



THE CORPORATION OF THE TOWN OF ERIN

By-Law # 20-58

Being a By-law to adopt
2021 Budget for purposes of
the Municipality.

WHEREAS the *Municipal Act, 2001, S.O. 2001, c.25, Section 290* requires that the Council of a local municipality shall in each year prepare and adopt a budget including estimates of all sums required during the year for the purposes of the municipality;


AND WHEREAS, the Council of the local municipality may require that the current year's estimates of every board, commission, or other body for which the Council is required to levy a tax rate or provide money, be submitted to the Council each year;

AND WHEREAS the Council of the Corporation of the Town of Erin has in accordance with the *Municipal Act* considered the estimates of all sums required during the year, including the estimates of all it's boards, commissions, and other bodies;


NOW THEREFORE THE COUNCIL OF THE CORPORATION OF THE TOWN OF ERIN HEREBY ENACTS AS FOLLOWS:

1. **THAT** the estimates of the Corporation of the Town of Erin as set out in Schedule "A" attached hereto and forming part of this by-law be adopted;
2. **THAT** the Resource Requests and Funding Source estimates set out in Schedule "B" attached hereto and forming part of this by-law be adopted;
2. **THAT** the Capital Cost and Funding Source estimates set out in Schedule "C" attached hereto and forming part of this by-law be adopted;
3. **THAT** the Reserves and Reserve Funds estimates set out in Schedule "D" attached hereto and forming part of this by-law be adopted;
4. **THAT** this by-law shall remain in force until repealed, and any former by-laws relating to such shall be repealed;

Passed in Open Council on the 15th day of December 2020.



Mayor



Clerk



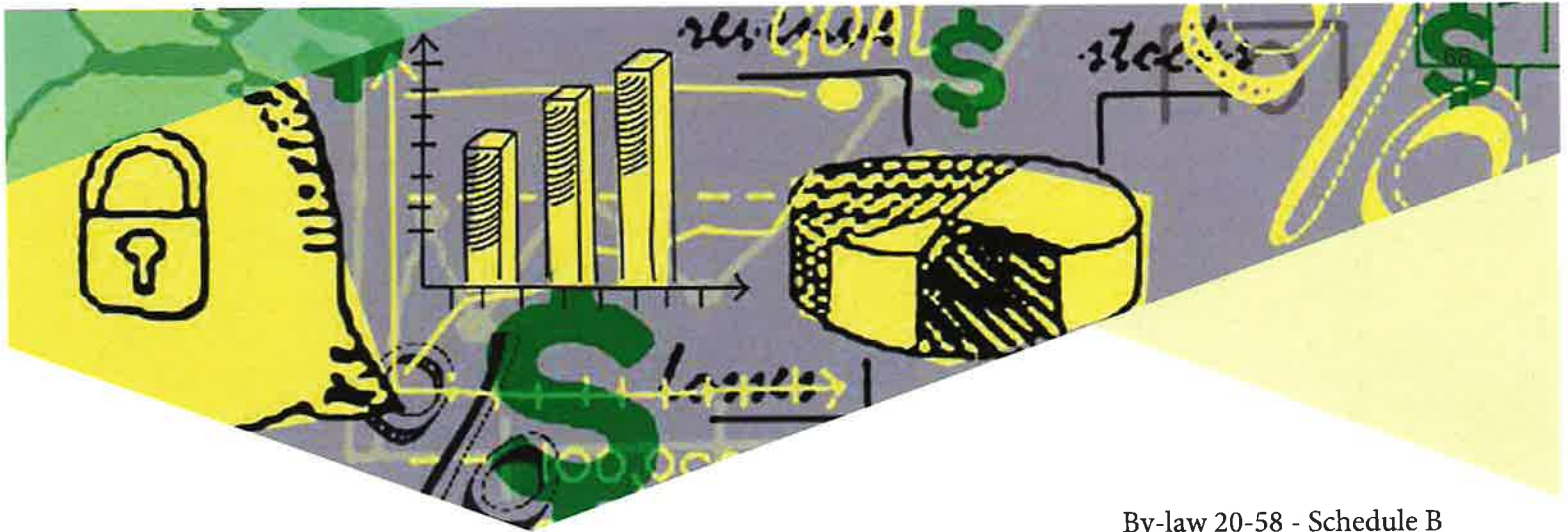
2021 Budget

	2020 Budget Expense	2020 Budget Revenues	Net Budget	2021 Budget Expense	2021 Budget Revenues	Net Budget	Net Variance
Programs							
Council	191,200		191,200	189,600		189,600	(1,600)
Corporate Services	1,900,200	552,100	1,348,100	1,930,500	446,000	1,484,500	136,400
Economic Development	264,100	35,000	229,100	221,000	35,000	186,000	(43,100)
Modernization Grant	464,900	464,900		182,373	182,373		
Advisory Committees	95,200	28,700	66,500	90,700	24,200	66,500	
Building	359,500	359,500		359,500	359,500		
Planning	461,000	227,000	234,000	232,700	107,000	125,700	(108,300)
By-Law Enfor/Crossing Grds	158,800	25,300	133,500	135,100	23,100	112,000	(21,500)
Conservation Authorities	166,900		166,900	170,400		170,400	3,500
Fire	1,197,400	258,800	938,600	1,091,400	345,000	746,400	(192,200)
Emergency Planning	1,000		1,000	1,000		1,000	
Roads	2,933,100	311,500	2,621,600	2,934,900	202,000	2,732,900	111,300
Streetlights	139,000	139,000		116,460	116,460		
Water & Wastewater	1,645,500	1,645,500		1,303,100	1,303,100		
Parks & Recreation	1,343,340	639,180	704,160	1,345,040	639,630	705,410	1,250
Cemeteries	4,000		4,000	4,000		4,000	
BIA	48,800	48,800		48,800	48,800		
Subtotal Programs	11,373,940	4,735,280	6,638,660	10,356,573	3,832,163	6,524,410	(114,250)
Non-Program							
Transfer for Capital Projects	844,300		844,300	799,700		799,700	(44,600)
Resource Requests				336,000		336,000	336,000
Assessment Growth							
Transfer from Tax Rate Stabilization					106,005	(106,005)	(106,005)
Infrastructure Renewal Trf	681,509		681,509	761,354		761,354	79,845
Tax Levy		7,540,869	(7,540,869)		7,689,659	(7,689,659)	(148,790)
PILS and Supplementary Taxes		122,500	(122,500)		122,500	(122,500)	
OMPF		591,100	(591,100)		593,300	(593,300)	(2,200)
Tax Write Offs	90,000		90,000	90,000		90,000	
Subtotal Corporate	1,615,809	8,254,469	(6,638,660)	1,987,054	8,511,464	(6,524,410)	114,250
Net Total (Surplus)	12,989,749	12,989,749		12,343,627	12,343,627		



