building.

Opinion of tendecement cost is the recommendation of the Fire Chief.

Opinion of replacement cost is the recommendation of the Fire Chief, and does not include any land acquisition.

Drawings used: Gamsby and Mannerow Limited dwgs 1-3, August 1983

erage Cost PSF per Year (non-factored)	\$ 0.71
proximate Cost PSF per Year (factored)	\$ 0.83
erage Replacement Cost PSF	\$ 625.00
erage Replacement Cost PSF per Year	\$ 12.50

Hillsburgh Fire Hall - Capital Cost Plan

Itom		Drainatad	Estimated	Major Repair/																					
No.	Item Description	Projected Service Life	Age	Replacement Cost	2013 YEAR 0	2014 YEAR 1	2015 YEAR 2	2016 YEAR 3	2017 YEAR 4	2018 YEAR 5	2019 YEAR 6	2020 YEAR 7	2021 YEAR 8	2022 YEAR 9	2023 YEAR 10	2024 YEAR 11	2025 YEAR 12	2026 YEAR 13	2027 YEAR 14	2028 YEAR 15	2029 YEAR 16	2030 YEAR 17	2031 YEAR 18 Y	2032 YEAR 19	2033 YEAR 20
7	Hillsburgh Fire Hall																								
7.1	Doors and Windows				\$ -																				
7.1.1	Overhead Doors	20	1	\$ 22,000																			\$	22,000	
7.1.2	2 Hollow Metal Doors	30	1	\$ 34,800																					
7.1.3	3 Aluminum Doors	30	1	\$ 29,300																					
7.1.4	Aluminum Windows	30	1	\$ 22,000																					
7.2	Exterior Cladding and Roofing				\$ -																				
7.2.1	Metal Siding	50	1	\$ 181,000																					
7.2.2	2 Metal Roofing	35	1	\$ 31,600																					
7.2.3	Flat Roofing (TPO)	25	1	\$ 20,300																					
7.3	Interior Finishes				\$ -																				
7.3.2	Porcelain Tile Flooring	30	1	\$ 39,300																					
7.3.3	Paint Paint	10	1	\$ 20,000										\$ 20,000									\$	20,000	
7.3.4	Millwork Allowance	30	1	\$ 10,000																					
7.4	Mechanical/Electrical				\$ -																				
7.4.1	Elevator	50	1	\$ 115,800																					
7.4.2	2 Lighting	30	1	\$ 19,400																					
7.4.3	B HVAC	18	1	\$ 60,000																		\$ 60,000			
TOTA	LS (non-factored)	•		\$ 605,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,000	\$ - \$	42,000 \$	\$ -
Inflati	on Factor			3.0%	1.000	1.030	1.061	1.093	1.126	1.159	1.194	1.230	1.267	1.305	1.344	1.384	1.426	1.469	1.513	1.558	1.605	1.653	1.702	1.754	1.806
ТОТА	J.S (factored)	-			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 26,095	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 99,171	s - \$	73,647 \$	\$ -

Length of Projection (years)	30
Approximate Total GFA	10,334
Opinion of Cost for Complete Demolition and Replacement	\$ 2,217,000
Opinion of Total Useful Life	100

verage Cost PSF per Year (non-factored)	\$ 1.02
pproximate Cost PSF per Year (factored)	\$ 2.10
verage Replacement Cost PSF	\$ 214.53
verage Replacement Cost PSF per Year	\$ 2.15

Drawings used: Somfay Masri Architects Inc. dwgs A0, A0.1, A1.0 throu A1.2, A2.1 thru A2.3, A3.1, A4.1, A4.2, A5.1, A6.1 thru A6.3, A7.1, A9.1, July 2011 **Small Buildings - Capital Cost Plan**

Item		Projected	Fetimated	Demo.	Rebuild											Annual Replacement Reserve Costs											
No.	Item Description	Service Life		Cost	Cost	Total Cost	2013 YEAR 0	2014 YEAR 1	2015 YEAR 2		2017 EAR 4	2018 YEAR 5	2019 YEAR 6	2020 YEAR 7	2021 YEAR 8	2022 YEAR 9	2023 YEAR 10	2024 YEAR 11	2025 YEAR 12	2026 YEAR 13	2027 YEAR 14	2028 YEAR 15	2029 YEAR 16	2030 YEAR 17	2031 YEAR 18	2032 YEAR 19	2033 YEAR 2
	Small Buildings																										
3.1	Ballinafad Community Centre																										
8.1.1	Pavilion	35	14	\$ 4,300	\$ 24,700	\$ 29,000																					
8.1.2	Storage Shed	35	10	\$ 2,500	\$ 19,800	\$ 22,300																					
8.1.3	Community Centre	100	39	\$ 58,200	\$ 789,600	\$ 847,800																					
3.2	Victoria Park Booth					\$ -	\$ -																				
8.2.1	Snack Bar/Washrooms/Garage	50	39	\$ 13,800	\$ 85,600	\$ 99,400												\$ 13,800									
3.3	Barbour Field					\$ -	\$ -																				
8.3.1	Pavilion	50	17	\$ 37,800	\$ 218,800	\$ 256,600																					
3.4	McMillan Park					\$ -	\$ -																				
8.4.1	Pavilion	50	5	\$ 5,300	\$ 41,800	\$ 47,100																					
3.5	Roads Cold Storage					\$ -	\$ -																				1
8.5.1	Sand Dome	40	30	\$ 22,000													\$ 22,000										
8.5.2	Municipal Garage	60	22	\$ 50,200	\$ 200,000	\$ 250,200																					
TOTAL	S (non-factored)					\$ 1,715,400	\$ -	\$ -	\$ -	\$ - \$	- \$	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 22,000	\$ 13,800	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$0	\$0
nflation	Factor	•				3.0%	1.000	1.030	1.061	1.093	1.126	1.159	1.194	1.230	1.267	1.305	1.344	1.384	1.426	1.469	1.513	1.558	1.605	1.653	1.702	1.754	1.806
TOTAL	S (factored)						\$ -	\$ -	\$ -	\$ - \$	- \$	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 29,566	\$ 19,102	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$0	\$0

Length of Projection (years)	30
Approximate Total GFA	12,728

verage Cost PSF per Year (non-factored)	\$ 0.23
pproximate Cost PSF per Year (factored)	\$ 0.39

Victoria Park Booth will be demolished at end of service life, and replaced with washrooms only. (See Planned Actions & Expansions)

Sand Dome will be demolished at end of service life, and replaced with new salt/sand storage facility in year 7 (See Planned Actions & Expansions)

APPENDIX B ASSET MANAGEMENT ASSUMPTIONS

APPENDIX B: ASSET MANAGEMENT PLAN ASSUMPTIONS

The following assumptions were made during the creation of the Town's asset management plan.

1. STATE OF LOCAL INFRASTRUCTURE

- a) Indexing: When inflating an asset value to a 2013 replacement value, the Non-Residential Building Construction Price Index (NRBCPI) was used for Road, Bridge/Culvert and Building related assets. Other assets (equipment, vehicles, and land improvements, etc.) were inflated using the Consumer Price Index (CPI). Two indexes were used to account for the difference between construction related assets and assets that are more consumer in nature.
- b) In order to establish an initial condition assessment for some assets, calculations were performed to link condition to asset age. This was done in order to establish condition ratings for this report and it is recommended that the Town follow the "Condition Assessment Policy" shown in Appendix C in the future.
- c) Information from various engineer firm (referenced in this report) were used to support the Town's asset data. Please see pages B-2 and B-3 for water assumptions used by Triton Engineering.

2. ASSET MANAGEMENT STRATEGY

- a) Capital inflation rate will be assumed to be 3% annually.
- b) Operating budget inflation rate will be assumed to be 2% annually.
- c) Regarding operating expenses included in the Town's current budget, it is assumed that they will increase at an operating inflation rate annually, unless staff have provided alternative impacts.
- d) When any existing debenture payments are complete (if applicable), annual budget savings created through removing these payments have been dedicated to capital.

3. FINANCING STRATEGY

- a) Taxation assessment growth is assumed to be 1.0% annually.
- b) Development charges rates are assumed to increase at 2% annually.
- c) Gas tax revenue has been identified as a funding source for the purposes of this analysis (i.e. for asset replacement purposes), and has been assumed to continue throughout the forecast period.
- d) Interest rate earned on a Capital Replacement Reserve Fund will be 2% annually.
- e) In the case where debt financing is needed, the model assumed debt terms of 20 years at 5% annual interest. For growth related debt, debt payments are shown as funded directly from the development charge reserve funds.

WATERMAIN

1. **Condition Assessment**

Based on age and pipe material (High Score - Good; Low Score - Not Good)

AGE: (Score 1 to 5)

- 1 > 50 yrs.
- 2 30 to 50 yrs.
- 15 to 30 yrs. 3
- 4 5 to 15 yrs.
- 5 < 5 yrs.

PIPE MATERIAL: (Score 1 to 5)

Cast Iron / Asbestos Cement / Steel	1
Ductile Iron / PVC (TW)	3
PVC / PE	5

Therefore a 50 year old cast iron watermain would score 2 while a five (5) year old PVC would score 8.

2. Risk Management

Based on hydraulic capacity (acceptable or not); trunk versus local main; is it a river crossing; and serviced land use.

i)	Hydraulic Capacity: (Score 1 or 5)	Deficient Not Deficient	1 5	
ii)	Trunk versus Local: (Score 1 or 5)	Local Trunk	5 1	
iii)	River Crossing: (Score 1 or 5)	Yes No	1 5	
iv)	Serviced Land Use: (Score 1 to 5)	Health Care S Educational Fa Government F Commercial/Ir Residential	acility acility	1 2 3 4 5

WATER FACILITIES

1. <u>Condition Assessment</u>

Based on individual components identified in PSAB

Factors:

AGE: (Average) 1 > 50 yrs. 2 30 to 50 yrs. 3 15 to 30 yrs. 4 5 to 30 yrs. 5 < 5 yrs.

HISTORIC MAINTENANCE COST:

1 High3 Average5 Low

FREQUENCY OF FACILITY OFF LINE: (last five (5) years)

5 0 3 1-5 1 > 5

STANDBY POWER:

5 Full Time3 Portable1 None

Therefore, a pumping station (well) that is 40 years old, has high maintenance costs, has been off line seven (7) times in the last five years, and does not have standby power would score 9.

2. Risk Management

i) Likelihood of Failure: Remote 5 Moderate 3 Good 1

ii) Severity of Failure:

(Environmental, Public Health and Safety, Financial and Public Perception)

Minimal 5 Moderate 3 Significant 1

Therefore, a pumping station (well) that has a good likelihood of failure with a significant severity of failure would score 2.

APPENDIX C
DATA VERIFICATION AND CONDITION ASSESSMENT
POLICY

APPENDIX C

Town of Erin Data Verification and Condition Assessment Policy

Data Verification

- 1. The main source of asset data updating and editing will be though the Town's PSAB 3150 compliance procedures.
- 2. Asset additions, disposals, betterments, and write-offs will be recorded based on the Town's PSAB 3150 Compliance Policies.
- 3. Verification of the correct treatment of asset revisions will be completed through frequent annual reviews by the Town's Treasurer as well as an annual review by the Town's external auditor.
- 4. During years in which condition assessments are not being performed, asset replacement cost will be determined based on a combination of inflating previous current values or thorough the use of the current year's historical invoice data. Where indices are being used, the Non-Residential Building Construction Price Index (NRBCPI) shall be used for construction related assets (i.e. roads related, storm, water, and facilities) and the Consumer Price Index (CPI) shall be used for all other assets (i.e. machinery & equipment, vehicles and land improvements).

Condition Assessment

- Condition assessments shall be performed as outlined in Table C-1 below. Condition assessments shall be performed by qualified individuals (or companies) and shall include a review of the following:
 - Current asset condition (consistent with the rating format used within this report, unless Town staff stipulate a new format);
 - i. Identify any unusual wear from asset use that may hinder asset performance and eventually reduce useful life.
 - ii. Assess asset performance and identify (if any) capital improvements that can be applied to extend the asset's useful life and/or bring the asset back to proper service levels.
 - Current asset replacement cost. This is to be based on replacing the asset under current legislation/requirements using the Town's specifications; and
 - Remaining service life, assuming current maintenance and usage levels.

