



**TOWN OF ERIN  
Special Council Meeting  
AGENDA**

**November 23, 2015**

**6:00 PM**

**Municipal Council Chamber**

Pages

1. **Call to Order**
2. **Declaration of Pecuniary Interest**
3. **Approval of the Minutes**
  - 3.1 November 10, 2015 Special Meeting 1 - 3
4. **Topics for Discussion**
  - 4.1 Five Year Capital Plan 2016 – 2020, Draft: Nov 23, 2015 4 - 10
5. **Adjournment**



## Minutes of the Town of Erin Special Council Meeting

November 10, 2015

9:00 a.m.

Municipal Council Chamber

<b>PRESENT:</b>	<b>Allan Ails</b>	<b>Mayor</b>
	<b>John Brennan</b>	<b>Councillor</b>
	<b>Matt Sammut</b>	<b>Councillor</b>
	<b>Rob Smith</b>	<b>Councillor</b>
	<b>Jeff Duncan</b>	<b>Councillor</b>
<b>STAFF PRESENT:</b>	<b>Kathryn Ironmonger</b>	<b>CAO/Town Manager</b>
	<b>Dina Lundy</b>	<b>Clerk</b>
	<b>Sharon Marshall</b>	<b>Director of Finance</b>
	<b>Larry Wheeler</b>	<b>Financial Analyst</b>
	<b>Dan Callaghan</b>	<b>Fire Chief</b>
	<b>Graham Smith</b>	<b>Facility Manager</b>
	<b>Robyn Mulder</b>	<b>Economic Development Officer</b>

### 1. Call to Order

Mayor Ails called the meeting to order.

### 2. Declaration of Pecuniary Interest

None.

### 3. Topics for Discussion

#### 3.1 Director of Finance, Financial Analyst - Introduction to the Capital Plan and opening remarks

Financial Analyst, Larry Wheeler began by explaining that the Town is moving towards a 10 year capital plan, and also how items are added to the plan. Mr. Wheeler then presented the financial opportunities that exist to fund capital projects, as well as some strategic opportunities. All of which are options for Council to consider during decision making.

### **3.2 Roads Department**

The Interim Roads Superintendent went through each item on the capital plan for his department, and explained all of the collaborative efforts that have taken place between departments as well as the County.

Council direction:

- Investigate the cost of hiring a Roads equipment mechanic vs current outside services, including any paperwork, tracking and administrative support
- Add Daniel Street drainage issue to the capital plan, associate cost, and follow up with Triton Engineering
- Move Station Street Rehabilitation (including bridge) to 2017
- Gather additional information on the bridges rehabilitation report as far as how long the life of each asset would be extended if rehabilitation work was done.

### **3.3 General Government, Environmental, Planning**

The CAO and Clerk presented the combined Administration and General Government capital plan items. Major Studies, IT software and hardware, as well as building upgrades as recommended through the operational review were discussed.

The CAO also presented the Environmental and Planning items. The Environmental Assessments, traffic study, and Official Plan were among the items discussed.

### **3.4 Recess for lunch - Noon**

Council adjourned for 30 minutes and resumed the meeting at 12:40pm.

### **3.5 Building and Economic Development**

The Building Department only had one item on the 5 year capital plan in regards to software to enable live updating of inspections.

The Economic Development capital plan includes trail projects, public washrooms, and a crosswalk for the Village of Erin.

Council directed the Economic Development Officer to investigate the crosswalk with the BIA, and to ask County staff for information.

### **3.6 Fire Department**

Fire Chief, Dan Callaghan went through the capital plan projects for the Fire Department. Mr. Callaghan also explained the challenges with invoicing Hydro for calls related to Hydro Poles. A discussion surrounding the benefits of maintaining tanker and shuttle accreditation versus replacing equipment also took place.

### **3.7 Recreation, Parks**

Facility Manager, Graham Smith went through the various projects on the capital plan for recreation facilities as well as parks. The Town will also be working on a recreation master plan in 2017.

### **3.8 Director of Finance, Financial Analyst - Financial discussion and closing remarks**

The Director of Finance, Sharon Marshall presented Council with a proposed scenario on 2016 capital funding (sources and tax commitments), including some suggestions for deferral. Ms. Marshall also presented the debt balances and debt servicing payments proposed for the 2016 budget, as well as the 2016 tax impacts of the proposed 2016 capital plan (budget).

