

THE CORPORATION OF THE TOWN OF ERIN

By-Law # 23 - 68

Being a By-law to adopt the 2024 Budget for the purposes of the Municipality

Whereas, the *Municipal Act*, 2001, S.O. 2001, c.25, Section 290 requires that the Council of a local municipality shall in each year prepare and adopt a budget including estimates of all sums required during the year for the purposes of the municipality;

And Whereas, the Council of the local municipality may require that the current year's estimates of every board, commission, or other body for which the Council is required to levy a tax rate or provide money, be submitted to the Council each year;

And Whereas, the Council of the Corporation of the Town of Erin has in accordance with the Municipal Act considered the estimates of all sums required during the year, including the estimates of all its boards, commissions, and other bodies;

Now Therefore, the Council of the Corporation of the Town of Erin hereby enacts as follows:

- 1. That the estimates of the Corporation of the Town of Erin as set out in Schedule "A" attached hereto and forming part of this by-law be adopted;
- 2. That the Capital Cost and Funding Source estimates set out in Schedule "B" attached hereto and forming part of this by-law be adopted;
- 3. That the Reserves and Reserve Funds estimates set out in Schedule "C" attached hereto and forming part of this by-law be adopted;
- 4. That this by-law shall remain in force until repealed, and any former by-laws relating to such shall be repealed;

Passed in open Council on December 14, 2023.

Mayor, Michael Dehn

Clerk, Lisa Campion

Schedule A



Final Draft 2024 Budget by Department

Description	2023	2023	2023	2024	2024	2024	
	Budget	Budget	Net	Budget	Budget	Net	
	Expense	Revenues	Budget	Expense	Revenues	Budget	Net Variance
Programs							
Council	199,445		199,445	206,715		206,715	7,270
Corporate Services	2,360,959	553,000	1,807,959	2,500,568	632,920	1,867,648	59,689
Economic Development	300,330	35,000	265,330	286,529	35,000	251,529	(13,801)
Modernization Grant	121,169	121,169					
Advisory Committees	99,434	31,604	67,830	90,669	24,063	66,606	(1,224)
Building	788,090	438,494	349,596	750,834	860,100	(109,266)	(458,862)
Planning	550,080	673,681	(123,601)	552,673	626,413	(73,740)	49,861
By-Law Enfor/Crossing Grds	224,490	23,562	200,928	257,721	23,068	234,653	33,725
Conservation Authorities	186,322		186,322	164,928		164,928	(21,394)
Fire	997,756	218,991	778,765	1,119,596	222,398	897,198	118,433
Emergency Planning	1,020		1,020	1,020		1,020	
Roads	3,155,620	214,450	2,941,170	3,464,372	214,450	3,249,922	308,752
Streetlights	138,708	138,708		142,869	142,869		
Water	1,381,202	1,381,202		1,392,355	1,392,355		
Wastewater				142,650	142,650		
Parks & Recreation	1,457,636	707,379	750,257	1,612,916	700,236	912,680	162,423
Cemeteries	10,000	10,000					
Subtotal Programs	11,972,261	4,547,240	7,425,021	12,686,415	5,016,522	7,669,893	244,872
Non-Program							
Transfer for Capital Projects	1,036,000		1,036,000	1,002,000		1,002,000	(34,000)
Assessment Growth							
Transfer from Tax Rate Stabilization		362,357	(362,357)		410,000	(410,000)	(47,643)
Infrastructure Renewal Trf	761,354		761,354	860,082		860,082	98,728
Tax Levy		8,108,518	(8,108,518)		8,344,275	(8,344,275)	(235,757)
PILS and Supplementary Taxes		211,700	(211,700)		230,000	(230,000)	(18,300)
OMPF		594,800	(594,800)		602,700	(602,700)	(7,900)
Tax Write Offs	55,000	•	55,000	55,000		55,000	
Subtotal Corporate	1,852,354	9,277,375	(7,425,021)	1,917,082	9,586,975	(7,669,893)	(244,872)
Net Total (Surplus)	13,824,615	13,824,615		14,603,497	14,603,497		

Tax Rate Change 3.0%

Schedule B



Town of Erin

Capital Projects by Global Rank

27,513,283 918,106 8,767,078 - 100,000 1,002,000 16,726,100

Budget Year: Version:

Department Submission

Description	Department	Expenditures	Res. &	DCs	Debt	CCBF	Other Grants	TAXATION	Cost
Claudanesis building Anationsing Donal	Duiteline O Dinneine	60.000	Conde	CO 000		GRANI	Grants		Recovery
Cloudpermit building Application Portal Town of Erin Green Standards	-	60,000		60,000	-				
	Building& Planning	25,000	40.000					25,000	
Community Improvement Plan	Building& Planning	40,000	40,000					60.000	
Heritage Designation Reports	Building& Planning	60,000	70.000					60,000	
Planning & Development Vehicle	Building& Planning	70,000	70,000	-	-				
Stategic Plan	Corporate	50,000						50,000	
Hose Cache	Fire	20,000	(9)				-	20,000	
Station 10 Feasibility Study	Fire	50,000	10:					50,000	
Station 50 Complete 2nd Floor	Fire	150,000	150,000						
Building condition Project	Fire	17,000						17,000	
Replace 2017 GMC Sierra	Parks & Recreation	70,000	*	Si.		(2)	(i)	70,000	
Utility Trailer	Parks & Recreation	30,000	25A				3.5	30,000	
Tennis Club - Court Surface Replacement	Parks & Recreation	250,000					100,000	150,000	
Surface Treatment Program	Roads	200,000		200,000			54	1/25	
Tandem Axle Snow Plow - Roll off with attachments	Roads	500,000	300,000	::	18 2 3	828	31.	200,000	
Steamer Replacement (Unit 52)	Roads	50,000	<	74			36.5	50,000	
Replacement Pick-Up	Roads	70,000	€	- 4			(a)	70,000	
Energy Convervation Projects	Roads	5,000						5,000	
Wood Chipper Replacement	Roads	100,000		28				100,000	
Roads Shop BCA	Roads	5,000		34			1	5,000	
Traffic Consolidation Study	Roads	100,000						100,000	
Wastewater Treatment Plant	Wastewater System	14,538,800	*		3 .			300	14,538,80
Wastewater Collection System	Wastewater System	2,187,300	3		•	•			2,187,30
Water Service for New	Water System	8,507,077	*	8,507,078				2.40	
Water System Existing	Water System	263,106	263,106	34	963		-	1.63	
Water Equipment to Extend Life	Water System	45,000	45,000						
Meter Replacement	Water System	30,000	30,000	0.00 0.00	50e5	500	241		
Water Capital Equipment	Water System	5,000	5,000	s.	823	8.3	3		
Water Building and minor	Water System	15,000	15,000						