Table C-1
Condition Assessment Time Table

Asset Type	Frequency of Condition Assessment
Roads Related	Every 5 years, based on Minimum Maintenance Standards
Bridges and Culverts (greater than 3m)	Every 2 years, based on applicable legislation
Facilities	Every 5-10 years, with priority given to older buildings
Vehicles and Equipment	Annually (typically by Town staff), part of maintenance program
Water Related	Every 5 years, based on applicable legislation

APPENDIX D LEVEL OF SERVICE IMPACT ANALYSIS

Town of Erin 2013 Asset Management Plan Asset Management Strategy - Change in Level of Service

Table D-1 Tax Supported Services

Departments	Description	Planned Actions	Impact		1								Impact	(∠∪13 ֆ)									
Departments	Description	Planned Actions											•	ì ',									1
		Planned Actions	(2013\$)	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
General Government																							
Expenditures																							
Capital Expenditures	Town Office - Addition	Expansion	1,250,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1,250,00
Capital Expenditures	Town Office - Accessability Renovations for Basement	Rehabilitation/Renewal	20,000	20,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenditures			1,270,000	20.000	_	 -	_	_	-	_	_	_		_	_	_	_	_	_	_		_	1.250.00
Protection to Persons and Property			.,,																				1,200,00
Expenditures																							
Operating Expenditures				-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Capital Expenditures	Hillsburgh Fire Hall - Emergency Generator	Expansion	67,800	67,800	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenditures			67,800	67,800	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
ransportation Services			, , , , , ,	,																			†
Expenditures																							
Building Maintenance	Sand Dome Demolition	Maintenance	22,000	-	-	-	-	-	-	-	-	-	22,000	-	-	-	-	-	-	-	-	-	
Building Maintenance and Rehabilitation	Roads Equipment Depot - Additional Bay	Expansion	250,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	250,000	-	-	-	-	
Building Maintenance and Rehabilitation	Roads Equipment Depot - Accessability Renovations	Rehabilitation/Renewal	10,000	10,000		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Bridge Maintenance	Bridge Maintenance and Rehabilitation	Rehabilitation/Renewal	737,500	18,000	79,944	79,944	79,944	79,944	79,944	79,944	79,944	79,944	79,944	-	į	-	-	-	-	-	-	-	-
Culvert Maintenance	Culvert Maintenance and Rehabilitation	Rehabilitation/Renewal	2,146,000	125,000	224,556	224,556	224,556	224,556	224,556	224,556	224,556	224,556	224,556	-	•	-	-	-	-	-	-	-	-
Culvert Rehabilitation	Culvert 2061 Design	Rehabilitation/Renewal	190,280	190,280	-	-	-	-	-	-	-	-	-	-	-	-	-		-	-	-	-	-
Streetlight Rehabilitation	Streetlights	Rehabilitation/Renewal	60,000	-	60,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Sidewalks	New Sidewalk - Wellington Rd 124	Expansion	280,000	-	-	280,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Road Maintenance	Crack Sealing	Maintenance	24,700	24,700	24,700	24,700	24,700	24,700	24,700	24,700	24,700	24,700	24,700	24,700	24,700	24,700	24,700	24,700	24,700	24,700	24,700	24,700	24,70
Road Maintenance	Gravel Road Resurfacing	Rehabilitation/Renewal	800,000	40,000	80,000	120,000	160,000	200,000	240,000	280,000	320,000	360,000	400,000	440,000	480,000	520,000	560,000	600,000	640,000	680,000	720,000	760,000	800,00
Total Expenditures			4.520.480	407.980	469,200	729.200	489,200	529.200	569,200	609,200	649.200	689.200	751,200	464.700	504.700	544.700	584.700	874,700	664,700	704.700	744.700	784.700	824.70
Recreation/Cultural Services		+	7,520,700	407,300	700,200	120,200	703,200	323,200	505,200	000,200	043,200	000,200	101,200	707,700	504,700	344,700	304,700	577,700	004,700	704,700	144,100	104,100	024,70
Expenditures																							
Operating Expenditures	Demolition - Victoria Park Booth - Snack Bar/Washrooms/Garage	Rehabilitation/Renewal	13,800		-		-	-	-	-	-		-	13,800	-	-	-	_	-	-			-
Building Maintenance and Rehabilitation	Hillsburgh Community Centre - Accessability Renovations for Viewing Area	Rehabilitation/Renewal	15,000	-	15,000	_	-	-	-	-	-	-		-	-	-	_	-	-	-			-
Building Maintenance and Rehabilitation	Centre 2000 - Emergency Generator	Expansion	90,400	-	-	90,400	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Building Maintenance and Rehabilitation	Victoria Park Washroom Facilities	Rehabilitation/Renewal	40,000	-	-	-	-	-	-	-	-	-	-	40,000	-	-	-	-	-	-	-	-	-
Total Expenditures			159,200		15.000	90.400	<u> </u>	_	_		 	_		53.800		_	_		_				
Grand Total Expenditures (Uninflated)		+	6.017.480	495.780	-,				569.200	609.200	649.200	689.200	751.200	518.500	504.700	544.700	584.700	874.700	664.700	704.700	744,700	784.700	2.074.70

Total Operating Expenditures (Uninflated)	24,700	24,700	24,700	24,700	24,700	24,700	24,700	24,700	24,700	46,700	24,700	24,700	24,700	24,700	24,700	24,700	24,700	24,700	24,700	24,700
Total Capital Expenditures (Uninflated)	471,080	459,500	794,900	464,500	504,500	544,500	584,500	624,500	664,500	704,500	493,800	480,000	520,000	560,000	850,000	640,000	680,000	720,000	760,000	2,050,000
Total Operating Expenditures (Inflated)	25,194	25,698	26,212	26,736	27,271	27,816	28,373	28,940	29,519	56,927	30,711	31,326	31,952	32,591	33,243	33,908	34,586	35,278	35,983	36,703
Total Capital Expenditures (Inflated)	485,212	487,484	868,609	522,799	584,854	650,161	718,861	791,098	867,022	946,789	683,535	684,365	763,638	847,050	1,324,272	1,027,012	1,123,936	1,225,752	1,332,665	3,702,528

Planned Actions Summary										Impact (Inflated)									
	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Maintenance	25,194	25,698	26,212	26,736	27,271	27,816	28,373	28,940	29,519	56,927	30,711	31,326	31,952	32,591	33,243	33,908	34,586	35,278	35,983	35,983
Rehabilitation/Renewal	415,378	487,484	463,863	522,799	584,854	650,161	718,861	791,098	867,022	946,789	683,535	684,365	763,638	847,050	934,780	1,027,012	1,123,936	1,225,752	1,332,665	1,444,889
Replacement	-	-	-	-	-	-	-	-		-		-	-	-	-	-	-	-	-	-
Expansion	69,834	-	404,746	-	-	-	-	-	-	-	-	-	-	-	389,492	-	-	-	-	2,257,639
Grand Total (Inflated)	510,406	513,182	894,821	549,535	612,125	677,977	747,234	820,038	896,541	1,003,716	714,246	715,691	795,590	879,641	1,357,515	1,060,920	1,158,522	1,261,030	1,368,648	3,738,511

Notes:
The Hillsburgh Community Centre is due for a complete replacement (\$6,000,000) in 2042
The Erin Fire Hall is due for a complete replacement (\$3,000,000) in 2034

Town of Erin 2013 Asset Management Plan Asset Management Strategy - Change in Level of Service

Table D-2 Water Services

I-							wate	r Services															
													Impact	(2013 \$)									
Departments	Description	Planned Actions	Impact (2013\$)	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Water Services																							
Expenditures																							
Water Rehabilitation	Hillsburgh Pumping Station Rehab	Rehabilitation/Renewal	157,363	157,363	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		- '
Water Rehabilitation	Hillsburch Well 3 Generator Enclosure & Switch	Rehabilitation/Renewal	38,835	38,835	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Water Rehabilitation	Well House PLC Replacement & SCADA Install	Rehabilitation/Renewal	397,870	67,961	212,084	117,824	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Water Rehabilitation	Well House Betterments	Rehabilitation/Renewal	-	-	-	-	-	-	133,273	-	-	-	-	-	-	-	-	-	-		-	-	_
Water Rehabilitation	General Rehabilitation	Rehabilitation/Renewal	-	-	-	-	-	-	-	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Water Rehabilitation	Meter Replacement Program	Replacement	264,089	-	-	102,496	161,594	161,594	-	-	-	-	-	-	-	-	-	-	-		-	-	_
Water Rehabilitation	Raido Meter Reading Device	Expansion	7,779	-	-	7,779	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Water Rehabilitation	Rate Study	Expansion	32,991	-	32,991	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
				-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenditures (Uninflated)			898,927	264,159	245,075	228,099	161,594	161,594	133,273	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000

Total Operating Expenditures (Uninflated)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Capital Expenditures (Uninflated)	264,159	245,075	228,099	161,594	161,594	133,273	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Total Operating Expenditures (Inflated)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Capital Expenditures (Inflated)	272,084	260,000	249,250	181,875	187,331	159,135	122,987	126,677	130,477	134,392	138,423	142,576	146,853	151,259	155,797	160,471	165,285	170,243	175,351	180,611

Planned Actions Summary										Impact (Inflated)									
	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Maintenance	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rehabilitation/Renewal	272,084	225,000	128,750	-	-	159,135	122,987	126,677	130,477	134,392	138,423	142,576	146,853	151,259	155,797	160,471	165,285	170,243	175,351	180,611
Replacement	-	-	112,000	181,875	187,331	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Expansion	-	35,000	8,500	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Grand Total (Inflated)	272,084	260,000	249,250	181,875	187,331	159,135	122,987	126,677	130,477	134,392	138,423	142,576	146,853	151,259	155,797	160,471	165,285	170,243	175,351	180,611

	APPENDIX E	
SCENARIO	ANALYSIS - CAPITAI	L FORECASTS

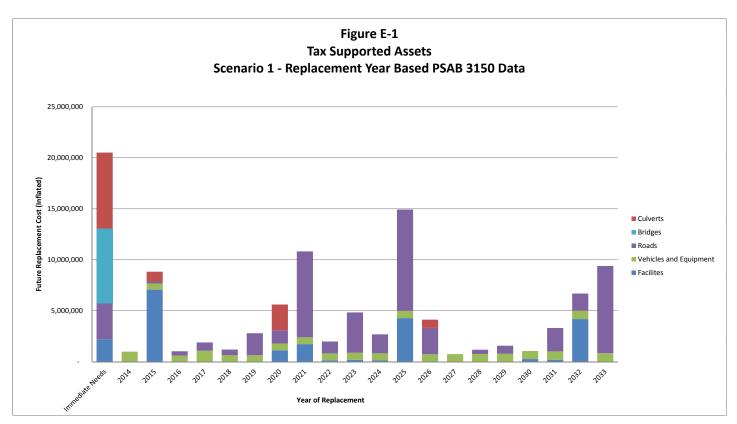
Town of Erin 2013 Asset Management Plan Scheduled Capital Replacement (Tax Supported Assets) - Inflated

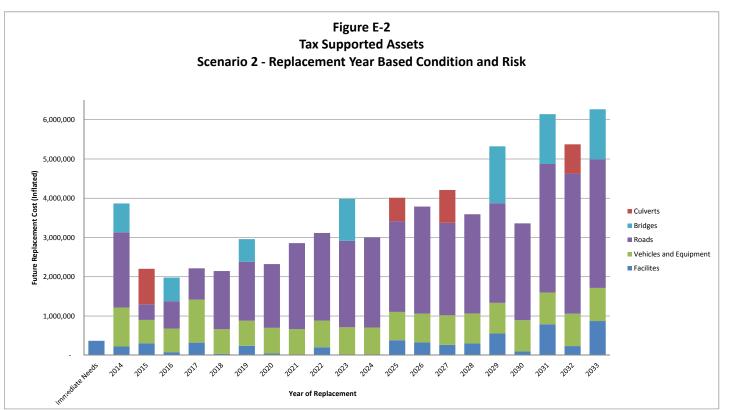
Table E-1

									ocenano i	. Replacement rea	ar baseu PSAB 313	U Data										
Asset Type	Immediate Needs	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	TOTAL
Total Scheduled Capital - Inflated	20,507,770	993,088	8,830,318	1,026,320	1,894,762	1,197,459	2,796,142	5,609,465	10,816,671	1,983,318	4,834,983	2,681,520	14,920,809	4,127,079	748,998	1,175,466	1,574,556	1,055,736	3,312,019	6,684,264	9,392,377	106,163,118
Facilites	2,217,000	-	7,073,721	-	-	-	-	1,135,788	1,730,059	140,973	189,492	118,490	4,277,283	-	-	-	-	260,893	200,798	4,185,619	-	21,530,117
Vehicles and Equipment	-	993,088	598,536	602,392	1,094,105	626,728	639,263	652,048	665,089	678,391	691,959	705,798	719,914	734,312	748,998	763,978	779,258	794,843	810,740	826,955	843,494	14,969,887
Roads	3,513,403	-	194,282	423,928	800,656	570,731	2,156,879	1,290,944	8,421,522	1,163,954	3,953,533	1,857,231	9,923,613	2,582,336	-	411,488	795,298	-	2,300,481	1,671,691	8,548,883	50,580,853
Bridges	7,330,712	-	-	-	-	-	-	-	-		-	-	-	-	-	-	-	-	-	-	-	7,330,712
Culverts	7,446,655	-	963,779	-	-	-	-	2,530,685	-	-	-	-	-	810,431	-	-	-	-	-	-	-	11,751,549