Council scheduled the next meeting for November 23, 2015 at 6:00pm.

## **4. Adjournment**

The meeting was adjourned at 3:50pm.

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Mayor Allan Alls

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Clerk Dina Lundy



## Staff Report

**Report #:** 2015- 14

**Date:** November-23-15

**Submitted By:** **Larry Wheeler / Financial Analyst**

**Subject:** Five Year Capital Plan 2016 – 2020, Draft: Nov 23, 2015

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### Recommendations:

**Be it resolved that** Council hereby receives Report 2015- 14 'Five Year Capital Plan 2016 – 2020, Draft: Nov 23, 2015' as information.

### Background:

Town of Erin Council continues the process tonight of building, refining, and adopting a 'Five Year Capital Plan' for the years 2016 to 2020.

As you are aware, the original documentation previously presented to Council illustrated proposed capital projects covering the 10 year period 2015 – 2024.

On Nov 10<sup>th</sup> individual projects were introduced to Town Council and the public by the respective Department Head, followed by Councillor's opportunity to pose questions with regard to justification, priority, and alternative service delivery methods.

As directed by Council, tonight's document has been reduced to the pertinent five year period, a few projects deemed less realistic have been removed, and financing alternatives have been included. The only 2015 budget items that are illustrated are those where the relevant project continues on into the 'Plan' years.

### Financial Impact:

Tonight's draft version of the 5 Year Capital Plan includes over \$22 million in projects, of that almost \$6 million are scheduled to occur in 2016. Draft financing for the plan includes: \$4.8 million in same year tax dollars, \$3.1 million in grants, and \$12.3 million in new debt.

Obviously Council will be making serious cuts and deferrals to this draft document.

Conceptual changes introduced in the attached draft include: 100% debt financing for all road & bridge construction, new 'capital dedicated' charges in the Recreation and Fire Departments, plus tax revenue from 'assessment growth' being directed towards an inaugural Capital Plan Reserve.

Again, please note that the proposed draft Plan is for 'tax funded departments' only. The Water Dept is specifically excluded.

### **Consultation:**

As directed by Council, Departments Heads have prioritized their projects by relative importance and urgency.

At the time of printing this report, staff were awaiting an opinion from Triton Engineering with regard to replacing or rehabilitating Culvert 2045 (line 77).

Bridge 5 (line 81) and Culvert 2051 (line 96) in the interim include both a replacement and a rehabilitation figure.

### **Communications Plan:**

Hopefully Council will make many decisions, gain consensus, and agree on targets and limits at tonight's session. It is realistic and likely though that once Councillor's opinions have been heard and noted, advancing the Plan to a 'near ready' stage may require a smaller committee setting, including an elected official, CAO, Treasurer, Financial Analyst, etc.

With regard to macro tax implications of the Five Year Capital Plan (spending & financing) the Director of Finance is available tonight to respond conceptually.

A refined and illustrated version of the tax implications of the 'near ready' Five Year Capital Plan will be presented to Council subsequent to the suggested committee stage.

### **Conclusion:**

Council and staff are attempting to build consensus and adopt a multi-year Capital Plan, not a budget. However a close version of the year 2016 Plan will become the basis of the 2016 Capital Budget. One of the major benefits of agreeing on a Capital Plan one month in advance of its inception is that procurement efficiencies and work scheduling effectiveness can be maximized.

### **Appendices:**

Master List of Potential Capital Projects and Associated Sources of Finance – a Draft Five Year Capital Plan (2016 – 2020).