2022 - 2024 Forecasts

	2022 Forecast Expense	2022 Forecast Revenues	2022 Net Forecast	2023 Forecast Expense	2023 Forecast Revenues	2023 Net Forecast	2024 Forecast Expense	2024 Forecast Revenues	2024 Net Forecast
Programs									
Council	193,200		193,200	193,700		193,700	194,200		194,200
Corporate Services	1,963,200	446,000	1,517,200	1,971,000	445,900	1,525,100	1,990,400	445,900	1,544,500
Economic Development	229,900	36,518	193,382	230,900	31,400	199,500	232,100	31,400	200,700
Modernization Grant									
Advisory Committees	90,700	24,200	66,500	90,700	24,200	66,500	90,700	24,200	66,500
Building	359,500	359,500		509,500	509,500		609,500	609,500	
Planning	242,500	107,000	135,500	236,100	214,000	22,100	236,400	214,000	22,400
By-Law Enfor/Crossing Grds	135,300	23,100	112,200	135,600	23,100	112,500	136,000	23,100	112,900
Conservation Authorities	173,800		173,800	177,200		177,200	180,700		180,700
Fire	1,099,100	349,846	749,254	1,101,500	350,000	751,500	1,106,300	350,000	756,300
Emergency Planning	1,000		1,000	1,000		1,000	1,000		1,000
Roads	2,974,900	202,000	2,772,900	2,979,700	202,000	2,777,700	2,985,000	202,000	2,783,000
Streetlights	116,460	116,460		116,460	116,460		116,460	116,460	
Water & Wastewater	1,338,300	1,338,300		1,376,200	1,376,200		1,417,200	1,417,200	
Parks & Recreation	1,348,340	638,580	709,760	1,352,340	638,580	713,760	1,356,440	638,580	717,860
Cemeteries	4,000		4,000	4,000		4,000	4,000		4,000
BIA	48,800	48,800		48,800	48,800		48,800	48,800	
Subtotal Programs	10,319,000	3,690,304	6,628,696	10,524,700	3,980,140	6,544,560	10,705,200	4,121,140	6,584,060
Non-Program									
Transfer for Capital Projects	883,500		883,500	988,000		988,000	969,500		969,500
Resource Requests	283,000		283,000	244,000		244,000	259,000		259,000
Assesment Growth									
Transfer from Tax Rate Stabilization		26,160	(26,160)		26,160	(26,160)		26,160	(26,160)
Infrastructure Renewal Trf	761,354		761,354	761,354		761,354	761,354		761,354
Tax Levy		7,689,659	(7,689,659)		7,689,659	(7,689,659)		7,689,659	(7,689,659)
PILS and Supplementary Taxes		122,500	(122,500)		122,500	(122,500)		122,500	(122,500)
OMPF		593,300	(593,300)		593,300	(593,300)		593,300	(593,300)
Tax Write Offs	90,000		90,000	90,000		90,000	90,000		90,000
Subtotal Corporate	2,017,854	8,431,619	(6,413,765)	2,083,354	8,431,619	(6,348,265)	2,079,854	8,431,619	(6,351,765)
Net Total (Surplus)	12,336,854	12,121,923	214,931	12,608,054	12,411,759	196,295	12,785,054	12,552,759	232,295
Tax Rate Change			2.8%			2.6%			3.0%



By-law 20-58 - Schedule B



2021- 2024 Resource Requests Summary

Appendix B

Town of Erin
Plan Requests by Global Rank

Budget Year	2021								
Version	Department Submission								
Forecast Periods	2021 One Time 2021 Service Level 2021 Growth								
Request Id	Description	Department	Priority	Expenditures	Taxation	Reserves	Reserve Funds	Misc Fees and Charges	Grant
RQ-CRP-0001	eScribe Closed Captioning	Corporate Services	30	14,000	14,000				
RQ-CRP-0002	Municipal Elections	Corporate Services	30	3,000	3,000				
RQ-ECO-0001	Temporary Washrooms at	Economic	35	5,000	5,000				
RQ-ECO-0002	Community Improvemnt Plan	Economic	20	40,000	40,000				
RQ-FIR-0001	Fire Vehide Reserve	Fire	40	50,000	50,000				
RQ-FIR-0002	Firefighter Remuneration Pool	Fire	30	20,000	20,000				
RQ-FIR-0004	Uniform Maintenance Program	Fire	20	5,000	5,000				
RQ-PKR-0001	Barbourfield Feasibility Study	Parks & Recreation	25	40,000			40,000		
RQ-PLN-0001	Housekeeping Official Plan	Planning	30	70,000	14,000		56,000		
RQ-RDS-0001	Roads Operator (PT)	Roads	40	24,000					
RQ-RDS-0002	Summer Student	Roads	20	12,000					12,000
RQ-RDS-0003	Building Condition Assessment	Roads	30	10,000	10,000				
RQ-RDS-0004	Tree Replacement due to	Roads	40	25,000	25,000				
RQ-RDS-0005	17th Sideroad and Concession	Roads	40	25,000	25,000				
RQ-RDS-0006	Storm Water Management	Roads	45	60,000	60,000				
RQ-RDS-0007	Traffic Calming Measures	Roads	35	15,000	15,000				
RQ-RDS-0008	Road Maintenance	Roads	40	50,000	50,000				
RQ-WWT-0001	Wastewater Communications	Water & Wastewater	50	60,000		60,000			
				628,000	336,000	60,000	96,000		12,000

**Town of Erin
Plan Requests**

Budget Year 2021
Version Department Submission
Forecast Periods 2022

Request Id	Description	Department	Priority	Expenditures	Taxation	Reserves	Reserve Funds	Misc Fees and Charges	Grant
RQ-CRP-0001	eScribe Closed Captioning	Corporate Services	30	11,000	11,000				
RQ-CRP-0002	Municipal Elections	Corporate Services	30	82,800	3,000	79,800			
RQ-ECO-0001	Temporary Washrooms at	Economic	35	5,000	5,000				
RQ-ECO-0002	Community Improvemnt Plan	Economic	20	40,000	40,000				
RQ-FIR-0001	Fire Vehide Reserve	Fire	40	50,000	50,000				
RQ-FIR-0002	Firefighter Remuneration Pool	Fire	30	20,000	20,000				
RQ-FIR-0003	Volunteer Firefighter	Fire	25	35,000	35,000				
RQ-FIR-0004	Uniform Maintenance Program	Fire	20	5,000	5,000				
RQ-PLN-0002	Official Plan Review	Planning	30	120,000	24,000		96,000		
RQ-RDS-0001	Roads Operator (PT)	Roads	40	24,000					
RQ-RDS-0004	Tree Replacement due to	Roads	40	25,000	25,000				
RQ-RDS-0007	Traffic Calming Measures	Roads	35	15,000	15,000				
RQ-RDS-0008	Road Maintenance	Roads	40	50,000	50,000				
RQ-VVWT-0001	Wastewater Communications	Water & Wastewater	50	60,000		60,000			
				642,800	283,000	139,800	96,000		