Table E-2 enario 2: Replacement Year B<u>ased on Condition and Risk</u>

									Scenario 2: Re	epiacement rear B	ased on Condition	and RISK										
Asset Type	Immediate Needs	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	TOTAL
Total Scheduled Capital - Inflated	368,400	3,866,966	2,202,352	1,977,794	2,213,935	2,145,322	2,959,216	2,322,176	2,856,160	3,114,414	3,982,692	3,003,614	4,012,039	3,787,289	4,209,065	3,592,723	5,321,063	3,360,066	6,141,416	5,373,993	6,265,897	73,076,592
Facilites	368,400	223,974	300,871	78,676	321,333	37,560	240,124	47,227	-	203,284	19,890	-	383,530	327,189	267,123	300,688	554,587	99,171	788,907	234,970	871,087	5,668,591
Vehicles and Equipment	-	993,088	598,536	602,392	1,094,105	626,728	639,263	652,048	665,089	678,391	691,959	705,798	719,914	734,312	748,998	763,978	779,258	794,843	810,740	826,955	843,494	14,969,887
Roads	-	1,915,000	399,660	696,619	798,497	1,481,033	1,502,856	1,622,900	2,191,071	2,232,739	2,203,342	2,297,816	2,313,598	2,725,788	2,358,200	2,528,057	2,539,301	2,466,052	3,272,372	3,565,457	3,274,821	42,385,179
Bridges	-	734,905	-	600,107	-	-	576,973	-	-	-	1,067,502	-	-	-	-	-	1,447,917	-	1,269,396	-	1,276,495	6,973,295
Culverts	-	-	903,285	-	-	-	-	-	-	-	-	-	594,998	-	834,744	-	-	-	-	746,612	-	3,079,639





Town of Erin 2013 Asset Management Plan cheduled Capital Replacement (Water Assets) - Inflated

Table E-3

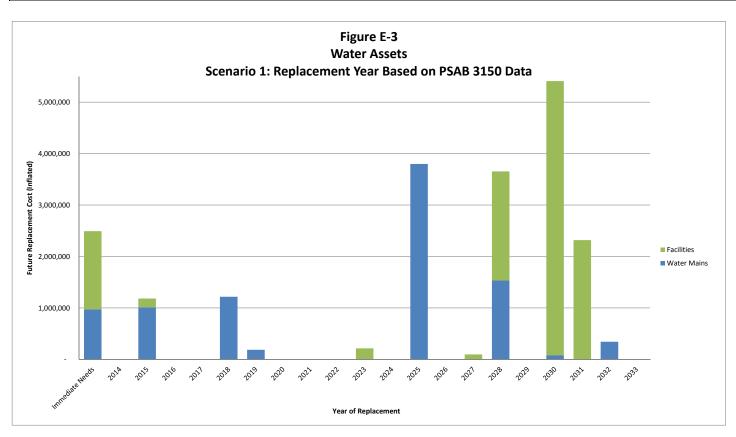
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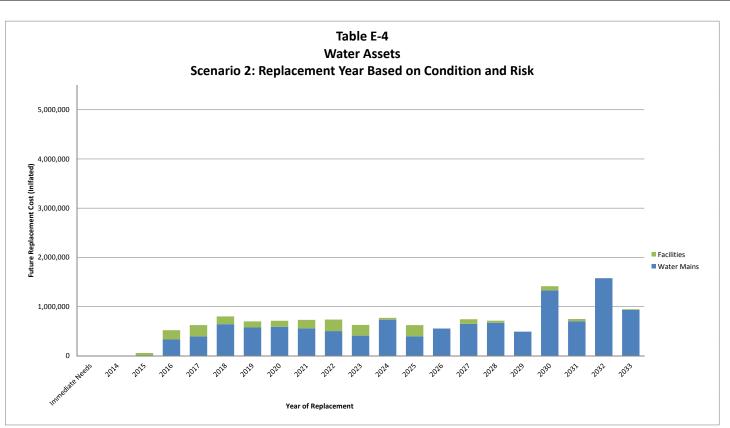
Asset Type	Immediate Needs	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	TOTAL
Total Scheduled Capital - Inflated	2,491,859	-	1,183,205	-	-	1,216,588	185,615	-	-	-	214,394	-	3,798,391	-	95,003	3,653,940	-	5,410,923	2,317,555	343,679	-	20,911,153
Water Mains	971,003	-	1,013,961	-	-	1,216,588	185,615	-	-	-	-	-	3,798,391	-	-	1,533,048	-	82,142	-	343,679	-	9,144,428
Facilities	1,520,856	-	169,244	-	-	-	-	-	-	-	214,394	-	-	-	95,003	2,120,892	-	5,328,781	2,317,555	-	-	11,766,726

Tabel E-4

cenario 2: Replacement Year Based on Condition and Risk

Asset Type	Immediate Needs	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	TOTAL
Total Scheduled Capital - Inflated	-	-	56,468	520,887	624,493	799,397	699,310	711,721	729,588	736,500	628,183	770,603	623,651	554,099	743,706	713,149	490,663	1,413,542	748,045	1,576,850	947,020	14,087,874
Water Mains	-	-	-	331,685	394,666	641,583	575,049	590,402	557,140	501,641	409,501	732,915	396,527	554,099	648,702	670,732	490,663	1,329,577	701,694	1,576,850	932,614	12,036,040
Facilities	-		56,468	189,202	229,827	157,814	124,260	121,319	172,448	234,859	218,682	37,688	227,124	٠	95,003	42,418	-	83,965	46,351	-	14,406	2,051,834





APPENDIX F TAX SUPPORTED ASSET MANAGEMENT STRATEGY & FINANCING STRATEGY

Town of Erin 2013 Asset Management Plan Expansion Projects - Uninflated

Table F-1 Tax Supported Services

							·un	upported Serv													
Description	Total	•	•		•	•		•	•	•	Fore	cast	•				•			•	
Description	lotai	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024 20	025	2026	2027	2028	2029	2030	2031	2032	2033
Growth Projects (DC)																					
Daniel St Reconstruction/Upgrade (Dundas)	1,114,000								1,114,000												
Roads - 17 Sideroad - section 00300 (4th to 5th Line)	281,280	281,280																			
Roads - 17 Sideroad - section 00290 (3rd to 4th Line)	281,280		281,280																		
Roads - 17 Sideroad - section 00280 (2nd to 3rd Line)	262,260			262,260																	
Roads - 17 Sideroad - section 00270 (1st to 2nd Line)	481,580				481,580																
Hot Mix Sand Shed and Salt Brine Storage	280,000					280,000															
Bridge #2 Tenth Line above CR 52	1,200,000							1,200,000													
Expansion of Parking Lot at Erin Community Centre	70,000						70,000														
Total Capital Expenditures	3,970,400	281,280	281,280	262,260	481,580	280,000	70,000	1,200,000	1,114,000	-	-	-	-	-	-	-	-	-	-	-	-
Capital Financing																					
Provincial/Federal Grants	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Developer Contributions	-	-		-	-			-	-	-	-	-	-	-	-	-	-	-	-	-	-
Growth Related Debenture Requirements	-	-		-	-			-	-	-	-	-	-	-	-	-	-	-	-	-	-
Non-Growth Related Debenture Requirements	-	-		-	-			-	-	-	-	-	-	-	-	-	-	-	-	-	-
Development Charges Reserve Fund	1,027,220	42,192	42,192	39,339	72,237	280,000	52,500	120,000	378,760	-	-	-	-	-	-	-	-	-	-	-	-
Tax Supported Capital Reserve Fund	2,943,180	239,088	239,088	222,921	409,343	-	17,500	1,080,000	735,240	-	-	-	-	-	-	-	-	-	-	-	-
Lifecycle Reserve Fund	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Capital Financing	3,970,400	281,280	281,280	262,260	481,580	280,000	70,000	1,200,000	1,114,000	-	-	-	-	-	-	-	-	-	-	-	-

Table F-2 Tax Supported Capital Forecast

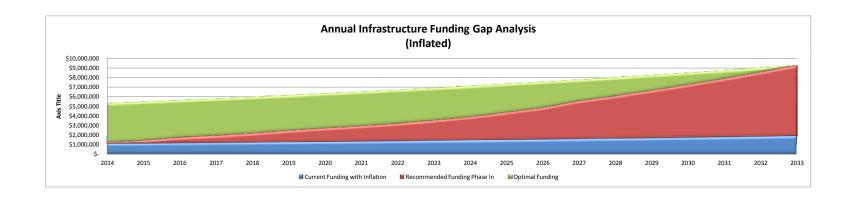
Description	Actual	Actual	Budget			1								ecast			,						
	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Prior Capital Expenses																							
General Government	35,523	32,142	83,990	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Building Department	1,033	-	45,000	-	-	-	-		-	-	-		-	-	-	-	-	-	-	-	-	-	-
Fire	657,774	2,123,124	387,326	-	-	-	-		-	-	-		-	-	-		-	-	-	-	-	-	-
Roads	303,961	1,235,000	1,432,856	-	-	-	-		-	-	-		-	-	-		-	-	-	-	-	-	-
Streetlighting	5,154	907	15,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Environmental Services	96,175	72,513	100,000	-	-	-	-		-	-	-		-	-	-		-	-	-	-	-	-	-
Planning	813	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Recreation and Culture	229,720	283,045	93,552	-	-	-	-		-	-	-		-	-	-		-	-	-	-	-	-	-
Capital Replacement Forecast																							
Facilites				413,700	496,289	78,676	321,333	37,560	240,124	47,227	-	203,284	19,890	-	383,530	327,189	267,123	300,688	554,587	99,171	788,907	234,970	871,087
Vehicles and Equipment				993,088	598,536	602,392	1,094,105	626,728	639,263	652,048	665,089	678,391	691,959	705,798	719,914	734,312	748,998	763,978	779,258	794,843	810,740	826,955	843,494
Roads				1,915,000	399,660	696,619	798,497	1,481,033	1,502,856	1,622,900	2,191,071	2,232,739	2,203,342	2,297,816	2,313,598	2,725,788	2,358,200	2,528,057	2,539,301	2,466,052	3,272,372	3,565,457	3,274,821
Bridges				734,905	-	600,107	-	-	576,973	-	-	-	1,067,502	-	-	-	-	-	1,447,917	-	1,269,396	-	1,276,495
Culverts				-	903,285	-	-		-	-	-		-	-	594,998		834,744	-	-	-	-	746,612	-
Level of Service Adjustments																							
Net Expenditures				485,212	487,484	868,609	522,799	584,854	650,161	718,861	791,098	867,022	946,789	683,535	684,365	763,638	847,050	1,324,272	1,027,012	1,123,936	1,225,752	1,332,665	3,702,528
Capital Expansion Forecast																							
Transportation				289,718	298,410	286,579	542,023	324,597	83,584	1,475,849	1,411,182	-	-	-	-	-	-	-	-	-	-	-	-
Total	1,330,153	3,746,731	2,157,724	4,831,623	3,183,664	3,132,981	3,278,756	3,054,772	3,692,961	4,516,885	5,058,439	3,981,435	4,929,482	3,687,149	4,696,404	4,550,927	5,056,115	4,916,996	6,348,075	4,484,002	7,367,167	6,706,658	9,968,425
Capital Financing																							
Provincial/Federal Grants	-	66,100	23,768	2,000,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Long Term Debt Proceeds	146,419	1,612,226	277,335	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Non Growth Related Debt	-	-	-	638,000	650,000	950,000	1,000,000	250,000	1,000,000	1,400,000	1,300,000	500,000	1,000,000	-	-		-	-	-	-	-	-	-
Growth Related Debt	-	-	-	-	-	-	-		-	-	-		-	-	-		-	-	-	-	-	-	-
Reserve Funds: Gas Tax	50,986	653,338	341,965	354,442	341,965	341,965	341,965	341,965	341,965	341,965	341,965	341,965	341,965	341,965	341,965	341,965	341,965	341,965	341,965	341,965	341,965	341,965	341,965
Reserve Funds: Development Charges	50,000	200,599	50,000	43,458	44,761	42,987	81,303	324,597	62,688	147,585	479,802	-	-	-	-	-	-	-	-	-	-	-	-
Reserve Funds: Obligatory	-	55,416	142,400	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Reserves: Capital	250,907	720,103	588,038	-	-	-	-	-	-	-	-	-	-	-	-		-	-	-	-	-	-	-
Other Revenue	- 1	37,016	69,007	16,000	-	97,650	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Transfer from Operating Fund	831,841	401,933	665,211	-	-	-	-	-	-	-	-	-	-	-	-		-	-	-	-	-	-	-
				-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Reserve Fund: New Capital (Tax Supported)	-	-	-	1,779,723	2,146,937	1,700,380	1,855,488	2,138,210	2,288,308	2,627,336	2,936,673	3,139,470	3,587,517	3,345,184	4,354,439	4,208,962	4,714,150	4,575,031	6,006,110	4,142,037	7,025,203	6,364,693	9,626,460
Total Capital Financing	1,330,153	3,746,731	2,157,724	4,831,623	3,183,664	3,132,981	3,278,756	3,054,772	3,692,961	4,516,885	5,058,439	3,981,435	4,929,482	3,687,149	4,696,404	4,550,927	5,056,115	4,916,996	6,348,075	4,484,002	7,367,167	6,706,658	9,968,425
Total Capital Expenses less Capital Financing	-					-						-			-						-		$\overline{}$