**TOWN OF ERIN  
2016 - 2020 CAPITAL PLAN**

**Master List of Potential Capital Projects**

*Draft: Nov 23, 2015*

Data extracted from the following major studies:

- 1) Development Charges Study 2014 - Watson & Assoc
- 2) Asset Management Plan 2013 - Watson & Assoc
- 3) State of the Infrastructure - Roads 2013 - 4 Roads Mgmt
- 4) Ontario Structures Inspections Summary 2015 - AECOM
- 5) Operational Review 2015 - Strategy Corp

Project Description	5 YEAR CAPITAL PLAN							SOURCES OF FINANCE									
	2015 Capital BUDGET	2016	2017	2018	2019	2020	TOTAL	Grants	Trade-Ins, Donations	Reserves, Reserve Funds	Development Charges	New Capital Fees	Assessment Growth	Debt	Property Tax		
	2015	2016	2017	2018	2019	2020	TOTAL										
<b>GENERAL GOVERNMENT</b>																	
Organization & Compensation Review - Major Study	\$ 12,500	\$ 37,500					\$ 37,500									\$ 37,500	
Municipal Offices - Entrance Sign	\$ 8,300	\$ 11,700					\$ 11,700									\$ 11,700	
Green Energy Conservation Plan		\$ 16,000	\$ 16,000	\$ 16,000			\$ 48,000									\$ 48,000	
Financial Systems Upgrade Project		\$ 30,000					\$ 30,000									\$ 30,000	
Records Management & Storage Project		\$ 30,000	\$ 70,000				\$ 100,000			\$ 71,627						\$ 28,373	
I.T. Systems	\$ 34,560	\$ 36,500	\$ 26,600	\$ 62,300	\$ 30,000	\$ 30,000	\$ 185,400									\$ 185,400	
Municipal Offices - Renovations (CAO)	\$ 5,000	\$ 10,000	\$ 240,000				\$ 250,000						\$ 71,000			\$ 179,000	
Municipal Offices - Accessibility renovations only			\$ 10,000				\$ 10,000	\$ 10,000									
Municipal Offices - Paint & carpet			\$ 53,000				\$ 53,000									\$ 53,000	
Asset Management Plan Update		\$0		\$ 38,000			\$ 38,000				\$ 1,800					\$ 36,200	
Development Charges Study					\$ 25,000		\$ 25,000				\$ 22,500					\$ 2,500	
Telephone System		\$ 25,000					\$ 25,000			\$ 10,000						\$ 15,000	
Municipal Offices - HVAC & hot water tank					\$ 35,000		\$ 35,000									\$ 35,000	
Municipal Offices - vinyl windows, doors						\$ 74,000	\$ 74,000						\$ 74,000			\$ -	
<b>General Government - Totals by Year</b>		<b>\$ 196,700</b>	<b>\$ 415,600</b>	<b>\$ 116,300</b>	<b>\$ 90,000</b>	<b>\$ 104,000</b>	<b>\$ 922,600</b>	<b>\$ 10,000</b>		<b>\$ 81,627</b>	<b>\$ 24,300</b>	<b>\$ -</b>	<b>\$ 145,000</b>	<b>\$ -</b>		<b>\$ 661,673</b>	
<b>BUILDING DEPT</b>																	
Computer Software				\$ 30,000			\$ 30,000			\$ 30,000						\$ -	
<b>FIRE &amp; EMERGENCY</b>																	
Custom Pumper Rescue Truck	\$ 264,000	\$ 357,000					\$ 357,000									\$ 357,000	\$ -
Radio System upgrade, similar to County's 400MHz		\$ 40,000					\$ 40,000									\$ 40,000	
Replace T57 (1990 Intl Tanker) with Pumper / Tanker		\$ 264,000	\$ 196,000				\$ 460,000						\$ 460,000			\$ -	
Erin Firehall 10 - expansion		\$ 180,000					\$ 180,000			\$ 100,000						\$ 80,000	
Replace T58 (94 Frtl Tanker) with Pumper / Tanker			\$ 264,000	\$ 196,000			\$ 460,000					\$ 105,000				\$ 355,000	
Erin Firehall 10 - apparatus floor Ventilation			\$ 85,000				\$ 85,000			\$ 15,910						\$ 69,090	
Pumper/Rescue 4x4 pickup -replace R15(92 GM Van)					\$ 122,000		\$ 122,000									\$ 122,000	
Pumper/Rescue 4x4 pickup -replace R55(94 Frtl Van)						\$ 125,000	\$ 125,000									\$ 125,000	
<b>Fire Dept - Totals by Year</b>		<b>\$ 841,000</b>	<b>\$ 545,000</b>	<b>\$ 196,000</b>	<b>\$ 122,000</b>	<b>\$ 125,000</b>	<b>\$ 1,829,000</b>			<b>\$ 15,910</b>	<b>\$ 100,000</b>	<b>\$ 105,000</b>		<b>\$ 817,000</b>		<b>\$ 791,090</b>	