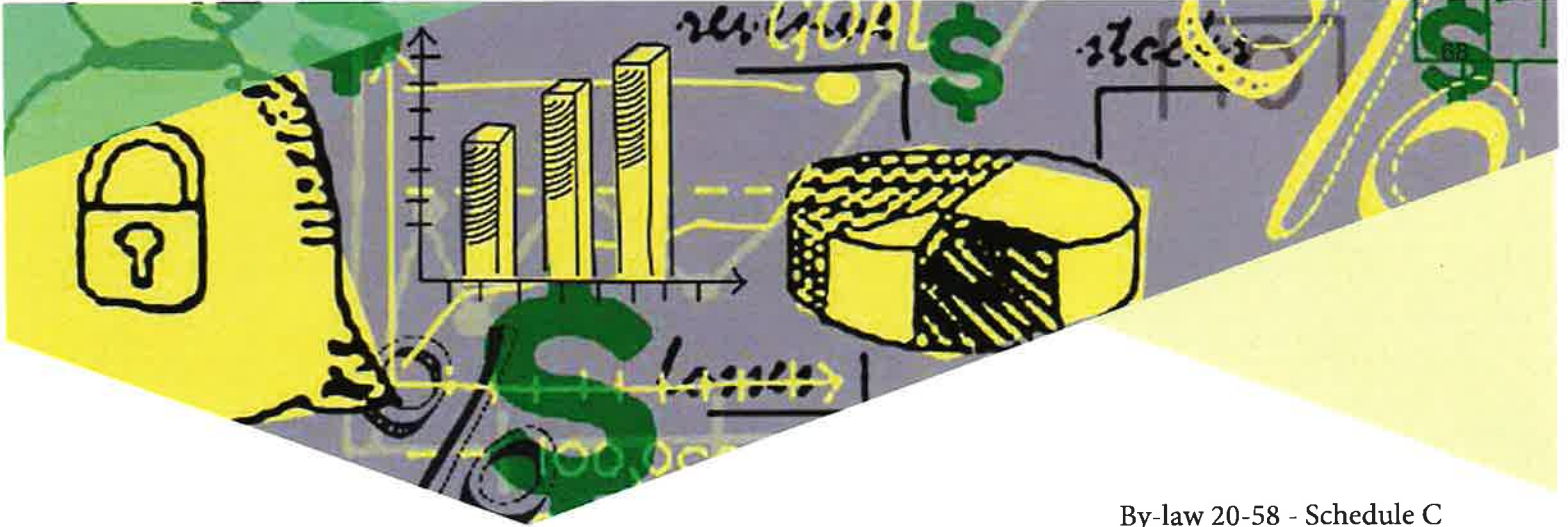
Town of Erin
Plan Requests by Global Rank

Budget Year	2021								
Version	Department Submission								
Forecast Periods	2023								
Request Id	Description	Department	Priority	Expenditures	Taxation	Reserves	Reserve Funds	Misc Fees and Charges	Grant
RQ-CRP-0001	eScribe Closed Captioning	Corporate Services	30	11,000	11,000				
RQ-CRP-0002	Municipal Elections	Corporate Services	30	3,000	3,000				
RQ-ECO-0001	Temporary Washrooms at	Economic	35	5,000	5,000				
RQ-ECO-0002	Community Improvemnt Plan	Economic	20	40,000	40,000				
RQ-ECO-0003	Economic Development	Economic	20	40,000			40,000		
RQ-FIR-0001	Fire Vehicle Reserve	Fire	40	50,000	50,000				
RQ-FIR-0002	Firefighter Remuneration Pool	Fire	30	20,000	20,000				
RQ-FIR-0004	Uniform Maintenance Program	Fire	20	5,000	5,000				
RQ-RDS-0001	Roads Operator (PT)	Roads	40	24,000					
RQ-RDS-0004	Tree Replacement due to	Roads	40	25,000	25,000				
RQ-RDS-0007	Traffic Calming Measures	Roads	35	15,000	15,000				
RQ-RDS-0008	Road Maintenance	Roads	40	50,000	50,000				
RQ-WWT-0001	Wastewater Communications	Water & Wastewater	50	60,000		60,000			
				348,000	224,000	60,000	40,000		

**Town of Erin
Plan Requests**

Budget Year 2021
Version Department Submission
Forecast Periods 2024

Request Id	Description	Department	Priority	Expenditures	Taxation	Reserves	Reserve Funds	Misc Fees and Charges	Grant
RQ-CRP-0001	eScribe Closed Captioning	Corporate Services	30	11,000	11,000				
RQ-CRP-0002	Municipal Elections	Corporate Services	30	3,000	3,000				
RQ-ECO-0001	Temporary Washrooms at	Economic	35	5,000	5,000				
RQ-ECO-0002	Community Improvemnt Plan	Economic	20	40,000	40,000				
RQ-FIR-0001	Fire Vehicle Reserve	Fire	40	50,000	50,000				
RQ-FIR-0002	Firefighter Remuneration Pool	Fire	30	20,000	20,000				
RQ-FIR-0003	Volunteer Firefighter	Fire	25	35,000	35,000				
RQ-FIR-0004	Uniform Maintenance Program	Fire	20	5,000	5,000				
RQ-RDS-0001	Roads Operator (PT)	Roads	40	24,000					
RQ-RDS-0004	Tree Replacement due to	Roads	40	25,000	25,000				
RQ-RDS-0007	Traffic Calming Measures	Roads	35	15,000	15,000				
RQ-RDS-0008	Road Maintenance	Roads	40	50,000	50,000				
RQ-WWT-0001	Wastewater Communications	Water & Wastewater	50	60,000		60,000			
				343,000	259,000	60,000			



By-law 20-58 - Schedule C



2021- 2024 Capital Requests

Appendix D

**Town of Erin
Capital Projects by Priority**

Budget Year 2021

Version Department Submission

Forecast Periods 2021

Project Id	Description	Department	Priority	Expenditures	Res. & Res. Funds	DCs	Debt	Gas Tax	Other Grants	Taxation	Cost Recovery
FIR0010	Light Rescue Vehicles	Fire	80	360,000	55,000	61,200				243,800	
RDS0015	Culvert 10 (17th Sideroad West	Roads	80	835,000		83,500		751,500			
RDS0020	Surface Treatment Program	Roads	80	300,000		300,000					
WST0002	Wastewater Treatment Plant	Wastewater System	80	23,321,700		15,392,322			7,929,378		
FIR0001	Hose Cache	Fire	70	20,000						20,000	
CRP0008	Townhall Repairs	Corporate Services	60	7,900						7,900	
PKR0009	Ballinacree BCA	Parks & Recreation	60	54,000					5,000	49,000	
RDS0022	Tandem Axle Snow Plow	Roads	55	300,000						300,000	
PKR0011	Parks	Parks & Recreation	50	89,000						89,000	
RDS0019	Energy Conservation Projects	Roads	50	5,000						5,000	
WTR0009	Water Equipment to Extend Life	Water System	50	45,000	45,000						
PKR0002	Ice Resurfacers	Parks & Recreation	45	110,000	110,000						
CRP0005	Server Replacement	Corporate Services	40	48,000	48,000						
WTR0004	Meter Replacement	Water System	40	30,000	30,000						
WTR0005	Water Capital Equipment	Water System	40	72,300	72,300						
WTR0006	Water Building and minor	Water System	40	15,000	15,000						
RDS0011	Roads Equip - Brushead and	Roads	30	85,000						85,000	
				25,697,900	375,300	15,837,022		751,500	7,934,378	799,700	