Table F-3

								Debt R	equirements													
Non-Growth Related Debt Year		Principal (Inflated)	2014	2015	2016	2017	2018	2019	2020	2021	2022	Forecas 2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Budget 2013		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2014		638,000 650,000		51,195	51,195 52,158	51,195	51,195	51,195	51,195	51,195	51,195	51,195	51,195	51,195	51,195	51,195	51,195 52,158	51,195	51,195	51,195 52,158	51,195	51,195
2015 2016		950,000			52,158	52,158 76,230	52,158 76,230	52,158 76,230	52,158 76,230	52,158 76,230	52,158 76,230	52,158 76,230	52,158 76,230	52,158 76,230	52,158 76,230	52,158 76,230	76,230	52,158 76,230	52,158 76,230	76,230	52,158 76,230	52,158 76,230
2017		1,000,000				70,200	80,243	80,243	80,243	80,243	80,243	80,243	80,243	80,243	80,243	80,243	80,243	80,243	80,243	80,243	80,243	80,243
2018		250,000						20,061	20,061	20,061	20,061	20,061	20,061	20,061	20,061	20,061	20,061	20,061	20,061	20,061	20,061	20,061
2019		1,000,000							80,243	80,243	80,243	80,243	80,243	80,243	80,243	80,243	80,243	80,243	80,243	80,243	80,243	80,243
2020 2021		1,400,000 1,300,000								112,340	112,340 104,315	112,340 104,315	112,340 104,315	112,340 104,315	112,340 104,315	112,340 104,315	112,340 104,315	112,340 104,315	112,340 104,315	112,340 104,315	112,340 104,315	112,340 104,315
2022		500,000									104,515	40,121	40,121	40,121	40,121	40,121	40,121	40,121	40,121	40,121	40,121	40,121
2023		1,000,000											80,243	80,243	80,243	80,243	80,243	80,243	80,243	80,243	80,243	80,243
2024		-												-	-	-	-	-	-	-	-	-
2025 2026		-													-	-	-	-	-	-	-	-
2027		_														-	-		-	-		-
2028		-																-	-	-	-	-
2029		-																	-	-	-	-
2030 2031		-																		-	-	-
2031		-																			-	-
2033		-																				-
Total Annual Non-Growth Related Debt Charges		8,688,000	-	51,195	103,352	179,583	259,825	279,886	360,129	472,468	576,784	616,905	697,148	697,148	697,148	697,148	697,148	697,148	697,148	697,148	697,148	697,148
Growth Related Debt Year		Principal (Inflated)	2014	2015	2016	2017	2018	2019	2020	2021	2022	Forecas 2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Budget 2013		-	-	-		-	-	-				-	-		-		-	-	-	-	-	-
2014		I - ∥		-	-	-	-	-	-	-	- [-	- [-	-	-	-	-	-	-	-	-
2015		-			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2016 2017						-			-	-	-	-		-			-		-	-	-	-
2018		-						_	-	-	-	-	_	_	-	_	-	-	_	-	_	-
2019		-							-	-	-	-	-	-	-	-	-	-	-	-	-	-
2020		-								-	-	-	-	-	-	-	-	-	-	-	-	-
2021 2022		-									-	-	-	-	-	-	-	-	-	-	-	-
2022		-									-	-	-	-	-		-		-	-	-	-
2024		-												-	-	-	-	-	-	-	-	-
2025		-													-	-	-	-	-	-	-	-
2026		-														-	-	-	-	-	-	-
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2031 2032 2033		-	-	-	-	- 1	-	- <u> </u>	-	-	-	-	-	- 1	-	-	-	- 1	- 1	-	- 1	- - -
2031 2032 2033		-	-	- 1	- 1	·		- Ta	- ble F-4 Fund Continuity	- Schedules	-	<u>'</u>	-	- 1	- 1	- 1	- I	- 1	-	-]	- 1	- - -
2031 2032 2033 Total Annual Growth Related Debt Charges	2011 2012 Actual Actual	2013 Budget	2014	2015		- 2017	Rese	rve and Reserve	Fund Continuity		- 2022	Forecas		2025	- 1	2027	- 2028	-	2030	2031	- 2032	2033
2031 2032 2033	2011 2012 Actual Actual	2013 Budget	2014 680,572	2015	2016	2017 2,022,064				- Schedules 2021 4,374,813	2022 4,772,812	<u>'</u>	st 2024 6,633,167	2025 6,714,830	2026 6,798,127	2027 6,883,089	2028	2029 7,161,166	2030 7,304,389	2031 7,450,477	2032 7,599,487	2033
2031 2032 2033 Total Annual Growth Related Debt Charges Development Charges Reserve Fund (All Tax Supported Funds)					2016		Rese 2018	2019	Fund Continuity 2020	2021		Forecas 2023	2024									
2031 2032 2033 Total Annual Growth Related Debt Charges Development Charges Reserve Fund (All Tax Supported Funds) Opening Balance Development Charge Proceeds Transfer to Capital			680,572	855,404	2016 1,412,809	2,022,064	2018 2,618,081	2019 2,998,932	2020 3,668,759	2021 4,374,813	4,772,812	Forecas 2023 5,685,186	2024					7,161,166 - -	7,304,389 - -		7,599,487 - -	
2031 2032 2033 Total Annual Growth Related Debt Charges Development Charges Reserve Fund (All Tax Supported Funds) Opening Balance Development Charge Proceeds Transfer to Capital Transfer to Other			680,572 283,518 43,458	855,404 656,464 44,761	2016 1,412,809 669,594 42,987	2,022,064 682,985 81,303	2018 2,618,081 696,645 324,597	2019 2,998,932 710,578 62,688	2020 3,668,759 817,859 147,585	2021 4,374,813 834,216 479,802	4,772,812 850,900 - -	Forecas 2023 5,685,186 867,918 -	2024 6,633,167	6,714,830 - - -	6,798,127 - - -			7,161,166			7,599,487	
2031 2032 2033 Total Annual Growth Related Debt Charges Development Charges Reserve Fund (All Tax Supported Funds) Opening Balance Development Charge Proceeds Transfer to Capital Transfer to Other Transfer to Operating (Debenture Payments)			680,572 283,518 43,458 - 82,000	855,404 656,464 44,761 - 82,000	2016 1,412,809 669,594 42,987 - 57,000	2,022,064 682,985 81,303 - 57,000	2018 2,618,081 696,645 324,597 - 50,000	2019 2,998,932 710,578 62,688 - 50,000	2020 3,668,759 817,859 147,585 - 50,000	2021 4,374,813 834,216 479,802 - 50,000	4,772,812 850,900 - - 50,000	Forecas 2023 5,685,186 867,918 - - 50,000	2024 6,633,167 - - - - 50,000	6,714,830 - - - - 50,000	6,798,127 - - - - 50,000	6,883,089 - - - -	7,020,751	7,161,166	7,304,389	7,450,477 - - - -	7,599,487	7,751,476 - - - -
2031 2032 2033 Total Annual Growth Related Debt Charges Development Charges Reserve Fund (All Tax Supported Funds) Opening Balance Development Charge Proceeds Transfer to Capital Transfer to Other			680,572 283,518 43,458	855,404 656,464 44,761	2016 1,412,809 669,594 42,987	2,022,064 682,985 81,303	2018 2,618,081 696,645 324,597	2019 2,998,932 710,578 62,688	2020 3,668,759 817,859 147,585	2021 4,374,813 834,216 479,802	4,772,812 850,900 - -	Forecas 2023 5,685,186 867,918 -	2024 6,633,167	6,714,830 - - -	6,798,127 - - -			7,161,166 - -	7,304,389 - -		7,599,487 - -	
2031 2032 2033 Total Annual Growth Related Debt Charges Development Charges Reserve Fund (All Tax Supported Funds) Opening Balance Development Charge Proceeds Transfer to Capital Transfer to Other Transfer to Operating (Debenture Payments) Interest Earned		Budget	680,572 283,518 43,458 - 82,000 16,773	855,404 656,464 44,761 - 82,000 27,702	2016 1,412,809 669,594 42,987 - 57,000 39,648	2,022,064 682,985 81,303 - 57,000 51,335	2018 2,618,081 696,645 324,597 - 50,000 58,803	2019 2,998,932 710,578 62,688 - 50,000 71,936	2020 3,668,759 817,859 147,585 - 50,000 85,781	2021 4,374,813 834,216 479,802 - 50,000 93,585	4,772,812 850,900 - - 50,000 111,474	Forecas 2023 5,685,186 867,918 - - 50,000 130,062	2024 6,633,167 - - - - 50,000 131,663	6,714,830 - - - - 50,000 133,297	6,798,127 - - - - 50,000 134,963	6,883,089 - - - - - - 137,662	7,020,751 - - - - - 140,415	7,161,166 - - - - - 143,223	7,304,389 - - - - - 146,088	7,450,477 - - - - - 149,010	7,599,487 - - - - - - 151,990	7,751,476 - - - - - 155,030
2031 2032 2033 Total Annual Growth Related Debt Charges Development Charges Reserve Fund (All Tax Supported Funds) Opening Balance Development Charge Proceeds Transfer to Capital Transfer to Other Transfer to Operating (Debenture Payments) Interest Earned Closing Balance		Budget	680,572 283,518 43,458 - 82,000 16,773 855,404	855,404 656,464 44,761 - 82,000 27,702 1,412,809	2016 1,412,809 669,594 42,987 - 57,000 39,648 2,022,064	2,022,064 682,985 81,303 - 57,000 51,335 2,618,081 81,303	2018 2,618,081 696,645 324,597 - 50,000 58,803 2,998,932	2019 2,998,932 710,578 62,688 - 50,000 71,936 3,668,759	2020 3,668,759 817,859 147,585 - 50,000 85,781 4,374,813	2021 4,374,813 834,216 479,802 - 50,000 93,585 4,772,812	4,772,812 850,900 - - 50,000 111,474 5,685,186	Forecas 2023 5,685,186 867,918 - - - 50,000 130,062 6,633,167	2024 6,633,167 - - - - 50,000 131,663	6,714,830 - - - - 50,000 133,297	6,798,127 - - - - 50,000 134,963	6,883,089 - - - - - - 137,662	7,020,751 - - - - - 140,415	7,161,166 - - - - - 143,223	7,304,389 - - - - - 146,088	7,450,477 - - - - - 149,010	7,599,487 - - - - - - 151,990	7,751,476 - - - - - 155,030
2031 2032 2033 Total Annual Growth Related Debt Charges Development Charges Reserve Fund (All Tax Supported Funds) Opening Balance Development Charge Proceeds Transfer to Capital Transfer to Other Transfer to Other Transfer to Other Closing Balance Required from Development Charges	Actual Actual	Budget 680,572	680,572 283,518 43,458 - 82,000 16,773 855,404	855,404 656,464 44,761 - 82,000 27,702 1,412,809 44,761	2016 1,412,809 669,594 42,987 - 57,000 39,648 2,022,064 42,987	2,022,064 682,985 81,303 - 57,000 51,335 2,618,081 81,303	2018 2,618,081 696,645 324,597 - 50,000 58,803 2,998,932	2019 2,998,932 710,578 62,688 - 50,000 71,936 3,668,759 62,688	2020 3,668,759 817,859 147,585 - 50,000 85,781 4,374,813	2021 4,374,813 834,216 479,802 - 50,000 93,585 4,772,812 479,802	4,772,812 850,900 - - 50,000 111,474 5,685,186	Forecas 2023 5.885,186 867,918 - - 50,000 130,062 6.633,167	2024 6,633,167 - - - 50,000 131,663 6,714,830	6,714,830 - - - - 50,000 133,297	6,798,127 - - - - 50,000 134,963	6,883,089 - - - - - - 137,662	7,020,751 - - - - - 140,415	7,161,166 - - - - - 143,223	7,304,389 - - - - - 146,088	7,450,477 - - - - - 149,010	7,599,487 - - - - - - 151,990	7,751,476 - - - - - 155,030
2031 2032 2033 Total Annual Growth Related Debt Charges Development Charges Reserve Fund (All Tax Supported Funds) Opening Balance Development Charge Proceeds Transfer to Capital Transfer to Other Transfer to Other Transfer to Operating (Debenture Payments) Interest Earned Closing Balance Required from Development Charges Required Debenture Funding		Budget	680,572 283,518 43,458 - 82,000 16,773 855,404	855,404 656,464 44,761 - 82,000 27,702 1,412,809 44,761	2016 1,412,809 669,594 42,987 - 57,000 39,648 2,022,064 42,987	2,022,064 682,985 81,303 - 57,000 51,335 2,618,081 81,303	2018 2,618,081 696,645 324,597 - 50,000 58,803 2,998,932	2019 2,998,932 710,578 62,688 - 50,000 71,936 3,668,759 62,688	2020 3,668,759 817,859 147,585 - 50,000 85,781 4,374,813	2021 4,374,813 834,216 479,802 - 50,000 93,585 4,772,812 479,802	4,772,812 850,900 - - 50,000 111,474 5,685,186	Forecas 2023 5,685,186 867,918 - - - 50,000 130,062 6,633,167	2024 6,633,167 - - - 50,000 131,663 6,714,830	6,714,830 - - - - 50,000 133,297	6,798,127 - - - - 50,000 134,963	6,883,089 - - - - - - 137,662	7,020,751 - - - - - 140,415	7,161,166 - - - - - 143,223	7,304,389 - - - - - 146,088	7,450,477 - - - - - 149,010	7,599,487 - - - - - - 151,990	7,751,476 - - - - - 155,030