Project Description	2015 Capital BUDGET	5 YEAR CAPITAL PLAN						SOURCES OF FINANCE								
		2015	2016	2017	2018	2019	2020	TOTAL	Grants	Trade-Ins, Donations	Reserves, Reserve Funds	Development Charges	New Capital Fees	Assessment Growth	Debt	Property Tax
<b>ROADS</b>																
<b>ROADS - Software &amp; Major Studies</b>																
GIS Mapping Programme	\$ 35,000			\$ 74,420			\$ 74,420				\$ 33,000					\$ 41,420
<b>ROADS - Equipment</b>																
Wheel Loader - Case 621D, bucket, forks, 2006		\$ 210,000					\$ 210,000		\$ 60,000	\$ 140,000						\$ 10,000
Trackless - MT Series 5 + various accessories, 2006		\$ 148,000					\$ 148,000		\$ 20,000				\$ 70,000			\$ 58,000
Radio System upgrade, similar to County's 400MHz		\$ 40,000					\$ 40,000									\$ 40,000
Grader - Volvo G740B, 2003, with plow & wing			\$ 388,000				\$ 388,000		\$ 25,000							\$ 363,000
Snow Plough - International Paystar 5500, 2005			\$ 285,000				\$ 285,000		\$ 40,000							\$ 245,000
Excavator - Cat314CR, buckets, ripper, 2005			\$ 265,000				\$ 265,000		\$ 60,000							\$ 205,000
Additional Pick-up			\$ 50,000				\$ 50,000		\$ 4,000							\$ 46,000
Chipper - Brush Bandit 150XP, 2009			\$ 50,000				\$ 50,000		\$ 15,000							\$ 35,000
Tractor - New Holland T6050, snow wing, sander, 2008				\$ 100,000			\$ 100,000		\$ 28,000				\$ 72,000			\$ -
Snow Plough - International 7600, 2007					\$ 285,000		\$ 285,000		\$ 40,000				\$ 73,000			\$ 172,000
Snow Plough - International 7600, roll off, sander, 2010						\$ 285,000	\$ 285,000		\$ 40,000							\$ 245,000
<b>Road Equipment - Totals by Year</b>		\$ 398,000	\$ 1,038,000	\$ 100,000	\$ 285,000	\$ 285,000	\$ 2,106,000		\$ 332,000	\$ 140,000			\$ 215,000			\$ 1,419,000
<b>ROADS - Facilities</b>																
Road's Shop - flat roofing						\$ 115,000	\$ 115,000									\$ 115,000
Hot Mix Sand Shed & Salt Brine Storage					\$ 340,900		\$ 340,900				\$ 20,900			\$ 320,000		\$ -
<b>ROADS - Auxiliary Infrastructure</b>																
Sidewalk build - CR 124, Erin village north, Tim Horton's		\$ 310,000					\$ 310,000			\$ 171,000	\$ 139,000					\$ -
Sidewalk build - CR 124, Erin village south, Delarmbro							\$ -									\$ -
Streetlight Replacement Programme			\$ 60,000				\$ 60,000			\$ 60,000						\$ -
Parking Lot Rehabilitation Program							\$ -									\$ -
Sidewalk Rehabilitation Program							\$ -									\$ -
<b>ROADS - Road Construction</b>																
Rural Reconstruct - 17 Sideroad	\$ 624,000	\$ 774,988					\$ 774,988	\$ 327,442			\$ 223,773			\$ 223,773		\$ -
Urban Reconstruct - George St, section 01422	\$ 267,130	\$ 131,000					\$ 131,000	\$ 59,729						\$ 71,271		\$ -
Urban Reconstruct - Church St		\$ 290,000					\$ 290,000							\$ 290,000		\$ -
Urban Reconstruct - Daniel St (Ross to south of Church)	\$ 50,000	\$ 50,000			\$ 1,101,100		\$ 1,151,100	\$ 343,035			\$ 15,000			\$ 793,065		\$ -
Pulverize & Resurface - 2nd Line,	\$ 350,000		\$ 197,500				\$ 197,500	\$ 59,729						\$ 137,771		\$ -
Urban Reconstruct - 5th Line (CR22 - Cedar Valley)			\$ 137,816				\$ 137,816							\$ 137,816		\$ -
Urban Reconstruct - 5th Line (Cedar Valley - .4km North)			\$ 106,864				\$ 106,864							\$ 106,864		\$ -
Rural Reconstruct - 00160 -27 Sideroad (4th - 5th Line)				\$ 472,466			\$ 472,466	\$ 343,035						\$ 129,431		\$ -
Pulverize & Resurface - 10000 - Dundas St W				\$ 182,287			\$ 182,287	\$ 59,729						\$ 122,558		\$ -
Rural Reconstruct - 00240 - Station St (EC Trail- 6th Line)				\$ 302,686			\$ 302,686							\$ 302,686		\$ -
Rural Reconstruct +Surface - 8th Line - (CR 124 - 15SR)						\$ 1,347,300	\$ 1,347,300	\$ 343,035						\$ 1,004,265		\$ -
<b>Road Construction - Totals by Year</b>		\$ 1,245,988	\$ 442,180	\$ 957,439	\$ 1,101,100	\$ 1,347,300	\$ 5,094,007	\$ 1,535,734			\$ 238,773			\$ 3,319,500		\$ -