**Town of Erin
Capital Projects by Priority**

Budget Year		2021									
Version		Department Submission									
Forecast Periods		2022									
Project Id	Description	Department	Priority	Expenditures	Res. & Res. Funds	DCs	Debt	Gas Tax	Other Grants	Taxation	Cost Recovery
PKR0003	Hillsburgh Community Centre	Parks & Recreation	80	648,000	600,000					48,000	
RDS0016	Bridge 5 (2nd Line South Erin-	Roads	80	915,000			915,000				
RDS0020	Surface Treatment Program	Roads	80	300,000		300,000					
RDS0021	Winston Churchill Blvd with	Roads	80	100,000			100,000				
WST0002	Wastewater Treatment Plant	Wastewater System	80	9,466,300		6,247,758			3,218,542		
WTR0001	Water Service for New	Water System	80	8,507,077		8,507,077					
WTR0010	Water System Existing	Water System	80	263,106	263,106						
WST0003	Wastewater Collection System	Wastewater System	75	10,689,700		8,017,275			2,672,425		
FIR0001	Hose Cache	Fire	70	20,000						20,000	
FIR0007	Confidence Maze Training	Fire	70	85,000						85,000	
FIR0009	Gear Washer & Dryer	Fire	70	30,000						30,000	
PKR0009	Ballinafad BCA	Parks & Recreation	60	25,500					5,000	20,500	
RDS0022	Tandem Axle Snow Plow	Roads	55	300,000						300,000	
PKR0005	Tractor (2007)	Parks & Recreation	50	25,000						25,000	
PKR0011	Parks	Parks & Recreation	50	45,000						45,000	
PKR0012	Replace GMC Sierra 2500 Pick	Parks & Recreation	50	55,000						55,000	
RDS0012	Backhoe Loader	Roads	50	200,000						200,000	
RDS0014	Trailer Replacement (UNit 54	Roads	50	30,000						30,000	
RDS0019	Energy Conervation Projects	Roads	50	5,000						5,000	
WTR0009	Water Equipment to Extend Life	Water System	50	45,000	45,000						
CRP0006	Windows 2012 Servers	Corporate Services	40	20,000						20,000	
WTR0004	Meter Replacement	Water System	40	30,000	30,000						
WTR0005	Water Capital Equipment	Water System	40	35,000	35,000						
WTR0006	Water Building and minor	Water System	40	15,000	15,000						
FIR0008	Electronic Messaging Signs	Fire	0	40,000	40,000						
				31,894,663	1,028,106	23,072,110	1,015,000		5,895,967	883,500	

**Town of Erin
Capital Projects by Priority**

Budget Year 2021
Version Department Submission
Forecast Periods 2023

Project Id	Description	Department	Priority	Expenditures	Res. & Res. Funds	DCs	Debt	Gas Tax	Other Grants	Taxation	Cost Recovery
RDS0017	Culvert 2053 (27th Sideroad	Roads	80	675,000				675,000			
RDS0020	Surface Treatment Program	Roads	80	300,000		300,000					
RDS0021	Winston Churchill Blvd with	Roads	80	4,000,000			4,000,000				
WST0002	Wastewater Treatment Plant	Wastewater System	80	20,401,700		13,465,122			6,936,578		
WTR0001	Water Service for New	Water System	80	8,507,077		8,507,077					
WTR0010	Water System Existing	Water System	80	263,106	263,106						
WST0003	Wastewater Collection System	Wastewater System	75	7,469,000		5,601,750			1,867,250		
FIR0011	Replace Rescue Tanker 58	Fire	70	450,000						450,000	
CRP0008	Townhall Repairs	Corporate Services	60	25,200						25,200	
CRP0009	HVAC System	Corporate Services	60	25,300						25,300	
PKR0009	Bailinavad BCA	Parks & Recreation	60	15,000					5,000	10,000	
RDS0013	Trackless Sidewalk Plow	Roads	60	125,000						125,000	
RDS0022	Tandem Axle Snow Plow	Roads	55	300,000	150,000					150,000	
RDS0024	Tractor (2008 Unit 41)	Roads	55	100,000						100,000	
PKR0011	Parks	Parks & Recreation	50	40,500						40,500	
PKR0013	Replace Kubota Tractor (F3680)	Parks & Recreation	50	25,000						25,000	
PKR0014	Replace Driveprod Plow Blade	Parks & Recreation	50	10,000						10,000	
RDS0019	Energy Consvervation Projects	Roads	50	5,000						5,000	
WTR0009	Water Equipment to Extend Life	Water System	50	45,000	45,000						
CRP0007	Replace Microsoft Office	Corporate Services	40	22,000						22,000	
WTR0004	Meter Replacement	Water System	40	30,000	30,000						
WTR0005	Water Capital Equipment	Water System	40	22,500	22,500						
WTR0006	Water Building and minor	Water System	40	15,000	15,000						
				42,871,383	525,506	27,873,949	4,000,000	675,000	8,808,828	988,000	

Town of Erin
Capital Projects by Priority

Budget Year 2021
Version Department Submission
Forecast Periods 2024

Project Id	Description	Department	Priority	Expenditures	Res. & Res. Funds	DCs	Debt	Gas Tax	Other Grants	Taxation	Cost Recovery
RDS0018	Culvert 2027 (Sideroad 32 West	Roads	80	613,500						613,500	
RDS0020	Surface Treatment Program	Roads	80	300,000		300,000					
WST0002	Wastewater Treatment Plant	Wastewater System	80	14,538,800		9,595,608			4,943,192		
WTR0001	Water Service for New	Water System	80	8,507,077		8,507,078					
WTR0010	Water System Existing	Water System	80	263,106	263,106						
WST0003	Wastewater Collection System	Wastewater System	75	2,187,300		1,640,475			546,825		
RDS0022	Tandem Axle Snow Plow	Roads	55	300,000	150,000					150,000	
RDS0026	Steamer Replacement (Unit 52)	Roads	55	15,000						15,000	
RDS0027	Cube Van Replacement (Unit 25	Roads	55	50,000						50,000	
PKR0011	Parks	Parks & Recreation	50	11,000						11,000	
PKR0015	Replace Dodge 2017 Ram 1500	Parks & Recreation	50	40,000						40,000	
PKR0016	Replace 2017 GMC Sierra	Parks & Recreation	50	40,000						40,000	
RDS0019	Energy Conervation Projects	Roads	50	5,000						5,000	
WTR0009	Water Equipment to Extend Life	Water System	50	45,000	45,000						
WTR0004	Meter Replacement	Water System	40	30,000	30,000						
WTR0005	Water Capital Equipment	Water System	40	5,000	5,000						
WTR0006	Water Building and minor	Water System	40	15,000	15,000						
RDS0025	Wood Chipper Replacement	Roads	0	45,000						45,000	
				27,010,783	508,106	20,043,161			5,490,017	969,500	