2031 2032 2033 Total Annual Growth Related Debt Charges Development Charges Reserve Fund (All Tax Supported Funds) Opening Balance Development Charge Proceeds Transfer to Capital Transfer to Capital Transfer to Other Transfer to Operating (Debenture Payments) Interest Earned Closing Balance Required Trom Development Charges Required Debenture Funding Obligatory Reserve Funds (Gas Tax) Opening Balance	Actual Actual 2011 2012	80,572 680,572	680,572 283,518 43,458 - 82,000 16,773 855,404 43,458	855,404 656,464 44,761 - 82,000 27,702 1,412,809 44,761	2016 1,412,809 669,594 42,987 - 57,000 39,648 2,022,064 42,987	2,022,064 682,985 81,303 - 57,000 51,335 2,618,081 81,303	2018 2,618,081 696,645 324,597 50,000 58,803 2,998,932 324,597	2019 2,998,932 710,578 62,688 - 50,000 71,936 3,668,759 62,688	2020 3,668,759 817,859 147,585 - 50,000 85,781 4,374,813 147,585	2021 4,374,813 834,216 479,802 - 50,000 93,585 4,772,812 479,802	4,772,812 850,900 - - 50,000 111,474 5,685,186	Forecas 2023 5,685,186 867,918	2024 6.633,167 - - - 50,000 131,663 6.714,830 - -	6,714,830 - - - 50,000 133,297 6,798,127	6,798,127 - - - 50,000 134,963 6,883,089	6,883,089 	7,020,751 - - - 140,415 7,161,166	7,161,166 	7,304,389 - - - - 146,088 7,450,477	7,450,477 149,010 7,599,487	7,599,487	7,751,476
2031 2032 2033 Total Annual Growth Related Debt Charges Development Charges Reserve Fund (All Tax Supported Funds) Opening Balance Development Charge Proceeds Transfer to Capital Transfer to Other Transfer to Operating (Debenture Payments) Interest Earned Closing Balance Required from Development Charges Required Debenture Funding Obligatory Reserve Funds (Gas Tax) Opening Balance Transfers From Operating/Capital	Actual Actual 2011 2012	80,572 680,572	680,572 283,518 43,458 - 82,000 16,773 855,404 43,458 2014 12,477 341,965	855,404 656,464 44,761 - 82,000 27,702 1,412,809 44,761	2016 1,412,809 689,594 42,987 - 57,000 39,648 2,022,064 42,987 2016	2,022,064 682,985 81,303 - 57,000 51,335 2,618,081 81,303	2018 2018 241,965 241,965 241,965 241,965	2019 2,998,932 710,578 6,2688 - 50,000 71,936 3,668,759 62,688 2019 2019 341,965	2020 3,668,759 817,859 147,585 - 50,000 85,781 4,374,813 147,585 2020 - 341,965	2021 4,374,813 834,216 479,802 - 50,000 93,585 4,772,812 479,802	4,772,812 850,900 50,000 111,474 5,685,186	Forecas 2023 5,685,186 867,918 	2024 6.633.167 - - - 50,000 131,663 6.714.830 - - 2024 - 341,965	6,714,830 	6,798,127 - - 50,000 134,963 6,883,089 - 2026 - 341,965	6,883,089 	7,020,751 	7,161,166 	7,304,389 146,088 7,450,477 - 2030 - 341,965	7,450,477 	7,599,487 	7,751,476 - - 155,030 7,906,506 - 2033 - 341,965
2031 2032 2033 Total Annual Growth Related Debt Charges Development Charges Reserve Fund (All Tax Supported Funds) Opening Balance Development Charge Proceeds Transfer to Capital Transfer to Other Transfer to Other Transfer to Operating (Debenture Payments) Interest Earned Closing Balance Required from Development Charges Required Debenture Funding Obligatory Reserve Funds (Gas Tax) Opening Balance Transfers From Operating/Capital Transfers From Operating/Capital Transfers From Operating/Capital	Actual Actual 2011 2012	80,572 680,572	680,572 283,518 43,458 - 82,000 16,773 855,404 43,458	855,404 656,464 44,761 - 82,000 27,702 1,412,809 44,761	2016 1,412,809 669,594 42,987 - 57,000 39,648 2,022,064 42,987	2,022,064 682,985 81,303 - 57,000 51,335 2,618,081 81,303	2018 2018 2018 2018 2018 2018 2018	2019 2,998,932 710,578 62,688 50,000 71,936 3,668,759 62,688 2019 -	2020 3.668,759 817,859 147,585 - 50,000 85,781 4,374,813 147,585 2020 - 341,965	2021 4,374,813 834,216 479,802 - 50,000 93,585 4,772,812 479,802	4,772.812 850.800 50,000 111,474 5,685,186	Forecas 2023 5,685,186 867,918 	2024 6.633,167 - - - 50,000 131,663 6.714,830 - -	6,714,830 	6,798,127 - - 50,000 134,963 6,883,089 - - 2026 - 341,965 341,965	6,883,089 	7,020,751 - - - 140,415 7,161,166	7,161,166 	7,304,389 - - - 146,088 7,450,477 - - 2030	7,450,477 	7,599,487 	7,751,476 - - - 155,030 7,906,506
2031 2032 2033 Total Annual Growth Related Debt Charges Development Charges Reserve Fund (All Tax Supported Funds) Opening Balance Development Charge Proceeds Transfer to Capital Transfer to Other Transfer to Operating (Debenture Payments) Interest Earned Closing Balance Required from Development Charges Required Tom Development Charges Required Debenture Funding Obligatory Reserve Funds (Gas Tax) Opening Balance Transfers From Operating/Capital Transfer to Capital Transfer to Other	Actual Actual 2011 2012	80,572 680,572	680,572 283,518 43,458 - 82,000 16,773 855,404 43,458 2014 12,477 341,965	855,404 656,464 44,761 - 82,000 27,702 1,412,809 44,761	2016 1,412,809 689,594 42,987 - 57,000 39,648 2,022,064 42,987 2016	2,022,064 682,985 81,303 - 57,000 51,335 2,618,081 81,303	2018 2018 241,965 241,965 241,965 241,965	2019 2,998,932 710,578 6,2688 - 50,000 71,936 3,668,759 62,688 2019 2019 341,965	2020 3,668,759 817,859 147,585 - 50,000 85,781 4,374,813 147,585 2020 - 341,965	2021 4,374,813 834,216 479,802 - 50,000 93,585 4,772,812 479,802	4,772,812 850,900 50,000 111,474 5,685,186	Forecas 2023 5,685,186 867,918 	2024 6.633.167 - - - 50,000 131,663 6.714.830 - - 2024 - 341,965	6,714,830 	6,798,127 - - 50,000 134,963 6,883,089 - 2026 - 341,965	6,883,089 	7,020,751 	7,161,166 	7,304,389 146,088 7,450,477 - 2030 - 341,965	7,450,477 	7,599,487 	7,751,476 - - 155,030 7,906,506 - 2033 - 341,965
2031 2032 2033 Total Annual Growth Related Debt Charges Development Charges Reserve Fund (All Tax Supported Funds) Opening Balance Development Charge Proceeds Transfer to Capital Transfer to Other Transfer to Other Transfer to Operating (Debenture Payments) Interest Earned Closing Balance Required from Development Charges Required Debenture Funding Obligatory Reserve Funds (Gas Tax) Opening Balance Transfers From Operating/Capital Transfers From Operating/Capital Transfers From Operating/Capital	Actual Actual 2011 2012	80,572 680,572	680,572 283,518 43,458 - 82,000 16,773 855,404 43,458 2014 12,477 341,965	855,404 656,464 44,761 - 82,000 27,702 1,412,809 44,761	2016 1,412,809 689,594 42,987 - 57,000 39,648 2,022,064 42,987 2016	2,022,064 682,985 81,303 - 57,000 51,335 2,618,081 81,303 2017 - 341,965 341,965	2018 2018 241,965 241,965 241,965 241,965	2019 2,998,932 710,578 6,2688 - 50,000 71,936 3,668,759 62,688 2019 2019 341,965	2020 3,668,759 817,859 147,585 - 50,000 85,781 4,374,813 147,585 2020 - 341,965 341,965	2021 4,374,813 834,216 479,802 - 50,000 93,585 4,772,812 479,802	4,772,812 850,900 50,000 111,474 5,685,186	Forecas 2023 5.685,186 867,918 50,000 130,062 6.633,167 Forecas 2023 341,965 341,965	2024 6.633.167 - - - 50,000 131,663 6.714.830 - - 2024 - 341,965	6,714,830 	6,798,127 	6,883,089 	7,020,751 	7,161,166 	7,304,389 146,088 7,450,477 - 2030 - 341,965	7,450,477 	7,599,487 	7,751,476 - - 155,030 7,906,506 - 2033 - 341,965
2031 2032 2033 Total Annual Growth Related Debt Charges Development Charges Reserve Fund (All Tax Supported Funds) Opening Balance Development Charge Proceeds Transfer to Capital Transfer to Other Transfer to Other Transfer to Operating (Debenture Payments) Interest Earned Closing Balance Required from Development Charges Required Debenture Funding Obligatory Reserve Funds (Gas Tax) Opening Balance Transfer to Capital Transfer to Capital Transfer to Capital Transfer to Other Transfer to Other	Actual Actual 2011 2012	80,572 680,572	680,572 283,518 43,458 82,000 16,773 855,404 43,458 2014 12,477 341,965 354,442	855,404 656,464 44,761 - 82,000 27,702 1,412,809 44,761	2016 1,412,809 669,594 42,987 - 57,000 39,648 2,022,064 42,987 2016 - 341,965 341,965	2,022,064 682,985 81,303 57,000 51,335 2,618,081 81,303 2017 341,965 341,965	2018 2018 241,965 241,965 241,965 241,965	2019 2,998,932 710,578 62,688 50,000 71,936 3,668,759 62,688 2019 2019 341,965 341,965	2020 3,668,759 817,859 147,585 50,000 85,781 4,374,813 147,585 2020 2020 341,965 341,965	2021 4,374,813 834,216 479,802 - 50,000 93,585 4,772,812 479,802	4,772.812 850,900 50,000 111,474 5,685,186 2022 341,965 341,965	Forecas 2023 5.685,186 867,918 - - 50,000 130,062 6.633,167 - Forecas 2023 - 341,965 341,965	2024 6.633.167 - - - 50,000 131,663 6.714.830 - - 2024 - 341,965	6,714,830 	6,798,127 	6,883,089 	7,020,751 	7,161,166 	7,304,389 	7,450,477 	7,599,487 	7,751,476 - - 155,030 7,906,506 - 2033 - 341,965
2031 2032 2033 Total Annual Growth Related Debt Charges Development Charges Reserve Fund (All Tax Supported Funds) Opening Balance Development Charge Proceeds Transfer to Capital Transfer to Other Transfer to Other Transfer to Operating (Debenture Payments) Interest Earned Closing Balance Required from Development Charges Required from Development Charges Required Debenture Funding Obligatory Reserve Funds (Gas Tax) Opening Balance Transfers From Operating/Capital Transfer to Other Transfer to Other Transfer to Other Transfer to Other Transfer to Operating Interest Earned	Actual Actual 2011 2012 Actual Actual	880,572 680,572 2013 Budget	680,572 283,518 43,458 82,000 16,773 855,404 43,458 2014 12,477 341,965 354,442	855,404 656,464 44,761 - 82,000 27,702 1,412,809 44,761	2016 1,412,809 669,594 42,987 - 57,000 39,648 2,022,064 42,987 2016 - 341,965 341,965	2,022,064 682,985 81,303 57,000 51,335 2,618,081 81,303 2017 341,965 341,965	2018 2018 241,965 241,965 241,965 241,965	2019 2,998,932 710,578 62,688 50,000 71,936 3,668,759 62,688 2019 2019 341,965 341,965	2020 3,668,759 817,859 147,585 50,000 85,781 4,374,813 147,585 2020 2020 341,965 341,965	2021 4,374,813 834,216 479,802 - 50,000 93,585 4,772,812 479,802	4,772.812 850,900 50,000 111,474 5,685,186 2022 341,965 341,965	Forecas 2023 5.685,186 867,918 5.0,000 130,062 6.633,167 Forecas 2023 341,965	2024 6.633,167 	6,714,830 	6,798,127 	6,883,089 	7,020,751 	7,161,166 	7,304,389 	7,450,477 	7,599,487 	7,751,476 - - 155,030 7,906,506 - 2033 - 341,965
2031 2032 2033 Total Annual Growth Related Debt Charges Development Charges Reserve Fund (All Tax Supported Funds) Opening Balance Development Charge Proceeds Transfer to Capital Transfer to Other Transfer to Other Transfer to Operating (Debenture Payments) Interest Earned Closing Balance Required from Development Charges Required from Development Charges Required Debenture Funding Obligatory Reserve Funds (Gas Tax) Opening Balance Transfer To Operating Capital Transfer to Other	Actual Actual 2011 2012	880,572 680,572 2013 Budget	680,572 283,518 43,458 82,000 16,773 855,404 43,458 2014 12,477 341,965 354,442	855,404 656,464 44,761 - 82,000 27,702 1,412,809 44,761	2016 1,412,809 669,594 42,987 - 57,000 39,648 2,022,064 42,987 2016 - 341,965 341,965	2,022,064 682,985 81,303 57,000 51,335 2,618,081 81,303 2017 341,965 341,965	2018 2018 241,965 241,965 241,965 241,965	2019 2,998,932 710,578 62,688 50,000 71,936 3,668,759 62,688 2019 2019 341,965 341,965	2020 3,668,759 817,859 147,585 50,000 85,781 4,374,813 147,585 2020 2020 341,965 341,965	2021 4,374,813 834,216 479,802 - 50,000 93,585 4,772,812 479,802	4,772.812 850,900 50,000 111,474 5,685,186 2022 341,965 341,965	Forecas 2023 5,685,186 867,918 50,000 130,062 6,633,167 - Forecas 2023 341,965 341,965	2024 6.633,167 	6,714,830 	6,798,127 	6,883,089 	7,020,751 	7,161,166 	7,304,389 	7,450,477 	7,599,487 	7,751,476 - - 155,030 7,906,506 - 2033 - 341,965