Town of Erin Capital Projects by Global Rank

Budget Year: 2024
Version: Department Submission
Forecast Periods: 2025

Description	Department	Expenditures	Res.	DCs	Debt	CCBF	Other	TAXATION	Cost
		ونتسيست	Conde			GRANT	Grants		Recovery
EV for Building	Building& Planning	100,000		7.54	190	557	35	100,000	
Cloudpermit building Application Porta	al Building& Planning	56,000		56,000					
Community Improvement Plan	Building& Planning	40,000	40,000						
reation of Heritage Districts	Building& Planning	50,000						50,000	
lew Zoning By-law Project	Building& Planning	100,000						100,000	
Pumper 52 Replacement	Fire	2,500,000		1,250,000				1,250,000	
Building Condition Project	Fire	3,500		3,500					
eplace Dodge 2017 Ram 1500	Parks & Recreation	100,000		€	ě	£	•	100,000	
Parks	Parks & Recreation	11,000						11,000	3
ulvert 2018	Roads	755,000		500,000	-	255,000	-		
Winston Churchill Blvd with Caledon 50%)	Roads	3,155,000			3,155,000				
Surface Treatment Program	Roads	300,000		300,000					
nergy Conservation projects	Roads	5,000						5,000	2
Roads Shop BCA	Roads	5,000						5,000	
Wastewater Treatment Plant	Wastewater	5,000,000		5,000,000					- 9
Vastewater Collection System	Wastewater	2,500,000		2,500,000					9
Nater Service for new	Water System	5,000,000		5,000,000					9
Water Service Existing	Water System	263,106	263,106						
Water Equipment to Extend Life	Water System	45,000	45,000						
Meter Replacement	Water System	30,000	30,000						=
Vater Capital Equipment	Water System	5,000	5,000						6
Nater Building and minor	Water System	15,000	15,000						8
		20.038.606	398.106	14,609,500	3,155,000	255.000	avera.	1.621.000	



Town of Erin Capital Projects by Global Rank

Budget Year: 2024
Version: Department Submission
Forecast Periods: 2026

Description	Department	Expenditures	Res.	DCs	Debt	CCBF GRANT	Other Grants	TAXATION	Cost Recovery
Cloudpermit building Application Por	tal Building& Planning	56,000		56,000			3.		
Community Improvement Plan	Building& Planning	40,000	40,000						
Creation of Heritage Districts	Building& Planning	50,000						50,000	
New Zoning By-law Project	Building& Planning	100,000						100,000	
Fire Chiefs Command Vehicle	Fire	100,000	50,000	50,000	35		5.00		
Fire Stn 10 & 50 Building Upgrades	Fire	158,500	158,500	.9					
Architectural design of Multi-Use Recreation Complex	Parks & Recreation	150,000						150,000	
Parks and Rec EV Vehicle	Parks & Recreation	70,000	*			39		70,000	
Bridge 9 (8th Line)	Roads	410,000				410,000			
Culvert 2018 (1st line)	Roads	833,000		416,500				416,500	
Surface Treatment Program	Roads	300,000		300,000			8.5		
Replace 2005 Cat 314CR	Roads	650,000			*	*		650,000	
Energy Convervation Projects	Roads	5,000			3		23	5,000	2
Roads Patrol EV Vehicle	Roads	70,000		•				70,000	
Tandem Axle Snow Plow	Roads	500,000	200,000					300,000	
Wastewater Treatment Plant	Wastewater	5,000,000		5,000,000					
Wastewater Collection System	Wastewater	2,500,000		2,500,000	12				
Water Service for New	Water System	5,000,000		5,000,000	- 3				
Water System Existing	Water System	263,106	263,106				350		
Water Equipment to Extend Life	Water System	45,000	45,000						
Meter Replacement	Water System	30,000	30,000		8	9	140	*	
Water Capital Equipment	Water System	5,000	5,000						
Water Building and minor	Water System	15,000	15,000			*	(*)	*	•
		16,350,606	806,606	13,322,500	5.0	410,000	2	1.811.500	-114 et



Town of Erin Capital Projects by Global Rank

Budget Year: 2024
Version: Department Submission
Forecast Periods: 2027

Description	Department	Expenditures	Res.	DCs	Debt	CCBF GRANT	Other Grants	TAXATION	Cost Recovery
Cloudpermit building Application Po	rtal Building& Planning	56,000		56,000	-		-		
ommunity Improvement Plan	Building& Planning	40,000	40,000						
Fire Appartus Reserve	Fire	100,000	100,000						
Oumper 12 Replacement	Fire	750,000		-				750,000	
Surface Treatment Program	Roads	300,000		300,000	-			-	
Culvert 2027	Roads	708,000						708,000	
Culvert 2052	Roads	490,000						490,000	
Vastewater Treatment Plant	Wastewater	5,000,000		5,000,000	-				
Vastewater Collection System	Wastewater	2,500,000		2,500,000	-	-			
Vater Service for New	Water System	5,000,000		5,000,000	-	-	-		
Vater System Existing	Water System	263,106	263,106				-		
Vater Equipment to Extend Life	Water System	45,000	45,000			-		-	
Meter Replacement	Water System	30,000	30,000			-	-	-	
Vater Capital Equipment	Water System	5,000	5,000		-	-	-		
Nater Building and minor	Water System	15,000	15,000		-	-	-	-	
		15,302,106	498.106	12.856.000	12	-		1.948.000	