<i>Orange = project from Asset Management Plan</i>	<i>Illustration Only</i>	<b>5 YEAR CAPITAL PLAN</b>						<b>SOURCES OF FINANCE</b>														
<i>Red = project from Development Charges Study</i>	<b>2015 Capital</b>														<b>Grants</b>	<b>Trade-Ins, Donations</b>	<b>Reserves, Reserve Funds</b>	<b>Development Charges</b>	<b>New Capital Fees</b>	<b>Assessment Growth</b>	<b>Debt</b>	<b>Property Tax</b>
<b>Project Description</b>	<b>BUDGET</b>							<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>TOTAL</b>								

75	<b>ROADS - Bridges &amp; Culverts</b>																
76	Station St Rehabilitation, includes Bridge 2064 (E.A.)	\$ 145,057	\$ 50,000	\$ 2,442,308				\$ 2,492,308	\$ 327,442							\$ 2,164,866	\$ -
77	Culvert 2045 - Replace (4th L sth of 17SR) <input checked="" type="checkbox"/> BCI:55.65	\$ 35,000	\$ 628,671					\$ 628,671								\$ 628,671	\$ -
78	Bridge 1 - Replace (Winston Chch, 1 Lane) <input checked="" type="checkbox"/> BCI:59.21		\$ 700,000					\$ 700,000								\$ 700,000	\$ -
79	Bridge 2 - Rehab (10th L south of 15SR) <input checked="" type="checkbox"/> BCI:65.29			\$ 70,200				\$ 70,200								\$ 70,200	\$ -
80	Bridge 3 - Rehab (1st L south of CR124) <input checked="" type="checkbox"/> BCI:70.44		\$ 129,500					\$ 129,500								\$ 129,500	\$ -
81	Bridge 5 - Rehab or Replace (2nd L Orton) <input checked="" type="checkbox"/> BCI:62.74			\$ 81,500			\$ 576,973	\$ 658,473								\$ 658,473	\$ -
82	Bridge 6 - Rehab (3rd L north of CR124) <input checked="" type="checkbox"/> BCI:74.47						\$ 73,000	\$ 73,000								\$ 73,000	\$ -
83	Bridge 7 - Rehab or Replace (3rd L Orton) <input checked="" type="checkbox"/> BCI:68.44			\$ 134,000				\$ 134,000								\$ 134,000	\$ -
84	Bridge 9 - Rehab or Replace (8th L 17SR) <input checked="" type="checkbox"/> BCI:68.87					\$ 139,500		\$ 139,500								\$ 139,500	\$ -
85	Culvert 10 - Rehab or Replace (17SR, 8L) <input checked="" type="checkbox"/> BCI:66.53			\$ 62,000				\$ 62,000								\$ 62,000	\$ -
86	Bridge 11 - Rehab (8th L north of 17SR) <input checked="" type="checkbox"/> BCI:79.48						\$ 53,500	\$ 53,500								\$ 53,500	\$ -
87	Bridge 12 - Rehab (17SR east of 3rd L) <input checked="" type="checkbox"/> BCI:95.13						\$ 56,500	\$ 56,500								\$ 56,500	\$ -
88	Culvert 13 - Rehab (Dundas west of Main) <input checked="" type="checkbox"/> BCI:74.72						\$ 91,000	\$ 91,000								\$ 91,000	\$ -
89	Culvert 14 - Rehab (Church west of Main) <input checked="" type="checkbox"/> BCI:69.11			\$ 19,800				\$ 19,800								\$ 19,800	\$ -