2031 2032 2033 Total Annual Growth Related Debt Charges Development Charges Reserve Fund (All Tax Supported Funds) Opening Balance Development Charge Proceeds Transfer to Capital Transfer to Other Transfer to Operating (Debenture Payments) Interest Earned Closing Balance Required Trom Development Charges Required Debenture Funding Obligatory Reserve Funds (Gas Tax) Opening Balance Transfers From Operating/Capital Transfer to Other Closing Balance Interest Earned Closing Balance Reserve/Reserve Funds (All Capital Reserves) Opening Balance	Actual Actual 2011 2012 Actual Actual 2011 2012 2011 2012	880,572 680,572 2013 Budget 12,477	680,572 283,518 43,458 43,458 82,000 16,773 855,404 43,458 2014 12,477 341,965 354,442 2014 1,321,642	855,404 656,464 44,761 82,000 27,702 1,412,809 44,761 2015 341,965 341,965 	2016 1,412,809 669,594 42,987 - 57,000 39,648 2,022,064 42,987 2016 - 341,965	2,022,064 682,985 81,303 57,000 51,335 2,618,081 81,303 2017 	2018 Psp. 100 Psp. 10	2019 2,998,932 710,578 62,688 2,50,000 71,936 3,688,759 62,688 2019 341,965 341,965 2019 2019 50,071	2020 3,668,759 817,859 147,585 - 50,000 85,781 4,374,813 147,585 2020 - 341,965 341,965	2021 4,374,813 834,216 479,802 - 50,000 93,585 4,772,812 479,802 2021 - 341,965 341,965 - - - -	4,772.812 850,900 - 50,000 111,474 5,685,186 - 2022 341,965 341,965 - - -	Forecas 2023 5.685,186 867,918 50,000 130,062 6.633,167 - Forecas 2023 341,965 341,965	2024 6.633,167 	6,714,830 	6,798,127 	6,883,089	7,020,751 	7,161,166 143,223 7,304,389 2029 341,965 2029 3,180,288	7,304,389 146,088 7,450,477 - 2030 - 341,965 341,965 2030 3,805,514	7,450,477	7,599,487	7,751,476
2031 2032 2033 Total Annual Growth Related Debt Charges Development Charges Reserve Fund (All Tax Supported Funds) Opening Balance Development Charge Proceeds Transfer to Optical Transfer to Other Transfer to Operating (Debenture Payments) Interest Earned Closing Balance Required from Development Charges Required Debenture Funding Obligatory Reserve Funds (Gas Tax) Opening Balance Transfer to Capital Transfer to Other Transfer to Capital Transfer to Capital Transfer to Chyerating Interest Earned Closing Balance Reserve/Reserve Funds (All Capital Reserves) Opening Balance	Actual Actual 2011 2012 Actual Actual 2011 2012 2011 2012	880,572 680,572 2013 Budget 12,477	680,572 283,518 43,458 43,458 82,000 16,773 855,404 43,458 2014 12,477 341,965 354,442 2014 1,321,642 1,218,872	855,404 656,464 44,761 - 82,000 27,702 1,412,809 44,761 - 341,965 341,965 - - - - - - - -	2016 1,412,809 669,594 42,987 - 57,000 39,648 2,022,064 42,987 2016 - 341,965 341,965 - - - - - - - - - - - - - - - - - - -	2,022,064 682,985 81,303 - 57,000 51,335 2,618,081 81,303 2017 - 341,965 341,965 - - - - 2017 2017 2017	2018 2018 2018 2018 2018 2018 2018 2018	2019 2,998,932 710,578 62,688 62,688 71,936 62,688 2019 2019 341,965 341,965	2020 2020 3,668,759 817,859 147,585 - 50,000 85,781 4,374,813 147,585 2020 - 341,965 341,965 2020 153,783 2,633,310	2021 4,374,813 834,216 479,802 - 50,000 93,585 4,772,812 479,802 2021 - 341,965 341,965 - - - - -	4,772,812 850,900 50,000 111,474 5,685,186 2022 341,965 341,965 	Forecas 2023 5.685,186 867,918 50,000 130,062 6.633,167 - Forecas 2023 341,965 341,965	2024 6.633.167 - - - 50,000 131,663 6.714.830 - - 341,965 341,965 - - - - - - 341,965 341,965 341,965 - - - - - - - - - - - - - - - - - - -	6,714,830 	6,798,127 	6,883,089 	7,020,751 	7,161,166 	7,304,389 146,088 7,450,477 - 2030 - 341,965 341,965 2030 3,805,514 7,154,330	7,450,477 	7,599,487 	7,751,476
2031 2032 2033 Total Annual Growth Related Debt Charges Development Charges Reserve Fund (All Tax Supported Funds) Opening Balance Development Charge Proceeds Transfer to Capital Transfer to Other Transfer to Other Transfer to Operating (Debenture Payments) Interest Earned Closing Balance Required from Development Charges Required Transfer to April (Gas Tax) Opening Balance Transfers From Operating/Capital Transfer to Other Transfers From Operating Interest Earned Closing Balance Reserve/Reserve Funds (All Capital Reserves) Opening Balance	Actual Actual 2011 2012 Actual Actual 2011 2012 2011 2012	880,572 680,572 2013 Budget 12,477	680,572 283,518 43,458 43,458 82,000 16,773 855,404 43,458 2014 12,477 341,965 354,442 2014 1,321,642	855,404 656,464 44,761 82,000 27,702 1,412,809 44,761 2015 341,965 341,965 	2016 1,412,809 669,594 42,987 - 57,000 39,648 2,022,064 42,987 2016 - 341,965	2,022,064 682,985 81,303 57,000 51,335 2,618,081 81,303 2017 	2018 Psp. 100 Psp. 10	2019 2,998,932 710,578 62,688 2,50,000 71,936 3,688,759 62,688 2019 341,965 341,965 2019 2019 50,071	2020 3,668,759 817,859 147,585 - 50,000 85,781 4,374,813 147,585 2020 - 341,965 341,965	2021 4,374,813 834,216 479,802 - 50,000 93,585 4,772,812 479,802 2021 - 341,965 341,965 - - - -	4,772.812 850,900 - 50,000 111,474 5,685,186 - 2022 341,965 341,965 - - -	Forecas 2023 5,685,186 867,918 50,000 130,062 6,633,167 - - 341,965 341,965 - - - Forecas 2023 87,119 3,447,144 3,587,517	2024 6.633,167 	6,714,830 	6,798,127 	6,883,089	7,020,751 	7,161,166 	7,304,389 146,088 7,450,477 - 2030 - 341,965 341,965 2030 3,805,514	7,450,477	7,599,487	7,751,476
2031 2032 2033 Total Annual Growth Related Debt Charges Development Charges Reserve Fund (All Tax Supported Funds) Opening Balance Development Charge Proceeds Transfer to Optical Transfer to Other Transfer to Operating (Debenture Payments) Interest Earned Closing Balance Required from Development Charges Required Debenture Funding Obligatory Reserve Funds (Gas Tax) Opening Balance Transfer to Capital Transfer to Other Transfer to Capital Transfer to Capital Transfer to Chyerating Interest Earned Closing Balance Reserve/Reserve Funds (All Capital Reserves) Opening Balance	Actual Actual 2011 2012 Actual Actual 2011 2012 2011 2012	880,572 680,572 2013 Budget 12,477	680,572 283,518 43,458 43,458 82,000 16,773 855,404 43,458 2014 12,477 341,965 354,442 2014 1,321,642 1,218,872	855,404 656,464 44,761 - 82,000 27,702 1,412,809 44,761 - 341,965 341,965 - - - - - - - -	2016 1,412,809 669,594 42,987 - 57,000 39,648 2,022,064 42,987 2016 - 341,965 341,965 - - - - - - - - - - - - - - - - - - -	2,022,064 682,985 81,303 - 57,000 51,335 2,618,081 81,303 2017 - 341,965 341,965 - - - - 2017 2017 2017	2018 2018 2018 2018 2018 2018 2018 2018	2019 2,998,932 710,578 62,688 62,688 71,936 62,688 2019 2019 341,965 341,965	2020 2020 3,668,759 817,859 147,585 - 50,000 85,781 4,374,813 147,585 2020 - 341,965 341,965 2020 153,783 2,633,310	2021 4,374,813 834,216 479,802 - 50,000 93,585 4,772,812 479,802 2021 - 341,965 341,965 - - - - -	4,772,812 850,900 50,000 111,474 5,685,186 2022 341,965 341,965 	Forecas 2023 5.685,186 867,918 50,000 130,062 6.633,167 - Forecas 2023 341,965 341,965	2024 6.633.167 - - - 50,000 131,663 6.714.830 - - 341,965 341,965 - - - - - - 341,965 341,965 341,965 - - - - - - - - - - - - - - - - - - -	6,714,830 	6,798,127 	6,883,089 	7,020,751 	7,161,166 	7,304,389 146,088 7,450,477 - 2030 - 341,965 341,965 2030 3,805,514 7,154,330	7,450,477 	7,599,487 	7,751,476
2031 2032 2033 Total Annual Growth Related Debt Charges Development Charges Reserve Fund (All Tax Supported Funds) Opening Balance Development Charge Proceeds Transfer to Capital Transfer to Other Transfer to Other Transfer to Operating (Debenture Payments) Interest Earned Closing Balance Required from Development Charges Required Debenture Funding Obligatory Reserve Funds (Gas Tax) Opening Balance Transfers From Operating/Capital Transfer to Other Transfer to Other Closing Balance Transfer to Other Transfer to Other Transfer to Operating Interest Earned Closing Balance Reserve/Reserve Funds (All Capital Reserves) Opening Balance Transfers From Operating/Capital Transfer to Capital Transfer to Capital Transfers From Operating/Capital Transfer to Capital	Actual Actual 2011 2012 Actual Actual 2011 2012 2011 2012	880,572 680,572 2013 Budget 12,477	680,572 283,518 43,458	855,404 656,464 44,761 - 82,000 27,702 1,412,809 44,761 2015 - 341,965 341,965	2016 1,412,809 669,594 42,987 - 57,000 39,648 2,022,064 42,987 2016 - 341,965 341,965 - - - - - - - - - - - - - - - - - - -	2,022,064 682,985 81,303 - 57,000 51,335 2,618,081 81,303 2017 - 341,965 341,965 - - - 2017 34,600 1,898,437 1,895,488	2018 2,618,081 2,618,081 696,645 324,597 - 50,000 58,803 2,998,932 324,597 2018 - 341,965 341,965	2019 2,998,932 710,578 62,688 62,688 71,936 62,688 2019 2019 341,965 341,965	2020 3,668,759 817,859 147,585 - 50,000 85,781 4,374,813 147,585 2020 - 341,965 341,965	2021 4,374,813 834,216 479,802 - - 50,000 93,585 4,772,812 479,802 2021 - 341,965 341,965 - - - - - - - - - - - - - - - - - - -	4,772,812 850,900 50,000 111,474 5,685,186 2022 341,965 341,965 	Forecas 2023 5.685,186 867,918 50,000 130,062 6,633,167 Forecas 2023 341,965 341,965 341,965	2024 6.633,167 	6,714,830 	6,798,127	6,883,089	7,020,751 	7,161,166 	7,304,389	7,450,477 	7,599,487 	7,751,476
2031 2032 2033 Total Annual Growth Related Debt Charges Development Charges Reserve Fund (All Tax Supported Funds) Opening Balance Development Charge Proceeds Transfer to Capital Transfer to Other Transfer to Other Transfer to Operating (Debenture Payments) Interest Earned Cicosing Balance Required from Development Charges Required Debenture Funding Obligatory Reserve Funds (Gas Tax) Opening Balance Transfers From Operating/Capital Transfer to Other Transfer to Other Transfers Earned Cicosing Balance Reserve/Reserve Funds (All Capital Reserves) Opening Balance Reserve/Reserve Funds (All Capital Reserves) Opening Balance Transfers From Operating/Capital Transfer to Operating Balance Transfers From Operating/Capital Transfer to Capital Transfer to Other Transfer to Other Transfer to Other	Actual Actual 2011 2012 Actual Actual 2011 2012 2011 2012	880,572 680,572 2013 Budget 12,477	680,572 283,518 43,458 43,458 82,000 16,773 855,404 43,458 2014 12,477 341,965 354,442 2014 1,321,642 1,218,872 1,779,723	855,404 656,464 44,761 - 82,000 27,702 1,412,809 44,761 2015 - 341,965 2015 776,006 1,399,299 2,146,937	2016 1,412,809 669,594 42,987 - 57,000 39,648 2,022,064 42,987 2016 - 341,965 341,965 - - - - - 2016 28,935 1,705,366 1,705,366	2,022,064 682,985 81,303 - 57,000 51,335 2,618,081 81,303 2017 - 341,965 341,965 - - - - 2017 34,600 1,898,437 1,895,488	2018 2018 79,100 2,108,200 2,138,210	2019 2,998,932 710,578 62,688 2,50,000 71,936 3,668,759 62,688 2019 2019 341,965 2019 2019 2019 2019 2019 2019 2019 2019	2020 2020 2020 2020 2020 2020 2020 202	2021 4,374,813 834,216 479,802 - 50,000 93,585 4,772,812 479,802 2021 - 341,965 341,965 - - - - - -	4,772,812 850,900 50,000 111,474 5,685,186 2022 341,965 341,965 	Forecas 2023 5.685,186 867,918	2024 6.633,167 	6,714,830 	6,798,127 	6,883,089	7,020,751	7,161,166 	7,304,389 146,088 7,450,477 2030 - 341,965 341,965 2030 3,805,514 7,154,330 4,142,037	7,450,477	7,599,487 	7,751,476