Schedule C

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RESERVES & RESERVE FUNDS

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DEPARTMENT		Description	BALANCE	2022 TRANSAC	HOME	ACTUAL
DEPARTMENT		Description	DEC 31 2021	ADDITIONS	DISBURSEMENTS	BALANCE DEC 31 2022
(1II	DFCF0\(C0	T.V. 67. D.V. 17. 17. 17. 17. 17. 17. 17. 17. 17. 17				
Unallocated Unallocated	RESERVES RESERVES	TAX STABILIZATION RESERVE	1,358,598	429,405	196,463	1,591,54
		INFRASTRUCTURE RENEWAL	4,669,189	1.00		4,669,18
Unallocated	RESERVE FUND	Canada Community Building Fund	1,283,069	405,478	53,183	1,635,36
Unallocated	RESERVE FUND		180,368	5,800		186,16
Unallocated	RESERVE FUND	Blue Triton Community Grant	40,215	26,289	7,500	59,00
Unallocated	RESERVE FUND		156,766			156,7
Unallocated	RESERVE FUND	OCIF FORMULA	258,335	558,748	449,234	367,84
TOTAL Unallocated			7,946,540		ľ	8,665,88
Administration	RESERVES	ELECTION EXPENSE	78,097	20,000	83,700	14,39
Administration	RESERVES	COMPUTER UPGRADES	79,865			79,86
Administration	RESERVES	ADMIN FILE MANAGEMENT	87,571		32,361	55,2:
Administration	RESERVES	ADMIN OFFICE RENO RESERVES	29,157			29,19
Administration	RESERVES	INSURANCE CONTINGENCY	15,573			15,57
Administration	RESERVE FUND	Retirement Benefits	17		174-4155	;
Administration		ADMINISTRATION DC	\$ (738,252)	76,048	31,806	(694,0:
TOTAL Administration			\$ (447,972)			(499,79
Building	RESERVE FUND	BUILDING DEPT REVENUE FUND	177,491	5,688		183,17
Building	RESERVES	BUILDING DEPT CAPITAL	477.404		ļ	
TOTAL Building			177,491			183,17
Econ.Development		ECONOMIC DEVELOPMENT	41,644	41,000		82,64
Econ.Development TOTAL Econ Dev	RESERVE FUND	Main St Revitalization Grant	41.544		1	•
			41,644			82,64
Fire Fire	RESERVE FUND	FIRE SERVICES DC	160,878	121,638	174,041	108,47
	RESERVES	FIRE CAPITAL	106,532			106,53
Fire	RESERVES	FIREHALL RESERVE	6,704			6,70
Fire	RESERVES	FIRE WAGE CONTINGENCY	121,584			121,58
Fire	RESERVES	FIRE VEHICLE RESERVE	142,126	100,000	24,451	217,67
TOTAL Fire			537,824			560,97
Recreation	RESERVES	CENTRE 2000 CAPITAL	425.464	20.52		445.0
Recreation	RESERVES	Barbour Field	425,461 119,345	20,523	5-0	445,9 119,3
Recreation	RESERVES	HILLSBURGH ARENA CAPITAL	73,480	32.55	5 703	
Recreation	RESERVES	BALLINAFAD COMM CENTRE		32,553	5,783	46,7
			76,355			76,3
Recreation	RESERVES	EMERGENCY RESPONSE CENTRE	200,000			200,0
Recreation	RESERVE FUND	CASH IN LIEU OF PARKLAND FUND	1,160,316	194,697	217,829	1,137,1
Recreation	RESERVE FUND	PARKS & RECREATION SERVICES DC	540,632	195,432	38,011	698,0
TOTAL Recreation			2,448,629			2,630,2
Roads	RESERVES	ROADS CAPITAL	371,314	5,066	51,072	325,3
Roads	RESERVES	ROADS Streetscape	5,066		5,066	
Roads	RESERVES	SIDEWALK REPLACEMENTS	122,227			122,2
Roads	RESERVES	STREETLIGHTS	243,274	74,410	,	317,6
Roads	RESERVES	ROADS Fleet Reserve	419,964	50,000		469,9
Roads		SIDEWALK RESERVE Tim Hortons				
			137,596	5,242		142,0
Roads		CASH IN LIEU OF PARKING FUND	11,512	369)	11,8
Roads	RESERVE FUND		17,288	554	}	17,8
Roads	RESERVE FUND	TRANSPORTATION SERVICES DC	1,028,183	497,508	267,816	1,257,8
TOTAL Roads			2,356,424			2,664,7

Water	RESERVES	WATER LIFECYCLE	2,837,548	17,623	72,739	2,782,432
Water	RESERVE FUND	Water EA STUDY	38,257	1,222	ľ	39,479
Water	RESERVE FUND	TOWN WATER RESERVE FUND	135,680	4,343		140,023
Water	RESERVE FUND	WATER DC	19,083	74,109	18,696	74,496
TOTAL Water			3,030,568		1	3,036,430
Waste Water	RESERVE FUND	WWTP Front Ended Agreements	21,274,191	28,340,259	30,429,084	19,185,366
Waste Water	RESERVE FUND	Solmar WWTP Working Capital	(9,974)		-	9,974
Waste Water	RESERVE FUND	Solmar WWTP Security Deposit	50,000			50,000
Waste Water	RESERVE FUND	Wasterwater DCs	106,189	137,265	25,553,295	(25,309,841)
TOTAL Wastewater			21,420,406		-	6,084,449
Committee	RESERVES	CEMETERY CAPITAL	92,455			92,455
Committee	RESERVE FUND	ERIN PIONEER CEMETERY RESERVES	8,930	285		9,215
Committee	RESERVES	HERITAGE RESERVES	14,373	75,000		89,373
Committee	RESERVES	LGHG COMMITTEE	16,932	150		16,932
Committee	RESERVES	ESAC	1,761		•	1,761
Committee	RESERVE FUND	ERIN ECONOMIC DEVELOPMENT C.	7,852	252	1,000	7,104
						96
TOTAL Committee			142,302		[216,839
			37,653,856	31,516,806	57,713,966	11,456,696