By-law 20-58 - Schedule D

DEPARTMENT		Description	Projected BALANCE @ DEC 31 2020	2021 TRANSACTIONS		Projected BALANCE @ DEC 31 2021	Comments
				ADDITIONS	DISBURSEMENTS		
Unallocated	RESERVES	WORKING CAPITAL	-	-	-	-	
Unallocated	RESERVES	TAX STABILIZATION RESERVE	809,961	-	106,005	697,956	Withdrawal to make up revised assessment growth; \$80k to offset 2021 deficit
Unallocated	RESERVES	INFRASTRUCTURE RENEWAL	3,432,923	761,354	132,500	4,061,777	Structure 011 \$77k; \$55k FIR10 Fire Light Rescues; Additions \$80k as per Council Resolution for 2021 Budget
Unallocated	RESERVE FUND	Gas Tax Grant	631,315	347,016	819,500	158,831	from 2020 \$68k Culvert 2059; RDS0015 Culvert 10 \$751.5K
Unallocated	RESERVE FUND	Modernization Grant	182,373	-	182,373	0	Modernization Grant
Unallocated	RESERVE FUND	Nestle Community Grant	13,000	-	13,000	0.00	Erin Rotary Riverwalk \$5k; Dog Park \$8k
Unallocated	RESERVE FUND	OCIF Top Up Grant	-	-	-	260,016	Project transferred to 2021, Culvert 2059
Unallocated	RESERVE FUND	OCIF FORMULA	332,526	260,016	332,526	-	
TOTAL Unallocated			5,396,100			5,178,581	
Admin	RESERVES	ELECTION EXPENSE	58,097	20,000	-	78,097	\$3k CRP002 Municipal elections
Admin	RESERVES	COMPUTER UPGRADES	64,865	15,000	48,000	31,865	CRP0001 Server Replacement
Admin	RESERVES	ADMIN FILE MANAGEMENT	7,571	-	-	7,571	
Admin	RESERVES	ADMIN OFFICE RENO RESERVES	16,653	-	-	16,653	
Admin	RESERVES	ADMIN-PHONE RESERVE	891	-	-	891	
Admin	RESERVES	INSURANCE CONTINGENCY	15,573	-	-	15,573	
Admin	RESERVE FUND	Retirement Benefits	1,807	-	-	1,807	
Admin	RESERVE FUND	ADMINISTRATION DC	887,223	25,000	56,000	918,223	Housekeeping OP PLN1
TOTAL Admin			721,766			765,766	
Building	RESERVE FUND	BUILDING DEPT REVENUE FUND	77,274	29,700	-	106,974	Additions depends on net result of Building Department
Building	RESERVES	BUILDING DEPT CAPITAL	-	-	-	-	
TOTAL Building			77,274			106,974	
Econ Dev	RESERVES	ECONOMIC DEVELOPMENT RESERVES	15,118	-	10,000	5,118	Transfer to offset Operating Budget
Econ Dev	RESERVE FUND	Main St. Revitalization Grant	-	-	-	-	
Econ Dev	RESERVES	DOCTOR RECRUITMENT	-	-	-	-	
TOTAL Econ Dev			15,118			5,118	
Enviro	RESERVE FUND	Water EA STUDY	0	-	-	0	
Enviro	RESERVES	EA WATER/WASTEWATER RESERVES	-	-	-	-	
TOTAL Enviro			0			0	
Fire	RESERVE FUND	FIRE SERVICES DC	204,957	49,000	248,200	5,757	Firehall expansion debt \$167k; FIR0010 Light Rescues \$61k
Fire	RESERVES	FIRE CAPITAL	77,083	-	-	77,083	
Fire	RESERVES	FIREHALL RESERVE	6,704	-	-	6,704	
Fire	RESERVES	FIRE DEFIBRILLATION	-	-	-	-	
Fire	RESERVES	FIRE WAGE CONTINGENCY	121,584	-	-	121,584	
Fire	RESERVES	FIRE VEHICLE RESERVE	520,609	100,000	200,000	420,609	\$200k from 2020, payment of Tanker 57 replacement; ADD \$50k RQ-FIR0001
Fire	RESERVES	COMBINED FIRE STATION RESERVES	-	-	-	-	
TOTAL Fire			930,936			631,736	

DEPARTMENT	Description	Projected BALANCE @ DEC 31 2020	2021 TRANSACTIONS		Projected BALANCE @ DEC 31 2021	Comments
			ADDITIONS	DISBURSEMENTS		
Recreation	RESERVES CENTRE 2000 CAPITAL	622,719		325,000	297,719	\$90k Ice Resurfacer for HCC (funding trf to this reserve); ECC ICIP Grant \$235k
Recreation	RESERVES Barbour Field	62,021			62,021	
Recreation	RESERVES HILLSBURGH ARENA CAPITAL	52,051	11,000		63,051	
Recreation	RESERVES BALLINAHAJAD COMM CENTRE	18,355			18,355	
Recreation	RESERVES ERIN TENNIS CLUB	11,384			11,384	
Recreation	RESERVES EMERGENCY RESPONSE CENTRE	200,000			200,000	
Recreation	RESERVE FUND CASH IN LIEU OF PARKLAND FUND	1,078,720	75,000	595,000	558,720	\$295k for Erin Rotary Riverwalk Trail; \$300k for ICIP
Recreation	RESERVE FUND PARKS & RECREATION SERVICES DC	313,881	100,000	67,100	346,781	Loan payment for Barbourfields expansion; Barbourfields Feasibility PKR1 \$40k
TOTAL Recreation		2,359,130			1,558,030	
TOTAL Rental	RESERVES RENTAL FACILITIES RESERVES (Erin Hydro)	-			-	
Roads	RESERVES ROADS CAPITAL	548,336		422,500	125,836	Structure 011 ICIP Grant \$225k; \$200k Culvert 2059
Roads	RESERVES ROADS Streetscape	5,066			5,066	
Roads	RESERVES SIDEWALK REPLACEMENTS	122,227			122,227	
Roads	RESERVES STREETLIGHTS	155,223	39,100		194,823	
Roads	RESERVES ROADS Fleet Reserve	100,000	50,000		150,000	
Roads	RESERVE FUND SIDEWALK RESERVE Tim Hortons	134,106			134,106	
Roads	RESERVE FUND CASH IN LIEU OF PARKING FUND	11,236			11,236	
Roads	RESERVE FUND DRAINAGE LEVY FUND	16,873			16,873	
Roads	RESERVE FUND TRANSPORTATION SERVICES DC	1,291,938	160,070	383,500	1,068,508	RDS0015 Culvert 10583k; RDS0020 Surface Treatment \$300k
TOTAL Roads		2,385,505			1,828,675	
Water	RESERVES WATER LIFECYCLE	2,512,692	427,100	222,300	2,717,492	WTRS \$20k; WTRS \$72k; WTR6 \$15k; WTR9 \$45k; NEW Water Service \$263k; Communications \$60k
Water	RESERVE FUND TOWN WATER RESERVE FUND	-			-	
Water	RESERVE FUND WATER DC	42,101	2,870		49,231	
TOTAL Water		2,470,591			2,678,261	
Committee	RESERVES CEMETERY CAPITAL	92,455			92,455	
Committee	RESERVE FUND ERIN PIONEER CEMETERY RESERVES	8,657			8,657	
Committee	RESERVES HERITAGE RESERVES	10,507			10,507	
Committee	RESERVES LGHG COMMITTEE	18,248			18,248	
Committee	RESERVE FUND CELEBRATE ERIN RESERVE FUND	7,664			7,664	
Committee	RESERVE FUND BIA IMPROVEMENT	20,858			20,858	
TOTAL Committee		158,389			158,389	
		13,071,278	2,472,226	4,163,504	11,379,999	