90	Culvert 2011 - Rehab (10th L sth of 15SR) <input checked="" type="checkbox"/> BCI:73.90		\$ 12,000					\$ 12,000								\$ 12,000	\$ -
91	Culvert 2018 - Rehab (1st L north of WR50) <input checked="" type="checkbox"/> BCI:63.57			\$ 112,000				\$ 112,000								\$ 112,000	\$ -
92	Culvert 2019 - Rehab (3rd L sth of WR124) <input checked="" type="checkbox"/> BCI:72.28					\$ 120,000		\$ 120,000								\$ 120,000	\$ -
93	Culvert 2027 - Rehab (HH TL west of 6th L) <input checked="" type="checkbox"/> BCI:58.02		\$ 148,000					\$ 148,000								\$ 148,000	\$ -
94	Culvert 2033 - Rehab (1st L south of 17SR) <input checked="" type="checkbox"/> BCI:68.06				\$ 58,000			\$ 58,000								\$ 58,000	\$ -
95	Culvert 2048 - Rehab (5th L Cedar Valley) <input checked="" type="checkbox"/> BCI:72.36					\$ 117,000		\$ 117,000								\$ 117,000	\$ -
96	Culvert 2051 - Rehab or Replace (8th Line) <input checked="" type="checkbox"/> BCI:54.61				\$ 138,000		\$ 525,355	\$ 663,355								\$ 663,355	\$ -
97	Culvert 2052 - Rehab (8th L Garafraxa TL) <input checked="" type="checkbox"/> BCI:70.33				\$ 136,000			\$ 136,000								\$ 136,000	\$ -
98	Culvert 2053 - Rehab (27SR east of 9th L) <input checked="" type="checkbox"/> BCI:68.62				\$ 119,500			\$ 119,500								\$ 119,500	\$ -
99	Culvert 2057 - Rehab (17SR east of 1st L) <input checked="" type="checkbox"/> BCI:62.14		\$ 125,000					\$ 125,000								\$ 125,000	\$ -
100	Culvert 2059 - Rehab (24SR west of 5th L) <input checked="" type="checkbox"/> BCI:66.85			\$ 118,000				\$ 118,000								\$ 118,000	\$ -
101	Culvert 2060 - Rehab (24SR Cedar Valley) <input checked="" type="checkbox"/> BCI:68.34				\$ 143,000			\$ 143,000								\$ 143,000	\$ -
102	Culvert 2066 - Rehab (East Gara TL 8th L) <input checked="" type="checkbox"/> BCI:69.72		\$ 48,500					\$ 48,500								\$ 48,500	\$ -
103	Culvert 2068 - Rehab (East Gara TL 1st L) <input checked="" type="checkbox"/> BCI:68.50					\$ 118,000		\$ 118,000								\$ 118,000	\$ -
104	Culvert 2072 - Rehab (East Gara TL Orton) <input checked="" type="checkbox"/> BCI:69.68					\$ 81,000		\$ 81,000								\$ 81,000	\$ -
105	<b>Bridges &amp; Culverts - Totals by Year</b>		\$ 1,841,671	\$ 3,039,808	\$ 594,500	\$ 575,500	\$ 1,376,328	\$ 7,427,807	\$ 327,442							\$ 7,100,365	\$ -
106																	
107	<b>ROADS DEPT- Totals by Year</b>		\$ 3,795,659	\$ 4,579,989	\$ 1,726,359	\$ 2,302,500	\$ 3,123,628	\$ 15,528,135	\$ 1,863,176	\$ 332,000	\$ 371,000	\$ 431,673		\$ 215,000	\$ 10,739,865	\$ 1,575,420	