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RESERVES & RESERVE FUNDS

	<u>'</u>	Forecasts 2023 - 2027	ACTUAL			Projected
DEPARTMENT		Description	BALANCE DEC 31 2022	2023 TRAI ADDITIONS	NSACTIONS DISBURSEMENTS	BALANCE DEC 31 2023
Unallocated	RESERVES	TAX STABILIZATION RESERVE	1,591,540		362,357	1,229,183
Unallocated	RESERVES	INFRASTRUCTURE RENEWAL	4,669,189	761,354	150,000	5,280,543
Unallocated	RESERVE FUND	Canada Community Building Fun	1,635,364	362,790	545,860	1,452,294
Unallocated	RESERVE FUND	Modernization Grant	186,168	10,354	196,522	- 0
Unallocated	RESERVE FUND	Blue Triton Community Grant	59,004	28,281	53,839	33,446
Unallocated	RESERVE FUND	Safe Restart - Covid Grant	156,766			156,766
Unallocated	RESERVE FUND	OCIF FORMULA	367,849	466,263	39,142	794,970
TOTAL Unallocated			8,665,880			8,947,201
Administration	RESERVES	ELECTION EXPENSE	14,397	20,000		34,397
Administration	RESERVES	COMPUTER UPGRADES	79,865	15,000	8,209	86,656
Administration	RESERVES	ADMIN FILE MANAGEMENT	55,210		5,000	50,210
Administration	RESERVES	ADMIN OFFICE RENO RESERVES	29,157			29,157
Administration	RESERVES	INSURANCE CONTINGENCY	15,573			15,573
Administration	RESERVE FUND	Retirement Benefits	17			17
Administration	RESERVE FUND	ADMINISTRATION DC	- 694,010	20,724	-	- 673,286
TOTAL Administration	on		(499,791)			(457,275
Building	RESERVE FUND	BUILDING DEPT REVENUE FUND	183,179	13,187		196,366
Building	RESERVES	BUILDING DEPT CAPITAL	(#)			34.1
TOTAL Building			183,179			196,366
Econ.Development	RESERVES	ECONOMIC DEVELOPMENT	82,644		41,000	41,644
Econ.Development	RESERVE FUND	Main St Revitalization Grant	343			74(
TOTAL Economic De	velopment		82,644			41,644

Fire	RESERVE FUND	FIRE SERVICES DC	108,475	33,086	250,000	108,439
Fire	RESERVES	FIRE CAPITAL	106,532		23,838	82,694
ire	RESERVES	FIREHALL RESERVE	6,704			6,704
Fire	RESERVES	FIRE WAGE CONTINGENCY	121,584	400 000		121,584
Fire	RESERVES	FIRE VEHICLE RESERVE	217,675	100,000	*	317,675
TOTAL Fire			560,970			420,218
Recreation	RESERVES	CENTRE 2000 CAPITAL	445,984		54,961	391,023
Recreation	RESERVES	Barbour Field	119,345			119,349
Recreation	RESERVES	HILLSBURGH ARENA CAPITAL	- 46,710	11,000	,	- 35,710
Recreation	RESERVES	BALLINAFAD COMM CENTRE	76,355		- 1	76,359
Recreation	RESERVES	EMERGENCY RESPONSE CENTRE	200,000	_		200,000
Recreation	RESERVE FUND	CASH IN LIEU OF PARKLAND FUND	1,137,184	146,994	37,727	1,246,451
Recreation	RESERVE FUND	PARKS & RECREATION SERVICES D	698,053	47,629	22,511	723,171
TOTAL Recreation			2,630,211			2,720,639
Roads	RESERVES	ROADS CAPITAL	325,308			325,308
Roads	RESERVES	SIDEWALK REPLACEMENTS	122,227		- 1	122,227
Roads	RESERVES	STREETLIGHTS	317,684	30,900	- 1	348,584
Roads	RESERVES	ROADS Fleet Reserve	469,964	50,000	- 1	519,964
Roads	RESERVE FUND	SIDEWALK RESERVE Tim Hortons	142,002	9,897	- 1	151,899
Roads	RESERVE FUND	CASH IN LIEU OF PARKING FUND	11,881	861	- 1	12,74
Roads	RESERVE FUND	DRAINAGE LEVY FUND	17,842	1,242		19,084
Roads	RESERVE FUND	TRANSPORTATION SERVICES DC	1,257,875	404,440	23,136	1,639,179
TOTAL Roads			2,664,783	1 27 5 1 1 1 1 1 1 1 1 1	· †	3,138,987
Water	RESERVES	WATER LIFECYCLE	2,782,432	18,152	74,921	2,725,663
Water	RESERVE FUND	Water EA STUDY	39,479	2,796		42,27
Water	RESERVE FUND	TOWN WATER RESERVE FUND	140,023	9,787		,
Water	RESERVE FUND	WATER DC	74,496	_	83,093	149,810
TOTAL Water	NEDEKTE I OND	HALLIDE	3,036,430	18,634	83,093	10,03° 2,927,784
Waste Water	RESERVE FUND	WWTP Front Ended Agreements	19,185,366	37,358,068	40,188,278	16,355,150
Waste Water	RESERVE FUND	WWTP Working Capital	- 9,974	9,974	40,100,270	10,555,150
Waste Water	RESERVE FUND	WWTP Security Deposit	50,000	5,574	50,000	
Waste Water	RESERVE FUND	Wasterwater DCs	- 25.309.841	43,539	30,000	(25,266,30
TOTAL Wastewater			- 6,084,449	43,333	1	- 8,911,140
Committee	RESERVES	CEMETERY CAPITAL	92,455		10,000	82,45
Committee	RESERVE FUND	ERIN PIONEER CEMETERY RESERVE		613	10,000	9,828
Committee	RESERVES	HERITAGE RESERVES	89,373		25 360	63,98
Committee	RESERVES	LGHG COMMITTEE			25,389 1,000	
Committee	RESERVES	ESAC	16,932		1,000	15,93
Committee	RESERVE FUND	ERIN ECONOMIC DEVELOPMENT C	1,761	405		1,76
		CHARLES OF THE PROPERTY OF THE PARTY OF THE	1,201	495		7,599
TOTAL Committee			216,839			181,558
			11,456,696	39,996,060	42,086,784	9,365,977