RESERVES & RESERVE FUNDS

DEPARTMENT	Description	Projected BALANCE @ DEC 31 2021	2022 TRANSACTIONS		Projected BALANCE @ DEC 31 2022	Comments	
			ADDITIONS	DISBURSEMENTS			
Unallocated	RESERVES	WORKING CAPITAL	-	-	-		
Unallocated	RESERVES	TAX STABILIZATION RESERVE	697,956		26,160	671,796	Withdrawal to make up revised assessment growth
Unallocated	RESERVES	INFRASTRUCTURE RENEWAL	4,061,777	761,354		4,823,131	
Unallocated	RESERVE FUND	Gas Tax Grant	158,831	347,016		505,847	
Unallocated	RESERVE FUND	Modernization Grant	0			0	
Unallocated	RESERVE FUND	Nestle Community Grant	0.00			0	
Unallocated	RESERVE FUND	OCIF Top Up Grant	260,016			260,016	
Unallocated	RESERVE FUND	OCIF FORMULA					
TOTAL Unallocated			5,178,581			6,260,791	
Admin	RESERVES	ELECTION EXPENSE	78,097	20,000	79,800	18,297	CRP0002 Municipal elections
Admin	RESERVES	COMPUTER UPGRADES	31,865	15,000		46,865	
Admin	RESERVES	ADMIN FILE MANAGEMENT	7,571			7,571	
Admin	RESERVES	ADMIN OFFICE RENO RESERVES	16,653			16,653	
Admin	RESERVES	ADMIN-PHONE RESERVE	891			891	
Admin	RESERVES	INSURANCE CONTINGENCY	15,573			15,573	
Admin	RESERVE FUND	Retirement Benefits	1,807			1,807	
Admin	RESERVE FUND	ADMINISTRATION DC	918,223	25,000	96,000	989,223	OP Review PLN2
TOTAL Admin			765,766			881,566	
Building	RESERVE FUND	BUILDING DEPT REVENUE FUND	106,974	26,700		133,674	Additions depends on net result of Building Department
Building	RESERVES	BUILDING DEPT CAPITAL					
TOTAL Building			106,974			133,674	
Econ Dev	RESERVES	ECONOMIC DEVELOPMENT RESERVES	5,118		5,118	0	Transfer to offset Operating Budget
Econ Dev	RESERVE FUND	Main St Revitalization Grant	-			-	
Econ Dev	RESERVES	DOCTOR RECRUITMENT	-			-	
TOTAL Econ Dev			5,118			0	
Enviro	RESERVE FUND	Water EA STUDY	0			0	
Enviro	RESERVES	EA WATER/WASTEWATER RESERVES	-			-	
TOTAL Enviro			0			0	
Fire	RESERVE FUND	FIRE SERVICES DC	5,757	49,000	191,846	137,089	2 Firehall expansion debt. \$907k loan matures eligible to be paid 100% with DCs
Fire	RESERVES	FIRE CAPITAL	77,083		40,000	37,083	FIR00008 Electronic Messaging signs
Fire	RESERVES	FIREHALL RESERVE	6,704			6,704	
Fire	RESERVES	FIRE DEFIBRILLATION	-			-	
Fire	RESERVES	FIRE WAGE CONTINGENCY	121,584			121,584	
Fire	RESERVES	FIRE VEHICLE RESERVE	420,609		200,000	220,609	FIR011 \$200k Tanker 58
Fire	RESERVES	COMBINED FIRE STATION RESERVES	-			-	
TOTAL Fire			631,736			248,690	

DEPARTMENT	Description	Projected BALANCE @ DEC 31 2021	2022 TRANSACTIONS		Projected BALANCE @ DEC 31 2022	Comments
			ADDITIONS	DISBURSEMENTS		
Recreation	RESERVES CENTRE 2000 CAPITAL	297,719		110,000	187,719	Ice Resurfacer PKR0002 for ECC order is in 2021 but delivery may be in 2022.
Recreation	RESERVES Barbour Field	62,021			62,021	
Recreation	RESERVES HILLSBURGH ARENA CAPITAL	63,051	11,000		74,051	
Recreation	RESERVES BALLINAFAD COMM CENTRE	18,355			18,355	
Recreation	RESERVES ERIN TENNIS CLUB	11,384			11,384	
Recreation	RESERVES EMERGENCY RESPONSE CENTRE	200,000	50,000		250,000	
Recreation	RESERVE FUND CASH IN LIEU OF PARKLAND FUND	558,720	75,000	600,000	33,720	PKR3 Hillsburgh Community Centre \$600k
Recreation	RESERVE FUND PARKS & RECREATION SERVICES DC	346,781	100,000	26,400	420,381	Loan payment for Barbourfields expansion
TOTAL Recreation		1,558,030			1,057,630	
TOTAL Rental	RESERVES RENTAL FACILITIES RESERVES (Erin Hydro)	-			-	
Roads	RESERVES ROADS CAPITAL	125,836			125,836	
Roads	RESERVES ROADS Streetscape	5,066			5,066	
Roads	RESERVES SIDEWALK REPLACEMENTS	122,227			122,227	
Roads	RESERVES STREETLIGHTS	194,823	35,100		229,923	
Roads	RESERVES ROADS Fleet Reserve	150,000	50,000		200,000	
Roads	RESERVE FUND SIDEWALK RESERVE Tim Hortons	134,106			134,106	
Roads	RESERVE FUND CASH IN LIEU OF PARKING FUND	11,236			11,236	
Roads	RESERVE FUND DRAINAGE LEVY FUND	16,873			16,873	
Roads	RESERVE FUND TRANSPORTATION SERVICES DC	1,068,508	160,070	300,000	928,578	RDS20 Surface treatment \$300k
TOTAL Roads		1,828,675			1,773,845	
Water	RESERVES WATER LIFECYCLE	2,717,492	468,200	448,106	2,737,586	WTRS \$30k; WTRS \$35k; WTR6 \$15k; WTRS \$45k; NEW Water Service \$263k; Communications \$60k
Water	RESERVE FUND TOWN WATER RESERVE FUND	-			-	
Water	RESERVE FUND WATER DC	39,231	2,870		36,361	
TOTAL Water		2,678,261			2,701,225	
Committee	RESERVES CEMETERY CAPITAL	92,455			92,455	
Committee	RESERVE FUND ERIN PIONEER CEMETERY RESERVES	8,657			8,657	
Committee	RESERVES HERITAGE RESERVES	10,507			10,507	
Committee	RESERVES LGHG COMMITTEE	18,248			18,248	
Committee	RESERVE FUND CELEBRATE ERIN RESERVE FUND	7,664			7,664	
Committee	RESERVE FUND BIA IMPROVEMENT	20,858			20,858	
TOTAL Committee		158,389			158,389	
		11,379,999	2,196,310	2,123,430	11,452,879	