Table F-5

								Tax S	upported Operati	ng Budget Forec	ast Summary												
Net Impact on Taxation Net Impact on Taxation Actual 2012 2013 Actual Budget 2014 2015 2016 2016 2017 2018 2019 2020 2021 2022 2023 2024 2025 2026 2027 2028 2029 2029 2029 2029 2029 2029 2029																							
Net Impact on Taxation	Actual	Actual	Budget	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Net Expenditures																							
General Government	955,843	935,949	1,133,331	1,084,300	1,105,900	1,128,000	1,150,600	1,173,600	1,197,100	1,221,000	1,245,400	1,270,300	1,295,700	1,321,600	1,348,000	1,375,000	1,402,500	1,430,600	1,459,200	1,488,300	1,518,100	1,548,500	1,579,500
Building Department	(78,453)	(57,510)	57,429	58,600	59,800	61,000	62,200	63,400	64,700	65,900	67,200	68,600	69,900	71,300	72,800	74,200	75,700	77,200	78,800	80,400	81,900	83,600	85,200
Fire	460,995	838,580	715,184	766,608	778,901	790,153	802,297	813,393	826,314	836,063	848,755	852,986	874,185	887,585	901,185	915,085	723,500	738,000	752,800	767,800	783,200	798,900	814,900
Roads/Transportation Services	2,131,307	2,366,308	2,960,316	2,292,965	2,339,365	2,386,665	2,434,965	2,484,265	2,534,565	2,585,865	2,638,165	2,691,565	2,745,965	2,801,465	2,832,300	2,890,100	2,949,000	3,009,100	3,070,300	3,132,800	3,196,500	3,261,500	3,327,800
Streetlighting	2,973	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Environmental Services	145,424	3,919	10,600	10,800	11,000	11,200	11,400	11,600	11,800	12,000	12,200	12,400	12,600	12,900	13,200	13,500	13,800	14,100	14,400	14,700	15,000	15,300	15,600
Recreation & Culture	824,036	709,257	701,548	722,774	733,249	634,325	640,871	645,829	657,459	669,186	681,288	693,717	706,311	719,231	732,345	725,600	740,200	755,000	770,200	785,700	801,400	817,400	833,800
Planning	83,321	26,724	92,561	83,200	84,900	86,600	88,300	90,100	91,900	93,800	95,700	97,600	99,500	101,500	103,600	105,700	107,800	109,900	112,100	114,400	116,700	119,000	121,400
Economic & Community Development	73,016	64,277	131,910	134,600	137,400	140,300	143,200	146,200	149,200	152,300	155,500	158,800	162,100	165,500	169,000	172,500	176,100	179,800	183,600	187,400	191,200	195,100	199,100
BIA	(7,284)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		-	-	-	-	-	-
Other Costs/(Revenues)	(1,038,321)	(607,362)	(499,611)	(798,400)	(814,400)	(830,600)	(847,300)	(864,200)	(881,500)	(899,200)	(917,200)	(935,600)	(954,300)	(973,500)	(992,900)	(1,012,700)	(1,032,800)	(1,053,400)	(1,074,500)	(1,096,000)	(1,117,800)	(1,140,100)	(1,162,900)
Total Net Expenditures / (Revenues)	3,552,857	4,280,142	5,303,268																				
Total Net Expenditures / (Revenues) - Before Capital Related Costs				4,355,447	4,436,115	4,407,643	4,486,533	4,564,187	4,651,539	4,736,914	4,827,008	4,910,369	5,011,961	5,107,580	5,179,529	5,258,985	5,155,800	5,260,300	5,366,900	5,475,500	5,586,200	5,699,200	5,814,400
Net Expenditures due to Level of Service Adjustments	-	-	-	25,194	25,698	26,212	26,736	27,271	27,816	28,373	28,940	29,519	56,927	30,711	31,326	31,952	32,591	33,243	33,908	34,586	35,278	35,983	36,703
Transfers to Reserve Funds																							
Reserves/Reserve Funds (Surplus)	704,220	336,166	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Tax Supported Capital Reserve Funds	-	-	-	1,218,872	1,399,299	1,705,366	1,898,437	2,108,200	2,389,005	2,633,310	2,863,718	3,133,083	3,447,144	3,807,671	4,273,780	4,762,462	5,465,542	5,994,471	6,556,708	7,154,330	7,789,326	8,463,703	9,179,888
<u>Debentures</u>																							
New Debenture Payments	-	-	-	-	51,195	103,352	179,583	259,825	279,886	360,129	472,468	576,784	616,905	697,148	697,148	697,148	697,148	697,148	697,148	697,148	697,148	697,148	697,148
Total Taxation Levy	4,257,077	4,616,308	5,303,268	5,599,513	5,912,307	6,242,573	6,591,289	6,959,483	7,348,246	7,758,726	8,192,134	8,649,754	9,132,937	9,643,110	10,181,783	10,750,546	11,351,081	11,985,162	12,654,663	13,361,564	14,107,951	14,896,034	15,728,138
Taxation Levy Analysis																							
Prior Year Taxation Levy	4,054,268	4,257,077	4,616,308	5,303,268	5,599,513	5,912,307	6,242,573	6,591,289	6,959,483	7,348,246	7,758,726	8,192,134	8,649,754	9,132,937	9,643,110	10,181,783	10,750,546	11,351,081	11,985,162	12,654,663	13,361,564	14,107,951	14,896,034
Add: Provision for Assessment Growth (see below)	-	42,571	73,861	53,033	55,995	59,123	62,426	65,913	69,595	73,482	77,587	81,921	86,498	91,329	96,431	101,818	107,505	113,511	119,852	126,547	133,616	141,080	148,960
Current Year Taxation Levy at 0.0% Increase	4,054,268	4,299,648	4,690,169	5,356,301	5,655,508	5,971,430	6,304,999	6,657,201	7,029,078	7,421,728	7,836,313	8,274,055	8,736,252	9,224,266	9,739,541	10,283,600	10,858,052	11,464,592	12,105,013	12,781,210	13,495,179	14,249,031	15,044,994
Additional Increase in Taxation Levy for the year	202,809	316,660	613,099	243,212	256,799	271,143	286,290	302,282	319,168	336,997	355,821	375,699	396,685	418,844	442,241	466,946	493,029	520,570	549,650	580,354	612,772	647,003	683,144
Total Taxation Levy	4,257,077	4,616,308	5,303,268	5,599,513	5,912,307	6,242,573	6,591,289	6,959,483	7,348,246	7,758,726	8,192,134	8,649,754	9,132,937	9,643,110	10,181,783	10,750,546	11,351,081	11,985,162	12,654,663	13,361,564	14,107,951	14,896,034	15,728,138
Percentage Increase (Factoring in Assessment Growth)	5.0%	7.4%	13.1%	4.5%	4.5%	4.5%	4.5%	4.5%	4.5%	4.5%	4.5%	4.5%	4.5%	4.5%	4.5%	4.5%	4.5%	4.5%	4.5%	4.5%	4.5%	4.5%	4.5%
	-			-			-	-				-			-			-	-			-	
	2011	2012	2013										Fore	ecast									$\overline{}$
			Budget		2015	2016	2017	2018	2019									0000		0000			2033
	Actual	Actual	Budget	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033