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RESERVES & RESERVE FUNDS

IEKIN	1	Forecasts 2023 - 2027		1	1	
LIST CE T	J	10166832023 2027	Projected			Projected
DEPARTMENT	THE OF STREET	Description	BALANCE	2024 TRA	NSACTIONS	BALANCE
			DEC 31 2023	ADDITIONS	DISBURSEMENTS	DEC 31 2024
Unallocated	RESERVES	TAX STABILIZATION RESERVE	1,229,183		410,000	819,183
Unallocated	RESERVES	INFRASTRUCTURE RENEWAL	5,280,543	860,082	5	6,140,625
Unallocated	RESERVE FUND	Canada Community Building Fund	1,452,294	373,673	834,140	991,827
Unallocated	RESERVE FUND	Blue Triton Community Grant	33,446	25,000		58,446
Unallocated	RESERVE FUND	Safe Restart - Covid Grant	156,766			156,766
Unallocated	RESERVE FUND	OCIF FORMULA	794,970	489,576	635,858	648,688
TOTAL Unallocated			8,947,201	-		8,815,535
Administration	RESERVES	ELECTION EXPENSE	34,397	20,000		54,397
Administration	RESERVES	COMPUTER UPGRADES	86,656	15,000	<i>a</i>	101,656
Administration	RESERVES	ADMIN FILE MANAGEMENT	50,210		5,000	45,210
Administration	RESERVES	ADMIN OFFICE RENO RESERVES	29,157			29,157
Administration	RESERVES	INSURANCE CONTINGENCY	15,573			15,573
Administration	RESERVE FUND	Retirement Benefits	17			17
Administration	RESERVE FUND	ADMINISTRATION DC	- 673,286	21,346	50,000	- 701,940
TOTAL Administration	on		(457,275)			(455,930)
Building	RESERVE FUND	BUILDING DEPT REVENUE FUND	196,366	13,583		209,950
Building	RESERVES	BUILDING DEPT CAPITAL				: x :
TOTAL Building			196,366			209,950
Econ.Development		ECONOMIC DEVELOPMENT RESERVES	41,644		40,000	1,644
Econ.Development	RESERVE FUND	Main St Revitalization Grant				5.65
TOTAL Econ Dev			41,644			1,644
Fire	RESERVE FUND	FIRE SERVICES DC	- 108,439	34,079	100,000	174,360
Fire	RESERVES	FIRE CAPITAL	82,694		- 1	82,694
Fire	RESERVES	FIREHALL RESERVE	6,704		- 1	6,704
Fire Fire	RESERVES RESERVES	FIRE WAGE CONTINGENCY FIRE VEHICLE RESERVE	121,584 317,675	100,000		121,584 417,675
	RESERVES	FIRE VEHICLE RESERVE	317,675	100,000		417,075
TOTAL Fire			420,218			454,297
Recreation	RESERVES	CENTRE 2000 CAPITAL	391,023			391,023
Recreation	RESERVES	Barbour Field	119,345		- 1	119,345
Recreation	RESERVES	HILLSBURGH ARENA CAPITAL	35,710	11,000		24,710
Recreation	RESERVES	BALLINAFAD COMM CENTRE	76,355		- 1	76,355
Recreation	RESERVES	EMERGENCY RESPONSE CENTRE	200,000	50,000	- 1	250,000
Recreation	RESERVE FUND	CASH IN LIEU OF PARKLAND FUND	1,246,451	75,000	- 1	1,321,451
Recreation	RESERVE FUND	PARKS & RECREATION SERVICES DC	723,171	49,058	21,731	750,499
TOTAL Recreation			2,720,635		-	2,883,963
			2,720,033	-		2,003,303
Roads	RESERVES	ROADS CAPITAL	325,308		- 1	325,308
Roads	RESERVES	ROADS Streetscape	-		- 1	*
Roads	RESERVES	SIDEWALK REPLACEMENTS	122,227		- 1	122,227
Roads	RESERVES	STREETLIGHTS	348,584	30,900	I	379,484
Roads	RESERVES	ROADS Fleet Reserve	519,964	50,000	300,000	269,964
Roads	RESERVE FUND	SIDEWALK RESERVE Tim Hortons	151,899		I	151,899
Roads	RESERVE FUND	CASH IN LIEU OF PARKING FUND	12,742		I	12,742
Roads	RESERVE FUND	DRAINAGE LEVY FUND	11/7/20		I	
Roads		TRANSPORTATION SERVICES DC	19,084	410 573	200 000	19,084
TOTAL Roads			1,639,179	416,573	300,000	1,755,752
TOTAL NOOUS			3,138,987			3,036,460

Water	RESERVES	WATER LIFECYCLE	2,725,663	18,696	358,106	2,386,253
Water	RESERVE FUND	Water EA STUDY	42,275	2,879		45,154
Water	RESERVE FUND	TOWN WATER RESERVE FUND	149,810	10,081	1.	159,891
Water	RESERVE FUND	WATER DC	10,037	19,193		29,230
TOTAL Water			2,927,785			2,620,528
Waste Water	RESERVE FUND	WWTP Front Ended Agreements	16,355,156	25,000,000	27,573,949	13,781,207
Waste Water	RESERVE FUND	WWTP Working Capital			12070000-9-04,00	
Waste Water	RESERVE FUND	WWTP Security Deposit				
Waste Water	RESERVE FUND	Wasterwater DCs	- 25,266,303	44,845	-	25,221,458
TOTAL Wastewater			- 8,911,146			11,440,250
Committee	RESERVES	CEMETERY CAPITAL	82,455		75,000	7,455
Committee	RESERVE FUND	ERIN PIONEER CEMETERY RESERVES	9,828	631		10,458
Committee	RESERVES	HERITAGE RESERVES	63,984			63,984
Committee	RESERVES	LGHG COMMITTEE	15,932			15,932
Committee	RESERVES	ESAC	1,761			1,761
Committee	RESERVE FUND	ERIN ECONOMIC DEVELOPMENT C.	7,599	510		8,109
C. Marie						
TOTAL Committee			181,558			107,699
			9,205,973	27,731,705	30,703,783	6,233,895