RESERVES & RESERVE FUNDS

DEPARTMENT	RESERVE FUND	Description	Projected BALANCE @ DEC 31 2022	2023 TRANSACTIONS		Projected BALANCE @ DEC 31 2023	Comments
				ADDITIONS	DISBURSEMENTS		
Unallocated	RESERVES	WORKING CAPITAL	-	-	-	-	
Unallocated	RESERVES	TAX STABILIZATION RESERVE	671,796	-	26,160	645,636	Withdrawal to make us revised assessment growth
Unallocated	RESERVES	INFRASTRUCTURE RENEWAL	4,823,131	761,354	150,000	5,434,485	RDS22 Tandem Axle Snow Plow
Unallocated	RESERVE FUND	Gas Tax Grant	505,847	347,016	675,000	177,863	RDS17 Culvert 2053 \$675k
Unallocated	RESERVE FUND	Modernization Grant	-	-	-	-	
Unallocated	RESERVE FUND	Nestle Community Grant	0	-	-	0	
Unallocated	RESERVE FUND	OCIF Top Up Grant	260,016	-	-	260,016	
Unallocated	RESERVE FUND	OCIF FORMULA	260,016	-	-	260,016	
TOTAL Unallocated			6,260,791			6,518,001	
Admin	RESERVES	ELECTION EXPENSE	18,297	20,000	-	38,297	\$3k CRP002 Municipal elections
Admin	RESERVES	COMPUTER UPGRADES	46,865	15,000	-	61,865	
Admin	RESERVES	ADMIN FILE MANAGEMENT	7,571	-	-	7,571	
Admin	RESERVES	ADMIN OFFICE RENO RESERVES	16,653	-	-	16,653	
Admin	RESERVES	ADMIN-PHONE RESERVE	891	-	-	891	
Admin	RESERVES	INSURANCE CONTINGENCY	15,573	-	-	15,573	
Admin	RESERVE FUND	Retirement Benefits	1,807	-	-	1,807	
Admin	RESERVE FUND	ADMINISTRATION DC	989,223	25,000	40,000	1,004,223	EC03 Eco Dev Strategy
TOTAL Admin			881,566			861,566	
Building	RESERVE FUND	BUILDING DEPT REVENUE FUND	133,674	153,900	-	287,574	Additions depends on net result of Building Department
Building	RESERVES	BUILDING DEPT CAPITAL	-	-	-	-	
TOTAL Building			133,674			287,574	
Econ Dev	RESERVES	ECONOMIC DEVELOPMENT RESERVES	0	-	-	0	
Econ Dev	RESERVE FUND	Main St Revitalization Grant	-	-	-	-	
Econ Dev	RESERVES	DOCTOR RECRUITMENT	-	-	-	-	
TOTAL Econ Dev			0			0	
Enviro	RESERVE FUND	Water EA STUDY	0	-	-	0	
Enviro	RESERVES	EA WATER/WASTEWATER RESERVES	-	-	-	-	
TOTAL Enviro			0			0	
Fire	RESERVE FUND	FIRE SERVICES DC	137,089	49,000	17,600	105,689	Enn Firehall Expansion
Fire	RESERVES	FIRE CAPITAL	37,083	-	-	37,083	
Fire	RESERVES	FIREHALL RESERVE	6,704	-	-	6,704	
Fire	RESERVES	FIRE DEFIBRILLATION	-	-	-	-	
Fire	RESERVES	FIRE WAGE CONTINGENCY	121,584	-	-	121,584	
Fire	RESERVES	FIRE VEHICLE RESERVE	220,609	100,000	200,000	120,609	FIR11 Replace Rescue Tanker 58
Fire	RESERVES	COMBINED FIRE STATION RESERVES	-	-	-	-	
TOTAL Fire			248,890			180,290	

DEPARTMENT	Description	Projected BALANCE @ Dec 31 2022	2023 TRANSACTIONS		Projected BALANCE @ Dec 31 2023	Comments
			ADDITIONS	DISBURSEMENTS		
Recreation	RESERVES	187,719			187,719	
Recreation	RESERVES	62,021			62,021	
Recreation	RESERVES	74,051	11,000		85,051	
Recreation	RESERVES	18,355			18,355	
Recreation	RESERVES	11,384			11,384	
Recreation	RESERVES	250,000	50,000		300,000	
Recreation	RESERVE FUND	33,720	75,000		108,720	
Recreation	RESERVE FUND	420,381	100,000	26,400	493,981	
TOTAL Recreation		1,057,630			1,267,230	
TOTAL Rental	RESERVES					
	RENTAL FACILITIES RESERVES (Erin Hydro)	-			-	
Roads	RESERVES	125,836			125,836	
Roads	RESERVES	5,066			5,066	
Roads	RESERVES	122,227			122,227	
Roads	RESERVES	229,923	30,900		260,823	
Roads	RESERVES	200,000	50,000		250,000	
Roads	RESERVE FUND	134,106			134,106	
Roads	RESERVE FUND	11,236			11,236	
Roads	RESERVE FUND	16,873			16,873	
Roads	RESERVE FUND	928,578	160,070	300,000	788,648	RDS0020 Surface Treatment \$300k
TOTAL Roads		1,773,845			1,714,815	
Water	RESERVES	2,737,586	491,400	435,606	2,793,380	WTR5 \$30k; WTR5 \$22k; WTR6 \$15k; WTR9 \$45k; NEW Water Service \$263k; Communications \$60k
Water	RESERVE FUND	-			-	
Water	RESERVE FUND	36,361	2,870		33,491	
TOTAL Water		2,773,947			2,759,889	
Committee	RESERVES	92,455			92,455	
Committee	RESERVE FUND	8,657			8,657	
Committee	RESERVES	10,507			10,507	
Committee	RESERVES	18,248			18,248	
Committee	RESERVE FUND	7,664			7,664	
Committee	RESERVE FUND	20,858			20,858	
TOTAL Committee		158,389			158,389	
		11,452,879	2,442,510	1,870,766	12,024,623	