109	<b>ENVIRONMENTAL</b>																
110	Prepare Terms of Reference - Drinking Water EA	\$ 52,800						\$ -									\$ -
111	Prepare Terms of Reference - Waste Water EA	\$ 35,500						\$ -									\$ -
112	SSMP Environmental Assess. - Drinking Water	\$ 202,290	\$ 202,290					\$ 202,290			\$ 120,000	\$ 82,290					\$ -
113	SSMP Environmental Assess. - Waste Water	\$ 200,000	\$ 200,000	\$ 200,000				\$ 400,000	\$ 175,000			\$ 25,000					\$ 200,000
114	<b>Environmental - Totals by Year</b>		\$ 402,290	\$ 200,000	\$ -	\$ -	\$ -	\$ 602,290	\$ 175,000		\$ 120,000	\$ 107,290					\$ 200,000

Project Description	2015 Capital BUDGET	5 YEAR CAPITAL PLAN						SOURCES OF FINANCE								
		2015	2016	2017	2018	2019	2020	TOTAL	Grants	Trade-Ins, Donations	Reserves, Reserve Funds	Development Charges	New Capital Fees	Assessment Growth	Debt	Property Tax
<b>RECREATION</b>																
<b>Hillsburgh Community Centre</b>																
Evaporative Condenser		\$ 48,500					\$ 48,500									\$ 48,500
Millwork - Lobby & concessions		\$ 10,600					\$ 10,600			\$ 6,000						\$ 4,600
Paint exterior cladding		\$ 11,500					\$ 11,500									\$ 11,500
Accessibility renovations		\$ 11,200	\$ 11,200				\$ 22,400	\$ 20,000								\$ 2,400
Olympia - ice resurfacer				\$ 87,000			\$ 87,000									\$ 87,000
Lighting					\$ 19,000		\$ 19,000									\$ 19,000
Score clock replacement						\$ 13,000	\$ 13,000									\$ 13,000
<b>Hillsburgh Community Centre - Totals by Year</b>		\$ 81,800	\$ 11,200	\$ 87,000	\$ 19,000	\$ 13,000	\$ 212,000	\$ 20,000		\$ 6,000						\$ 186,000
<b>Erin Community Centre</b>																
Paint exterior & interior cladding		\$ 10,400					\$ 10,400									\$ 10,400
Hall - Chairs		\$ 15,600					\$ 15,600									\$ 15,600
HVAC - rooftop units			\$ 19,000				\$ 19,000									\$ 19,000
Compressor and 50 HP motor, no control panel			\$ 56,000				\$ 56,000									\$ 56,000
Brine pump and motor				\$ 18,000			\$ 18,000									\$ 18,000
Accessibility renovations				\$ 10,000			\$ 10,000	\$ 10,000								\$ -
Flat roofing - original Community Centre					\$ 60,000		\$ 60,000									\$ 60,000
Floor scrubbers (1x ride, 1x push)					\$ 13,000		\$ 13,000									\$ 13,000
Arena floor slab, refrigeration piping						\$ 850,000	\$ 850,000					\$ 75,000		\$ 775,000		\$ -
<b>Erin Community Centre - Totals by Year</b>		\$ 26,000	\$ 75,000	\$ 28,000	\$ 73,000	\$ 850,000	\$ 1,052,000	\$ 10,000				\$ 75,000		\$ 775,000		\$ 192,000
<b>Centre 2000</b>																
Centre 2000 Sewage Agreement		\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000		\$ 80,000									\$ 80,000
Theatre - Replace roof		\$ 120,000					\$ 120,000		\$ 60,000							\$ 60,000
<b>Outdoor Recreation Fields</b>																
Playground equipment program		\$ 160,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 200,000	\$ 50,000								\$ 150,000
Barbour Field - upgrade septic system		\$ 95,000					\$ 95,000									\$ 95,000
Pickup Truck - 3/4 ton, 4x4		\$ 59,000					\$ 59,000		\$ 5,000							\$ 54,000
Parks and Recreation Master Plan			\$ 55,000				\$ 55,000									\$ 55,000
Sports Bleachers program			\$ 11,000	\$ 11,000		\$ 11,000	\$ 33,000									\$ 33,000
Rehabilitate garage - Victoria Park			\$ 25,000				\$ 25,000									\$ 25,000
Tractor compact - with loader & mower			\$ 24,750				\$ 24,750									\$ 24,750
Tractor sub-compact - with loader & mower				\$ 18,350			\$ 18,350									\$ 18,350
Sports Fencing program					\$ 27,000		\$ 27,000									\$ 27,000
<b>Outdoor Recreation Fields - Totals by Year</b>		\$ 314,000	\$ 125,750	\$ 39,350	\$ 37,000	\$ 21,000	\$ 537,100	\$ 50,000	\$ 5,000							\$ 482,100
<b>Ballinafad Community Centre</b>																
Furnaces x 2		\$ 15,500					\$ 15,500									\$ 15,500
Air conditioning		\$ 9,500					\$ 9,500									\$ 9,500
Replace lawn tractor and mower			\$ 18,350				\$ 18,350									\$ 18,350
<b>Tennis</b>																
Pergola - shade structure			\$ 10,000				\$ 10,000		\$ 5,000							\$ 5,000
Court lighting						\$ 10,000	\$ 10,000		\$ 5,000							\$ 5,000
<b>RECREATION DEPT- Totals by Year</b>		\$ 586,800	\$ 315,300	\$ 174,350	\$ 149,000	\$ 894,000	\$ 2,119,450	\$ 80,000	\$ 75,000	\$ 6,000	\$ -	\$ 75,000	\$ -	\$ 775,000	\$ 1,108,450	