		RESERVES & RESERVE FUNDS Forecasts 2023 - 2027			Ì	
DEPARTMENT		Berning	Projected	2025 724	NCA CTIONS	Projected
DEPARIMENT		Description	BALANCE DEC 31 2024	ADDITIONS	DISBURSEMENTS	BALANCE DEC 31 2025
			DEC 31 2024	ADDITIONS	DISBURSEMENTS	DEC 31 2025
Unallocated	RESERVES	TAX STABILIZATION RESERVE	1,180,756		214,680	966,075
Unallocated	RESERVES	INFRASTRUCTURE RENEWAL	6,140,625	860,082		7,000,707
Unallocated	RESERVE FUND	Canada Community Building Fund	991,827	384,884	800,500	576,210
Unallocated	RESERVE FUND	Blue Triton Community Grant	58,446	25,000		83,446
Unallocated	RESERVE FUND	Safe Restart - Covid Grant	156,766			156,766
Unallocated	RESERVE FUND	OCIF Top Up Grant	-			
Unallocated	RESERVE FUND	OCIF FORMULA	648,688	514,055		1,162,743
TOTAL Unallocated			9,177,107	,	İ	9,945,948
Administration	RESERVES	ELECTION EXPENSE	54,397	20,000		74,397
Administration	RESERVES	COMPUTER UPGRADES	101,656	15,000		116,656
Administration	RESERVES	ADMIN FILE MANAGEMENT	45,210	15,000	5,000	40,210
Administration	RESERVES	ADMIN OFFICE RENO RESERVES	29,157		3,000	29,157
Administration	RESERVES	INSURANCE CONTINGENCY	15,573			15,573
Administration	RESERVE FUND	Retirement Benefits	17			17
Administration	RESERVE FUND	ADMINISTRATION DC	- 701,940	21,986		- 679,954
TOTAL Admin	NEDERVE FORD	ADMINISTRATION DC	(455,930)	11,200		(403,943
Building	RESERVE FUND	BUILDING DEPT REVENUE FUND	209,950	13,991	100,000	123,940
Building	RESERVES	BUILDING DEPT CAPITAL	(3 .)		***************************************	
TOTAL Building			209,950			123,940
Econ.Development	RESERVES	ECONOMIC DEVELOPMENT	1,644		3 (1,644
Econ.Development	RESERVE FUND	Main St Revitalization Grant				
TOTAL Economic De			1,644		ŀ	1,644

Fire Fire	RESERVE FUND RESERVES	FIRE SERVICES DC FIRE CAPITAL	- 174,360 82,694	35,101		139,259 47,694
Fire	RESERVES	FIREHALL RESERVE	6,704		35,000	6,704
Fire	RESERVES	FIRE WAGE CONTINGENCY	121,584			121,584
Fire	RESERVES	FIRE VEHICLE RESERVE	417,675	100,000		517,675
TOTAL Fire			454,297			554,398
Recreation	RESERVES	CENTRE 2000 CAPITAL	391,023			391,023
Recreation	RESERVES	Barbour Field	119,345			119,345
Recreation	RESERVES	HILLSBURGH ARENA CAPITAL	- 24,710	11,000	-	13,710
Recreation	RESERVES	BALLINAFAD COMM CENTRE	76,355			76,355
Recreation	RESERVES	EMERGENCY RESPONSE CENTRE	250,000	50,000		300,000
Recreation	RESERVE FUND	CASH IN LIEU OF PARKLAND FUND	1,321,451	75,000		1,396,451
Recreation	RESERVE FUND	PARKS & RECREATION SERVICES DC	750,499	50,530	20,945	780,084
TOTAL Recreation			2,883,963			3,049,548
Roads	RESERVES	ROADS CAPITAL	325,308			325,308
Roads	RESERVES	SIDEWALK REPLACEMENTS	122,227			122,227
Roads	RESERVES	STREETLIGHTS	379,484	30,900		410,384
Roads	RESERVES	ROADS Fleet Reserve	269,964	50,000	150,000	169,964
Roads	RESERVE FUND	SIDEWALK RESERVE Tim Hortons	151,899			151,899
Roads	RESERVE FUND	CASH IN LIEU OF PARKING FUND	12,742		1	12,742
Roads	RESERVE FUND	DRAINAGE LEVY FUND	19,084			19,084
Roads	RESERVE FUND	TRANSPORTATION SERVICES DC	1,755,752	429,070	300,000	1,884,822
TOTAL Roads			3,036,460			3,096,430
Water	RESERVES	WATER LIFECYCLE	2,386,253	19,257	358,106	2,047,404
Water	RESERVE FUND	Water EA STUDY	45,154	2,966		48,120
Water	RESERVE FUND	TOWN WATER RESERVE FUND	159,891	10,383	1	170,274
Water	RESERVE FUND	WATER DC	29,230	19,768	Die Control	48,998
TOTAL Water			2,620,528			2,314,797
Waste Water	RESERVE FUND	WWTP Front Ended Agreements	13,781,207	19,000,000	12,781,207	20,000,000
Waste Water	RESERVE FUND	WWTP Working Capital				*
Waste Water	RESERVE FUND	WWTP Security Deposit	٥		1	
Waste Water	RESERVE FUND	Wasterwater DCs	- 25,221,458	46,190	-	25,175,267
TOTAL Wastevrate	5		- 11,440,250		-	5,175,267
Committee	RESERVES	CEMETERY CAPITAL	7,455			7,455
Committee	RESERVE FUND	ERIN PIONEER CEMETERY RESERVES	10,458	650		11,108
Committee	RESERVES	HERITAGE RESERVES	63,984			63,984
Committee	RESERVES	LGHG COMMITTEE	15,932			15,932
Committee	RESERVES	ESAC	1,761			1,761
Committee	RESERVE FUND	ERIN ECONOMIC DEVELOPMENT C.	8,109	525		8,634
TOTAL Committee			107,699			108,874
EAVEL-MANAGEMENT OF STREET						