WATER ASSET MANA	APPENDIX G GEMENT STRAT STRATEGY	EGY & FINANCING

Town of Erin 2013 Asset Management Plan Expansion Projects - Uninflated

Table G-1 Water Services

									Water our		Fore	ecast									
Description	Total	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Growth Projects (DC)																					
New Well (Erin)	2,750,000																	2,750,000			
New Well (Hillsburgh)	2,250,000																				2,250,000
Daniel St. Watermain	900,000								900,000												
Total Capital Expenditures	5,900,000	-	-	-	-	-	-	-	900,000	-	-	-	-	-	-	-	-	2,750,000	-	-	2,250,000
Capital Financing																					
Provincial/Federal Grants	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Developer Contributions	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Growth Related Debenture Requirements	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Non-Growth Related Debenture Requirements	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Development Charges Reserve Fund	4,537,500	-	-	-	-	-	-	-	225,000	-	-	-	-	-	-	-	-	2,062,500	-	-	2,250,000
Capital Reserve Fund	1,362,500	-	-	-	-	-	-	-	675,000	-	-	-	-	-	-	-	-	687,500	-	-	-
Lifecycle Reserve Fund	=	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Capital Financing	5,900,000	-	-	-		-	-	-	900,000	-	-	-	-	-	-	-	-	2,750,000	-	-	2,250,000

Table G-2

									Water	Capital Forecast													
Description	Actual	Actual	Budget														•	•					
Description	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Prior Capital Expenses																							
Major Studies	-	-	20,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	- '
ORII Project # 1	288	30,811	738,396	-	-	-	-	-	-	-	-	-	-	-	-		-	-	-	-	-	-	-
CIIF - Water Tower Interior Coating	-	-	237,533	-	-		-	-		-	-	-		-	-	-	-	-	-	-	-	-	-
Capital Projects	43,471	401,771	186,000	-	-	-	-	-	-	-	-	-	-	-	-		-	-	-	-	-	-	-
Capital Replacement Forecast																							
Water Mains				-	-	331,685	394,666	641,583	575,049	590,402	557,140	501,641	409,501	732,915	396,527	554,099	648,702	670,732	490,663	1,329,577	701,694	1,576,850	932,614
Facilities				-	56,468	189,202	229,827	157,814	124,260	121,319	172,448	234,859	218,682	37,688	227,124	-	95,003	42,418	-	83,965	46,351	-	14,406
Level of Service Adjustments																							
Net Expenditures		<u> - </u>		272,084	260,000	249,250	181,875	187,331	159,135	122,987	126,677	130,477	134,392	138,423	142,576	146,853	151,259	155,797	160,471	165,285	170,243	175,351	180,611
Capital Expansion Forecast																							
Waterworks	*			-	-	-	-	-	-	-	1,140,093	-	-	-	-	-	-	-	-	4,545,331	-	-	4,063,750
Total Capital Expenditures	43,759	432,582	1,181,929	272,084	316,468	770,137	806,368	986,728	858,445	834,709	1,996,358	866,978	762,574	909,026	766,227	700,952	894,965	868,946	651,134	6,124,157	918,288	1,752,200	5,191,381
Capital Financing																				ĺ			
Provincial/Federal Grants	17,405	159,758	738,396	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	- '
Long Term Debt Proceeds	8,559	38,210	-	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Non Growth Related Debt	-	-	-	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Growth Related Debt	-	-	-	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Reserve Funds: Development Charges	-	-	50,000	-	-		-	-	-	-	285,023	-	-	-	-	-	-	-	-	3,408,998	-	-	4,063,750
Reserve Funds: Obligatory	17,795	68,542	104,166	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Reserves: Capital	-	12,467	283,867	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Revenue: Special Area Levy	-	128,624	5,500	-	-		-	-		-	-	-		-	-		-	-	-	-	-	-	-
Other: Transfer from Operating Fund	-	24,981	-	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Reserve Fund: New Capital (Water)	-	-	-	272,084	316,468	770,137	806,368	986,728	858,445	834,709	1,711,335	866,978	762,574	909,026	766,227	700,952	894,965	868,946	651,134	2,715,159	918,288	1,752,200	1,127,631
Total Capital Financing	43,759	432,582	1,181,929	272,084	316,468	770,137	806,368	986,728	858,445	834,709	1,996,358	866,978	762,574	909,026	766,227	700,952	894,965	868,946	651,134	6,124,157	918,288	1,752,200	5,191,381
Total Capital Expenses less Capital Financing		-	-	_	-		- 1	-	_	-	-	-		- 1	-	-	-	-	-	-	-		

									able G-3 Requirements													
Non-Growth Related Debt		Principal											ecast									
Year Budget 2013 2014 2015 2016 2017 2018 2019 2020 2021 2022 2023 2024 2025 2026 2027 2028 2029 2030 2030 2031		(Inflated)	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
2032 2033		-																				-
Total Annual Non-Growth Related Debt Charges		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Growth Related Debt Year		Principal (Inflated)	2014	2015	2016	2017	2018	2019	2020	2021	2022	Fore 2023	ecast 2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Budget 2013 2014 2015 2016 2016 2017 2018 2019 2020 2021 2022 2023 2024 2025 2026 2027 2028 2029 2030 2031 2032 2031				·		-	-			-			- - - - - - - - -		- - - - - - - - - - - - - - - - - - -							
Total Annual Growth Related Debt Charges		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
							Page		able G-4 Fund Continuity	/ Schedules												
	2011 2012	2013					_					Fore							1			
Development Charges Reserve Fund (All Water Funds) Opening Balance Development Charge Proceeds Transfer to Capital Transfer to Other Transfer to Operating (Other) Transfer to Operating (Debenture Payments) Interest Earned Closing Balance	Actual Actual	Budget 284,192	2014 284,192 45,265 - - - - 6,589 336,045	2015 336,045 262,968 - - - 11,980 610,994	2016 610,994 268,227 - - - 17,584 896,805	2017 896,805 273,592 - - - 23,408 1,193,805	2018 1,193,805 279,064 - - - 29,457 1,502,326	2019 1,502,326 284,645 - - - 35,739 1,822,711	2020 1,822,711 353,636 - - - - 43,527 2,219,874	2021 2,219,874 360,709 285,023 - - 45,911 2,341,471	2022 2,341,471 367,923 - - - 54,188 2,763,582	2023 2,763,582 375,282 - - - 62,777 3,201,641	382,787 - - - - - 71,689	2025 3,656,117 390,443 - - - - 80,931 4,127,491	2026 4,127,491 398,252 - - - 90,515 4,616,258	- - 100,450	2028 5,122,925 414,341 - - - 110,745 5,648,011	2029 5,648,011 422,628 - - - 121,413 6,192,052	3,408,998 - - - 64,283 3,278,418	2031 3,278,418 439,702 - - - - - - - - - - - - - - - - - - -	2032 3,792,482 448,496 	2033 4,325,798 457,466 4,063,750 - - 14,390 733,905
Required from Development Charges Required Debenture Funding			-	-	-	-	-	-	-	285,023	-	-	-	-	-	-	-	-	3,408,998	-	-	4,063,750
Reserve/Reserve Funds (All Water Capital) Opening Balance Transfers From Operating/Capital Transfer to Capital Transfer to Other	2011 2012 Actual Actual	2013 Budget	2014 692,446 686,995 272,084	2015 1,129,503 749,330 316,468	2016 1,593,613 815,317 770,137	2017 1,671,569 885,258 806,368	2018 1,785,468 959,266 986,728	2019 1,793,165 1,037,464 858,445	2020 2,011,628 1,120,187 834,709	2021 2,343,049 1,207,681 1,711,335	2022 1,876,183 1,254,595 866,978	Fore 2023 2,309,076 1,303,062 762,574	2024 2,906,555	2025 3,417,787 1,405,201 766,227	2026 4,137,897 1,459,002 700,952	2027 4,993,866 1,514,513 894,965	2028 5,725,682 1,572,003 868,946		2030 7,688,377 1,692,909 2,715,159	2031 6,799,449 1,756,474 918,288	2032 7,790,387 1,822,217 1,752,200	2033 8,017,612 1,890,119 1,127,631
Transfer to Operating Interest Earned Closing Balance Note: Closing reserve fund balance as a percentage of capital asset balance		692,446	- 22,147 1,129,503 3.40%	- 31,247 1,593,613 4.65%	32,776 1,671,569 4.74%	- 35,009 1,785,468 4.91%	- 35,160 1,793,165 4.79%	- 39,444 2,011,628 5.22%	45,942 2,343,049 5.90%	- 36,788 1,876,183 4.59%	- 45,276 2,309,076 5.48%	56,991 2,906,555 6.70%		- 81,135 4,137,897 8.99%		-1, -7,	128,575 6,557,314 13.04%		-,, -	- 152,753 7,790,387 14.18%	- 157,208 8,017,612 14.16%	175,602 8,955,702 15.369

Table G-5

Water Budget Forecast Summary																							
Net Impact on Water Revenue	2011	2012	2013										Fore	cast									
Net impact on water revenue	Actual	Actual	Budget	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Expenditures																							
Operating Expenditures (Net of Misc Revenues)	923,372	1,020,278	915,422	933,700	952,400	971,500	990,900	1,010,700	1,031,000	1,051,700	1,072,800	1,094,300	1,116,300	1,138,700	1,161,500	1,184,700	1,208,500	1,232,700	1,257,400	1,282,600	1,308,300	1,334,500	1,361,300
Capital Related Costs (Net of Revenues)	(52,193)	146,197	435,157																				
Net Impact on Water Revenue	871,179	1,166,475	1,350,579																				
Net Impact on Water Revenue - Operating Only				933,700	952,400	971,500	990,900	1,010,700	1,031,000	1,051,700	1,072,800	1,094,300	1,116,300	1,138,700	1,161,500	1,184,700	1,208,500	1,232,700	1,257,400	1,282,600	1,308,300	1,334,500	1,361,300
Net Expenditures due to Level of Service Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers to Reserve Funds																							
Water Capital Reserve Fund	-	-	-	686,995	749,330	815,317	885,258	959,266	1,037,464	1,120,187	1,207,681	1,254,595	1,303,062	1,353,243	1,405,201	1,459,002	1,514,513	1,572,003	1,631,444	1,692,909	1,756,474	1,822,217	1,890,119
<u>Debentures</u>																			+				
New Debenture Payments	-	-	-	-	-	-	-		-	-	-	-	-	-	-	-	-		-	-	-	-	-
Water System Rate Based Revenue	871.179	1,166,475	1.350.579	1.620.695	1,701,730	1.786.817	1.876.158	1.969.966	2.068.464	2.171.887	2.280.481	2.348.895	2.419.362	2.491.943	2.566.701	2.643.702	2.723.013	2.804.703	2.888.844	2.975.509	3.064.774	3,156,717	3,251,419
Percentage Increase	3.44%		15.78%	20.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	_,000,000	3.00%	3.00%	3.00%	3.00%