RESERVES & RESERVE FUNDS

DEPARTMENT	RESERVES	Description	Projected BALANCE @ Dec 31 2023	2024 TRANSACTIONS		Projected BALANCE @ DEC 31 2024	Comments
				ADDITIONS	DISBURSEMENTS		
Unallocated	RESERVES	WORKING CAPITAL	-	-	-	-	Withdrawal to make up revised assessment growth
Unallocated	RESERVES	TAX STABILIZATION RESERVE	645,636	-	26,160	619,476	
Unallocated	RESERVES	INFRASTRUCTURE RENEWAL	5,434,485	761,354	-	6,195,839	
Unallocated	RESERVE FUND	Gas Tax Grant	177,863	347,016	-	524,879	
Unallocated	RESERVE FUND	Modernization Grant	-	-	-	-	
Unallocated	RESERVE FUND	Nestle Community Grant	0	-	-	0	
Unallocated	RESERVE FUND	OCIF Top Up Grant	-	-	-	-	
Unallocated	RESERVE FUND	OCIF FORMULA	760,016	-	-	760,016	
TOTAL Unallocated			6,518,001			7,600,211	
Admin	RESERVES	ELECTION EXPENSE	38,297	20,000	-	58,297	53k CRP0002 Municipal elections
Admin	RESERVES	COMPUTER UPGRADES	61,865	15,000	-	76,865	
Admin	RESERVES	ADMIN FILE MANAGEMENT	7,571	-	-	7,571	
Admin	RESERVES	ADMIN OFFICE RENO RESERVES	16,653	-	-	16,653	
Admin	RESERVES	ADMIN-PHONE RESERVE	891	-	-	891	
Admin	RESERVES	INSURANCE CONTINGENCY	15,573	-	-	15,573	
Admin	RESERVE FUND	Retirement Benefits	1,807	-	-	1,807	
Admin	RESERVE FUND	ADMINISTRATION DC	1,004,323	25,000	-	979,323	
TOTAL Admin			861,566			801,566	
Building	RESERVE FUND	BUILDING DEPT REVENUE FUND	287,574	249,200	-	536,774	
Building	RESERVES	BUILDING DEPT CAPITAL	-	-	-	-	
TOTAL Building			287,574			536,774	
Econ Dev	RESERVES	ECONOMIC DEVELOPMENT RESERVES	0	-	-	0	
Econ Dev	RESERVE FUND	Main St Revitalization Grant	-	-	-	-	
Econ Dev	RESERVES	DOCTOR RECRUITMENT	-	-	-	-	
TOTAL Econ Dev			0			0	
Enviro	RESERVE FUND	Water EA STUDY	0	-	-	0	
Enviro	RESERVES	EA WATER/WASTEWATER RESERVES	-	-	-	-	
TOTAL Enviro			0			0	
Fire	RESERVE FUND	FIRE SERVICES DC	105,689	49,000	18,400	75,089	Erin Firehall Expansion
Fire	RESERVES	FIRE CAPITAL	37,083	-	-	37,083	
Fire	RESERVES	FIREHALL RESERVE	6,704	-	-	6,704	
Fire	RESERVES	FIRE DEFIBRILLATION	-	-	-	-	
Fire	RESERVES	FIRE WAGE CONTINGENCY	121,584	-	-	121,584	
Fire	RESERVES	FIRE VEHICLE RESERVE	120,609	100,000	-	220,609	
Fire	RESERVES	COMBINED FIRE STATION RESERVES	-	-	-	-	
TOTAL Fire			180,290			310,890	

DEPARTMENT	Description	Projected BALANCE @ DEC 31 2023	2024 TRANSACTIONS		Projected BALANCE @ DEC 31 2024	Comments
			ADDITIONS	DISBURSEMENTS		
Recreation	RESERVES CENTRE 2000 CAPITAL	187,719			187,719	
Recreation	RESERVES Barbour Field	62,021			62,021	
Recreation	RESERVES HILLSBURGH ARENA CAPITAL	85,051	11,000		96,051	
Recreation	RESERVES BALLINAFAD COMM CENTRE	18,355			18,355	
Recreation	RESERVES ERIN TENNIS CLUB	11,384			11,384	
Recreation	RESERVES EMERGENCY RESPONSE CENTRE	300,000		50,000	350,000	
Recreation	RESERVE FUND CASH IN LIEU OF PARKLAND FUND	108,720		75,000	183,720	
Recreation	RESERVE FUND PARKS & RECREATION SERVICES DC	499,981	100,000	26,400	567,581	Loan payment for Barbourfields expansion
TOTAL Recreation		1,267,230			1,476,830	
TOTAL Rental	RESERVES RENTAL FACILITIES RESERVES (Erin Hydro)					
Roads	RESERVES ROADS CAPITAL	125,836			125,836	
Roads	RESERVES ROADS Streetscape	5,066			5,066	
Roads	RESERVES SIDEWALK REPLACEMENTS	122,227			122,227	
Roads	RESERVES STREETLIGHTS	260,823	30,900		291,723	
Roads	RESERVES ROADS Fleet Reserve	250,000	50,000	150,000	150,000	Axle Tandem Plow RD577
Roads	RESERVE FUND SIDEWALK RESERVE Tim Hortons	134,106			134,106	
Roads	RESERVE FUND CASH IN LIEU OF PARKING FUND	11,236			11,236	
Roads	RESERVE FUND DRAINAGE LEVY FUND	16,873			16,873	
Roads	RESERVE FUND TRANSPORTATION SERVICES DC	788,648	160,070	300,000	648,718	RD50020 Surface Treatment \$300k
TOTAL Roads		1,714,815			1,505,785	
Water	RESERVES WATER LIFECYCLE	2,793,380	516,900	418,106	2,892,174	WTRS \$30k; WTRS \$5k; WTRS \$15k; WTRB \$45k; NEW Water Service \$26.3k; Communications \$60k
Water	RESERVE FUND TOWN WATER RESERVE FUND					
Water	RESERVE FUND WATER DC	33,491	2,870		30,621	
TOTAL Water		2,759,889			2,861,553	
Committee	RESERVES CEMETERY CAPITAL	92,455			92,455	
Committee	RESERVE FUND ERIN PIONEER CEMETERY RESERVES	8,657			8,657	
Committee	RESERVES HERITAGE RESERVES	10,507			10,507	
Committee	RESERVES LGHG COMMITTEE	18,248			18,248	
Committee	RESERVE FUND CELEBRATE ERIN RESERVE FUND	7,664			7,664	
Committee	RESERVE FUND BIA IMPROVEMENT	20,858			20,858	
TOTAL Committee		158,389			158,389	
		12,024,623	2,563,310	939,066	13,648,867	