ERI	N P	RESERVES & RESERVE FUNDS Forecasts 2023 - 2027	Projected			Projected
DEPARTMENT		Description	BALANCE		NSACTIONS	BALANCE
			DEC 31 2025	ADDITIONS	DISBURSEMENTS	DEC 31 2026
Unallocated	RESERVES	TAX STABILIZATION RESERVE	966,075		221,121	744,954
Unallocated	RESERVES	INFRASTRUCTURE RENEWAL	7,000,707	860,082		7,860,789
Unallocated	RESERVE FUND	Canada Community Building Fund	576,210	396,430	800,500	172,141
Unallocated	RESERVE FUND	Blue Triton Community Grant	83,446	25,000		108,446
Unallocated	RESERVE FUND	Safe Restart - Covid Grant	156,766			156,766
Unallocated	RESERVE FUND	OCIFTop Up Grant	90			
Unallocated	RESERVE FUND	OCIF FORMULA	1,162,743	539,758		1,702,501
TOTAL Unallocated	d		9.945.948	333,736	4	10,745,597
Administration	RESERVES	ELECTION EXPENSE			100	10,743,337
Administration		COMPLETED LIBORADES	74,397	20,000	80,000	14,397
Administration	RESERVES	COMPUTER UPGRADES	116,656	15,000		131,656
Administration	RESERVES	ADMIN FILE MANAGEMENT	40,210		5,000	35,210
Administration	RESERVES	ADMIN OFFICE RENO RESERVES	29,157			29,157
Administration Administration	RESERVES RESERVE FUND	INSURANCE CONTINGENCY Retirement Benefits	15,573			15,573
Administration	RESERVE FUND	ADMINISTRATION DC	17 - 679,954	22,646		- 657,308
TOTAL Administra	_	ADMINISTRATION DC	(403,943)	22,040		(431,297)
Building	RESERVE FUND	BUILDING DEPT REVENUE FUND	123,940	14,410		138,350
Building	RESERVES	BUILDING DEPT CAPITAL	=	14,410		130,330
TOTAL Building			123,940			138,350
Econ.Developmer		ECONOMIC DEVELOPMENT RESERVES	1,644		-	1,644
Econ.Developmer		Main St Revitalization Grant	-			=
TOTAL Economic D			1,644			1,644
Fire	RESERVE FUND	FIRE SERVICES DC	- 139,259	36,154	158,500	- 261,605
Fire	RESERVES	FIRE CAPITAL	47,694			47,694
Fire	RESERVES	FIREHALL RESERVE	6,704			6,704
Fire Fire	RESERVES RESERVES	FIRE WAGE CONTINGENCY FIRE VEHICLE RESERVE	121,584 517,675	100,000		121,584 617,675
TOTAL Fire	1100011100	The verification of the control of t	554,398	100,000		532,052
Recreation	RESERVES	CENTRE 2000 CAPITAL				
Recreation	RESERVES	Barbour Field	391,023			391,023
Recreation	RESERVES	HILLSBURGH ARENA CAPITAL	119,345			119,345
Recreation	RESERVES	BALLINAFAD COMM CENTRE	13,710	11,000		2,710
Recreation	RESERVES	EMERGENCY RESPONSE CENTRE	76,355			76,355
Recreation	RESERVE FUND	CASH IN LIEU OF PARKLAND FUND	300,000 1,396,451	50,000 75,000		350,000 1,471,451
Recreation	RESERVE FUND	PARKS & RECREATION SERVICES DC	780,084	52,046	9	832,130
TOTAL Recreation			3,049,548		~	3,237,594
Roads	RESERVES	ROADS CAPITAL	325,308			
Roads	RESERVES	SIDEWALK REPLACEMENTS	122,227			325,308 122,227
Roads	RESERVES	STREETLIGHTS	410,384	30,900		441,284
Roads	RESERVES	ROADS Fleet Reserve		50,000	150,000	69,964
			169,964	30,000	130,000	
Roads	RESERVE FUND	SIDEWALK RESERVE Tim Hortons	151,899			151,899
Roads	RESERVE FUND	CASH IN LIEU OF PARKING FUND	12,742			12,742
Roads	RESERVE FUND	DRAINAGE LEVY FUND	19,084		7.00000771	19,084
Roads	RESERVE FUND	TRANSPORTATION SERVICES DC	1,884,822	441,942	300,000	2,026,764
TOTAL Roads			3,096,430			3,169,272

			13,254,796	3,843,100	2,073,226	15,024,670
TOTAL Committe	e e		108,874			110,084
Committee	RESERVE FUND	ERIN ECONOMIC DEVELOPMENT C.	8,634	541	<u> </u>	9,175
Committee	RESERVES	ESAC	1,761			1,761
Committee	RESERVES	LGHG COMMITTEE	15,932			15,932
Committee	RESERVES	HERITAGE RESERVES	63,984			63,984
Committee	RESERVE FUND	ERIN PIONEER CEMETERY RESERVES	11,108	669		11,778
Committee	RESERVES	CEMETERY CAPITAL	7,455			7,455
TOTAL Wastewat	er		- 5,175,267			4,127,691
Waste Water	RESERVE FUND	Wasterwater DCs	- 25,175,267	47,576].	25,127,691
Waste Water	RESERVE FUND	WWTP Security Deposit	3			
Waste Water	RESERVE FUND	WWTP Working Capital	541			1
Waste Water	RESERVE FUND	WWTP Front Ended Agreements	20,000,000	1,000,000	(*)	21,000,000
TOTAL Water			2,314,797			2,010,637
Water	RESERVE FUND	WATER DC	48,998	20,361		69,360
Water	RESERVE FUND	TOWN WATER RESERVE FUND	170,274	10,695		180,969
Water	RESERVE FUND	Water EA STUDY	48,120	3,055		51,175
Water	RESERVES	WATER LIFECYCLE	2,047,404	19,835	358,106	1,709,133