<i>Orange = project from Asset Management Plan</i>	<i>Illustration Only</i>	<b>5 YEAR CAPITAL PLAN</b>						<b>SOURCES OF FINANCE</b>								
<i>Red = project from Development Charges Study</i>																
<b>Project Description</b>	<b>2015 Capital BUDGET</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>TOTAL</b>	<b>Grants</b>	<b>Trade-Ins, Donations</b>	<b>Reserves, Reserve Funds</b>	<b>Development Charges</b>	<b>New Capital Fees</b>	<b>Assessment Growth</b>	<b>Debt</b>	<b>Property Tax</b>

<b>166 PLANNING</b>																
167 Official Plan update		\$ 18,000						\$ 18,000				\$ 8,100				\$ 9,900
168 Zoning By-law update		\$ 18,000						\$ 18,000				\$ 8,100				\$ 9,900
169 Traffic Study			\$ 25,000					\$ 25,000				\$ 10,000				\$ 15,000
170 <i>Planning - Totals by Year</i>		\$ 36,000	\$ 25,000	\$ -	\$ -	\$ -		\$ 61,000	\$ -	\$ -	\$ -	\$ 26,200	\$ -	\$ -	\$ -	\$ 34,800

<b>172 ECONOMIC DEVELOPMENT</b>																
173 Walking Trail		\$ 20,000	\$ 40,000	\$ 40,000				\$ 100,000	\$ 50,000							\$ 50,000
174 Erin Rotary River Walk		\$ 66,300	\$ 250,000	\$ 250,000	\$ 250,000			\$ 816,300	\$ 816,300							\$ -
175 Crosswalk for the Village of Erin			\$ 40,000					\$ 40,000								\$ 40,000
176 Development of Equine Trail Hub				\$ 210,000				\$ 210,000	\$ 105,000							\$ 105,000
177 <i>Economic Development - Totals by Year</i>		\$ 86,300	\$ 290,000	\$ 290,000	\$ 250,000	\$ -		\$ 1,166,300	\$ 971,300							\$ 195,000

<b>179 GRAND TOTAL &gt;</b>		\$ 5,944,749	\$ 6,370,889	\$ 2,533,009	\$ 2,913,500	\$ 4,246,628	\$ 22,258,775	\$ 3,099,476	\$ 407,000	\$ 624,537	\$ 689,463	\$ 180,000	\$ 360,000	\$ 12,331,865	\$ 4,566,433
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<b>181</b>		<i>Average per Annum</i>	
182 Total Capital Budget for 2015 >	>	\$ 3,757,637	\$ 3,757,637 ✓
183 Total for 2016 - 2020 >	>	\$ 22,008,775	\$ 4,401,755 ✓