ERIN) F	RESERVES & RESERVE FUNDS Forecasts 2023 - 2027				
			Projected			Projected
DEPARTMENT		Description	BALANCE	107-25-36		BALANCE
			DEC 31 2026	ADDITIONS	DISBURSEMENTS	DEC 31 2027
Unallocated	RESERVES	TAX STABILIZATION RESERVE	744,954		227,754	517,200
Unallocated	RESERVES	INFRASTRUCTURE RENEWAL	7,860,789	860,082		8,720,871
Unallocated	RESERVE FUND	Canada Community Building Fund	172,141	408,323		580,463
Unallocated	RESERVE FUND	Blue Triton Community Grant	108,446	25,000		133,446
Unallocated	RESERVE FUND	Safe Restart - Covid Grant	156,766			156,766
Unallocated	RESERVE FUND	OCIF FORMULA	1,702,501	566,746		2,269,246
TOTAL Unallocated			10,745,597			12,377,993
Administration	RESERVES	ELECTION EXPENSE	14,397	20,000	80,000	- 45,603
Administration	RESERVES	COMPUTER UPGRADES	131,656	15,000	141	146,656
Administration	RESERVES	ADMIN FILE MANAGEMENT	35,210	1355		35,210
Administration	RESERVES	ADMIN OFFICE RENO RESERVES	29,157			29,157
Administration	RESERVES	INSURANCE CONTINGENCY	15,573			15,573
Administration	RESERVE FUND	Retirement Benefits	17			17
Administration	RESERVE FUND	ADMINISTRATION DC	- 657,308	23,325	W.	(633,983)
TOTAL Administration	n		(431,297)			(452,972)
Building	RESERVE FUND	BUILDING DEPT REVENUE FUND	138,350	14,843		153,193
Building	RESERVES	BUILDING DEPT CAPITAL				
TOTAL Building			138,350			153,193
Econ.Development	RESERVES	ECONOMIC DEVELOPMENT RESERVES	1,644		5	1,644
Econ.Development	RESERVE FUND	Main St Revitalization Grant				
TOTAL Economic Des	relopment		1,644			1,644
Fire	RESERVE FUND	FIRE SERVICES DC	- 261,605	37,239		- 224,366
Fire	RESERVES	FIRE CAPITAL	47,694			47,694
Fire	RESERVES	FIREHALL RESERVE	6,704			6,704
Fire	RESERVES	FIRE WAGE CONTINGENCY	121,584			121,584
Fire	RESERVES	FIRE VEHICLE RESERVE	617,675	100,000		717,675
TOTAL Fire			532,052			669,291

Recreation	RESERVES	CENTRE 2000 CAPITAL	391,023			391,023
Recreation	RESERVES	BARBOUR FIELD	119,345			119,345
Recreation	RESERVES	HILLSBURGH ARENA CAPITAL	2,710	11.000		8,290
Recreation	RESERVES	BALLINAFAD COMM CENTRE	76,355	11,000		76,355
Recreation	RESERVES	EMERGENCY RESPONSE CENTRE	350,000	50,000		400,000
Recreation	RESERVE FUND	CASH IN LIEU OF PARKLAND FUND	1,471,451	75,000		1,546,451
Recreation	RESERVE FUND	PARKS & RECREATION SERVICES DC	832,130	53,607		885,737
TOTAL Recreation			3,237,594		:	3,427,201
			-22-1,22-3			5,727,202
Roads	RESERVES	ROADS CAPITAL	325,308			325,308
Roads	RESERVES	SIDEWALK REPLACEMENTS	122,227			122,227
Roads	RESERVES	STREETLIGHTS	441,284	30,900		472,184
Roads	RESERVES	ROADS Fleet Reserve	69,964	50,000		119,964
Roads	RESERVE FUND	SIDEWALK RESERVE Tim Hortons	151,899			151,899
Roads	RESERVE FUND	CASH IN LIEU OF PARKING FUND	12,742			12,742
Roads	RESERVE FUND	DRAINAGE LEVY FUND	19,084			19,084
Roads	RESERVE FUND	TRANSPORTATION SERVICES DC	2,026,764	455,200	300,000	2,181,964
TOTAL Roads			3,169,272	•		3,405,372
Water	RESERVES	WATER LIFECYCLE	1,709,133	20,430	358,106	1,371,457
Water	RESERVE FUND	Water EA STUDY	51,175	3,146		
Water	RESERVE FUND	TOWN WATER RESERVE FUND	180,969	11,016		191,985
Water	RESERVE FUND	WATER DC	69,360	20,972		90,332
TOTAL Water			2,010,637			1,653,773
Waste Water	RESERVE FUND	WWTP Front Ended Agreements	21,000,000	1,050,000		22,050,000
Waste Water	RESERVE FUND	WWTP Working Capital				2
Waste Water	RESERVE FUND	WWTP Security Deposit	8			
Waste Water	RESERVE FUND	Wasterwater DCs	- 25,127,691	49,003		(25,078,688
TOTAL Wastewater			- 4,127,691			- 3,028,688
Committee	RESERVES	CEMETERY CAPITAL	7,455			7,455
Committee	RESERVE FUND	ERIN PIONEER CEMETERY RESERVES	11,778	689		12,467
Committee	RESERVES	HERITAGE RESERVES	63,984			63,984
Committee	RESERVES	LGHG COMMITTEE	15,932			15,932
Committee	RESERVES	ESAC	1,761			1,761
Committee	RESERVE FUND	ERIN ECONOMIC DEVELOPMENT C.	9,175	557		9,732
TOTAL Committee			110,084			111,330
			15,024,670	3,952,079	965,860	17,956,567